

Business Paper

ORDINARY COUNCIL MEETING

**ALBY SCHULTZ MEETING CENTRE,
COOTAMUNDRA**

6:00PM, Tuesday 23rd June, 2026

Administration Centres: 1300 459 689

The Mayor & Councillors
Cootamundra-Gundagai Regional Council
PO Box 420
Cootamundra NSW 2590

NOTICE OF MEETING

An Ordinary Meeting of Council will be held in the Alby Schultz meeting Centre, Cootamundra on:

Tuesday, 23rd June, 2026 at 6:00PM

The agenda for the meeting is enclosed.

Roger Bailey
Interim General Manager

Live Streaming of Meetings Statement

This meeting is streamed live via the internet and an audio-visual recording of the meeting will be publicly available on Council's website.

By attending this meeting, you consent to your image and, or, voice being live streamed and publicly available. Please refrain from making any defamatory statements.

Statement of Ethical Obligations

The Mayor and Councillors are bound by the Oath/Affirmation of Office made at the start of the Council term to undertake their civic duties in the best interests of the people of Cootamundra-Gundagai Regional Council and to faithfully and impartially carry out the functions, powers, authorities and discretions vested in them under the Local Government Act or any other Act, to the best of their skill and judgement.

It is also a requirement that the Mayor and Councillors disclose conflicts of interest in relation to items listed for consideration on the Agenda or which are considered at this meeting in accordance with Council's Code of Conduct and Code of Meeting Practice.

AGENDA

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1 ACKNOWLEDGEMENT OF COUNTRY

COUNCIL ACKNOWLEDGES THE WIRADJURI PEOPLE, THE TRADITIONAL CUSTODIANS OF THE LAND AT WHICH THE MEETING IS HELD AND PAYS ITS RESPECTS TO ELDERS, BOTH PAST AND PRESENT, OF THE WIRADJURI NATION AND EXTENDS THAT RESPECT TO OTHER ABORIGINAL PEOPLE WHO ARE PRESENT.

2 APOLOGIES, LEAVE OF ABSENCE AND AUDIO-VISUAL ATTENDANCE REQUESTS

3 DISCLOSURES OF INTEREST

4 CONFIRMATION OF MINUTES

4.1 MINUTES OF THE ORDINARY MEETING OF COUNCIL HELD ON TUESDAY 26 MAY 2026

REPORTING OFFICER	Teresa Breslin, Executive Assistant to Mayor and General Manager
AUTHORISING OFFICER	Roger Bailey, Interim General Manager
FINANCIAL IMPLICATIONS	There are no Financial implications associated with this report.
LEGISLATIVE IMPLICATIONS	There are no Legislative implications associated with this report.
POLICY IMPLICATIONS	There are no Policy implications associated with this report.
ATTACHMENTS	1. Minutes of the Ordinary Meeting of Council held on Tuesday 26 May 2026

RECOMMENDATION

That the Minutes of the Ordinary Meeting of Council held on Tuesday 26 May 2026 be confirmed as a true and correct record of the meeting.

Minutes

ORDINARY COUNCIL MEETING

COUNCIL CHAMBERS, GUNDAGAI

6:00PM, TUESDAY 26th May, 2026

Administration Centres: 1300 459 689

**MINUTES OF COOTAMUNDRA-GUNDAGAI REGIONAL COUNCIL
ORDINARY COUNCIL MEETING
HELD AT THE COUNCIL CHAMBERS, GUNDAGAI
ON TUESDAY, 26 MAY 2026 AT 6:00PM**

PRESENT: Cr Abb McAlister (Mayor), Cr Rosalind Wight (Deputy Mayor), Cr Logan Collins, Cr Les Cooper, Cr David Graham, Cr Penny Nicholson, Cr Ethan Ryan, Cr Danyal Syed

IN ATTENDANCE: Roger Bailey (Interim General Manager), Trevor Dando (Acting Deputy General Manager - Operations), Damian Smith (Acting Manager Finance), Linda Wiles (Manager Business), Greg Ewings (Acting Manager Regional Services Gundagai), Teresa Breslin (Executive Assistant).

1 ACKNOWLEDGEMENT OF COUNTRY

The Chairperson acknowledged the Wiradjuri people who are the Traditional Custodians of the Land at which the meeting was held and paid his respects to Elders, both past and present, of the Wiradjuri Nation and extended that respect to other Aboriginal people who were present.

2 APOLOGIES, LEAVE OF ABSENCE, AND AUDIO-VISUAL ATTENDANCE REQUESTS

2.1 APOLOGIES

APOLOGY

RESOLUTION 128/2026

Moved: Cr Ethan Ryan
Seconded: Cr Logan Collins

That the apology received from Cr Kelly be accepted and leave of absence granted.

CARRIED

2.2 LEAVE OF ABSENCE

Nil

2.3 AUDIO-VISUAL ATTENDANCE REQUESTS

Nil

3 DISCLOSURES OF INTEREST

Nil

4 CONFIRMATION OF MINUTES

4.1 MINUTES OF THE ORDINARY MEETING OF COUNCIL HELD ON TUESDAY 28 APRIL 2026

RESOLUTION 129/2026

Moved: Cr Penny Nicholson

Seconded: Cr Les Cooper

That the Minutes of the Ordinary Meeting of Council held on Tuesday 28 April 2026 be confirmed as a true and correct record of the meeting.

CARRIED

5 MAYORAL MINUTES

5.1 MAYORAL MINUTE - COUNCILLOR ENGAGEMENTS - 17 APRIL 2026 - 17 MAY 2026

RESOLUTION 130/2026

Moved: Cr David Graham

Seconded: Cr Logan Collins

The information in the Councillor Engagements Mayoral Minute be received and noted.

CARRIED

5.2 MAYORAL MINUTE - SUPPORT FOR THE COMMUNITY SERVICE OBLIGATION ON BANKS TO FUND FACE-TO-FACE BANKING IN REGIONAL AUSTRALIA – REGIONAL BANKING INVESTMENT ALLIANCE

RESOLUTION 131/2026

Moved: Cr David Graham

Seconded: Cr Danyal Syed

That Council:

- 1. Formally endorse the obligation on banks to fund face-to-face banking in regional Australia campaign led by the Regional Banking Investment Alliance and include council logo on RBIA materials.**
- 2. Advocate to the Commonwealth Government to legislate a cost sharing model for banks to fund regional face-to-face banking services.**
- 3. Continue to leverage Council's existing advocacy platforms to amplify the campaign.**

CARRIED

6 REPORTS FROM COMMITTEES

Nil

7 GENERAL MANAGER'S REPORT

7.1 GENERAL MANAGER OFFICE

7.1.1 2026 NSW LOCAL ROADS CONGRESS - 1 JUNE 2026

RESOLUTION 132/2026

Moved: Cr Logan Collins

Seconded: Cr Rosalind Wight

That Council note the attendance of Councillor Collins to the 2026 NSW Local Roads Congress on 1 June 2026.

CARRIED

7.1.2 ALGA 2026 NATIONAL LOCAL ROADS AND TRANSPORT CONGRESS - 25-26 AUGUST 2026

RESOLUTION 133/2026

Moved: Cr Abb McAlister

Seconded: Cr David Graham

The attendance of Councillor Cooper and one (1) appropriate staff member, at the Australian Local Government Association 2026 National Local Roads and Transport Congress from 25-26 August 2026, be endorsed.

CARRIED

7.1.3 2026-27 DETERMINATION OF THE LOCAL GOVERNMENT REMUNERATION TRIBUNAL - COUNCILLOR FEES AND ADDITIONAL MAYORAL FEE

MOTION

Moved: Cr David Graham

Seconded: Cr Les Cooper

1. Council determine the Councillors annual fee effective 1st July, 2026 to be \$14,450.
2. Council determine the Mayors annual fee effective 1st July, 2026 to be \$31,150.
3. Consistent with resolution 173/2022 Council continue to support superannuation contribution payments for Councillors, subject to individual Councillors nominating an eligible superannuation account, thus enabling superannuation payments to commence.

AMENDMENT

Moved: Cr Rosalind Wight

Seconded: Cr Ethan Ryan

1. Council determine the Councillors annual fee effective 1st July, 2026 to be \$19,590.
2. Council determine the Mayors annual fee effective 1st July, 2026 to be \$42,030.
3. Consistent with resolution 173/2022 Council continue to support superannuation contribution payments for Councillors, subject to individual Councillors nominating an eligible superannuation account, thus enabling superannuation payments to commence.

On being PUT the Amendment became the MOTION

RESOLUTION 134/2026

Moved: Cr Rosalind Wight

Seconded: Cr Ethan Ryan

- 1. Council determine the Councillors annual fee effective 1st July, 2026 to be \$19,590.**
- 2. Council determine the Mayors annual fee effective 1st July, 2026 to be \$42,030.**
- 3. Consistent with resolution 173/2022 Council continue to support superannuation contribution payments for Councillors, subject to individual Councillors nominating an eligible superannuation account, thus enabling superannuation payments to commence.**

CARRIED

7.2 BUSINESS

7.2.1 DELIVERY PROGRAM - OPERATIONAL PLAN QUARTERLY PROGRESS REPORT

RESOLUTION 135/2026

Moved: Cr Penny Nicholson

Seconded: Cr Les Cooper

The Delivery Program incorporating the Operational Plan 2025/2026, quarterly progress report, for Quarter 3 – (January to March), attached to the report, be received and noted.

CARRIED

7.2.2 SECTION 355 COMMITTEE MEETING MINUTES

RESOLUTION 136/2026

Moved: Cr Logan Collins

Seconded: Cr Danyal Syed

That the following s.355 Committee Meeting minutes, attached to the report be received and noted:

- 1. The Minutes of the Heritage Centre Management s.355 committee meeting dated 13 April 2026.**
- 2. The Minutes of the Cootamundra Showground Users s.355 committee meeting dated 15 April 2026.**
- 3. The Minutes of the Muttama Creek Regeneration Group s.355 committee meeting dated 20 April 2026.**

CARRIED

Cr Wight acknowledged the passing of, and paid tribute to Jackie Vincent OAM.

7.2.3 AUTHORITY TO AFFIX THE COMMON SEAL OF COUNCIL - RIVERINA REGIONAL LIBRARY DEED OF AGREEMENT

RESOLUTION 137/2026

Moved: Cr Ethan Ryan

Seconded: Cr David Graham

Authority be granted to the Mayor and Interim General Manager to affix the common seal of Council and sign the Riverina Regional Library (RRL) Deed of Agreement for the period 1 July 2026 to 30 June 2030.

CARRIED

7.2.4 DELEGATES FOR RIVERINA REGIONAL LIBRARY ADVISORY COMMITTEE

RESOLUTION 138/2026

Moved: Cr Ethan Ryan

Seconded: Cr David Graham

That Council:

- 1. Accept Cr Wights notice to be removed as delegate from the Riverina Regional Library Advisory Committee.**
- 2. Appoints Cr Ryan as the Councillor delegate to the Committee in accordance with section C, Clause 7.2 of the RRL Deed of Agreement.**
- 3. Appoints both Library Managers from Cootamundra and Gundagai as delegates to the Riverina Regional Library Advisory Committee, with the understanding that only one delegate may exercise a vote at Committee meetings.**

CARRIED

7.3 FINANCE

7.3.1 FINANCE UPDATE - APRIL 2026

RESOLUTION 139/2026

Moved: Cr Les Cooper

Seconded: Cr David Graham

That the Finance Update report for the month of April 2026, be noted.

CARRIED

7.3.2 RESTRICTED CASH RECONCILIATION - APRIL 2026

RESOLUTION 140/2026

Moved: Cr Les Cooper

Seconded: Cr David Graham

The Restricted Cash Reconciliation report for the period ending 30 April 2026, be received and noted.

CARRIED

7.3.3 INVESTMENT REPORT - APRIL 2026

RESOLUTION 141/2026

Moved: Cr Logan Collins

Seconded: Cr Ethan Ryan

The report detailing Council Cash and Investments as at 30th April 2026, be noted.

CARRIED

7.4 SUSTAINABLE DEVELOPMENT

Nil

7.5 ENGINEERING COOTAMUNDRA

7.5.1 COOTAMUNDRA ENGINEERING REPORT - APRIL 2026

RESOLUTION 142/2026

Moved: Cr Rosalind Wight

Seconded: Cr Les Cooper

That the Cootamundra Engineering Report for the month of April 2026 be noted.

CARRIED

7.6 ENGINEERING GUNDAGAI

7.6.1 PLANT REPLACEMENT PROGRAM 2026/2027

RESOLUTION 143/2026

Moved: Cr David Graham

Seconded: Cr Penny Nicholson

That Council:

- 1. Endorse the 2026/2027 Plant Replacement Program.**
- 2. Endorse the 2026/2027 Plant Replacement Budget of \$2,000,000 gross purchase, \$696,000 asset disposals, resulting in net capital purchase of \$1,304,000.**
- 3. Authorise the advance ordering of plant given the significant lead times expected, subject to endorsement of the 2026/27 budget.**

CARRIED

7.6.2 GUNDAGAI ENGINEERING REPORT - APRIL 2026

RESOLUTION 144/2026

Moved: Cr Penny Nicholson

Seconded: Cr Rosalind Wight

That the Gundagai Engineering Report for the month of April 2026 be noted.

CARRIED

7.7 REGIONAL SERVICES GUNDAGAI

7.7.1 GUNDAGAI REGIONAL SERVICES REPORT - APRIL 2026

RESOLUTION 145/2026

Moved: Cr Ethan Ryan

Seconded: Cr Logan Collins

That the Gundagai Regional Services report for the month of April 2026 be noted.

CARRIED

7.7.2 PRINCE ALFRED BRIDGE TIMBERS

MOTION

Moved: Cr Penny Nicholson

Seconded: Cr David Graham

That Council:

- 1. Notes the report on the Prince Alfred Bridge Timbers stored at the Gundagai Waste Site.**
- 2. Offers for sale the timbers located in the Group One Pile as one lot on a as is where is basis through an Expression of Interest process.**

AMENDMENT

Moved: Cr Abb McAlister

Seconded: Cr Logan Collins

- 1. That a Working Party comprising the three (3) Gundagai Councillors and relevant Council staff be established to consider the Prince Alfred Bridge Timbers and provide a report back to Council.**
- 2. That, upon the sale of the timber, the proceeds be placed into a restricted reserve fund for future use on projects and initiatives benefiting the Gundagai community.**

On being PUT the Amendment became the MOTION

RESOLUTION 146/2026

Moved: Cr Abb McAlister

Seconded: Cr Logan Collins

- 1. That a Working Party comprising three (3) Gundagai Councillors and relevant Council staff be established to consider the Prince Alfred Bridge Timbers and provide a report back to Council.**
- 2. That, upon the sale of the timber, the proceeds be placed into a restricted reserve fund for future use on projects and initiatives benefiting the Gundagai community.**

CARRIED

7.7.3 2026 WASTE SERVICES REVIEW

RESOLUTION 147/2026

Moved: Cr Penny Nicholson

Seconded: Cr Les Cooper

- 1. That the 2026 Waste Service Review be received and noted.**
- 2. That the following Waste Services Initiatives identified in the 2026 Waste Review be adopted:**
 - 2.1. Retain external contracting arrangements for transfer station servicing in the short term and prepare separate request for Tender for the Transfer Station service and the Burra Road servicing.**
 - 2.2. Continue investigation into alternative waste transfer improvements including on-site compaction methods, transport and processing models including joining the SWRWMG Haulage by walking floor trailer model to improve cost efficiency.**
 - 2.3. Undertake a comprehensive financial review of Council's waste services, including long-term sustainability and reserve funding requirements.**
 - 2.4. Investigate the proposal to introduce an appropriate Waste awareness campaign.**
 - 2.5. Undertake investigation the potential for providing an appropriate annual bulky waste service model for pensioners and disadvantaged residents within the kerbside collection areas.**
 - 2.6. Continue with capital needs as detailed in the 2026 Waste Review and the 2020-2030 Waste Strategy action plan as detailed below:**
 - 2.6.1. Site Fencing Gundagai - 850mtrs at \$50.00 per metre \$42,500.**
 - 2.6.2. Site Groundwater Bores Gundagai- Installation of Groundwater bores \$20,000.**
 - 2.6.3. Site Security Improvements Gundagai – Installation of Solar and Battery system and additional CCTV Cameras - \$22,000.**
 - 2.6.4. Provision of a new site Amenities and weighbridge – Estimated \$340,000.**
 - 2.6.5. Purchase of High Reach Loader unit for the site – Estimated \$160,000.**

CARRIED

7.8 REGIONAL SERVICES COOTAMUNDRA

7.8.1 COOTAMUNDRA REGIONAL SERVICES REPORT - APRIL 2026

RESOLUTION 148/2026

Moved: Cr Les Cooper

Seconded: Cr Rosalind Wight

The Cootamundra Regional Services Report for the month of April 2026 be noted.

CARRIED

8 MOTION OF WHICH NOTICE HAS BEEN GIVEN

8.1 NOTICE OF MOTION OF RESCISSION - RES 122/2026 AUDIO-VISUAL LINK ACCESS GRANTED

RESOLUTION 149/2026

Moved: Cr Ethan Ryan

Seconded: Cr Les Cooper

That the following resolution carried at the Council Meeting held on 28 April 2026 in relation to Resolution number 122/2026 be rescinded:

That Councillor Wight be given provision to attend further Council Meetings and Workshops by way of audio-visual link until the car issue at hand has been resolved.

CARRIED

9 QUESTIONS WITH NOTICE

9.1 QUESTION WITH NOTICE - CR WIGHT - FUEL EXPENDITURE IN THE BUDGET

RESOLUTION 150/2026

Moved: Cr Rosalind Wight

Seconded: Cr Ethan Ryan

The response to the Question with Notice regarding Fuel Expenditure in the Budget, be noted.

CARRIED

9.2 QUESTION WITH NOTICE - CR WIGHT - GUNDAGAI WASTE FACILITY

RESOLUTION 151/2026

Moved: Cr Rosalind Wight

Seconded: Cr Logan Collins

The response to the Question with Notice regarding the Gundagai Waste Facility, be noted.

CARRIED

9.3 QUESTION WITH NOTICE - CR WIGHT - COOTAMUNDRA SALEYARDS RES 074/2024

RESOLUTION 152/2026

Moved: Cr Rosalind Wight

Seconded: Cr David Graham

The response to the Question with Notice on the Cootamundra Saleyards RES 074/2024 report be noted.

CARRIED

10 CONFIDENTIAL ITEMS

10.1 CLOSED COUNCIL REPORT

RESOLUTION 153/2026

Moved: Cr Les Cooper

Seconded: Cr Ethan Ryan

1. Council entered Closed Council at 7:48pm.
2. Items 10.2, 10.3, 10.4 and 10.5 be considered in closed Council at which the press and public are excluded in accordance with the applicable provisions of the Local Government Act, 1993 and related public interest reasons detailed.
3. In accordance with section 11 (2) and (3) of the Local Government Act, 1993, the reports, correspondence and other documentation relating to Items 10.2, 10.3, 10.4 and 10.5 be withheld from the press and public.

CARRIED

10.2 HUMAN RESOURCES REPORT

RESOLUTION 154/2026

Moved: Cr Logan Collins

Seconded: Cr Rosalind Wight

That the confidential information in the Human Resources report be noted.

CARRIED

10.3 HARDSHIP APPLICATION - ASSESSMENT 11022274

RESOLUTION 155/2026

Moved: Cr Penny Nicholson

Seconded: Cr Les Cooper

That Council:

1. Approves the hardship application for Assessment No. 11022274, subject to the ratepayer entering into and maintaining a payment arrangement approved by the Interim General Manager.
2. Authorises the Interim General Manager to:
 - (a) determine and enter into the payment arrangement with the ratepayer; and
 - (b) write off any interest accrued for the period 1 June 2026 to 30 November 2026, provided the ratepayer complies with that payment arrangement for the duration of that period.

CARRIED

10.4 QUESTION WITH NOTICE - CR WIGHT - NEW SOIL

RESOLUTION 156/2026

Moved: Cr Rosalind Wight

Seconded: Cr Logan Collins

The response to the Question with Notice regarding New Soil, be noted.

CARRIED

10.5 QUESTION WITH NOTICE - CR WIGHT - DONGAS AT THE COOTAMUNDRA ABATTOIRS

RESOLUTION 157/2026

Moved: Cr Logan Collins

Seconded: Cr Ethan Ryan

The response to the Question with Notice regarding Dongas at the Cootamundra Abattoirs, be noted.

CARRIED

RESUMPTION OF OPEN COUNCIL MEETING

RESOLUTION 158/2026

Moved: Cr Ethan Ryan

Seconded: Cr Les Cooper

That the Open Council meeting resume at 8:18pm

CARRIED

ANNOUNCEMENT OF CLOSED COUNCIL RESOLUTIONS

Note: The Interim General Manager announced the resolutions made in Closed Council.

The Meeting closed at 8.20pm.

CHAIRPERSON

GENERAL MANAGER

5 MAYORAL MINUTES

5.1 MAYORAL MINUTE - COUNCILLOR ENGAGEMENTS - 18 MAY 2026 - 12 JUNE 2026

DOCUMENT NUMBER	473689
AUTHORISING OFFICER	Abb McAlister, Mayor
REPORTING OFFICER	Abb McAlister, Mayor
ATTACHMENTS	Nil

On behalf of Council, I intend to provide regular updates through my Mayoral Minutes to keep the community aware of Councillor engagements.

RECOMMENDATION

The information in the Councillor Engagements Mayoral Minute be received and noted.

18 May 2026

Cr McAlister (Mayor) attended a TransGrid/Humelink NSW Strategic Benefit Payments Scheme Meeting in Tumut.

21 May 2026

Crs McAlister (Mayor) and Nicholson attended a Citizenship Ceremony in Gundagai.

Crs McAlister (Mayor) and Kelly attended a Citizenship Ceremony in Cootamundra.

Cr Cooper attended a Local Transport Forum meeting.

22 May 2026

Cr McAlister (Mayor) attended the Riverina Eastern Regional Organisation of Council (REROC) Strategic Planning workshop in Wagga Wagga.

25 May 2026

Crs McAlister (Mayor) and Nicholson attended a meeting with the Gundagai Museum.

26 May 2026

Crs McAlister (Mayor), Wight (Deputy Mayor), Collins, Cooper, Graham, Nicholson, Ryan and Syed attended an Ordinary Council Meeting in Gundagai.

27 May 2026

Cr McAlister (Mayor) attended a meeting with Bob Holder from the Rodeo Committee.

Crs McAlister (Mayor) and Nicholson attended a Dog on the Tuckerbox development update briefing.

1 June 2026

Cr Collins attended the NSW Local Roads Congress in Sydney, accompanied by the Acting DGM-Operations.

5 June 2026

Cr McAlister (Mayor) attended an online Riverina Eastern Regional Organisation of Council (REROC) Strategic Plan meeting.

9 June 2026

Cr Abb McAlister (Mayor), as a member of the Canberra Region Joint Organisation (CRJO), attended a meeting between CRJO member Mayors, Dr Joe McGirr MP and the Hon Penny Sharpe, Minister for Energy.

Crs McAlister (Mayor), Wight (Deputy Mayor), Graham and Ryan attended an Interim General Manager Performance Review meeting in Gundagai.

10 June 2026

Crs McAlister (Mayor) and Nicholson attended a meeting with the Gundagai Museum.

12 June 2026

Cr McAlister (Mayor) attended an online meeting with the Riverina Eastern Regional Organisation of Council (REROC) Board and Brett Whitworth, Deputy Secretary, NSW Office of Local Government (OLG).

Cr McAlister (Mayor) attended an online Riverina Eastern Regional Organisation of Council (REROC) Executive Committee Meeting.

6 REPORTS FROM COMMITTEES

6.1 MINUTES OF THE COOTAMUNDRA-GUNDAGAI LOCAL TRANSPORT FORUM MEETING HELD ON THURSDAY 21 MAY 2026

REPORTING OFFICER	Kylie Grybaitis, Road Safety Officer
AUTHORISING OFFICER	Trevor Dando, Acting Deputy General Manager Operations
FINANCIAL IMPLICATIONS	There are no Financial implications associated with this report.
LEGISLATIVE IMPLICATIONS	There are no Legislative implications associated with this report.
POLICY IMPLICATIONS	There are no Policy implications associated with this report.
ATTACHMENTS	1. Minutes of the Cootamundra-Gundagai Local Transport Forum Meeting held on Thursday 21 May 2026

RECOMMENDATION

- 1. That the Minutes of the Cootamundra-Gundagai Local Transport Forum Meeting held on Thursday 21 May 2026, attached to the report, be received and noted.**
- 2. In consideration of the Local Transport Forum recommendations detailed in the minutes, Council endorse the following:**
 - 2.1. That the Minutes of the Cootamundra-Gundagai Local Transport Forum Meeting held on Thursday 12 February 2026 be confirmed as a true and correct record of the meeting.**
 - 2.2. That Council investigate proposed road safety treatments on Gundagai Road associated with historical development application conditions, noting that a formal speed zone review may be sought from TfNSW once the required works are complete.**
 - 2.3. That the list of upcoming events be noted by the Forum.**

Discussion

The Minutes of the Cootamundra-Gundagai Local Transport Forum held on the 21 May 2026 are submitted for the information of Council and the community.

Financial

There are no financial implications associated with this report.

OLG 23a Guideline consideration

The report purpose does not conflict with guidelines.

Minutes

COOTAMUNDRA-GUNDAGAI LOCAL TRANSPORT FORUM

ALBY SCHULTZ MEETING CENTRE, COOTAMUNDRA

10:00AM, THURSDAY 21st May, 2026

Administration Centres: 1300 459 689

**MINUTES OF COOTAMUNDRA-GUNDAGAI REGIONAL COUNCIL
COOTAMUNDRA-GUNDAGAI LOCAL TRANSPORT FORUM
HELD AT THE ALBY SCHULTZ MEETING CENTRE, COOTAMUNDRA
ON THURSDAY, 21 MAY 2026 AT 10:00AM**

PRESENT: Greg Minehan (Lead Community & Safety Partner), Ben Smith (Sergeant Riverina Highway Patrol)

IN ATTENDANCE: Thomas Hogg (Acting Manager Engineering Gundagai), Paul Goesch (Project Engineer – Civil), Kylie Grybaitis (Road Safety Officer)

1 ACKNOWLEDGEMENT OF COUNTRY

The Chairperson acknowledged the Wiradjuri people who are the Traditional Custodians of the Land at which the meeting was held and paid his respects to Elders, both past and present, of the Wiradjuri Nation and extended that respect to other Aboriginal people who were present.

2 APOLOGIES AND LEAVE OF ABSENCE

2.1 APOLOGIES

Dennis Palmer (Local Electorate Representative)

Justin Knewstub (Sergeant Crime Coordinator Riverina Police)

Maxine Imrie (Bus Service Operators Representative).

David Brodie (Interim Manager Engineering Cootamundra)

Cr Logan Collins (CGRC Councillor)

2.2 LEAVE OF ABSENCE

Nil

3 DISCLOSURES OF INTEREST

Nil

4 CONFIRMATION OF MINUTES

4.1 MINUTES OF THE COOTAMUNDRA-GUNDAGAI LOCAL TRANSPORT FORUM MEETING HELD ON THURSDAY 12 FEBRUARY 2026

RECOMMENDATION

That the Minutes of the Cootamundra-Gundagai Local Transport Forum Meeting held on Thursday 12 February 2026 be confirmed as a true and correct record of the meeting.

Discussion:

Confirmation of the minutes was agreed to by Greg Minehan and Thomas Hogg without comment.

5 REPORTS

5.1 GENERAL BUSINESS

Discussions:

1. Gundagai Road Temporary 50 km/h Speed Zone Extension

RECOMMENDATION

That Council investigate proposed road safety treatments on Gundagai Road associated with historical development application conditions, noting that a formal speed zone review may be sought from TfNSW once the required works are complete.

TfNSW has declined Council's request to undertake a speed zone review on Gundagai Road, with formal correspondence to follow. It was noted that Council had previously been advised of strict requirements for implementing a temporary 50 km/h speed zone on 24 August 2022, relating to drainage works and the installation of road treatments necessary to meet DA conditions. Council must ensure that the required drainage works and road treatments are completed before TfNSW will reconsider a speed zone review.

2. Stockinbingal Road 80km/h Speed Zone Extension to include the Abattoir Entry

TfNSW is scheduled to investigate the location and will report back to Council with the outcome once the assessment is complete.

3. Burley Griffin Way Speed Zone Review at Wallendbeen.

The Forum noted that driver unfamiliarity with the road may contribute to non-compliance with the posted speed limit due to the steep descent approaching the roundabout. It was agreed that enhanced advance warning signage, including red-background advisory signs prior to the commencement of the descent, would provide a more appropriate safety treatment than a transitional speed zone, which is no longer a preferred approach. TfNSW will review suitable signage options; however, a speed zone review is not required.

4. Gundagai Public School Pedestrian Crossing on West Street

TfNSW has completed its investigation into the previous denial of a School Crossing Supervisor at the West Street crossing outside Gundagai Public School. The assessment confirmed that the location does not meet the required warrant numbers and that the existing crossing infrastructure is not compliant with current standards. TfNSW has offered to assess the site and provide Council with advice on the works required to achieve compliance. TfNSW has also recommended that Council obtain updated student numbers from the school for resubmission, noting that the most recent data provided was from September 2024. An increase in student numbers, combined with a compliant crossing, may strengthen any future application for a School Crossing Supervisor. Discussion was not in favour of a raised crossing due to concerns regarding noise impacts and location suitability.

5. Slip Lane Compliance on Temora Street at Boundary and Berthong Roads

The Forum noted that the intersection was originally line-marked to support the previous give-way controls; however, following the installation of stop signs, the existing slip-lane line marking was not amended to reflect the change in priority. TfNSW has been requested to investigate the location and provide advice on appropriate treatments to ensure the signage and line marking are consistent and compliant.

6. Slip Lane Compliance on Boundary Road

Forum members agreed that the extended bitumen area on Boundary Lane is not a designated slip lane and therefore does not require line marking.

7. Speed Zone Extension Request on Nangus Road to include Boat Ramp Access Points

The Forum noted that extending the 50 km/h speed zone is not a straightforward process, as any change must comply with strict standards applicable to urban environments. TfNSW will review the location and advise Council of the outcome once the assessment is complete.

8. Rail Corridor Step Repairs

The Forum discussed the delegation of the unused rail corridor, noting that a section of the disused rail line is currently being used as a local lookout area. TfNSW has taken this request on notice for further consideration.

9. Truck Turning Signs on Burley Griffin Way

The Forum noted that concealed-driveway signage may be a more appropriate treatment for this location than truck-turning signage. TfNSW will undertake a site assessment to consider suitable signage options and the potential relocation of the driveway. TfNSW will report back to Council with the outcome of its assessment.

10. Correspondance with Inland Rail

NSW Police will increase their presence on Dirnaseer Road and undertake enforcement of the posted speed limits. Council will install traffic counters to assist in identifying problematic periods and analysing traffic patterns.

11. Action Items as provided

5.2 UPCOMING EVENTS

RECOMMENDATION

That the list of upcoming events be noted by the Forum.

Discussion:

The Forum noted the schedule of upcoming events. It was also acknowledged that Council is currently reviewing its event-management procedures to strengthen consistency and ensure compliance for future activities.

The Forum closed at 11:03am.

.....
CHAIRPERSON

.....
GENERAL MANAGER

7 GENERAL MANAGER'S REPORT

7.1 GENERAL MANAGER OFFICE

7.1.1 COUNTRY MAYORS ASSOCIATION MEETING MINUTES 27 MARCH 2026 AND 8 MAY 2026

DOCUMENT NUMBER	473605
REPORTING OFFICER	Teresa Breslin, Executive Assistant to Mayor and General Manager
AUTHORISING OFFICER	Roger Bailey, Interim General Manager
RELEVANCE TO COMMUNITY STRATEGIC PLAN	4. Collaborative and progressive leadership 4.2 Proactive, practical Council leaders who are aligned with community needs and values
FINANCIAL IMPLICATIONS	There are no Financial implications associated with this report.
LEGISLATIVE IMPLICATIONS	There are no Legislative implications associated with this report.
POLICY IMPLICATIONS	There are no Policy implications associated with this report.
ATTACHMENTS	1. 27 March 2026 CMA Minutes ↓ 2. 8 May 2026 CMA Minutes ↓

RECOMMENDATION

The Minutes of the Country Mayors Association Meetings held on 27 March 2026 and 8 May 2026, attached to the report, be received and noted.

Introduction

The Minutes of the Country Mayors Association Meeting held 27 March 2026 and 8 May 2026, are attached for the information of Council and the community.

Financial

There are no financial implications associated with this report.

OLG 23a Guideline consideration

This report does not conflict with the guidelines.



THE COUNTRY MAYORS ASSOCIATION OF NSW INC

"What we want is nothing more than equity"

MINUTES

27th March 2026

A General Meeting of the Country Mayors Association of NSW Inc was held in the Theatre, Parliament House, Macquarie Street, Sydney from 8:20 am until 12:38pm pm. The meeting had a Financial Sustainability theme.

PRESENTATIONS

1. The meeting commenced with a welcome from CMA Chairman Mayor Rick Firman OAM.

2. CMA Memorial for the Bondi Massacre Victims, with four special guests:

- NSW Minister for Regional Transport & Roads: The Hon Jenny Aitchison MP
- NSW Opposition Leader: Ms Kellie Sloane MP (Member for Vaucluse)
- President of LGNSW Mayor Darcy Byrne
- Waverley Council Mayor Will Nemesh

Board and Members stood for a Minute's Silence in Honour of Bondi Massacre Victims

3. Launch of the CMA's Invest in Us campaign and the Rural Health Access Survey Results

CMA Policy Advisor Mrs Julie Briggs and Secretary Ms Melissa Boxall went through the material created for the Invest in Us campaign. They advised that that the material would be available digitally, for Councils to use in social media.

Mrs. Briggs highlighted that the 2025 Auditor General Report was quoted.

Mayor Darcy Byrne said Financial Sustainability is a priority concern for all Councils in NSW. "I appreciate the positive messaging of this campaign but the Federal Government has been dismissive. We need to flip the Government and all Federal Parliamentarians."

"LGNSW will be working with CMA hand in hand on the issue."

Mrs Briggs went through the data from the rural health access survey. She outlined how the data can be pulled out by individual Council or JO or Health District. She explained that logins will be arranged, so members can use that software that the data is organised in.

4. Chairman of the NSW Grants Commission Ms. Linda Scott

Ms Scott introduced her fellow Commission members (pictured on the screen). She paid tribute to the late Mayor Jenny Dowall OAM (Lismore City Council).

"When I arrived in the role (of NSW Grants Commission Chairman) and asked to see the formula, I cannot tell you

how many tabs were in the spreadsheet – it is so complex, it’s ridiculous. We are going to improve the formula, transparency and simplicity”

She noted that 25% goes to non-metro councils, based on operational expenditure.

The review will not apply to the next funding round.

Presentation supplied.

4. NSW Shadow Treasurer, The Hon. Scott Farlow MLC

“I sat on the financial sustainability inquiry and I am with you in your fight for more funding/the return to 1%.

There is so much more expected from Local Government in country areas. It is the only visible form of Government in the country. The expectations regarding roads are much greater in the country. The money you need has to come from somewhere and just asking communities for high rates is not the answer.

Depreciation of assets is something we were mindful of the inquiry.”

5. NSW Shadow Local Government Minister, Mr Tim James MP

Mr. James began by commending the passion of Mayor Firman.

“Shadow Parliamentary Secretary for Local Government Richie Williamson and I are happy for you to reach out to us.

I believe in a decentralised role for Local Government and that Local decisions should be made Locally.

City Councils do not stick to their focus like Country Councils. There are 3,630 kilometres of roads and 671 bridges connecting MidCoast Council communities mid-coast Council, while North Sydney has 100-150km of roads and a small fraction of the bridges.

Mr James also criticised the OLG, which he said has gone from 45 to 120 staff. What more do they do?

I applaud your (Invest in Us) Campaign.

The Auditor General’s 11 high-risk Councils are all regional.

Over a billion dollars is required to update your water infrastructure.

6. Valuer General of NSW, Ms Sally Dale

The NSW Valuer General emphasized that her role (and office) is independent. Ms Dale said that she was a valuer for 30 years and has been in the role for nearly three years. She is happy to visit and talk to Councils. Value NSW has over 300 staff.

There are over 2.7 land values per year. They use a mass-valuation method. It was received objections to valuations are all considered seriously and close to 20 percent do result in re-valuation.

Presentation supplied.

7. Auditor-General for NSW, Mr Bola Oyetunji

Mr Oyetunji said independence allows us to make discoveries.

He reflected on the recent intensive efforts to address the financial sustainability pressures on Local Government in NSW. The Red Fleet, two parliamentary inquiries, we’ve done what we can.

Audit fees, we’re not there yet (as low as desired) but we have capped the fees. Regarding timeliness, we are improving. We are centralising and not waiting until the end of the year for valuations.

Liquidity performance measures – we’re working with panel members who know the real world experiences, such as Mayor Phyllis Miller.

We are linking guidelines / reports of best practice with the OLG.

Water is the next crisis. It is important that the financial challenge be addressed holistically.

Presentation supplied.

8. NSW Minister for Roads and Minister for Regional Transport, The Hon Jenny Aitchison MP

The Minister said that she is grateful for the respect and commitment we share for improving the lives of country NSW.

“Mayor Cassandra Coleman (Lithgow City Council) has been a massive champion for that community with the Great Western Highway.

Mayor Steve Allen (Bellingen Shire Council) led a Local Government collaboration with Waterfall Way and Michael Kemp MP and Mayor Nikki Williams from Coffs Harbour also championed that cause – working together on the fragility of the Waterfall Way. Decades of maintenance was not done. Investigations into a permanent fix are ongoing but is a complex location Simply moving Waterfall Way down (as was done in the past) is not possible – we would be in the river. The detour route is funded.”

The Auditor General’s report gave us a bit of a smack.

We have fuel reserves in Australia, not in the US.

Thanks to Councils who have not been panic buying.

We are meeting regularly for practical solutions – other shortages, like bitumen will impact Councils.”

Craig Carmody from the Port of Newcastle was in the room, as the Minister announced \$183mil for upgrading roads from the Port of Newcastle to REZs. East to West roads need to be focused on / reinforced.

“CMA helped me to get the disaster recovery funding claims that were bogged down flowing.”

There are 19 applications so far for road recategorisation.

“You are the pulse of NSW. I can’t always give you what you want but I will be honest.”

9. Morning Tea

Morning Tea was held in a section of the Strangers Dining Room (due to attendance). More than a needed break, cup of coffee and snack, this was a valued networking session between members, as well as a broad cross-section of NSW Parliamentarians. Due to time constraints (resulting from the Bondi memorial) Q&A was not included for the morning speakers but they were available at morning tea.

10. NSW Minister for Finance, Minister for Domestic Manufacturing and Government Procurement, Minister for Natural Resources, The Hon Courtney Houssos MLC

“We appreciate the opportunity to engage with you. I pay tribute to you for the influence you have had in shaping NSW Government Policy. We were on track to return the budget to surplus in two years.

We don’t have unlimited funds but by driving savings across the budget can target project spending where it’s needed most. We saved \$450mil one year and \$270mil the next by reducing our contractor costs and doing more in-house.

We continue to reduce red tape with procurement and small business processes.

Communities will need to be supported as coal jobs reduce. The Future Jobs and Investment Authority is being created to assist those communities. We appreciate your input.

Mayor Ndiaye asked about fuel.

Close to 150 petrol stations with dry bowsers.

Mayor Sue Moore asked about Mapping and the Minister promised to get back to her on that.

11. IPART Chairman, Ms Carmel Donnelly PSM

The rate peg updated methodology tailors to each Council. I'm pleased to welcome Julie Briggs representing CMA within IPART's Reference Group.

Current SRV's were covered in her presentation. Thousands of submissions are received regarding SRVs.

There are lots of ways you can get contributions from assessors. We welcome you getting in touch with us, even if you are in early stages of a developer contributions plan. We can recommend in terms of sources of revenue.

Draft review of bulk water services to be released next week. Submissions accepted until May. We have selected Tamworth to do a model for determining per capita costs for water access and waste water.

Presentation supplied.

12. CEO Regional Australia Institute, Ms Liz Ritchie

RAI is there to help you to get the funding investment you need. Regionalisation Ambition 2032 is (as the name of campaign indicates) ambitious. We have to unite as a voice for regional Australia. We are not heard enough at a national level. Less than 20% of migrants reside in rural and regional Australia. We need to get skills into our regions. We need 47% of investment in regional Australia. Toward Net Zero – Energy Co has a plan but it's not quite right. You must be in the driver's seat.

Mayor Julia Ham (Snowy Valleys Council) asked: Sydney waste in a cool climate wine region. How do we push back?

A: It is a vexing issue. Continue to come together, like with CMA, keep the information coming to us. We look at all issues across regional Australia and we can draw our bank of big picture knowledge. Highlight the broader, interconnected impacts.

Presentation supplied.

GENERAL MEETING

1. ATTENDANCE AND APOLOGIES

Attendance

Cr. Bruce Reynolds	Mayor	Blayney Shire Council
Mark Dicker	GM	Blayney Shire Council
David Webb	GM	Hay Shire Council
Cr. Carol Oataway	Mayor	Hay Shire Council
Cr. John Medcalf OAM	Mayor	Lachlan Shire Council
Ian Greenham	GM	Lachlan Shire Council
Cr. Kenrick Winchester	Mayor	Queanbeyan-Palerang Regional Council
Rebecca Ryan	GM	Queanbeyan-Palerang Regional Council
Stephen Dunshea	Interim GM	Forbes Shire Council
Cr. Phyllis Miller OAM	Mayor	Forbes Shire Council
Kate Barker	Interim EO	Central NSW JO
Meredith Macpherson		Central NSW JO
Cr. Darrell Tiemens	Mayor	Narrabri Shire Council
John Scarce	GM	Murrumbidgee Council
Cr. Susannah Pearse	Mayor	Moree Plains Shire Council
Natalia Cowley	GM	Moree Plains Shire Council
Cr. Paul Culhane	Mayor	Upper Lachlan Shire Council
Alex Waldron	CEO	Upper Lachlan Shire Council
Leagh-Anne Cosgrove	CMA Scholarship recipient	Upper Lachlan Shire Council
Cr. Daniel Keady	Mayor	Coonamble Shire Council
Greg Hill	GM	Coonamble Shire Council
Cr. Greg Whitely	Mayor	Warren Shire Council
Gary Woodman	GM	Warren Shire Council
Cr. Adam Roberts	Mayor	Port Macquarie Hastings Council
Lisa Miscamble	GM	Wingecarribee Shire Council
Cr. Jesse Fitzpatrick	Mayor	Wingecarribee Shire Council
Cr. Daniel Linklater	Mayor	Wentworth Shire Council
Ken Ross	GM	Wentworth Shire Council
Cr. Julia Ham	Mayor	Snowy Valleys Council
Jessica Quilty	GM	Snowy Valleys Council
Cr. John Harvie	Mayor	Murray River Council
Stacy Williams	CEO	Murray River Council
Linda Scott	Chair	Local Government Grants Commission
Sarah Gubb	Executive Officer	Local Government Grants Commission
Cathy Andre	Commission Assistant	Local Government Grants Commission
Cr. Sharon Cadwallader	Mayor	Ballina Shire Council
Cr. Sue Moore	Mayor	Singleton Council
Justin Fitzpatrick-Barr	GM	Singleton Council
Cr. Melissa Matters	Deputy Mayor	Kiama Council

Jane Stroud	CEO	Kiama Council
Bernard Smith	GM	Glen Innes Severn Council
Cr. Rick Firman OAM	Mayor	Temora Shire Council
Melissa Boxall	GM	Temora Shire Council
Megan Mulrooney	CEO	REROC
Cr. Ray Smith	Mayor	Clarence Valley Council
Cr. Steve Allan	Mayor	Bellingen Shire Council
Mark Griffioen	GM	Bellingen Shire Council
Cr. Kinne Ring	Mayor	Kempsey Shire Council
Andrew Meddle	CEO	Kempsey Shire Council
Cr. Kate Dight	Mayor	Inverell Shire Council
Brett McInnes	GM	Inverell Shire Council
Cr. Jo Williams	Deputy Mayor	Inverell Shire Council
Cr. Nina Dillon	Mayor	Goulburn Mulwaree Council
Scott Gallacher	GM	Goulburn Mulwaree Council
Cr. Nikki Williams	Mayor	Coffs Harbour City Council
Adrian Panuccio	GM	Midcoast Council
Cr. Claire Pontin	Mayor	Midcoast Council
Eric Groth	GM	Gunnedah Shire Council
Laura Black	GM	Clarence Valley Council
Cr. Ewen Jones	Mayor	Narromine Shire Council
Jane Redden	GM	Narromine Shire Council
Julie Briggs	Policy Advisor	CMA
Gary Fry	Secretariat	CMA
Cr. Abb McAlister	Mayor	Cootamundra-Gundagai Regional Council
Roger Bailey	Interim GM	Cootamundra-Gundagai Regional Council
Cr. Lachlan Ford	Mayor	Bourke Shire Council
Leonie Brown	GM	Bourke Shire Council
Cr. Daniel Keady	Mayor	Coonamble Shire Council
Greg Hill	GM	Coonamble Shire Council
Cr. Liam Ley	Deputy Mayor	Dungog Shire Council
Gareth Curtis	GM	Dungog Shire Council
Cr. Russell Fitzpatrick	Mayor	Bega Valley Shire Council
Anthony McMahon	CEO	Bega Valley Shire Council
Cr. Sarah Ndiaye	Mayor	Byron Shire Council
Mark Arnold	GM	Byron Shire Council
Gavin Rhodes	GM	Lockhart Shire Council
Cr. Robert Bell	Mayor	Uralla Shire Council
Toni Averay	GM	Uralla Shire Council
Blake Dyer	Group Manager Community Services	Uralla Shire Council
Cr. Maurice Collison	Mayor	Upper Hunter Shire Council
Greg McDonald	GM	Upper Hunter Shire Council
Ross Gurney	GM	Lithgow City Council
Cr. Cassandra Coleman	Mayor	Lithgow City Council
Cr. Jasmin Jones	Mayor	Yass Valley Council
Peta Gardiner	Acting CEO	Yass Valley Council
Cr. Jarrod Marsden	Mayor	Cobar Shire Council
Cr. Louie Zaffina	Mayor	Balranald Shire Council
Terry Dodds	CEO	Balranald Shire Council

Cr. Lachlan Ford	Mayor	Bourke Shire Council
Leonie Brown	GM	Bourke Shire Council
Luke Ryan	GM	Dubbo Regional Council
Cr. Josh Black	Mayor	Dubbo Regional Council
Cr. Ken Cudmore	Mayor	Liverpool Plains Shire Council
Cian Middleton	GM	Liverpool Plains Shire Council
Cr. Kathryn Rindfleish	Mayor	Warrumbungle Shire Council
Lindsay Mason	General Manager	Warrumbungle Shire Council
Cr. Ashley Hall	Mayor	Edward River Council
Jack Bond	CEO	Edward River Council
Cr. George Weston	Mayor	Leeton Shire Council
Jackie Kruger	GM	Leeton Shire Council
Cr. Lea Parker	Mayor	Greater Hume Council
Dena Vlekkert	GM	Greater Hume Council
Anthony O'Reilly	GM	Hilltops Council
Cr. Claire Pontin	Mayor	Midcoast Council
Brett Stonestreet	Interim CEO	RAMJO
Cr. Cheryl Cook	Mayor	Federation Council
Adrian Butler	GM	Federation Council
Cr. Robert Taylor	Mayor	Bathurst Regional Council
	Director Rating & Taxing In House	
Rachel Anderson	Valuations	Value NSW
Cr. Eric Noakes	Mayor	Walcha Council
Stephen Parry	GM	Walcha Council
Cr. Lisa Minogue	Deputy Mayor	Bland Shire Council
Grant Baker	GM	Bland Shire Council
Danielle Aspery	Senior Manager	TCorp
Craig Selvage	Senior Analyst	TCorp
Tom Threlkeld	Senior Analyst	TCorp
Alina Tee	Analyst	TCorp
Cr. Steve Krieg	Mayor	Lismore City Council
Eber Butron	GM	Lismore City Council
Cr. Russell Webb	Mayor	Tamworth Regional Council
Paul Bennett	GM	Tamworth Regional Council
Cr. Neil Westcott	Mayor	Parkes Shire Council
Cr. Andrew McKibbin	Mayor	Oberon Council
Cr. Katie Graham	Deputy Mayor	Oberon Council
Cr. Darcy Byrne	President	LGNSW
David Reynolds	CEO	LGNSW
David Neeves	GM	Gilgandra Shire Council
Cr. Danielle Mulholland	Mayor	Kyogle Council
Cr. Mathew Hatcher	Mayor	Eurobodalla Shire Council
Mark Ferguson	GM	Eurobodalla Shire Council
Joyce Tapper	Senior Analyst, Local Government.	IPART
Bronwen Sandland	Principal Analyst, Local Government	IPART
Cr. Sam Coupland	Mayor	Armidale Regional Council
Claudia Migotto	Deputy Auditor-General	NSW Audit Office
Cr. Gary Lee	Mayor	Nambucca Valley Council
Bede Spannagle	GM	Nambucca Valley Council
Brad Medina	Assistant Auditor General	NSW Audit Office

Renee O'Kane	Chief of Staff to the Auditor-General - Corporate, Experience and Strategy	NSW Audit Office
John Sevil	GM	Central Darling Shire Council
Cr. Bob Stewart	Chairperson	Central Darling Shire Council
Kate Alberry	Director of Development and Compliance	Narrabri Shire Council
Jonathan Malota	Policy Advisor – Transport & Data	NRMA
Cr. Tricia Hopkins	Deputy Mayor	Snowy Monaro Regional Council
Cr. Chris Hanna	Mayor	Snowy Monaro Regional Council
James Roncon	GM	Armidale Regional Council
Cr. Kevin Beatty	Mayor	Cabonne Shire Council
Cr. Matthew Christenson	Deputy Mayor	Cabonne Shire Council
Murray Wood	GM	Coffs Harbour City Council
Cr. Doug Curran	Mayor	Griffith City Council
Cr. Shari Blumer	Councillor	Griffith City Council
Scott Grant	GM	Griffith City Council
Cr. Tony Mileto	Mayor	Orange City Council
Scott Maunder	CEO	Orange City Council
Cr. Bronwyn Petrie	Mayor	Tenterfield Shire Council
Steph Cooke MP	Member for Cootamundra	NSW Opposition

Apologies

Cr. Neville Kschenka	Mayor	Narrandera Shire Council
Brett Whitworth PSM	Deputy Secretary, Local Government	OLG
Cr. Tiffany Galvin	Mayor	Gwydir Shire Council
Leeah Daley	GM	Gwydir Shire Council
Cr. Paul Smith	Mayor	Cowra Council
Paul Devery	GM	Cowra Council
Cr. Mayor Matt Gould	Mayor	Wollondilly Shire Council
Ben Taylor	CEO	Wollondilly Shire Council
Cr. Ruth McRae OAM	Mayor	Murrumbidgee Council
Cr. Colleen Fuller	Mayor	Gunnedah Shire Council
Cr. Mathew Hatcher	Mayor	Eurobodalla Shire Council
Cr. Adam Shultz	Mayor	Lake Macquarie City Council
Tony Farrell	CEO	Lake Macquarie City Council
Cr. Peter Sharp	Mayor	Lockhart Shire Council
Murray Wood	GM	Coffs Harbour City Council
Jay Nankivell	GM	Broken Hill City Council
Cr. Jim Hickey	Deputy Mayor	Broken Hill City Council
Cr. Julia Cornwell McKean	Mayor	Berrigan Shire Council

Mark Dupé	Interim CEO	Berrigan Shire Council
Cr. Dave McCann	Mayor	Coolamon Shire Council
Tony Donoghue	GM	Coolamon Shire Council
Cr. Kevin Mack	Mayor	Albury City Council
Steve McGrath	Interim CEO	Albury City Council
Gary Wallace	GM	Oberon Council
		Wagga Wagga City Council
Cr. Dallas Tout	Mayor	Weddin Shire Council
Cr. Paul Best	Mayor	Weddin Shire Council
Matthew Sykes	GM	Narrabri Shire Council
Eloise Chaplain	GM	Junee Shire Council
Cr. Bob Callow	Mayor	

Recommendation: That the apologies be accepted and noted.

Moved by: Mayor Sharon Cadwallader (Ballina Shire)
 Seconded by: Mayor John Medcalf OAM (Lachlan Shire)
 – carried unanimously.

2. Adoption of Minutes from the 14 November 2025 meeting

Recommendation: That the 14 November 2025 Minutes be accepted as a true record.
 Moved by: Mayor Sharon Cadwallader (Ballina Shire).
 Seconded by: Mayor Kenrick Winchester (Queanbeyan-Palerang Regional Council)
 – carried unanimously.

3. Matters arising from 8 August 2025 Minutes

Nil

4. CORRESPONDENCE - Since 14 November 2025

Outward

To	Subject
Hon Chris Minns MP, Premier	Lack of Councillor representation on Local Planning Panels
Hon Kristy Mc Bain, Federal Minister for Local Government	Welcoming the recommencement of the Inquiry into Local Government Financial Sustainability.
Hon Chris Minns MP, Premier	Productivity Commission’s Review of GST Distributions
Hon Ryan Park MP, Minister for Health	Letter of Support for Better Care, Closer to Home Alliance’s Rural Health Action Plan
Hon Jihad Dib MP Minister for Emergency Services	NSW Government Response to the Parliamentary Inquiry into Assets, premises and funding of the NSW Rural Fire Service

	(RFS)
Hon Tara Moriarity MLC Minister for Agriculture	Expanded Drought Support measures and request for additional measures
Mr. Daniel Cram, Chairman – Little Wings	Invitation to present to CMA members
Ms. Cath Bowtell, Chair – Jobs and Skills Australia’s Ministerial Advisory Board	Skill Shortage clarifications
The Hon Andrew Giles MP Federal Minister for Skills and Training	Lack of rural, regional or remote Council representation on the Jobs and Skills Australia’s Ministerial Advisory Board
Waverley Council Mayor Will Nemesh	Expressing Bondi condolences from the CMA Board and Members
Waverley Council Mayor Will Nemesh	Invitation to the March 2026 CMA meeting
NSW Deputy Nationals Leader Kevin Anderson MP	CMA congratulating him for his election to Deputy Nationals Leader
Infrastructure NSW CEO Mr. Tom Gellibrand	Invitation to speak at March 2026 meeting
NSW Treasurer the Hon Daniel Mookhey MLC	Invitation to speak at March 2026 meeting
NSW Shadow Treasurer Scott Farlow	Invitation to speak at March 2026 meeting
NSW Emergency Services Minister the Hon Jihad Dib MP	Invitation to speak at March 2026 meeting
NSW Nationals Leader Mr. Gurmeh Singh MP	Gun Law Reforms
NSW Premier the Hon Chris Minns MP	Gun Law Reforms
NSW Opposition Leader Mrs. Kellie Sloane MP	Gun Law Reforms
NSW Opposition Leader Mrs. Kellie Sloane MP	Shadow Cabinet
Shadow Local Government Minister Tim James MP	CMA meeting invitations and issues intro.
Deputy NSW Nationals Leader Mr. Kevin Anderson MP	Condolences for the passing of his wife.
NSW Nationals Leader Gurmeh Singh MP	Invitation to speak at March 2026 meeting
NSW Liberal Leader Kellie Sloane MP	Invitation to speak at March 2026 meeting
NSW Finance Minister Courtney Houssos MLC	Invitation to speak at March 2026 meeting
NSW Shadow Local Government Minister Tim James MP	Invitation to speak at March 2026 meeting
IPART Chair Carmel Donnelly	Invitation to speak at March 2026 meeting
Federal Local Government Minister the Hon Catherine King	Invitation to speak at March 2026 meeting
Regional Australia Institute CEO Liz Ritchie	Invitation to speak at March 2026 meeting
NSW Opposition Leader Mrs. Kellie Sloane MP	Shadow Parliamentary Secretaries
NSW Nationals Leader Mr. Gurmeh Singh MP	Shadow Parliamentary Secretaries
NSW Shadow Parliamentary Secretary for Local Government, Mr. Richie Williamson	Shadow Parliamentary Secretaries
NSW Premier the Hon Chris Minns MP	Emergency Services Levy
NSW Treasurer the Hon Daniel Mookhey MLC	Emergency Services Levy
NSW Emergency Services Minister the Hon Jihad Dib MP	Emergency Services Levy
Minister for Agriculture The Hon Tara Moriarty MLC	NSW Government Drought response
IPART CEO Mr Andrew Nicholls <i>PSM</i>	CMA representation on IPART’s Council Reference Group (CRG) - agreed
NSW Premier the Hon Chris Minns MP	Waterfall Way lasting fix needed

NSW Minister for Roads and Minister for Regional Transport, the Hon. Jenny Aitchison MP	Waterfall Way lasting fix needed
NSW Minister for Small Business, Minister for Recovery, and Minister for the North Coast, the Hon. Janelle Saffin MP	Waterfall Way lasting fix needed
NSW Shadow Minister for Regional Transport and Roads, the Hon. Paul Toole MP	Waterfall Way lasting fix needed
Director of the Stable Group, Mr. Ken Gillespie AC, DSC, CSM	Advising that the CMA cannot promote one consultancy over others
IPART CEO Mr. Andrew Nicholls	Appreciation for CMA inclusion in the IPART the Council Reference Group, acceptance of the CMA Policy Advisor for that and for agreeing to notify each Council in writing of their rate peg figure.
Dolly Parton Imagination Library	Letter of Support
Cowra Shire Mayor Paul Smith	Responding to objections to the planning reforms and outlining the CMAs advocacy on the matter.

Inwards

From	Note / Action
Greater Hume Council	Code of Meeting Practice
Glen Innes Severn Council Mayor Margot Davis	Planning Reforms
Central Darling Council	Notification of CMA contact updates
Mr. Alex Dahlenburg, A/ General Manager	Reactions to PFAS Inquiry recommendations
Albury City Council	Notification of CMA contact updates
Cr. Rob Amos Chairman – Rural Councils Victoria	Thanking CMA for its’ support
NSW Opposition Leader Mrs. Kellie Sloane MP	The Shadow Cabinet reshuffle and CMA’s disappointment that Local Government is not a stand-alone port folio.
NSW Nationals Leader Mr. Gurmeh Singh MP	The Shadow Cabinet reshuffle and CMA’s disappointment that Local Government is not a stand-alone port folio.
Waverley Council Mayor Will Nemesh	Thanking the CMA for its’ support
Acting GM, Temora Shire Council, Elizabeth Smith	Advocacy request regarding M&F funding delay
NSW Farmers President Xavior Martin	Primary Production Land Tax Exemptions – NSW Farmers position
Prime Minister the Hon Anthony Albanese MP	Update that they are still considering which CMA event to attend.
Mid North Coast and New England Mayors	Joint Statement regarding Waterfall Way

Australian Minister for Skills and Training the Hon Andrew Giles MP	Jobs and Skills Australia Board and CMA engagement
Glen Innes Severn Council Mayor Margot Davis	Advocacy for Sustainable Funding for Rural and Regional Water Supplies
Bourke Shire Council Mayor Lachlan Ford	CMA-National Parks MoU proposal
IPART CEO Mr Andrew Nicholls <i>PSM</i>	CMA representation on IPART’s Council Reference Group (CRG) – Request approved
NSW Premier the Hon Chris Minns MP	PRRRAC additional members
President of the Murray Darling Association Cr. Shari Blumer	Seeking to speak to the CMA. Recommendation in General Business.
Minister for Agriculture The Hon Tara Moriarty MLC	NSW Government Drought response
Prime Minister the Hon. Anthony Albanese	Confirmation that they are still working on getting to a CMA event in 2026
NSW Minister for Roads and Minister for Regional Transport, the Hon. Jenny Aitchison MP	Response re Regional and Local Roads Repair Program. Regional Emergency Road Repair Fund expanded.
Cowra Shire Council Mayor Paul Smith	Requesting CMA advocacy against the NSW Government Planning reforms. Refer to Policy Advisor report.
REROC CEO Megan Mulrooney	Response to House of Representatives Standing Committee on Regional Development - LG Funding and Fiscal Sustainability.
Byron Shire Mayor Sarah Ndiaye	Letter to Minister Hoenig re Remote Participation in Council Meetings. CMA working with Minister Hoenig on this.
NSW Health Minister the Hon. Ryan Park	Response to CMA letter of support for Dr. McGirr’s Rural Health Action Plan
Cobar Shire Mayor and Chair of the Western Alliance of Councils, Cr. Jarrod Marsden	The need for western / remote Council representation on the Local Government Expert Advisory Panel Recommendation in General Business.
Peter McKechnie AFSM Deputy Commissioner Strategic Capability NSW Rural Fire Service	Inviting the CMA Executive &/or Board to meet with the RFS on the outcomes of the Public Accounts Committee (PAC) Inquiry into the assets, premises and funding of the RFS. Recommendation in General Business.
Head of Policy & Government Relations for Royal Far West, Jenny Stevenson	Royal Far West 2030 strategy
NSW Emergency Services Minister the Hon Jihad Dib MP	Responding to CMA correspondence re the Red Fleet. Audit now to be completed by end of 2026.
NSW Planning Minister the Hon Paul Scully	Responding to CMA advocacy regarding the planning reforms

Recommendation: **That the correspondence be received and noted.**
 Moved by: Mayor Danielle Mulholland (Kyogle Council).
 Seconded by: Mayor Cheryl Cook (Federation Council)
 – carried unanimously.

5. MEDIA RELEASES

[NSW Country Mayors congratulate new Nationals leadership team](#)

[Country Mayors draw out political big guns](#)

[NSW Country Mayors Welcome Reopening of Inquiry](#)

[Country Mayors renew vows with LGNSW](#)

[Eugowra people, Cabonne Council honoured for Inland Tsunami response](#)

[COUNTRY MAYORS AND LOCAL GOVERNMENT NSW – A BIG WEEK OF COLLABORATION](#)

[CMA backs Dr. McGirr’s Rural Health Action Plan](#)

[No quick fix for NSW Red Fleet Ownership](#)

[NSW Country Mayors react to Bondi shooting](#)

[Legislation on Guns and Public Assembly too Rushed](#)

[NSW Country Mayors react to new look State Shadow Ministry](#)

[VALE DAME MARIE BASHIR](#)

[CMA discusses GST Review with NSW Premier and Treasurer](#)

[Welcome recognition for country NSW Council luminaries](#)

[CMA and NSW Emergency Services Minister progress Red Fleet issue](#)

[Emergency Services Levy a NSW Government responsibility](#)

[NSW Government drought response a good start](#)

[NSW Country Mayors welcome LG Expert Advisory Panel](#)

[NSW Premier and Country Mayors brainstorm](#)

[NSW COUNTRY MAYORS: TIME FOR NSW TO GET ITS’ FAIR SHARE OF THE GST](#)

[NSW Country Mayors mourn Ray Donald OAM](#)

Recommendation:	That the media releases be received and noted.
Moved by:	Mayor John Harvie (Murray River Council)
Seconded by:	Mayor Danielle Mulholland (Kyogle Council).
– carried unanimously.	

6. REPORTS

Report from CMA Chairman Mayor Rick Firman OAM

Recommendation: **That the Report be received and noted.**
Moved by: Mayor Danielle Mulholland (Kyogle Council).
Seconded by: Mayor Sharon Cadwallader (Ballina Shire)
– carried unanimously.

Finance Report – Ms. Melissa Boxall (CMA Secretary)

Recommendation: **That the Report be received and noted, as read.**
Moved by: Mayor Paul Culhane (Upper Lachlan Shire).
Seconded by: Mayor Kenrick Winchester (QPRC)
– carried unanimously

Report from the President of ALGA, Mayor Matt Burnett

Recommendation: **That the Report be received and noted, as read.**
Moved by: Mayor Paul Culhane (Upper Lachlan Shire).
Seconded by: Mayor Cheryl Cook (Federation Council)
– carried unanimously.

Report from President of LGNSW – Mayor Darcy Byrne

Mayor Byrne spoke to his report:

Mayor Byrne advised of a Webinar on Wednesday 1 April regarding Fuel supply. He encourage members to register.

I had a meeting with Minister Hoenig about the Code of Meeting Practice and he accepts that there may be need for some improvements but he wants proposals, not complaints. It does seem to be excessive to be banning remote participation , especially for remote Councils.

Recommendation: **That the Report be received and noted.**
Moved by: Mayor John Medcalf OAM (Lachlan Shire Council).
Seconded by: Mayor Danielle Mulholland (Kyogle Council).
– carried unanimously.

Policy Advisor's Report – Mrs. Julie Briggs

Recommendation: **That the Report be received and noted and that the recommendations therein be endorsed.**
Moved by: Mayor Paul Culhane (Upper Lachlan Shire).
Seconded by: Mayor Danielle Mulholland (Kyogle Council).
– carried unanimously.

Business with Notice

a) Patrons of the Country Mayors Association of NSW

CMA Board Recommendation: that the following three former CMA Chairmen be endorsed as inaugural Patrons of the Country Mayors Association of NSW

- **Emeritus Mayor Ken Keith OAM (Parkes Shire)**
- **Emeritus Mrs Katrina Humphries (Moree Plains Shire)**
- **Emeritus Mayor Jaime Chaffey MP (Gunnedah Shire)**

And further that a suitable presentation be made to each.

Moved by: Mayor Sharon Cadwallader (Ballina Shire).

Seconded by: Mayor John Medcalf OAM (Lachlan Shire Council

– carried unanimously.

Mayor Mulholland asked if there will be a cap on Patron numbers.

Mayor Firman that that can be teased out in future reviews of the Constitution.

b) CMA Board is seeking formal endorsement of the Members for the following adopted Board resolutions:

i) Taxi Services

That given the impracticality of Uber in rural and remote communities, the lack of taxis and their importance to those communities, that the CMA Board advocates to the NSW Regional Transport and Roads Minister for substantially decreased costs for taxi operators in rural and remote NSW. (Narromine Shire)

ii) Local Government Expert Advisory Panel

That the CMA Board write to NSW Local Government Minister, the Hon Ron Hoenig MP, requesting that he consider a position for the Chairman of the Western Division of Councils to sit on the Minister Expert Advisory Panel. (Cobar Shire)

iii) Engagement and Consultation during Policy Development by NSW Government

That the CMA Board write to the NSW Premier, the Hon Chris Minns MP, respectfully requesting that enhanced levels of engagement/consultation by the NSW Government occur during policy development, which is specific to our rural, remote and regional Member Councils. (CMA Board)

iv) Local Government – Stand Alone Minister

That the CMA Board write to both the NSW Premier and the NSW Opposition Leader, requesting a commitment to a stand-alone Local Government portfolio.

v) Financial Sustainability

That the CMA Board write to the NSW Premier, NSW Opposition Leader, NSW Minister and Shadow Ministers for Local Government, requesting details on what is being done to address the financial sustainability crisis impacting rural, remote and regional NSW Councils.

and further

That the CMA Chairman and LGNSW President seek an urgent meeting with the NSW Minister for Local Government and the Shadow Minister for Local Government, to amplify the seriousness of the situation confronting the CMA Member Councils.

Recommendation: That the CMA Members endorse the Board resolutions listed above.

Mayor Winchester suggested that we only need to write to the Opposition Leader but Mayor Firman clarified that we still want the Premier to confirm a stand alone port folio will continue.

Moved by: Mayor Jarrod Marsden (Cobar Shire).
Seconded by: Mayor Nina Dillon (Goulburn Mulwaree Council)
– carried unanimously.

Urgent business without notice

Nil

Without any further business, Chairman, Mayor Firman declared the CMA General Meeting closed at 12:38 pm

The next CMA meeting will be **8 May 2026**, in the NSW Parliament House Theatre – 8:20am-1:45pm.

Theme: Skill Shortages, Labour Solutions

A tutorial on accessing the data from the CMA-RDN Rural Health Access Survey will be the final session of the meeting, for those who can stay on.



THE COUNTRY MAYORS ASSOCIATION OF NSW INC

"What we want is nothing more than equity"

MINUTES

Friday 8th May 2026

A General Meeting of the Country Mayors Association of NSW Inc was held in the Theatrette, Parliament House, Macquarie Street, Sydney from 8:20am. The meeting had a 'Skill Shortages, Labour Solutions' theme.

The meeting commenced with a welcome from CMA Chairman Mayor Rick Firman OAM.

Mayor Firman opened the General meeting to allow for an urgent motion in response to the cessation of the Inland Rail Project by the Federal Government. Motion listed.

Attendance

Cr. John Medcalf OAM	Mayor	Lachlan Shire Council
Ian Greenham	GM	Lachlan Shire Council
Cr. Liam Ley	Deputy Mayor	Dungog Shire Council
Cr. Chris Hanna	Mayor	Snowy Monaro Regional Council
Noreen Vu	GM	Snowy Monaro Regional Council
Cr. Brian Ingram	Mayor	Hilltops Council
Anthony O'Reilly	GM	Hilltops Council
Cr. Kinne Ring	Mayor	Kempsey Shire Council
Andrew Meddle	CEO	Kempsey Shire Council
Cr. Daniel Keady	Mayor	Coonamble Shire Council
Greg Hill	GM	Coonamble Shire Council
Mick Raby	Acting General Manager	Uralla Shire Council
Cr. Kath Arnold	Deputy Mayor	Uralla Shire Council
Cr. Claire Pontin	Mayor	MidCoast Council
Cr. Margot Davis	Mayor	Glen Innes Severn Council
Bernard Smith	GM	Glen Innes Severn Council
Cr. George Weston	Mayor	Leeton Shire Council
Jackie Kruger	GM	Leeton Shire Council
Cr. Ruth McRae OAM	Mayor	Murrumbidgee Council
John Scarce	GM	Murrumbidgee Council
Cr. Rick Firman OAM	Mayor	Temora Shire Council
Melissa Boxall	GM	Temora Shire Council
Megan Mulrooney	CEO	REROC
Gary Fry	Secretariat	CMA
Cr. Russell Webb	Mayor	Tamworth Regional Council
Paul Bennett	GM	Tamworth Regional Council
Cr. Jeff Budd	Deputy Mayor	Tamworth Regional Council
Cr. Kathryn Rindfleish	Mayor	Warrumbungle Shire Council
Lindsay Mason	GM	Warrumbungle Shire Council

Cr. Louie Zaffina	Mayor	Balranald Shire Council
Terry Dodds	CEO	Balranald Shire Council
Cr. Kate Dight	Mayor	Inverell Shire Council
Brett McInnes	GM	Inverell Shire Council
Cr. Wendy Wilks	Councillor	Inverell Shire Council
Cr. Jarrod Marsden	Mayor	Cobar Shire Council
Peter Vlatko	GM	Cobar Shire Council
Cr. Greg Whitely	Mayor	Warren Shire Council
Gary Woodman	GM	Warren Shire Council
Cr. Alan White	Deputy Mayor	Coolamon Shire Council
Tony Donoghue	GM	Coolamon Shire Council
Cr. Ashley Hall	Mayor	Edward River Council
Jack Bond	CEO	Edward River Council
Cr. Jasmin Jones	Mayor	Yass Valley Council
Gayleen Burley	CEO	Yass Valley Council
Ross Gurney	GM	Lithgow City Council
Cr. Cassandra Coleman	Mayor	Lithgow City Council
Brett Stonestreet PSM	EO	Riverina and Murray Joint Organisation
Cr. Ewen Jones	Mayor	Narromine Shire Council
Jane Redden	GM	Narromine Shire Council
Cr. Tiffany Galvin	Mayor	Gwydir Shire Council
Leeah Daley	GM	Gwydir Shire Council
Cr. Cheryl Cook	Mayor	Federation Council
Jo Shannon	Deputy GM	Federation Council
Cr. Colleen Fuller OAM	Mayor	Gunnedah Shire Council
Kelly Stidworthy	Director Corporate Services	Gunnedah Shire Council
Cr. Nina Dillon	Mayor	Goulburn Mulwaree Council
Scott Gallacher	GM	Goulburn Mulwaree Council
Cr. Sarah Ndiaye	Mayor	Byron Shire Council
Mark Arnold	GM	Byron Shire Council
Cr. Neville Kschenka OAM	Mayor	Narrandera Shire Council
Tim Coote	GM	Narrandera Shire Council
Cr. Adam Roberts	Mayor	Port Macquarie Hastings Council
Cr. Jim Hickey	Deputy Mayor	Broken Hill City Council
Laura Black	GM	Clarence Valley Council
Cr. Ray Smith	Mayor	Clarence Valley Council
Stephen Dunshea	GM	Forbes Shire Council
Cr. Chris Roylance	Deputy Mayor	Forbes Shire Council
Cr. Phyllis Miller OAM	Mayor	Forbes Shire Council
Cr. Lea Parker	Mayor	Greater Hume Council
Dena Vlekkert	GM	Greater Hume Council
Cr. Paul Best	Mayor	Weddin Shire Council
Matthew Sykes	GM	Weddin Shire Council
Cr. Paul Culhane	Mayor	Upper Lachlan Shire Council
Alex Waldron	CEO	Upper Lachlan Shire Council
Cr. Tony Mileto	Mayor	Orange City Council
Scott Maunder	CEO	Orange City Council
Cr. Marg Applebee	Deputy Mayor	Parkes Shire Council
Cr. Julia Cornwall McKean	Mayor	Berrigan Shire Council
Cr Catherine Healy	Councillor	Berrigan Shire Council

Cameron Boardman	CEO	Berrigan Shire Council
Cr. Dallas Tout	Mayor	Wagga Wagga City Council
Jonathan Malota	Policy Advisor – Transport & Data	NRMA
Brad Byrnes	GM	Cabonne Council
Cr. Jamie Jones	Deputy Mayor	Cabonne Council
Stephen Gardiner	Advocacy Manager	Wollondilly Shire Council
Cr. Mayor Gould	Mayor	Wollondilly Shire Council
Cr. Darrell Tiemens	Mayor	Narrabri Shire Council
Eloise Chaplain	GM	Narrabri Shire Council
Cr. Russell Fitzpatrick	Mayor	Bega Valley Shire Council
Anthony McMahon	CEO	Bega Valley Shire Council
Cr. Melissa Matters	Deputy Mayor	Kiama Municipal Council
Jane Stroud	CEO	Kiama Municipal Council
Cr. Paul Smith	Mayor	Cowra Council
Paul Devery	GM	Cowra Council
Cr. Peter Sharp	Mayor	Lockhart Shire Council
Cr. Sue Moore	Mayor	Singleton Council
Justin Fitzpatrick-Barr	GM	Singleton Council
Roger Bailey	Interim GM	Cootamundra-Gundagai Regional Council
Cr. Bruce Reynolds	Mayor	Blayney Shire Council
Mark Dicker	GM	Blayney Shire Council
Cr. John Harvie	Mayor	Murray River Council
Stacy Williams	CEO	Murray River Council
Grant Baker	GM	Bland Shire Council
Cr. Lisa Minogue	Deputy Mayor	Bland Shire Council
Cr. Nick White	Deputy Mayor	Gilgandra Shire Council
David Neeves	GM	Gilgandra Shire Council
Cr. Jesse Fitzpatrick	Mayor	Wingecarribee Shire Council
Lisa Miscamble	GM	Wingecarribee Shire Council
Mark Griffioen	GM	Bellingen Shire Council
Cr. Leah Anderson	Mayor	Port Stephens Council
Cr. Eric Noakes	Mayor	Walcha Council
Stephen Parry	GM	Walcha Council
Cr. Des Kennedy	Mayor	Mid-Western Regional Council
Cr. Sharon Cadwallader	Mayor	Ballina Shire Council
Cr. Mathew Hatcher	Mayor	Eurobodalla Shire Mayor
Cr. Patricia White	Mayor	Shoalhaven City Council
Andrew Constance	CEO	Shoalhaven City Council
Cr. Julia Ham	Mayor	Snowy Valleys Council
Jessica Quilty	GM	Snowy Valleys Council
Cr. Trina Thomson	Councillor	Snowy Valleys Council
Cr. Robert Taylor	Mayor	Bathurst Regional Council
Robert Fish	GM	Port Macquarie Hastings Council
Cr. Robert Mustow	Mayor	Richmond Valley Council
Vaughan Macdonald	GM	Richmond Valley Council
Kate Barker	EO	Central NSW JO
	Manager of Water & Regional	
Meredith Macpherson	Development	Central NSW JO
Katie McDonell	Community Solutions Manager	RDN
Hamdy Amrizal	Program Lead, Knowledge Mobilisation	RDN

Zoe Honeysett	Director, Apprentices & Trainees Program	OLG
Louise Taylor	Council Engagement Manager	OLG
Katrina Annis-Brown	Council Engagement Manager	OLG
Cr. Susannah Pearse	Mayor	Moree Plains Shire Council
Natasha Cowley	GM	Moree Plains Shire Council
Cr. Lachlan Ford	Mayor	Bourke Shire Council
Leonie Brown	GM	Bourke Shire Council
Cr. Josh Black	Mayor	Dubbo Regional Council
Cr. Steve Krieg	Mayor	Lismore City Council
Cr. Jeri Hall	Deputy Mayor	Lismore City Council
Cr. Katie Graham	Deputy Mayor	Oberon Council
Gary Wallace	GM	Oberon Council
Cr. Bronwyn Petrie	Mayor	Tenterfield Shire Council
Cr. Darcy Byrne	President	LGNSW
David Reynolds	CEO	LGNSW
Bronwen Regan		LGNSW

Apologies

Cr. Digby Rayward	Mayor	Dungog Shire Council
Gareth Curtis	GM	Dungog Shire Council
David Webb	GM	Hay Shire Council
Cr. Carol Oataway	Mayor	Hay Shire Council
Cr. Kenrick Winchester	Mayor	Queanbeyan-Palerang Regional Council
Rebecca Ryan	GM	Queanbeyan-Palerang Regional Council
Luke Ryan	GM	Dubbo Regional Council
Eric Groth	GM	Gunnedah Shire Council
Cr. Sam Coupland	Mayor	Armidale Regional Council
Cr. Adam Shultz	Mayor	Lake Macquarie City Council
Tony Farrell	CEO	Lake Macquarie City Council
Cr. Danielle Mulholland OAM	Mayor	Kyogle Council
Cr. Abb McCalister	Mayor	Cootamundra-Gundagai Regional Council
Cr. Cameron McDonald	Mayor	Kiama Municipal Council
Adrian Butler	GM	Federation Council
Brad Cam	GM	Mid-Western Regional Council
Cr. Maurice Collison		Upper Hunter Shire Council
Greg McDonald	GM	Upper Hunter Shire Council
Ken Cudmore	Mayor	Liverpool Plains Shire Council
Cian Middleton	GM	Liverpool Plains Shire Council
Cr. Daniel Linklater	Mayor	Wentworth Shire Council
Ken Ross	GM	Wentworth Shire Council
Cr. Bob Callow	Mayor	June Shire Council
Jay Nankivell	GM	Broken Hill City Council
Cr. Brian Monaghan	Mayor	Bland Shire Council
Cr. Steve Allan	Mayor	Bellingen Shire Council
Cr. Kevin Beatty	Mayor	Cabonne Council
Cr. Dave McCann OAM	Mayor	Coolamon Shire Council

Recommendation: that the apologies be accepted and noted.

Moved by Mayor Phyllis Miller OAM (Forbes Shire). Seconded by Mayor John Medcalf OAM (Lachlan Shire).
Carried unanimously.

3. Adoption of Minutes from 27 March 2026 meeting

Recommendation: that the 27 March 2026 Minutes be accepted as a true record

Moved by Mayor Kate Dight (Inverell Shire). Seconded by Mayor Jasmin Jones (Yass Valley Council). Carried unanimously.

4. Matters arising from 27 March 2026 Minutes

Nil

5. Urgent Inland Rail Motion

That the CMA Board make urgent representations to the Federal Minister for Infrastructure, Transport, Regional Development and Local Government, The Hon Catherine King MP:

1. To express NSW CMA's disappointment in the cessation of the Inland Rail Project.
2. To seek urgent clarification on the next steps in relation to the scaling back of the project.
3. To seek appropriate compensation and support measures for contractors, businesses and councils that have incurred significant sunk costs and undertaken substantial planning and investment in preparation for the project.
4. To seek clarification on how impacted rural, remote and regional communities in NSW, and associated planned infrastructure and economic development opportunities, will be supported moving forward.
5. That a delegation of affected NSW Country Mayors Association Mayors seek an urgent meeting with Minister King to discuss the impacts of the project's cessation on regional communities, councils and local economies.

Moved by Mayor Ewen Jones (Narromine Shire). Seconded by Mayor Darrell Tiemens (Narrabri Shire).
Carried unanimously.

General Meeting Suspended

Presentations

CMA Chairman Mayor Firman presented immediate past Chairman, Emeritus Mayor Mr. Jamie Chaffey MP with a badge, honouring him as a CMA Patron.

Mayor Firman said that the CMA is a strong and politically influential representative body because of the work of our recent leaders and it's important to acknowledge that.

Mr Chaffey said this honour and role is a privilege he is proud of, "as is representing your interests in Canberra".

Presentation: NSW Minister for Skills, TAFE and Tertiary Education, the Hon. Steve Whan MP

We have worked hard to put TAFE back in the heart of the skills sector of NSW. There has been a 23% increase to TAFE's budget since we came into Government. Importantly, 87% of TAFE teachers are now permanent, which is a big increase and a real positive. I am proud that there is about \$23Bil in the skills budget. The NSW State nominated skilled migration programs continue to bring much needed skills into our regions from overseas.

A thank-you gift was presented to Minister Whan by CMA Deputy Chairman, Mayor Russell Fitzpatrick (Bega Valley Shire).

Presentation: NSW Shadow Minister for Skills, TAFE and Tertiary Education, Mr. Justin Clancy MP

Young people are lacking career confidence. Our apprentice numbers are at their lowest since 2020. Only about half of our apprentices complete their training. It is not just a funding issue; it's a system design issue.

A thank-you gift was presented to Mr. Clancy by CMA Board Member, Mayor Russell Webb (Tamworth Regional Council).

Presentation: The Welcome Experience**Mr. Craig Jenkins (Acting Executive Director, Regional Economic Delivery), DPIRD**

The Welcome Experience is a free personalised settlement support program, established in 2023, in response to essential worker shortages. Local connectors help individuals and their families with holistic settlement, including housing, partner employment and education. 88 LGAs are now included and funding has been extended for a further 12 months. 3,400 essential workers have been supported as of this week. Over 6,000 people in total supported in regional NSW.

[Presentation supplied to members]

A thank-you gift was presented to Mr. Jenkins by CMA Board Member, Mayor Sue Moore (Singleton Council).

Presentation: Royal Flying Doctor Service (RFDS) South Eastern Section CEO Mr. Greg Sam

There are 1.8mil people in the RFDS safety net. The 90th anniversary is occurring later in May.

Community interest is at our core, as should be the case for any charity. Not just emergency but also, dental and mental health services.

RFDS has a training role.

Value of the Service is calculated at \$11 Billion over 10 years.

We continue to advocate for core funding. I ask for your help and support, calling on the NSW Government for \$15mil in funding. Your valuable contribution will make a difference.

A thank-you gift was presented to Mr. Sam by CMA Board Member, Mayor John Medcalf OAM (Lachlan Shire).

**Presentation: CSU Vice-Chancellor and President, Professor Renée Leon
- on the importance of Regional Universities in NSW**

What keeps you up at night is what to do if you lose your last doctor or nurse. Regional universities are key to addressing those challenges. It's a deliberate pipeline. Regional NSW is expected to grow by 600,000 by 2045. Nearly 80% of our graduates go on work and live in regional – about 7,500 in the last year. It costs more to run a regional university. The regional loading does not cover it. Cost of delivery is 12-25% higher but regional loading is about 3%. Our struggles are your struggles. We seek your support.

A thank-you gift was presented to Prof. Leon by CMA Board Member, Mayor Josh Black (Dubbo Regional Council).

MORNING TEA in Fountain Courtyard – this valued networking opportunity had a colour boost, thanks to RFDS photo booths.

Before proceedings recommenced, Members held up signs of support for the RFDS for photo.

Presentation: Office of Local Government Deputy Secretary, Mr. Brett Whitworth PSM

Over 1,000 people into the Local Government sector thanks to the \$252mil Fresh Start for Local Government program. Funding 1,300 cadetships, apprenticeships and trainees. Also to fund workforce capacity and capabilities. 15% / 100 Aboriginal people employed through the program. 91% of NSW Councils have said they experience skill shortages.

Talk to Zoe Honeysett - Director, Apprentices & Trainees Program, about the Fresh Start program.

Supervisor workshops are coming up.
Electric vehicle upskilling, including Council mechanics – important, given the fuel price crisis.
Grant apps round 4 open mid-year.

A thank-you gift was presented to Mr. Whitworth by CMA Board Member, Mayor Phyllis Miller (Dubbo Regional Council).

Chairman of the NSW Grants Commission Ms Linda Scott gave an impromptu talk, with which she foreshadowed visits to the regions to gather input on a new formula for FAGs distribution. Initial dates:

- 6 August - Queanbeyan
- 14 August – Coffs Harbour
- 13 September - Maitland
- 14 September - Griffith
- 15 September - Dubbo
- 16 September - Webinar

Members requested further visits to the west of the Newell Highway, such as Cobar and it was taken on notice.

Chairman, Mayor Firman asked Mayor Colleen Fuller (Gunnedah Shire) what her OAM meant to her. Speaking from the heart, Mayor Fuller said 'It is about a team, our community.'

LGNSW President Darcy Byrne commended Mayors who presented at the summit and requested suggestion for the next summit.

Presentation: NSW Premier, The Hon Chris Minns MP

I appreciate the opportunity to address this conference. Thanks to Rick and all of you. I am indebted to you for the local expertise you provide, especially through the Premier’s Rural, Remote and Regional Advisory Council (PRRRAC).

It is a steep learning curve after 12 years out of Government and we genuinely appreciate the guidance from Rick and the CMA.

I only received the drought resilience report from Dr. Colbran yesterday, so I haven’t read it yet. We are going to digest that report. With over 60% of the State in drought, it is timely.

In emergencies, politics takes a back seat, especially in country Council areas. You do it for the love of your community. It’s genuine civic leadership.

Mayor Firman: Invest in Us - your position?

A: I’m in favour of the 1% and always have been. It is/would be money well spent.

We need your help re GST distribution. We need a statewide campaign.

We (in NSW) now receive 83c for every dollar we send to Canberra. Victoria receives \$1.07. - an additional \$1.5bil. plus. The WA Government is rolling cash. They just gave everyone there \$700.

GENERAL MEETING RESUMES

Correspondence (since 26 March, 2026)

Outwards

To	Subject
The Hon. Anthony Albanese MP Prime Minister of Australia	Inequitable GST Distribution
The Hon. Steve Whan MP Minister for Skills, TAFE and Tertiary Education Parliament of NSW	Invitation to Speak at the 8 May Meeting
Mr. Brett Whitworth PSM Deputy Secretary, Local Government NSW Office of Local Government	Invitation to Speak at the 8 May Meeting
Mr. Justin Clancy MP NSW Shadow Minister for Skills, TAFE and Tertiary Education	Invitation to Speak at the 8 May Meeting
Mr Ron Dowell	Condolences for the passing of his late wife, former NSW Local Government icon, Jenny Dowell OAM

The Hon. Yasmin Catley MP, NSW Police Minister	Gun law reforms – CMA consultation
NSW Premier, The Hon Chris Minns MP	PFAS costs
NSW Premier, The Hon Chris Minns MP	The need for State and Federal Governments to appreciate the Local Government Financial Sustainability struggle
NSW Treasurer, The Hon Daniel Mookhey MLC	PFAS costs
NSW Treasurer, The Hon Daniel Mookhey MLC	The need for State and Federal Governments to appreciate the Local Government Financial Sustainability struggle
NSW Treasurer, The Hon Daniel Mookhey MLC	GST Distribution and the CMA Federal Submission
NSW Premier, The Hon Chris Minns MP	GST Distribution and the CMA Federal Submission
NSW Minister for Local Government, The Hon Ron Hoenig MP	The need for State and Federal Governments to appreciate the Local Government Financial Sustainability struggle
NSW Minister for Water, The Hon Rose Jackson MLC	PFAS costs
NSW Planning Minister, The Hon Paul Scully MP	Councillor Representation on Local Planning Panels
Emeritus Mayor Ken Keith Emeritus Mayor Jamie Chaffey MP Emeritus Mayor Katrina Humphries	Notification of their CMA Patron status
Newcastle Lord Mayor Gavin Morris	Congratulating him on his election
Federal Minister for the Arts, The Hon Tony Burke MP	National Cultural Policy: Representation from Regional Australia and Local Government
NSW Minister for Local Government, The Hon Ron Hoenig MP	Advocating for the inclusion of a member of the Western Division of Councils in his Expert Advisory Panel.

Inwards

From	Note / Action
Byron Shire Mayor Sarah Ndiaye	Request for urgent lobbying to oppose the current version of the Crown Land Management Amendment (Statutory Review) Bill
Bourke Shire Council Mayor Lachlan Ford	CC'd Ministerial request for small business assistance due to the fuel crisis impacts.
Mr. Jamie Chaffey Shadow Assistant Minister for Regional Development, Local Government and Territories. Shadow Assistant Minister for Resources	Introducing himself in his latest roles.
Mr. Luke Sloane, Deputy Secretary, Rural and Regional Health	Thanking the CMA for input into the NSW Health Multipurpose Health Service Strategy
NSW Planning Minister the Hon Paul Scully	Response to CMA planning reforms correspondence.
NSW Emergency Services Minister the Hon Jihad Dib MP	Response to CMA correspondence re the Government's response to the Red Fleet Inquiry
Gabby Taylor RBIA Coordinator Registered Lobbyist	Regional Banking Investment Alliance update re campaign - a cost sharing model, where big banks whose branch investment in regional areas falls short continue to support regional communities, either directly by opening branches, or through funding.
Waverley Council Mayor Will Nemesh	Notifying CMA of his Council's position re the Code of Meeting Practice and the rules against remote participation.
NSW Treasurer, The Hon Daniel Mookhey MLC	Thanking CMA for our letter and collaboration re GST Distribution and the Federal Review.

Recommendation: That the correspondence be received and noted.

Moved by Mayor John Medcalf OAM (Lachlan Shire). Seconded by Mayor Colleen Fuller. (Gunnedah Shire). Carried unanimously.

MEDIA RELEASES

[NSW Country Mayors congratulate new Nationals leadership team](#)

[Country Mayors draw out political big guns](#)

[NSW Country Mayors Welcome Reopening of Inquiry](#)

[Country Mayors renew vows with LGNSW](#)

[Eugowra people, Cabonne Council honoured for Inland Tsunami response](#)

[COUNTRY MAYORS AND LOCAL GOVERNMENT NSW – A BIG WEEK OF COLLABORATION](#)

[CMA backs Dr. McGirr’s Rural Health Action Plan](#)

[No quick fix for NSW Red Fleet Ownership](#)

[NSW Country Mayors react to Bondi shooting](#)

[Legislation on Guns and Public Assembly too Rushed](#)

[NSW Country Mayors react to new look State Shadow Ministry](#)

[VALE DAME MARIE BASHIR](#)

[CMA discusses GST Review with NSW Premier and Treasurer](#)

[Welcome recognition for country NSW Council luminaries](#)

[CMA and NSW Emergency Services Minister progress Red Fleet issue](#)

[Emergency Services Levy a NSW Government responsibility](#)

[NSW Government drought response a good start](#)

[NSW Country Mayors welcome LG Expert Advisory Panel](#)

[NSW Premier and Country Mayors brainstorm](#)

[NSW COUNTRY MAYORS: TIME FOR NSW TO GET ITS’ FAIR SHARE OF THE GST](#)

[NSW Country Mayors mourn Ray Donald OAM](#)

Recommendation: That the media releases be received and noted.

Moved by Mayor Sarah Ndiaye (Byron Shire). Seconded by Mayor Cheryl Cook (Federation Council).

Carried unanimously.

REPORTS

Report from CMA Chairman Mayor Rick Firman OAM

The Chairman thanked members for their support of the Invest In Us campaign. He also discussed the Mayor Julia Ham said she would like the PRRRAC report to advocate that drought be considered a natural disaster.

Recommendation: **That the Report be received and noted.**
 Moved by: Mayor Phyllis Miller OAM (Forbes Shire Council).
 Seconded by: Mayor John Harvie (Murray River Council)
 – carried unanimously.

Finance Report – Ms. Melissa Boxall (CMA Secretary)

Recommendation: **That the Report be received and noted, as read.**
 Moved by: Mayor Paul Smith (Cowra Council).
 Seconded by: Mayor Nina Dillon (Goulburn Mulwaree Council)
 – carried unanimously

Report from the President of ALGA, Mayor Matt Burnett

Recommendation: **That the Report be received and noted, as read.**
 Moved by: Mayor Phyllis Miller OAM (Forbes Shire Council).
 Seconded by: Mayor Sarah Ndiaye (Byron Shire)
 – carried unanimously.

Report from President of LGNSW – Mayor Darcy Byrne

Mayor Byrne spoke to his report:

Recommendation: **That the Report be received and noted.**
 Moved by: Mayor Louie Zaffina (Balranald Shire).
 Seconded by: Mayor Nina Dillon (Goulburn Mulwaree Council)
 – carried unanimously.

Policy Advisor’s Report – Mrs. Julie Briggs

Recommendation: **That the Report be received and noted and that the recommendations therein be endorsed.**
 Moved by: Mayor Sue Moore (Singleton Council).
 Seconded by: Mayor Russell Webb (Tamworth Regional Council).
 – carried unanimously.

Recommendation: That the recommendations contained in the Policy Advisor’s Report be adopted.
 Moved by: Mayor Cheryl Cook (Federation Council).
 Seconded by: Mayor Julia Ham (Snowy Valleys Council).
 – carried unanimously.

Business with Notice

CMA Board Recommendations:

That the CMA have a position of support and welcoming hospitality for people of all faiths and different cultural backgrounds in rural, remote and regional NSW. Further, that this position be promoted.

Moved by: Mayor Sarah Ndiaye (Byron Shire)
Seconded by: Mayor Paul Culhane (Upper Lachlan Shire)
– carried unanimously.

That the CMA Members endorse the Board's motions of support for the Royal Flying Doctor Service (RFDS)

Moved by: Mayor Phyllis Miller OAM (Forbes Shire)
Seconded by: Mayor John Medcalf OAM (Lachlan Shire)
– carried unanimously.

Urgent business without notice

Nil

Without any further business, Chairman, Mayor Firman declared the CMA General Meeting closed at 12:50 pm

A tutorial on accessing the data from the CMA-RDN Rural Health Access Survey for those who can stay on was conducted by CMA Policy Advisor Mrs Julie Briggs, RDN Community Solutions Manager Mrs Katie McDonnell and RDN Health Data Analyst and Program Lead Mr Hamdy Amrizal.

The next CMA meeting will be in Ballina on 2 July 2026.

Theme: Roads, Transport and Disaster Recovery

7.1.2 2026 NSW LOCAL ROADS CONGRESS SUMMARY

DOCUMENT NUMBER	474107
REPORTING OFFICER	Trevor Dando, Acting Deputy General Manager Operations
AUTHORISING OFFICER	Roger Bailey, Interim General Manager
RELEVANCE TO COMMUNITY STRATEGIC PLAN	4. Collaborative and progressive leadership 4.4 Recognised as a premier local government Council that represents and advocates for community needs
FINANCIAL IMPLICATIONS	There are no Financial implications associated with this report.
LEGISLATIVE IMPLICATIONS	There are no Legislative implications associated with this report.
POLICY IMPLICATIONS	There are no Policy implications associated with this report.
ATTACHMENTS	1. NSW 2026 Local Roads Congress Communique ↓ 2. Photos ↓

RECOMMENDATION

The 2026 NSW Local Roads Congress Summary Report, be received and noted.

Introduction

The 2026 NSW Local Roads Congress was held on Monday 1st June 2026 at the NSW Parliament House, Sydney. Council representatives, Trevor Dando, Acting Deputy General Manager of Operations and Councillor Logan Collins were in attendance along with representatives from Councils throughout the nation.

The congress communique and some photos are attached to this report.

Discussion

The following congress summary was prepared by Cr Collins:

Once again the IPWEA’s Local Transport Forum has delivered on bringing together a diverse range of local governments, from rural councils such as ours to the big city councils, to Parliament House to discuss, debate and champion regional transport infrastructure managed by the grassroots government sector.

A change from previous years, Mr Rob Carlton was not the Master of Ceremonies and instead we had former Liberal Party Powerhouse, now CEO of IPWEA NSW & ACT, The Hon. David Elliott.

Being a former government minister, David easily connected with the audience of engineers, directors, councillors and other stakeholders by reflecting on his experience dealing with the sector and as the current CEO since retiring from the NSW Legislative Assembly.

It is worthwhile noting that David regularly reminded the room of the upcoming election and to remember this when hearing from the guest politicians that are there to share their view and (ideally) listen to the subject matter experts managing the largest road network.

Representing the NSW Government, The Hon. Jenny Aitchison MP in her position as Minister for Roads, captivated the audience with her reflection of government projects, changes and works being undertaken, particularly noting the Local Traffic Forum and the recently issued instrument allowing local governments to have more control of their road network. Each question the Minister was asked of, she delivered professional, succinct and in relation to the question asked. Very rarely did the Minister “play politics” and take a shot at the opposition’s positions, both now and when they were previously in government for the greater part of a decade, though she did take a shot where she felt it would land well with the audience. Another particular point of her keynote address was pointing out that a previous government Minister, The Hon. John Graham, was not in attendance as in previous years. Previously the NSW Government had two Minister for Roads. One for regional areas and being the junior partner, and one focused on the state network (particularly Newcastle, Sydney, Wollongong) being the senior.

This has changed and Minister Aitchison is now the sole minister for this portfolio. The shadow cabinet has not adopted this change in portfolio positions and still has their respective shadow ministers.

Representing the Opposition, Mark Coure MP in his position as Shadow Minister for Roads, while speaking passionately, failed to inspire the same level of confidence in the audience as Minister Aitchison did. Most of Mr Coure’s address was lost on the audience as we were being read a version of the opposition’s manifesto to rather than addressing the key challenges that NSW is facing. Interestingly, the opposition, were opposed to some of the changes in the new instrument issued, stating they are now limited in their own influence stating they could no longer attend. Personally both Trevor and myself were perplexed when this was stated and wonder why this is their position as our representative, who is a shadow minister in opposition herself, is able to send a proxy with no issue at all. Another interesting question that is also concerning was the amount of representatives that did not know they could not manage the speed limits set and who they authority was.

In the afternoon, we were joined by a range of technical speakers. A particularly interesting presentation was delivered by Nikki Cassar of Statewide Mutual - Mills & Oakley, providing a detailed analysis of ‘Local Road Liability,’ outlining the legal obligations and responsibilities of local governments when it comes to our network. As a basic breakdown, as long as a local government authority reasonably demonstrates that they are proactively inspecting their network, addressing concerns where they can, and can demonstrate why they are unable to address a particular issue identified, then they are protected under the act.

Ms. Cassar was the main person asked of any questions during the technical speakers panel.

At the end of the evening, we were invited to the Jubilee Room to enjoy canapés and complimentary drinks while being able to once again network within the attendees of the Congress, but also to speak to MP’s & MLC’s from all sides of the chamber on issues important to us.

Those invited and had RSVP’d were:

- The Hon. Anoulack Chanthivong MP
- Mr. Edmond Atalla MP
- Ms. Julia Finn MP
- Mr. Alex Greenwich MP
- Mr. Greg Warren MP
- The Hon. Scott Farlow MLC

- The Hon. Natalie Ward MLC
- Ms. Trish Doyle MP
- Mr. Paul Toole MP
- The Hon. Tania Mihailuk MLC

Disappointingly, only Anoulack Chanthivong MP & Paul Toole MP turned up.

It was a delight however to welcome an unexpected guest. The Hon. Nichole Overall MLC, who did join us in the Jubilee Room and spoke to the attendees.

With an election rapidly approaching and parties outlining their electoral commitments, this Local Roads Congress once again proved to be an ample opportunity to network and gauge the NSW Parliament's views and commitments to the authority that manages the largest portion of the NSW road network.

Financial

Nil

OLG 23a Guideline consideration

Nil



The NSW Roads and Transport Directorate (RTD), a joint initiative between Local Government NSW (LGNSW) and the NSW Division of the Institute of Public Works Engineering Australasia (IPWEA NSW and ACT), is pleased to present the 2026 Local Roads Congress Communiqué.

Over 120 delegates, encompassing mayors, elected council officials and council executive staff gathered with State Government Ministers and Shadow Ministers at NSW Parliament House on 1st June 2026 to attend the 2026 Local Roads Congress. The discussions and presentations from the Congress inform the advocacy focus of the Roads & Transport Directorate over the next 12 months which is outlined in this communiqué.

Under the theme of ‘Shaping Policies for Stronger Communities’, congress delegates identified the following list of recommendations as key priorities for Local, State and Federal governments to improve the NSW local road network.

NSW Local Government

The Congress supports a commitment from NSW Local Government to:

- i. Prioritise funding of local road infrastructure to address the current annual shortfall and improve the condition of road assets.
- ii. Investigate AI technology solutions, as a means of improving the efficiency of road maintenance, road safety and natural disaster assessment activities.
- iii. Recognise that rural and regional councils maintain extensive road networks that support state and national economic activity and require a funding model that reflects road length, freight task and economic importance, not simply population.
- iv. Develop and implement integrated local road network plans aligned with federal, state and regional plans, considering critical infrastructure, resilience, local transport needs, asset and risk management, road safety, freight, delivery and operation.
- v. Develop and align Asset Management Plans and Long-Term Financial Plans that fully incorporate service levels, lifecycle costs, and risk.

NSW Government

The Congress calls on the NSW Government to:

- i. Review the Fixing Local Roads Program with an annual allocation aligned to the Roads to Recovery distribution formula to provide greater certainty and allow improved short-medium term infrastructure planning by NSW Local Government.



- ii. Ensure natural disaster funding arrangements allow resilience improvements to be included as a part of restoration works and provide dedicated funding for proactive betterment works to improve the overall resilience of the network.
- iii. Explore funding options to support councils in replacing ageing causeways and concrete, steel and composite bridges.
- iv. Support implementation of integrated local road network plans aligned to federal, state and regional plans, considering critical infrastructure, resilience, local transport needs, asset and risk management, road safety, freight, delivery and operation.
- v. Partner with councils to deliver and fund supporting transport infrastructure in areas where the NSW Government has rezoned for higher housing density. This includes road maintenance, traffic and parking management, and upgrades to the local road network to meet demand.

Australian and NSW Government

The Congress calls on the Australian and NSW Governments to work together with NSW Local Governments to address the following:

- i. An increase in base funding support for Local Government to address the current funding shortfall of road assets, and a corresponding reduction in individual competitive grants.
- ii. Reduce cost shifting to local governments, particularly those associated with the provision and ongoing care of local road assets servicing large-scale economic generators and state significant developments.
- iii. The NSW Reconstruction Authority (RA) and National Emergency Management Agency (NEMA) collaborate to streamline natural disaster funding and assessment requirements, including a maximum limit of 6 months to finalise agreements or claims from councils.
- iv. Restore the Regional Emergency Road Repair Fund (RERRF) to address roads maintenance and defect backlogs.

Australian Government

The Congress calls on the Australian Governments to:

- i. Increase Financial Assistance Grants to 1% of Commonwealth Tax Revenue and review the funding allocation to ensure an equitable distribution.
- ii. Increase the annual Roads to Recovery Program allocations to align with the construction cost index and the growth in the road asset base, ensuring funding levels are maintained in real terms.
- iii. Provide increased, long-term and predictable funding for local and regional roads, prioritising safety, congestion reduction, freight resilience, and growing communities. This also includes simplifying grant application and reporting processes to reduce administrative burdens on councils.



7.1.3 2026 RURAL AND REGIONAL SUMMIT SUMMARY

DOCUMENT NUMBER	474229
REPORTING OFFICER	Roger Bailey, Interim General Manager
AUTHORISING OFFICER	Roger Bailey, Interim General Manager
RELEVANCE TO COMMUNITY STRATEGIC PLAN	4. Collaborative and progressive leadership 4.4 Recognised as a premier local government Council that represents and advocates for community needs
FINANCIAL IMPLICATIONS	There are no financial implications associated with this report.
LEGISLATIVE IMPLICATIONS	There are no Legislative implications associated with this report.
POLICY IMPLICATIONS	There are no Policy implications associated with this report.
ATTACHMENTS	1. Program ↓

RECOMMENDATION

The 2026 Rural and Regional Summit summary report, be received and noted.

Introduction

Cr Abb McAlister (Mayor), and Roger Bailey (Interim General Manager) attended the Rural and Regional Summit on 7 May 2026, at the Telstra Customer Insights Centre, Sydney.

Overview

The 2026 Rural and Regional Summit brought together local government representatives, state ministers, departmental executives, and key stakeholders to address pressing issues affecting rural and regional councils in NSW. The event was hosted and moderated by Juanita Phillips, and opened by Mayor Darcy Byrne, LGNSW President.

Session Summaries:

Session 1: Brett Whitworth, Deputy Secretary, Office of Local Government

- Fresh Start Program
- Wishes to expand the number of Aboriginal Councillors
- Fuel Security - still at level 2 of the National Fuel Security Plan. The OLG is connected to the NSW Government Fuel Security Response. Mr Whitworth represents OLG and Dept Planning.
- Councillor conduct paper will be out soon.
- Councillor Conduct Bill currently in the lower house

Session 2: Special Rate Variations

Presenter: Carmel Donnelly PSM, Chair, Independent Pricing and Regulatory Tribunal NSW

- Q&A Special Rates Variations Panel Session
- Criteria for rate peg increase set against criteria set by OLG

Mayor Russell Webb from Tamworth Regional Council and Mayor Colleen Fuller OAM from Gunnedah Shire Council spoke of their experiences with SRVs.

Session 3: Rural Health Panel: Are we making progress

Presenter: Susanne Tegen, Chief Executive Officer, National Rural Health Alliance

Panel:

- Dr Joe McGirr MP, Member for Wagga Wagga
- Dr Michael Holland MP, Parliamentary Secretary for Health and Parliamentary Secretary for Regional Health
- Hon Sarah Mitchell MLC, Shadow Minister for Health, Shadow Minister for Regional Health, and Shadow Minister for Mental Health
- Mayor Jarrod Marsden, Cobar Shire Council

Session 4: Drought impacts, response and building resilience

Presenter: Hugh McDowell, Senior Climatologist, Bureau of Meteorology

Council case study: Snowy Valleys Council Mayor Julia Ham & Greater Hume Council Mayor Lea Parker.

Address: Hon Ron Hoenig MP, Minister for Local Government

Seeking to achieve a number of reforms.

- Empower elected representatives to take control of their entities. In an open and transparent way.
- Reform to the Code of Conduct - Land and Environment Court or LG Privileges Committee
- Greater transparent finance system. Ridiculous situation to depreciate unrealisable infrastructure assets
- Conflicts of Interest within councils
- Will review audio-visual rights – ‘decisions are made by people who front up’
- Wants Local Government to stop outsourcing, wants Local Government to be a vocation.
- The Minister was asked the question about reallowing briefings, his response was a definite ‘No!’ as it was an ICAC Recommendation.
- Justice Schmitt is to conduct an investigation into LG remuneration for councillors
- The Minister stated “Be hung up on transparency, not be hung up on process”

Session 5: Local Government

Presenter: Tim James MP, Shadow Minister for Local Government, representing NSW Opposition on behalf of the Leader

Session 6: Water security and resilience

Panel: Council water utilities and achieving water security

- Minister for Water’s representative (Ashraf El-Sherbini, Executive Director Operations Resilience DCEWW)
- Steph Cooke MP, Shadow Minister for Water

Water Directorate Update: Mayor Claire Pontin, MidCoast Council

Closing Remarks

The Summit concluded with final comments from MC Juanita Phillips, and Mayor Darcy Byrne, LGNSW President.

Financial

No further financial implications associated with this report.

OLG 23a Guideline consideration

Purpose of this report does not conflict with guidelines.



The 2026 LGNSW Rural & Regional Summit brings councils and community leaders together to explore the critical issues shaping rural and regional NSW, with focused discussions on health, water security, the impacts and implementation of Special Rate Variations and strengthening community resilience in the face of ongoing drought.

Document Date | 29 April 2026

Thursday 7 May 2026		
8.15am – 9.00am	Registration Opens Arrival Refreshments - Foyer	
9.00am – 9.05am	Conference Commences	Juanita Phillips, Summit MC
9.05am – 9:20am	Welcome	Mayor Darcy Byrne, LGNSW President
9.20am – 9.40am	Session 1	Brett Whitworth, Deputy Secretary, Office of Local Government
9.40am – 10.30am	Session 2 - Special Rate Variations	<p>Carmel Donnelly PSM, Chair, Independent Pricing and Regulatory Tribunal NSW (Trends in SRVs and what makes a successful application) (10 mins)</p> <ul style="list-style-type: none"> ○ Case study: Tamworth, in 2024 approved for 36.3% over 2 years (Mayor Russell Webb) ○ Case study: Gunnedah, in 2025 approved for 37.67% over 2 years (Mayor Colleen Fuller OAM)
10.35am – 11.05am	Morning Tea - Foyer	
11.10am – 12.10pm	Session 3 – Rural Health Panel Are we making progress	<p>Scene setting</p> <p>Susanne Tegen, Chief Executive Officer, National Rural Health Alliance – Setting the Scene Introduction Video</p> <p>Panel</p> <ul style="list-style-type: none"> • Dr Joe McGirr MP, Member for Wagga Wagga • Dr Michael Holland MP, Parliamentary Secretary for Health and Parliamentary Secretary for Regional Health • Hon Sarah Mitchell MLC, Shadow Minister for Health, Shadow Minister for Regional Health, and Shadow Minister for Mental Health • Mayor Jarrod Marsden, Cobar Shire Council





12.10 – 1.00pm	Session 4 - Drought	<p>Panel - Drought impacts, response and building resilience</p> <ul style="list-style-type: none"> Hugh McDowell, Senior Climatologist, Bureau of Meteorology <p>Council case study: Snowy Valleys Council Mayor Julia Ham & Greater Hume Council Mayor Lea Parker. (What does your community need, what action is your council taking, what lessons can you share with other councils?)</p>
1.00pm – 1.05pm	nbn Partner Address	
1.05pm – 2.00pm	Lunch Break - Foyer	
2.00pm – 2.20pm	Address	Hon Ron Hoenig MP, Minister for Local Government
2.20pm – 2.40pm	Session 5	Tim James MP, Shadow Minister for Local Government, Representing NSW Opposition on behalf of the Leader
2.40pm – 3.30pm	Session 6 - Water security and resilience	<p>Panel - Council water utilities and achieving water security</p> <ul style="list-style-type: none"> Hon Rose Jackson MLC, Minister for Water Steph Cooke MP, Shadow Minister for Water <p>Water Directorate Update: Mayor Claire Pontin, MidCoast Council</p>
3.30pm – 3.40pm	Final comments	Juanita Phillips, MC wrap Mayor Darcy Byrne, LGNSW President
3.45pm – 4.45pm	Networking Cocktails - Foyer	
5.00pm	Summit Concludes	

Program subject to change

Program Partner



Summit Partner



7.2 BUSINESS

7.2.1 APPLICATIONS FOR COMMUNITY DONATIONS 2026

DOCUMENT NUMBER	474166
REPORTING OFFICER	Linda Wiles, Manager Business
AUTHORISING OFFICER	Roger Bailey, Interim General Manager
RELEVANCE TO COMMUNITY STRATEGIC PLAN	1. A vibrant, safe, and inclusive community 1.2 A welcoming community that cares for and looks after each other
FINANCIAL IMPLICATIONS	Total financial implication is \$45,000 from Annual Community Donations budget 2026/2027
LEGISLATIVE IMPLICATIONS	There are no Legislative implications associated with this report.
POLICY IMPLICATIONS	To comply with Community Donations Policy
ATTACHMENTS	Nil

RECOMMENDATION

That:

- 1. Council provides \$150 to schools in the LGA from the annual community donations budget, incorporating Gundagai High, Gundagai Public, Gundagai South Public, St. Patricks Primary, Nangus Public, Bongonga Public, Cootamundra High, Cootamundra Public, E.A Southee Public, Sacred Heart Central, Elouera Special, and Stockinbingal Public, totalling \$1,800.**
- 2. Council reviews the applications received and determine successful donation recipients from the remaining \$43,200.**

Introduction

Each year Council determines an annual community donations budget; this is then allocated each year in June to successful applications of the community donations program.

Discussion

Council advertised through its usual mediums inviting community groups to apply for a donation in accordance with its Community Donations Policy.

Applications were received until 5pm Friday 29 May 2026 for consideration by Council.

This year, the applications received exceeded \$60,000. Council’s 26/27 budget is \$45,000.

In 2025 Council determined to allocate \$150 to each school in the LGA from within the Community Donations Budget.

Details of successful applications will be made available on Council’s website for the information of the community.

To ensure as many applicants receive a portion of the donations budget as possible, it may be necessary to reduce the amount requested for many applications.

A summary of each application is included in the table below. Late applications have been included at the bottom of the table.

Applicant	Financial Amount Requested	In-Kind Support Requested	Reason for Application
Cootamundra Veterans Week of Golf	\$1000		Four-day tournament for men and women aged 55 and over, held at the Cootamundra Country Club from Monday to Friday, concluding with a Presentation Luncheon. The event attracts approximately 120–150 entrants annually and remains a highlight of the club's golfing calendar.
Cootamundra Public School		\$1500	Staging of the Cootamundra Public School Annual Presentation Day/ Funds will be used to hire the Town Hall for end of year presentations
Gundagai Historic Bridges Inc- Gundagai Railway Museum		\$6366.92	Waiver of annual rates payments
Gundagai Neighbourhood Centre Inc		\$5720	Waiver hire fees for the use on CGRC owned building utilised for Gundagai Neighbourhood Centre Inc
Cootamundra Sports Foundation	\$1000		To provide funds for donations to local junior sports people, junior sporting clubs and schools to assist with their costs in playing representative sport.
Gundagai Men's Shed Inc	\$5000		Converting to solar will enable the Men's Shed to act as a Disaster Relief Hub in the event of an emergency disruption to grid supply. Total quote for installation is \$20 489 and further donations and sponsorships are being sought.
Cootamundra Rifle Club	\$3189		To offset Council rates paid by the club.
Cootamundra Town Tennis Club Inc	\$1107.84		This project involves the procurement and installation of four professional-grade, weather-resistant tennis nets and heavy-duty centre straps to replace existing equipment that has reached the end of its functional life.
Cootamundra Cycle Club	\$1194.39		To offset Council rates paid by the club and fees by Crown Lands. The Club maintains the Mountain Bike Track for the benefit of members and the wider community.
Lions Club of Cootamundra Inc	\$1000	\$500	Contribution will go towards the cost of fireworks for the Annual Christmas Party for the Cootamundra community.
Gundagai Community Garden	\$1213		Contribution will go towards purchase of a new garden. Funding will contribute towards the purchase of approximately 3 square metres of crushed granite to create an accessible pathway within the sensory garden area. This garden will be established on Planet Ark.

Park Run	\$8600		One off set up fee to register as a parkrun community event. The funding will formation of a local 'park run' community group holding weekly events.
St Vincent de Paul-Cootamundra Conference	\$5000		Funding will be contributed to the C-G Community Essentials Access Program – a community support initiative assisting vulnerable residents experiencing short term financial hardship to maintain access to essential food & services.
Battle on the Bidgee	\$5000		Battle on the Bidgee Stockman's Challenge - a three-day event at Gundagai Showgrounds celebrating the rich heritage & skills of Aust. Stockmen & Stockman.
Cootamundra Picnic Races		\$850	The Club is requesting in-kind support from Council in the form of Council staffing assistance with physical preparation and set-up of the racecourse and surrounding area prior to the event.
Gundagai Local Health Advisory Committee	\$6000		The requested amount will cover cost associated with staging an free community wellbeing event including the screening to the Australian movie "Just A Farmer" The requested amount will cover cost associated with staging an free community wellbeing event. Costs include \$2000 copyright for "Just a Farmer" film screening, \$3000 advocate appearance fee, accommodation & travel. Plus, other sundry cost associated with the event.
Gundagai Historical Museum	\$5000		Installation of 9 signs with supporting image to assist museum visitors with interpreting the recently rearranged displays throughout the museum.
CWA of NSW – Gundagai Branch	\$500		A make your own day, where members of the community can come and learn a recipe and make with ingredients provided by the Gundagai CWA. These funds would provide tea and coffee mornings for community outreach, friendship groups and a place for people to come and have a conversation with someone
Cootamundra District Cricket Association	\$500		The donation will find the purchase of a mower for Albert. This will reduce time in transporting and wear & tear on the mowers. Currently a mower is transported from Albert Park to Fisher Park each week to enable ground mowing.
Stockinbingal Community Newsletter	\$1000		The Stockinbingal Community Newsletter shares local good news, events and information to our communities. It is distributed both digitally and in printed form. This donation will fund printing and distribution costs

Cootamundra APH & I Association Inc (Cootamundra Show)		\$1640	This in-kind support will cover the cost of hiring the Town Hall and kitchen for the RAS AgShows NSW Young Woman Competition in February 2027. <i>Please note this letter was received on the 31st May, but we have included it for consideration.</i>
Total	\$46,304	\$16,077	

Financial

Council has previously resolved to allocate appropriate provision for the annual community donation program budget and that it is increased each year in line with the consumer price index (CPI).

Please note, application received from the Lions Club of Cootamundra included a request for \$500 in-kind support. These funds will be absorbed from the Fisher Park budget.

OLG 23a Guideline consideration

Does not conflict with guidelines.

7.2.2 COOTAMUNDRA BEACH VOLLEYBALL MOU

DOCUMENT NUMBER	474392
REPORTING OFFICER	Linda Wiles, Manager Business
AUTHORISING OFFICER	Roger Bailey, Interim General Manager
RELEVANCE TO COMMUNITY STRATEGIC PLAN	2. A region for the future 2.2 A thriving region that attracts people to live, work and visit
FINANCIAL IMPLICATIONS	There are no Financial implications associated with this report.
LEGISLATIVE IMPLICATIONS	There are no Legislative implications associated with this report.
POLICY IMPLICATIONS	There are no Policy implications associated with this report.
ATTACHMENTS	1. Coota Beach Volleyball Carnival Report 2026 ↓ 2. MOU Adina Care Correspondence ↓

RECOMMENDATION**That:**

1. **The Coota Beach Volleyball Carnival 2026 report be received and noted.**
2. **Council receive and note the correspondence from Adina Care dated 18 May 2026 requesting the option to extend the memorandum of understanding for the delivery of the Coota Beach Volleyball Carnival.**
3. **Council exercise the option to extend the Memorandum of Understanding between Cootamundra-Gundagai Regional Council and Adina Care for a further three (3) year term, covering the 2027, 2028 and 2029 Coota Beach Volleyball, subject to the execution of a variation agreement incorporating amended funding.**
4. **Council authorises the Interim General Manager to execute all necessary documentation associated with the extension of the Memorandum of Understanding.**
5. **Council event contribution totaling \$25,000 in-kind support be endorsed for the 2027, 2028 and 2029 events, funded from Council's Cootamundra Events Budget.**

Introduction

The Coota Beach Volleyball Carnival has become one of the region's premier community events, attracting significant visitation to Cootamundra and generating positive economic, tourism and social benefits for the local government area. The event has established a strong reputation and continues to attract competitors, spectators and visitors from across the region and beyond.

At its Ordinary Meeting held in November 2023, Council resolved:

That Council award the coordination of the Coota Beach Volleyball Carnival, via a Memorandum of Understanding, to Adina Care for an initial three-year term, with an option for a further three-year extension.

Discussion

Council has received correspondence from Adina Care requesting to exercise the option contained within the current Memorandum of Understanding (MoU) for the delivery and management of the Coota Beach Volleyball Carnival. The existing MoU covers the 2024, 2025 and 2026 events and provides an option for a further three-year extension by mutual agreement.

Council has also received Adina Care's Annual Report for the 2026 Coota Beach Volleyball Carnival. The report highlights the successful delivery of the event and its continued contribution to community engagement, visitation, economic activity and fundraising outcomes. The report demonstrates that Adina Care has fulfilled its obligations under the current MoU and has continued to effectively coordinate and manage the event on Council's behalf. Importantly, proceeds generated through the event are reinvested into initiatives that directly enhance the care, wellbeing and quality of life of residents at Adina Care.

The continuation of the partnership provides certainty for both Council and Adina Care, enabling long-term planning, sponsorship opportunities, volunteer recruitment and event development. Extending the MoU will support the continued growth and sustainability of the carnival while maintaining the significant community, economic and tourism benefits it delivers to the region.

Financial

Council has historically resolved to provide in-kind support to the Coota Beach Volleyball Carnival to the value of \$13,000 per annum. However, the actual cost of delivering this support has varied in recent years and has exceeded the resolved contribution.

The actual cost of Council's in-kind support was as follows:

- 2024: \$17,681
- 2025: \$14,745
- 2026: \$25,232

It is noted that in prior years (2024 and 2025), some costs associated the demobilisation of the event were allocated across operational budgets. In 2026, a consolidated costing approach was applied, with all relevant expenditure captured to provide a more accurate representation of the total in-kind support provided by Council.

The current Memorandum of Understanding (MoU) details Council support including the provision of staff resources, plant, equipment, venue preparation and other operational assistance required for the delivery of the event.

Due to increases in labour, plant and operational costs, the annual value of services required to be provided by Council under the MoU is estimated to be up to a maximum of \$25,000 per annum.

The current in-kind contribution is funded from Council's Cootamundra Events Budget.

As part of its request to extend the MoU, Adina Care has requested that Council consider increasing its annual contribution to \$25,000. This request reflects the rising costs associated with delivering the event and seeks to support its ongoing sustainability.

Should Council support the extension of the MoU, consideration will need to be given to the level of financial and in-kind support to be provided over the term of the agreement. Any increase in

Council's contribution would be subject to future budget consideration and allocation through Council's annual operational planning process.

OLG 23a Guideline consideration

The Report does not conflict with Guidelines.

COOTA BEACH VOLLEYBALL CARNIVAL 2026



**ADINA
CARE**



COOTAMUNDRA



**COOTAMUNDRA-
GUNDAGAI**
REGIONAL
COUNCIL



History of the Event

The Cootamundra Beach Volleyball Carnival is one of the region’s most distinctive community events—turning the streets of Cootamundra into an authentic beach-volleyball setting and bringing together athletes, families, local businesses, schools, and visitors. Since its start in 2000, the Carnival has grown into a major annual drawcard and a proud showcase of local capability, volunteering, and community spirit.

In 2026, the Carnival continues to build on the post-COVID return and strengthened partnerships, with organisers, council support, and community momentum ensuring it remains a standout event on the local calendar. (cgrc.nsw.gov.au)

Background & community history

The Carnival was founded in 2000 by Simon Sutherland, who wanted to promote his hometown of Cootamundra and create something genuinely “Coota”—a fun, family-friendly sporting event that also helped put the town on the map. He worked with the Cootamundra Shire Council, the Cootamundra Development Corporation and the wider community, including family and volunteers. (cootatimes.com.au)

The inaugural event brought a full beach-volleyball court to Cootamundra’s main street, with sand delivered so teams could compete for championships. (findglocal.com)

By 2019 (the last year prior to the COVID-era break), the Carnival had expanded substantially, reflecting its growing reputation and increasing participation. (cootamundraherald.com.au)

Venue, growth, and the event’s “signature” value

A key part of the Carnival’s identity is that it is not held in isolation—it transforms the town itself. In recent years, the tournament has been centred around Murray Street, behind Woolworths, where courts are set up to accommodate the scale of the Carnival and the number of teams and spectators. (cgrc.nsw.gov.au)

This “streets-as-a-beach” concept makes the Carnival visually memorable, encourages social participation beyond just players, and helps drive visitor traffic to local businesses during the event period. Council feedback has noted that the Carnival brings people from across the region into town and provides meaningful tourism and economic benefits. (cgrc.nsw.gov.au)

Impact of COVID-19 and the path to recovery

The Carnival could not run in 2021 and 2022 due to pandemic restrictions and health requirements. (cgrc.nsw.gov.au)

After the pause, the event returned with renewed determination and broader community energy. In 2023, the Carnival resumed in a larger-than-before format, supported by stakeholders including council contributions and the organisers delivering a smooth and safe event environment. (cgrc.nsw.gov.au)

Governance, partnerships, and continuity planning

The Coota Beach Volleyball Carnival's longevity is underpinned by strong governance, shared delivery responsibilities, and a deliberate focus on continuity—so the event can plan ahead, maintain quality, and ensure safe operations year after year.

A key part of this structure is the formal partnership model established through council and organisational collaboration. In 2023, the Carnival resumed with renewed momentum supported by partners committed to strengthening the event's community value. During this period, the Carnival's delivery arrangements helped ensure the event could restart successfully after the COVID-era pause.

A major step in long-term continuity occurred through Memorandum of Understanding (MOU) arrangements that clarify roles, support planning, and help ensure stability for organisers and stakeholders. In 2024, Adina Care, the aged care facility in Cootamundra, signed an MOU with the Cootamundra-Gundagai Regional Council to support delivery of the Carnival for a multi-year period covering 2024–2026. This partnership strengthened the event's capacity to plan effectively in the lead-up to each Carnival year and improved consistency in how key delivery elements are supported.

Importantly for the future, this partnership has now been further strengthened: Adina Care has formalized another three-year commitment extending the MOU through to 2029. This ensures that the Carnival retains a reliable and long-term support base, enabling:

- Better forward planning for event build, logistics, and operational readiness
- Improved continuity in sponsor and community relationships
- Greater certainty for volunteers, service providers, and partners involved in safe, high-quality event delivery
- Ongoing engagement between the event and local community institutions, supporting participation and community pride

Overall, these governance and partnership arrangements demonstrate that the Carnival is not simply a once-a-year event—it is an actively supported regional community asset with structured continuity planning, shared responsibilities, and sustained partner commitment extending through to 20



Event Overview

The Coota Beach Volleyball Carnival is a long-standing, regionally significant event that has contributed to Cootamundra's tourism economy and community identity for more than 24 years. As one of the town's flagship summer events, the Carnival plays a key role in attracting visitors, activating the town centre, and showcasing Cootamundra as a vibrant regional destination.

Following a two-year suspension due to COVID-19 restrictions, the Carnival returned in 2023 with strong participation and attendance outcomes, demonstrating the event's resilience, popularity, and ongoing relevance within the regional events calendar.

Over the event weekend, Murray Street was transformed into a temporary inland beach precinct, creating a highly visible and engaging activation within the town centre. Approximately 3,500 spectators attended across the weekend, generating a lively atmosphere and increased foot traffic throughout the CBD.

The Carnival continues to deliver strong visitation outcomes, with teams travelling from Sydney, Canberra, Wagga Wagga, Albury, Young, Harden, Bathurst, and surrounding regions. This broad geographic reach highlights the event's growing reputation and its effectiveness in attracting overnight and day-trip visitors to the Cootamundra Gundagai Regional Council area.

Participant demand remains exceptionally high. Registrations for the 2023 event opened on 1 December at 6.30pm, with more than 200 participants waiting online prior to launch. All 192 available team positions were filled within two and a half hours, with an additional 42 teams placed on a waiting list, indicating strong growth potential and sustained interest in the event.

Investment in event infrastructure and operations has supported improved safety, professionalism, and visitor experience.

Key improvements included:

- Construction of a new expanded commentators' stand with compliant stair access and marquee cover
- Introduction of branded umpire umbrellas and post pads
- Upgraded nets and volleyball equipment
- Implementation of two-way radio communications linking event coordination, first aid, and commentators

Digital innovations, including the continued use of QR codes to access competition draws and results, have improved efficiency, reduced paper use, and enhanced accessibility for participants and spectators.

Food service at the event is intentionally restricted to two local not-for-profit organisations—Adina Care and the RSL Sub-Branch—ensuring community fundraising benefits while encouraging participants and visitors to patronise local cafés, restaurants, and accommodation providers throughout the weekend. This approach supports broader local economic outcomes beyond the event footprint.

Through its unique setting, strong volunteer involvement, and consistent ability to attract visitors, the Coota Beach Volleyball Carnival delivers measurable tourism, economic, social, and placemaking benefits and continues to align strongly with Council objectives relating to:

- Town centre activation
- Regional visitation and event-based tourism
- Community wellbeing and participation
- Volunteer engagement and partnership development

The Carnival remains a cornerstone event within the regional events calendar and a valuable contributor to the ongoing promotion and economic vitality of Cootamundra



All School Beach Volleyball Event Overview

The Carnival remains a cornerstone event within the regional events calendar and a valuable contributor to the The Sacred Heart Central School established a committee in 2024 responding to the increased interest in volleyball. The carnival has since transformed into a significant event on the school’s calendar.

Nicky Trinder the principal of Sacred Heart, noted that work goes into preparing any carnival but the effort to work in with the Town committee, the regional schools, the catering needs and managing over 600 students is significant for this particular event.

The schools event day saw 56 teams participating from the region including schools from Harden, Young, Murringo, Gundagai, Jugiong and Wagga.

To ensure smooth running of the event the School established a website this year with details of the event including the draw, a map of the courts and grounds, menus and results for participating schools to ensure smooth running for the days event www.sites.google.com/cg.catholic.edu.au/schools-coota-beach-vollevball/home

schools from Geelong, Traralgon, Tambo, Temora, Naracely, Sandridge and Euston traveled to participate in this year's volleyball event.



1. Community Activation & Engagement

- Deliver an inclusive, family-friendly event accessible to all ages and abilities
- Encourage participation from local residents, schools, and neighbouring towns
- Position the event as a community-owned initiative supported by volunteers

2. Participation & Health Outcomes

- Promote physical activity through structured and social sport
- Provide positive youth engagement via school participation and junior programming
- Support healthy lifestyle messaging aligned with Adina Care’s objectives

3. Strong Partnerships & Collaboration

- Leverage cross-sector partnerships (health, education, council, community)
- Clearly defined roles and shared responsibility between partners
- Ongoing collaboration through a multi-stakeholder Event Planning Committee

4. Effective Governance & Planning

- Establish a representative Event Planning Committee
- Regular meetings to track progress, manage risks, and coordinate delivery
- Transparent decision-making and accountability

5. Safe, Compliant & Well-Managed Event

- Council-approved permits and risk assessments
- Crowd management, sun safety, first aid, and traffic considerations
- Clear site layout including courts, spectator zones, and precincts

6. Place Activation & Economic Benefit

- Activate Murray Street as a temporary recreational precinct
- Increase foot traffic to local businesses
- Attract visitors from surrounding towns and regions

7. Marketing & Event Promotion

- Local and regional marketing campaign
- School and community-based promotion
- Partner and council communication channels

8. Volunteer Engagement & Capacity Building

- Recruit and support community volunteers
- Provide meaningful roles across planning and event delivery
- Strengthen local volunteer capability for future events

9. Sustainability & Legacy

- Establish the Carnival as an annual summer event
- Build long-term partnerships and community ownership
- Create a scalable model for future growth



Governance and Planning

Cootamundra Gundagai Regional Council (CGRC)

- Court setup and pack-down
- Permits, approvals and risk assessments
- Waste management services

- Marketing and promotional support
- Infrastructure and compliance support

Sacred Heart School Cootamundra

- Delivery of the school participation day
- Coordination of student involvement
- Support for games, activities and entertainment
- Setup of the school precinct
- Setup and pack-down assistance

Community Volunteers

- Event planning support
- Setup and pack-down assistance
- Marshalling and crowd management
- Participant and spectator support

GOVERNANCE AND PLANNING

An **CBV Committee** has been established comprising representatives from:

- Adina Care
- Sacred Heart School
- Cootamundra Gundagai Regional Council
- Community Volunteers

The committee will meet monthly July – Nov then by-monthly Dec – Feb to:

- Monitor planning progress and coordinate responsibilities
- Commence marketing and sponsorship drives
- Manage risks and operational requirements
- Ensure effective communication between all stakeholders

Risk Management and Safety

The event will be delivered in compliance with Council requirements and will include:

- Council-approved risk assessments
- Appropriate permits and traffic management where required
- Clearly defined courts and spectator areas
- First aid provision
- Sun safety measures including shade and water access
- Volunteer marshalling and crowd management

Financial and Resource Considerations

The event will be delivered through a combination of:

- Partner contributions
- Volunteer support
- In-kind Council support (infrastructure, waste management, permits, set up and pack down support)
- A detailed event budget will be developed and managed by Adina Care

ONGOING REVIEW

Comprehensive planning and ongoing review will continue to be central to the successful delivery of the next Coota Beach Volleyball Carnival. The CBV Committee will adopt a proactive and strategic approach, ensuring that all planning activities align with sustainability principles, community expectations, and Council objectives.

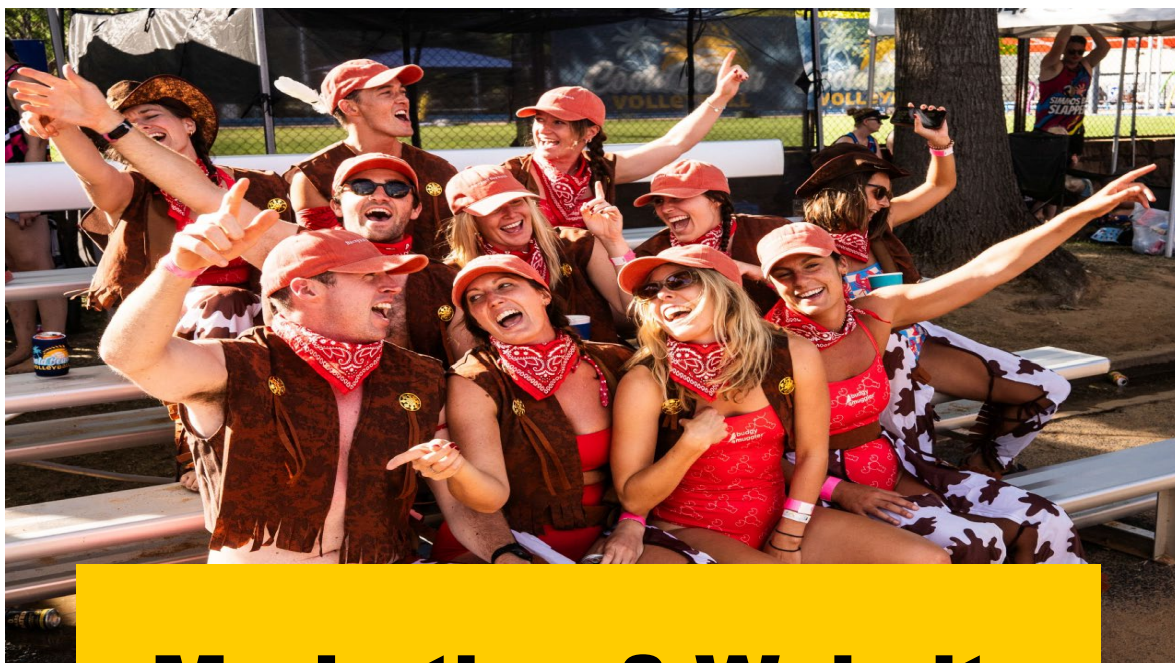
In preparation for the next Carnival, the Committee will undertake the following actions:

- **Establish and reaffirm clear sustainability objectives** to guide responsible event planning and delivery. These objectives will be embedded throughout the planning process to inform decision-making and ensure consistency across all event operations.

- **Develop and document key performance indicators (KPIs)** within the event plan to enable effective measurement, monitoring, and evaluation of event outcomes, including sustainability, safety, participation, and operational performance.
- **Identify and promote meaningful volunteer opportunities**, providing accessible pathways for community involvement while strengthening event delivery capacity.
- **Conduct comprehensive inductions for all staff, volunteers, and suppliers**, ensuring clarity around roles, operational procedures, safety requirements, and sustainability practices prior to the event.
- **Undertake detailed pre-event site inspections**, confirming that sustainability initiatives are practical on site and that all Work Health and Safety (WH&S) and risk management requirements are met.
- **Assess potential environmental impacts associated with the event**, with risks documented in the CGRC Event Management Plan (EVM) and risk register. The Committee will continue to work closely with CGRC to identify, implement, and review appropriate mitigation and sustainable management strategies.
- **Prioritise the engagement of local suppliers and service providers**, where feasible, to meet event needs. This approach will support the local economy while reducing transport-related environmental impacts.

Through this structured and collaborative planning process, the Committee aims to consistently improve event outcomes, maintain best-practice standards, and support the long-term sustainability and growth of the Coota Beach Volleyball Carnival.





Marketing & Website

The 2026 sponsorship campaign raised \$22,469 for new infrastructure including the new improved commentary box with staircase and marquee, new post pads for all courts and new umbrellas for the umpire stands.

In addition to sponsorship purchases the current committee have spent over \$14,000 on equipment to enhance the carnival including fencing, umpire stand and posts for the additional court in 2024, rakes, walkie talkies, ladders, balls, nets, tables, chairs etc bringing the total purchases to \$38,000 over the past three years.

This year the Sacred Heart School participated in the promotion of the event, distributing sponsorship letters and designing posters and promotional materials to be displayed in shop windows and on the social media platforms.

This year the event was covered by Lana Lam from the BBC with articles published on their website and facebook pages <https://www.bbc.com/news/articles/crrx792qk81o> further lifting the profile of the event to an international audience promoting the Cootamundra Gundagai region

The committee will look for future media opportunities for the 2027 carnival

Website & Facebook Page

The website was updated in 2026 as a one-stop place for all information for the carnival . The website address is www.cootabeach.com and facebook page coota beach volleyball

Registrations were online for the third year and the process was further streamlined in 2026 with teams paying and registering seamlessly. Thanks to the skill of Megan Gale and Janice Dunk the draw and results were also able to be accessed live on the website throughout the carnival by all participants and spectators.

Drone footage by Shaun Pepper and photograph by Kranky Kactus are uploaded to the website and facebook page at the end of each carnival creating an annual archive of the event



Compliance and Safety

Adina Care and the CBV Committee worked closely with Cootamundra-Gundagai Regional Council to deliver the Coota Beach Volleyball Carnival in full compliance with all relevant NSW sporting event guidelines, Council approvals, and regulatory requirements.

Key stakeholders were identified early in the planning phase, and detailed risk and hazard management plans were developed, reviewed, and implemented to support a safe and well-managed event.

Comprehensive operational procedures were established to address all aspects of safety and compliance, including:

- Site access and egress
- Traffic management, road closures, pedestrian flow, and detour planning
- Event signage and wayfinding
- Provision and maintenance of amenities
- Emergency management and incident response
- First aid services and medical support
- Utilities and essential site services
- Permits, licensing, and event registrations
- Food and beverage vendor compliance with NSW and Council regulations
- Temporary infrastructure such as staging, marquees, and stalls
- Security measures and accessibility requirements
-

Ongoing collaboration with Council officers ensured that any issues were addressed promptly and that appropriate control measures remained in place throughout the event.

The carnival was delivered safely and efficiently, providing a well-organised and secure environment for participants, volunteers, spectators, and staff.



Waste & Environmental Impacts

Waste

In conjunction with CGRC, a comprehensive Waste Management Plan was developed for the event. An adequate number of bins, clearly marked with appropriate signage, were provided throughout the event site.

Rubbish bags were also supplied to every team upon registration for both recyclables and rubbish, which assisted greatly in keeping the venue litter-free.

Bins were regularly monitored to assist attendees in placing waste in the correct receptacles. Replacement bins were emptied daily as arranged with CGRC.

Local Environmental Impacts

It is recognised that every event has the potential to create some level of adverse impact—both direct and indirect—on natural ecosystems. Careful consideration was given to identifying and mitigating these impacts wherever possible.

The CBV Committee proactively identified key environmental risks and implemented measures to minimise or prevent negative impacts. These included:

- Identifying potential pollution risks such as litter, fuel spills, water pollution, and air and noise pollution, and taking action to mitigate them.
- Complying fully with all relevant legislative regulations and Council requirements relating to environmental protection.
- Ensuring the protection of trees by prohibiting the attachment of any infrastructure to trees and establishing exclusion zones around significant and regulated trees.
- Minimising the impact of event activities on grassed areas.
- Ensuring no pollutants, including cleaners and solvents, were discharged into stormwater drains.

Through these actions, the CBV Committee worked to reduce the event's environmental footprint and uphold best-practice environmental management standards.



Financials

Balance Sheet

Wotamundra Beach Volleyball Committee
as at 30 June 2026

	30 JUNE 2026	30 JUNE 2025
Assets		
Bank		
SWS Bank - Operating Account	10,832	17,32
Total Bank	10,832	17,32
Current Assets		
Accounts Receivable	-	90
Total Current Assets	-	90
Fixed Assets		
Registration Shed Equipment	2,442	1,81
Volleyball Equipment and Infrastructure	36,242	12,29
Total Fixed Assets	38,684	14,10
Total Assets	49,516	32,32
Liabilities		
Total Liabilities		
	49,516	32,32
Equity		
Current Year Earnings	17,187	16,44
Retained Earnings	23,371	6,92
Reserve Capital -Reserves	8,958	8,95
Total Equity	49,516	32,32

Profit and Loss

Cootamundra Beach Volleyball Committee For the year ended 30 June 2026

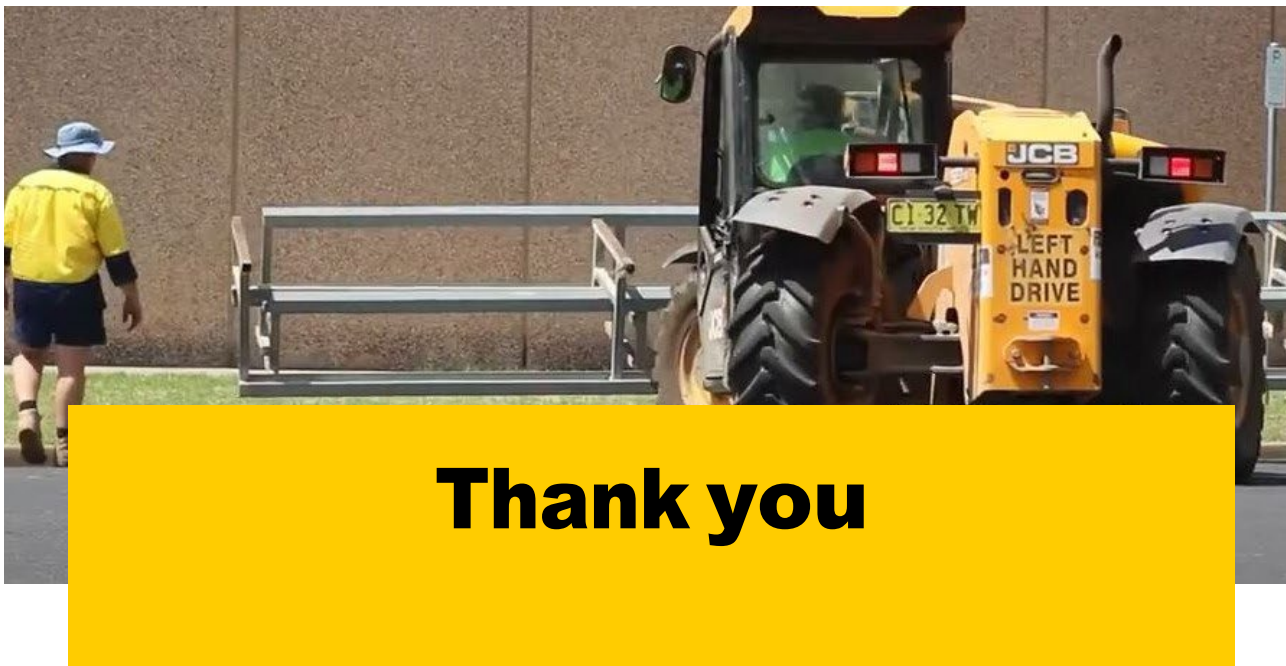
	2026	2025
Trading Income		
Court Side Advertising	1,700	800
Player Registration - Teams @ \$225	-	450
Player Registration - Teams @ \$450	86,400	85,050
Sales - Ice, Stubby Holders, Hats	660	1,950
Sales - Sand	18,000	17,250
Sales - Site Payment	300	600
Sponsorship - Commentators Stand	-	6,340
Sponsorship - Court Infrastructure	22,469	4,810
Total Trading Income	129,529	117,250
Gross Profit	129,529	117,250
Operating Expenses		
Advertising, Banners Signage	1,100	715
Bad Debts - 2025 Whales Team Registrations	900	-
Bank Fees	1,992	1,498
Consultants -NXT Journey, McRoped Concepts (Draw)	-	600
Courts - Set up Costs	2,267	647
Donations	40,000	33,000
Entertainment and DJ Costs	1,990	2,357
First Aid - St John's Ambulance 2 days	1,750	2,208
Hire Costs - Seats etc	2,364	1,671
Insurance	3,319	3,304
Marketing Promotion	1,300	1,320
Pack Up Costs - Blazing Labour and Sacred Heart School Yr 10	1,200	-
Player Costs - ID Wrist Bands, registration sundries	490	850
Printing and Stationary	107	317
Prize Money	6,630	6,300
Purchases - Hats, Stubby Holders, Ice	-	2,193
Sand	39,600	37,888
Security	1,200	-
Shed Costs	682	283
Subscriptions	445	983
Sundry Expenses	614	320
Website	4,391	4,350
Total Operating Expenses	112,341	100,802
Net Profit	17,187	16,448

Depreciation Schedule

Cootamundra Beach Volleyball Committee

For the year ended 30 June 2026

NAME	COST	OPENING VALUE	PURCHASES	DISPOSALS	DEPRECIATION	CLOSING VALUE
Registration Shed Equipment						
1.5m Ladder	129	-	129	-	-	129
10 Large Plastic Containers and Waterproof Numbers	306	306	-	-	-	306
5 White Tables	350	350	-	-	-	350
6 White Plastic Chairs	90	90	-	-	-	90
H30 Hi Viz Vests for Committee	840	840	-	-	-	840
Hand Pump with Guage	43	43	-	-	-	43
Walkie Talkie Set	185	185	-	-	-	185
Walkie Talkie Set	500	-	500	-	-	500
Total Registration Shed Equipment	2,442	1,813	629	-	-	2,442
Volleyball Equipment and Infrastructure						
1 Mikasa Beach Pro 550C Match Ball	139	139	-	-	-	139
1 Pair Net Polls and Stands	700	700	-	-	-	700
1 Umpire Stand	250	250	-	-	-	250
10 Joust Squeeze Whistles	83	83	-	-	-	83
10 Market Umbrellas	2,549	-	2,549	-	-	2,549
10 Pairs Free Standing Volleyball Padding	12,319	-	12,319	-	-	12,319
10 x 4000mm Fence panels	2,500	2,500	-	-	-	2,500
13 Advertising Bollards 2000x500mm x 500mm	5,800	5,800	-	-	-	5,800
20 Mikasa BV552C Beach Volleyballs	808	-	808	-	-	808
3 Tandem Mesh Bags	99	99	-	-	-	99
4 Volleyball Nets	980	-	980	-	-	980
4 x 2000mm fence Panels	500	500	-	-	-	500
4.5 x 3 Marquee and side panels for Commentators stand	3,837	-	3,837	-	-	3,837
5 Stainless Steel Garden Rakes 17 Tines	283	-	283	-	-	283
6 Joust VBV-02 Volleyballs	342	342	-	-	-	342
6 x Water Mister Steel Bows	1,650	1,650	-	-	-	1,650
Joust Volleyball Antenna	229	229	-	-	-	229
Mini Sports Air Compressor and 10 Needles	244	-	244	-	-	244
Modify Platform and Stairs for Commentators Stand	2,641	-	2,641	-	-	2,641
Two Volleyball Net Antennas and Sheath	292	-	292	-	-	292
Total Volleyball Equipment and Infrastructure	36,242	12,290	23,952	-	-	36,242
Total	38,684	14,103	24,581	-	-	38,684



Cootamundra-Gundagai Regional Council

The CBV Committee, Adina Care, and CGRC have established a strong and highly effective partnership through their collaboration on the Coota Beach Volleyball Carnival.

Council participation is essential to the continued success of CBV. The involvement of CGRC staff was instrumental in delivering a successful carnival this year. When challenges arose, staff worked collaboratively with the committee to identify practical solutions and, where possible, assist with their implementation.

We extend our sincere thanks to all CGRC staff involved. Their enthusiasm, dedication, willingness to support the event, and strong commitment were key contributors to the carnival’s success

Volunteer Committee Members

A huge shout out to Sacred Heart teachers, parents and students for their assistance with the set up and pack up and to the Blazing Labour team for their assistance with emptying the 500+ sandbags and moving the fencing and court infrastructure on Sunday afternoon. Amazing

Finally, thank you to the dedicated volunteer committee members of the Cootamundra Beach Volleyball Carnival. Your ongoing commitment to planning meetings, event preparations, and especially your incredible efforts over the event weekend—often contributing more than 12 hours a day—do not go unnoticed.

Your passion and dedication are what make this event such a success, year after year.





During our committee meetings and final debrief, we identified several areas for improvement and enhancement to ensure the carnival's growth and to continue streamlining procedures

Over the past three years, the carnival has experienced significant and sustained growth. In 2025, an additional court was introduced to accommodate a waiting list of 34 teams. The Saturday program was extended from 7:30 am to 6:30 pm to ensure all teams played three matches, and a revised draw was developed to incorporate two additional pools

Participation Growth Overview

- **2024:** 144 teams, 9 courts, 16 teams on waiting list
- **2025:** 168 teams, 9 courts, 34 teams on waiting list
- **2025 (expanded capacity):** 192 teams, 10 courts
- **2026:** 192 teams, 10 courts, 42 teams on waiting list

A general discussion was also held regarding the possibility of adding additional courts around the corner in Bourke Street in future years, should demand and waiting list numbers in 2027 support such an expansion. The addition of two further courts could allow for shorter Saturday match times; however, this would require the development of a new draw and an expansion of the committee to manage additional responsibilities including court watering, marshalling, and refereeing. Logistically, this would represent a significant change, effectively bringing an additional 450+ participants to the event and into the town.

The following list outlines key initiatives discussed

- Professional Exhibition game on the Friday night after the schools day featuring Australia Institute of Sports participants and Australian representatives
- Improving and beautifying the permanent courts
- Building a roofed outdoor storage area behind the shed to store fencing, umpire stands and court post
- Enhancing the Beach Volleyball shed with air conditioning, signage and a permanent awning
- Electronic scoreboards for games
- More efficient methods for court setup and takedown, saving time and labor.



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 PO Box 243
 Cootamundra NSW 2590

18 May 2026

The General Manager
 Cootamundra Gundagai Regional Council
 PO Box 420
 COOTAMUNDRA NSW 2590

Email: linda.wiles@cgrc.nsw.gov.au

Dear Sir/Madam,

Re: Request to Exercise Option to Extend Memorandum of Understanding – Coota Beach Volleyball Carnival

Dear Sir/Madam,

Adina Care writes in reference to the existing Memorandum of Understanding (MoU) between Adina Care and Cootamundra-Gundagai Regional Council (CGRC) for the coordination and management of the Coota Beach Volleyball Carnival for the period covering 2024, 2025, and 2026.

In accordance with Clause 7 of the MoU, Adina Care formally requests to exercise the option to extend the agreement for a further three (3) years. We seek Council’s continued support to deliver this highly valued event into the future.

Transforming Resident Lives Through the Carnival

While the Carnival delivers strong economic and tourism outcomes for the region, its most meaningful impact is far closer to home.

Every dollar raised through the Coota Beach Volleyball Carnival is reinvested directly into improving the care, comfort, and wellbeing of Adina Care residents—many of whom are among the most vulnerable members of our community.

These are people who have built our region, raised families here, and contributed to the very community we now celebrate through this event. The Carnival allows us to give something deeply meaningful back to them.

ADINACARE.COM.AU

In 2026, the event will contribute \$40,000 toward the development of a purpose-built sensory garden, a project designed specifically to enhance residents' daily lives.

This space will include accessible walkways, calming water features, shaded areas, and senior-friendly exercise equipment—creating a safe and engaging environment where residents can reconnect with nature, spend time with family, and experience moments of joy, independence, and dignity.

Quite simply, without the Carnival, projects like this would not happen.

Event Impact and Regional Benefit

The Carnival attracts approximately 3,500 participants and spectators, along with more than 700 school students participating in the Friday schools event. This creates significant demand for local accommodation, dining, and services, delivering a substantial economic boost across Cootamundra and surrounding towns.

Request for Extended In-Kind Support

We sincerely appreciate the ongoing support provided by CGRC; however, the current in-kind contribution framework established under the original MoU in 2023 no longer reflects the true cost of delivering an event of this scale.

Rising expenses across labour, fuel, equipment, and logistics have significantly increased the resources required to safely and efficiently deliver the Carnival. As a result, we respectfully request an increase in in-kind support to \$25,000 for the February 2027 Carnival.

This additional support is essential to ensure the safe, timely, and efficient installation and removal of key infrastructure requiring specialised plant and equipment.

Council's contribution is critical to maintaining the sustainability of the event and preserving its ability to generate strong regional economic benefits, while also continuing to deliver meaningful outcomes for the local community and Adina Care residents

Ongoing Partnership

Adina Care remains committed to working in close partnership with Council to ensure the continued success of the Carnival and its long-term benefits.

We would welcome the opportunity to meet with Council representatives to discuss the MoU extension and confirm future support arrangements.

Thank you for your ongoing support of an event that not only strengthens the local economy, but also delivers something far more enduring—dignity, wellbeing, and improved quality of life for aged care residents in our community.

Yours faithfully,

Lee Anne Hogan

Lee-Anne Hogan

Chair

On behalf of the Board of Directors - Adina Care

[ADINACARE.COM.AU](https://www.adinacare.com.au)

7.2.3 FINAL DRAFT DELIVERY PROGRAM AND DRAFT OPERATIONAL PLAN	
DOCUMENT NUMBER	471144
REPORTING OFFICER	Linda Wiles, Manager Business
AUTHORISING OFFICER	Roger Bailey, Interim General Manager
RELEVANCE TO COMMUNITY STRATEGIC PLAN	4. Collaborative and progressive leadership 4.1 A clear strategic direction that is delivered upon
FINANCIAL IMPLICATIONS	There are no Financial implications associated with this report.
LEGISLATIVE IMPLICATIONS	Sections s.404 & s.405 of the Local Government Act, 1993. The Provisions of s.535 of the Local Government Act.
POLICY IMPLICATIONS	To comply with the Integrated Planning and Reporting (IP&R) Guidelines.
ATTACHMENTS	<ol style="list-style-type: none"> 1. Draft 2026-2030 Delivery Program ↓ 2. Draft 2026-2027 Operational Plan ↓ 3. Submission - Brendan Price 5 May 2026 ↓ 4. Submission - Barry Slaven 15 May 2026 ↓ 5. Submission - Brendan Price 26 May 2026 ↓ 6. Submission - Ian Doughty 26 May 2026 ↓ 7. Submission - Mason Crane 26 May 2026 ↓ 8. Email - Mark Lee 28 May 2026 ↓

RECOMMENDATION

That Council:

1. Acknowledges the submissions received during the public exhibition of the Draft 2026-2027 Operational Plan (incorporating the Long-Term Financial Plan) and the Draft 2026-2027 Operational Plan (incorporating the Revenue Policy, Budget and Fees and Charges) and note that the submissions will be responded to in relation to the outcome from their submission.
2. Notes, in relation to the Rail Trail submissions, Resolution 405/2020 from Council meeting held 8 December 2020. *‘That all activity related to the development of the proposed Rail Trail between Cootamundra and Tumblong be immediately ceased and the project be abandoned’.*
3. Adopts the Draft 2026-2030 Delivery Program (incorporating the Long-Term Financial Plan) and the draft 2026-2027 Operational Plan (incorporating the Revenue Policy, Budget and fees & Charges), subject to the amendments listed in the Amendments section of this report.

Introduction

At its Ordinary Meeting held 28 April, 2026, Council resolved to place the draft 2026-2030 Delivery Program (incorporating the Long-Term Financial Plan) and the draft 2026-2027 Operational Plan (incorporating the Revenue Policy, Budget and Fees & Charges) on public exhibition for a period of twenty-eight (28) days.

The public exhibition period ended on 26 May, 2026.

The draft documents were exhibited in accordance with the Office of Local Government Integrated Planning and Reporting (IP&R) Framework and the Local Government Act 1993. Public notice was provided through Council Snippets, newsletters, Councils website and Facebook page, inviting submissions from the community.

Discussion

During the public exhibition period, Council received five (5) formal submissions and one (1) additional correspondence.

A full copy of the submissions are attached to this report. A summary is provided below:

1. Submission received 5 May 2026 from *Brendan Price* – submission on the actions in the delivery program operational program for the Dog on the Tuckerbox/Snake Gully precinct, as detailed in the attached submission.
2. Submission received 15 May 2026 from *Barry Slaven* – Submission on the Water Usage Allowance 105 Thompson Street, Cootamundra. (Strata Plan 84664).
3. Submission received 26 May 2026 from *Brendan Price* – Submission on the actions of the Delivery Program in relation to the Dog on the Tuckerbox/Snake Gully precinct, as detailed in the attached submission.
4. Submission received 26 May 2026 from *Mason Crane* – Submission on the actions of the Delivery Program in relation to the Rail Trail, as detailed in the attached submission.
5. Submission received 26 May 2026 from *Ian Doughty* – Submission on the actions of the Delivery Program in relation to the Rail Trail, as detailed in the attached submission.
6. Email received 28 May 2026 from Mark Lee, Cootamundra Turf Club – Email advising of the removal of Action 3.2d(8) – Undertake a feasibility study for the Cootamundra Turf Club detention basin and McGowan Street Levee.

Additional information

Dog on the Tuckerbox/Snake Gully Submission – Brendan Price

Staff Response

Whilst Council acknowledges that the Dog on the Tuckerbox site is one of national tourism significance, Council currently has a Resolution (093/2025) from the Council meeting held on 22 April 2025 that in part states “That Counciladvises the developer that it has no plans of providing sewerage connection to the Dog on the Tuckerbox precinct and that sewer solutions are to be its (developer’s) expense to meet the requirements of the development consent”. Accordingly, no funding has been allocated towards the provision of trunk sewer infrastructure to the Annie

Pyers Drive Precinct. Funding may be actively pursued for either State or Federal funding grants if and when opportunities arise.

Water Usage Allowance – Barry Slaven

Staff recommendation

Arrangements have been made within the Council financial system that all rateable properties located within Cootamundra-Gundagai Regional Council Shire managed by Strata that receive water service via a single Water Meter shall receive the first 39 kilolitres (kl) per quarter *multiplied* by the number of units at that address, at the lower rate specified in councils Revenue Policy for the relevant financial year.

Applying the 39kl allowance per strata unit will:

- Ensure consistency across all assessments regardless of meter configuration.
- Provide equitable treatment of strata properties compared with individually metered properties.
- Align water charging practices with the number of rateable assessments benefiting from the service.
- Reduce the likelihood of disputes and customer complaints regarding the allocation of water consumption charges.

This change shall be applied across all strata properties within the Cootamundra-Gundagai Regional Council area from 1 July 2026.

Rail Trail submission – Mason Crane and Ian Doughty

At the Council meeting held on **8 December 2020**, Council considered a motion regarding the proposed Rail Trail between Cootamundra and Tumblong. The following resolution was adopted:

RESOLUTION 405/2020:

That all activity related to the development of the proposed Rail Trail between Cootamundra and Tumblong be immediately ceased and the project be abandoned.

Moved: Cr Dennis Palmer

Seconded: Cr Gil Kelly

Council notes that this resolution remains current.

Staff recommendation

Is consistent with Council's previous resolution that the Rail Trail project cease immediately and be abandoned. Accordingly, no activities, actions, or resources have been included for the continued development of the project.

AMENDMENTS

In addition to public submissions, several amendments were identified by CGRC staff and members of the public. These are summarised below:

1. *Action 3.2d(8) – Mark Lee, Cootamundra Turf Club.*

The Manager Engineering (Cootamundra) had previously identified Action 3.2d(8) for removal from both the Delivery Program and Operational Plan. However, the deletion was not reflected in the exhibited documents.

This action has now been formally removed, in response to the correspondence received from the Cootamundra Turf Club.

Fees and Charges:

2. Page 9, Legislated fees update '*Section 603 Certificate*'
In accordance with OLG Circular 26-06 – Rates Related Determinations for Councils 2026-27. (dated 15 May 2026):
 - Under section 603 of the Local Government Act 1993, Councils may issue certificates outlining rates and charges payable on land.
 - Section 603(2) requires that applications be accompanied by the approved fee.
 - Based on the approved methodology, the fee for 2026-2027 is \$105, representing an increase of \$5 from the previous year.
3. Page 22, Under Cootamundra Town Hall, Full Day with setup and Full day, no setup required have been moved together and Part Day setup and no setup required, have been moved together to make it easier to read.
4. Pages 22 & 23, a price increase has been applied to '*Full Day – Setup required*', for the '*Civic Hall*' of 25.11% now \$563.00 and for '*Part Day (up to 4 hours) – Setup required*' for the '*Civic Hall*', a price increase of 54.81% now \$418.00, has been applied.
5. On page 24, *Gundagai Council Chambers – After hours Hire*. Discontinued, Gundagai does not have enough local staff to cover after hours.
6. Page 30, *Gundagai Visitors Information Centre – Gundagai VIC meeting space hire*, updated. Reduced section to one line \$30 per hour as they do not have the space.
7. Page 31, *Interment right – right to inter (bury) bodily remains into a plot at the cemetery (perpetual maintenance)*. Updated to just say "Interment Right - Burial". Appropriate.
8. Page 31, *Infant First Interment - At need bodily interment of baby or child up to 12 years old age into grave plot*. Updated to say, "First interment grave plot of baby or child up to 12 years of age (including ashes), desk, vases, plaque/headstone, soil removal, temporary grave marker". Appropriate.
9. Page 31, *First Interment - At need first bodily interment into grave plot non-standard grave preparation*. Updated to say "First interment grave plot (non-standard grave preparation), desk, vases, plaque/headstone, soil removal, temporary grave marker. As per previous years descriptions". Appropriate.
10. Page 31, *Columbarium/Lawn Niche. Interment right - right to inter (place) ashes remains into a plot at the Cemetery*. Updated to say, "Interment right - Ashes". Appropriate.
11. Page 31, *Lawn Cemeteries. Interment right - right to inter (place) ashes remains into a plot at the Cemetery*. Updated to say, "Interment right - Ashes". Appropriate.

12. Page 31, *Heading - CEMETERIES - This is a new charging model*. Updated, we removed "This is a new charging model", No longer relevant as it's the current charging model.
13. Page 31, *Cootamundra and Gundagai North - Perpetual Maintenance*, updated. Removed "Gundagai North" as these are Cootamundra's fees.
14. Page 31, *Cootamundra and Gundagai North - Perpetual Maintenance*, updated. Removed "Cootamundra" as these are Gundagai's fees.
15. Page 31, *Second Interment - At need reopen of grave for bodily interment into grave plot*. Updated to say, "Second Interment - Lawn A. Reopening of grave for second or third interment (including ashes), soil removal, additional name plate & temporary grave marker".
16. Page 31, *New Fee*, updated. Added new fee for "Second Interment - Lawn B. Reopening of grave for second or third interment (including ashes), soil removal, additional headstone inscription & temporary grave marker". This cost should be increased to \$2127 to reflect the cost associated with the headstone production.
17. Page, 31, *First Interment – At need first bodily interment into grave plot*. Updated to say, "First interment grave plot (including ashes), desk, vases, plaque/headstone, soil removal, temporary grave marker".
18. Page 32, *Second Interment – reopen of grave for subsequent bodily interment into grave plot non-standard grave preparation*. Updated to say, "Second Interment non-standard preparation - Reopening of grave (including ashes) soil removal, temporary grave marker - Standard grave preparation".
19. Page 32, *Interment right - right to inter (bury) bodily remains into a plot at the Cemetery (perpetual maintenance)*. Updated to say, "Interment right - Burial".
20. Page 32, *Infant First Interment - At need bodily interment of baby or child up to 12 years old age into grave plot*. Updated to say, "First interment grave plot of baby or child up to 12 years of age (including ashes), soil removal, temporary grave marker - Standard Grave Preparation".
21. Page 32, *First Interment At need first bodily interment into grave plot non-standard grave preparation*. Updated to say, "First interment grave plot (including ashes) soil removal, temporary grave marker – Non-Standard grave Preparation".
22. Page 32, *Second Interment - reopen of grave for subsequent bodily interment into grave plot*. Updated to say, "Second Interment Reopening of grave for second or third interment (including ashes) soil removal, temporary grave marker - Standard grave preparation".
23. Page 32, *First Interment - At need first bodily interment into grave plot Double Depth*. Updated to say, "First interment Double Depth grave plot (including ashes), soil removal, temporary grave marker - Standard Grave Preparation".

24. Page 32, *First Interment -At need first bodily interment into grave plot Single Depth.* Updated to say, "First interment grave plot (including ashes), soil removal, temporary grave marker - Standard Grave Preparation".
25. Page 32, *New Fee. New Fee Added - "Interment right - Ashes" \$830.*
26. Page 33, there has been an increase of the *CC NSW Levy*, in line the CPI for the following. CC NSW Levy Per Burial has increased from \$156 to \$162 and the CC NSW Levy per Ash Internment has increased from \$63 to \$65.
27. Page 33, *CC NSW Levy Per Burial.* Updated GST Status to N.
28. Page 33, *Additional Fee if Plaque/Headstone not started within 12 months of interment/burial.* Updated to say, "Additional Fee if Plaque/Headstone not started within 12 months of interment/burial (Only applicable to Lawn Cemeteries and not to monumental areas)".
29. Page 33, *Monumental Cemeteries - All monumental works must be started within 12 months of burial, or additional fees maybe applicable,* updated. This statement is not applicable to Monumental areas and should appear in the Lawn Cemeteries. Moved "All monumental works must be started within 12 months of burial, or additional fees maybe applicable" to Lawn Cemeteries.
30. Page 33, *Application for burial on private land.* Updated to say, "At Cost" \$247.00.
31. Page 33, *CC NSW Levy Ash Interment.* Updated GST status to N.
32. Page 33, *Removal of Ashes – returning to family.* Updated, this should not have a charge displayed as there are varied scenarios for removal of ashes. Updated to say, "At Cost".
33. Page 33, *Private Land within the Cootamundra-Gundagai Regional Council Area.* Updated, to add the word "Interment" - "Private Land interment within the Cootamundra-Gundagai Regional Council area".
34. *Page, 33, New fee – Private Land.* New Fee Added - "Travel to site inspection". Plant + km rate. 2026/2027 Fee Ute \$34.25/hr + \$1.09/km.
35. Page 33, under *Administration Fees, the Replacement Vase – Concrete, \$115 and Replacement Vase – Stone, \$180* have not been change to 'At Cost'.
36. Page 40, *'Registration of Notice of Work'* has had a description change, (S68 Exempt Work) added.
37. Page 41-42, Under the following sections – *'Erection of a Building, the carrying out of work, or demolition of a building (Sch4, Pt 2, Item 2.1)', 'Fees for site compatibility certificates and site verification certificates under SEPPS' & 'Other fees',* the Legislated fees under EPA Act & Regulations updated to reflect increase in fee unit from \$113.90 to \$118.55.

38. Page 47, 'Review of any other development, with an estimated cost as set out below (Sch 4, Pt7, Item 7.3 and 7.3A)' – Removed reference to 7.3.
39. Page 53 of the Fees and Charges, *Other development services fees – Dwelling Permissibility Search*, changed units from per application to per allotment.
40. Page 55, 'Section 7.12 Contributions' – the following has been to the description to include CPI details.
- The proposed cost of carrying out development may be adjusted before payment in accordance with a contributions plan, to reflect quarterly or annual variations to readily accessible index figures adopted by the plan (such as a consumer price index) between the date the proposed cost was determined by the consumer Authority and the date the levy is required to be paid.
- The Formulae governing indexation of the proposed cost of carrying out development is:
- $$\text{IDC} = \text{ODC} \times \frac{\text{CP2}}{\text{CP1}}$$
- IDC** = the indexed development cost;
ODC = the original development cost determined by the Council;
CP2 = is the Consumer Price Index, All Groups Sydney, as published by the ABS respect of the quarter ended immediately prior to the date of payment;
CP1 = is the Consumer Price Index, All Groups Sydney, as published by the ABS respect of the quarter ending immediately prior to the date of the consent.
41. Page 61, Class 1 & class 10 buildings – Adjusted from '\$250,001 - \$1,000,000' to \$250,001 - \$500,000, rectifying error.
42. Page 61, 'Bushfire attach Level (BAL) Certificate' has been removed – Council staff are not appropriately qualified to undertake this. This is not a mandatory service and can be obtained from consultants.
43. Page 61, 'Water Supply headworks charge' has been removed – payment is required to be made direct to Goldenfields and not collected by Council and forwarded on. This change to process was made in 2023 but had not been carried through to the Fees and Charges.
44. Page 66, under the heading, 'FIRE SAFETY SCHEDULES, CERTIFICATES AND STATEMENT LODGEMENT' – Added sub heading to detail that fee is per building.
45. Page 68, 'Issuing of Compliance Certificates' – Added to the description (Part 6.5 EPA Act 1979).
46. Page 80, *Key bond*. Updated fee name to "Access Bond".
47. Page 82, Under the heading 'Impounding Fees', the 'Rescue' was moved under the heading of 'Adoption Fees' on page 84.

48. Page 87, *Works in ordinary working hours, excluding chemical*. Updated, \$152.00 removed "excluding chemical" and made "At Cost".

49. Page 87, *Works outside ordinary working hours, excluding chemical*. Updated, \$210.00 removed "excluding chemical" and made "At Cost".

50. Page 87, *Chemicals*. Discontinued, at cost plus 10% fee.

Financial

Nil.

OLG 23a Guideline consideration

Does not conflict with OLG 23a Guidelines.



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WORKING IN PARTNERSHIP WITH THE COMMUNITY

To co-create a vibrant region attracting people, investment and business through innovation, diversity, and community spirit.





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MESSAGE FROM THE MAYOR

DRAFT



Welcome to the 2026-2030 Delivery Program. The Delivery program is a four-year plan that turns the strategic goals found in the Community Strategic Plan into actions. It is the point where a council makes a commitment to the Community Strategic Plan, and act upon those issues that are within its area of responsibility.

This year's Delivery Program outlines how Council will build on and deliver the strategic goals set out in the Community Strategic Plan (CSP). The Delivery Program is the action or "go to" document for Councillors. Whilst delivery and actions are foremost in Council plans forward, we remain committed to the Vision Statement. A vibrant region attracting people, investment and business through innovation, diversity and community spirit. The Delivery Program sets out the work and translates the goals from the CSP into clear actions Council will do over the next four years to address the priorities the community set out in the CSP.

The 2026-2030 Delivery Program highlights Council's CSP Statement, Our Place... Our Future, where we embrace the place we call home, and look to the future for enhanced living and sustainable environments.

Cr Abb McAlister

Mayor Cootamundra-Gundagai Regional Council



INTRODUCTION

INTERIM GENERAL MANAGER ROGER BAILEY

I understand that there is a significant degree of uncertainty surrounding the future of Cootamundra-Gundagai Regional Council, particularly with the possibility of a demerger and the creation of two new councils.

Despite this uncertainty, Council must continue to plan and set direction based on what is currently known. The business of Council must move forward, which is why we are pleased to introduce the 2026-2030 Delivery Program. As part of the Cootamundra-Gundagai Regional Council's Integrated Planning and Reporting (IP&R) framework, this Delivery Program is a four-year plan that translates the strategic goals outlined in the Community Strategic Plan (CSP) into actionable steps. It marks the point where Council commits to the CSP and takes action on the issues within its area of responsibility.

These plans are regularly reviewed and reported to Councillors to ensure Council remains on track in delivering the aspirations and priorities set by the community in the CSP and subsequent CSP Review.

The diagram on page 6 illustrates how the Delivery Program fits within the IP&R framework and Council's roadmap to achieving the objectives outlined in the CSP.

Our vision for the Cootamundra-Gundagai region is to be a vibrant area that attracts people, investment and business through innovation, diversity and community spirit. The recent CSP review has reinforced these ideals, and this Delivery Program will guide us towards realising these goals.

ACKNOWLEDGEMENT OF COUNTRY

Council acknowledges the Wiradjuri people, the Traditional Custodians of the Land at which and pays its respects to Elders, both past and present, of the Wiradjuri Nation and extends that respect to other Aboriginal people who are present.





ABOUT THIS PLAN

INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Integrated Planning and Reporting Framework is one of the central components of local government in NSW.

The Integrated Planning and Reporting Framework recognises that most communities share similar aspirations: a safe, healthy and pleasant place to live, a sustainable environment, opportunities for social interaction, opportunities for employment and reliable infrastructure. The differences lie in how each community responds to these needs, and the resulting character of the individual towns and villages. It also recognises that all Council’s plans and policies are interconnected.

This Delivery Program has been prepared in accordance with the Integrated Planning and Reporting Framework and the Local Government Act 1993. The framework allows Council to draw all its plans together, planning holistically for the future.

COMMUNITY STRATEGIC PLAN

The Community Strategic Plan (CSP) represents the highest level of strategic planning undertaken by a local Council and identifies the main priorities and aspirations of the community. It is a ten-year plan that provides a clear set of objectives to achieve its vision.

Cootamundra-Gundagai Regional Council developed its CSP “Our place, Our future” through extensive consultation with community through online, telephone, face-to-face community survey and forums. When the plan refers to ‘we’ and ‘our’ it refers to the collective Cootamundra-Gundagai community, including Council, other levels of government, businesses, organisations and residents.

The plan aligns with the NSW State Plan and Riverina-Murray Regional Plan, and has been prepared with regard to social justice principles of access, equity, participation and rights, and addresses social, environmental, economic and governance matters.

DELIVERY PROGRAM

The Delivery Program is a four-year plan that turns the strategic goals in the CSP into actions. It is the point where Council makes a commitment to the community to act upon the issues that are most important and within its area of responsibility.

All of Council’s plans, projects, activities and funding allocations must be directly linked to the Delivery Program, making it a key document for Councillors. The Delivery Program highlights the activities Council has committed to undertake during Council’s four-year term.



RESOURCING STRATEGY

In order to meet service levels and deliver the projects and actions outlined in this document, Council needs to allocate its resources. Council's Resourcing Strategy (provided under separate cover) provides details of how this will be done through its finances, people and assets.

The three elements of the Resourcing Strategy are the:

- **Long Term Financial Plan** – a ten year plan that details financial projections and scenario modelling based on assumptions, and economic factors.
- **Workforce Management Strategy** – a four-year strategy that details the workforce challenges and opportunities and the actions that will be undertaken to ensure continued service delivery.
- **Revised Asset Management Strategy** – a ten-year strategy that details Council's asset portfolio and guides the planning, acquisition, operation, maintenance, renewal and disposal of assets.



OUR STRATEGIC DIRECTION OVERVIEW

Our vision for the Cootamundra-Gundagai region is to be a vibrant region attracting people, investment and business through innovation, diversity, and community spirit.

As a community we value:

- Country Living
- Agricultural landscape
- Friendly communities

The Delivery Program is aligned to the five focus areas of the Community Strategic Plan (CSP) and links to objectives. It also includes the list of activities and services delivered under the CSP Theme.

THE THEMES AND FOCUS AREAS ARE:

1. A VIBRANT, SAFE, AND INCLUSIVE COMMUNITY

We have a thriving community where diversity is embraced, everyone is welcomed, valued, safe and we have opportunities to enhance our health, happiness, and wellbeing.

2. A REGION FOR THE FUTURE

We are a prosperous and resilient region providing opportunities for growth and learning to strengthen and grow our economy, support tourism, and adopt new technologies to ensure long-term sustainability.

3. A PROTECTED AND ENHANCED ENVIRONMENT

We have attractive towns and villages that complement our unique natural environment, where heritage is preserved and enhanced whilst balancing the needs for regional development and growth.

4. COLLABORATIVE AND PROGRESSIVE LEADERSHIP

We have a transparent and accountable local Council with an actively engaged community and effective partnerships that fosters trust, facilitates innovation and uses resources wisely to meet community needs.

5. INTEGRATED AND ACCESSIBLE REGION

We have transport networks and services that are well connected and convenient and not only connect our villages and towns, but also connect us to other regions, capital cities and states, and our community has access to services and facilities that make the region 'liveable'.

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HOW TO READ THE DELIVERY PROGRAM

Community Strategic Plan Focus Area

A VIBRANT, SAFE, AND INCLUSIVE COMMUNITY

We have a thriving community where diversity is embraced, everyone is welcomed, valued, safe and we have opportunities to enhance our health, happiness, and wellbeing.

Community Strategic Plan objective that the activities and measures link to

Objective 1. .1: Our health and wellbeing needs are met

No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
1.1a	Provide quality health and well-being services that support the changing needs of the community throughout the lifecycle through government and non-government organisations	1.1a(1)	Continue to consult with local health service providers and identify and advocate for opportunities to improve the quality and range of health services provided in the region	<ul style="list-style-type: none"> Increase in quality and range of health services available Increase in community health 	<ul style="list-style-type: none"> Community and Culture Development, Building and Compliance
		1.1a(2)	Promote programs which encourage healthy lifestyle choices and activities	<ul style="list-style-type: none"> Increase participation in programs and activities 	<ul style="list-style-type: none"> Facilities Waste, Parks and Recreation

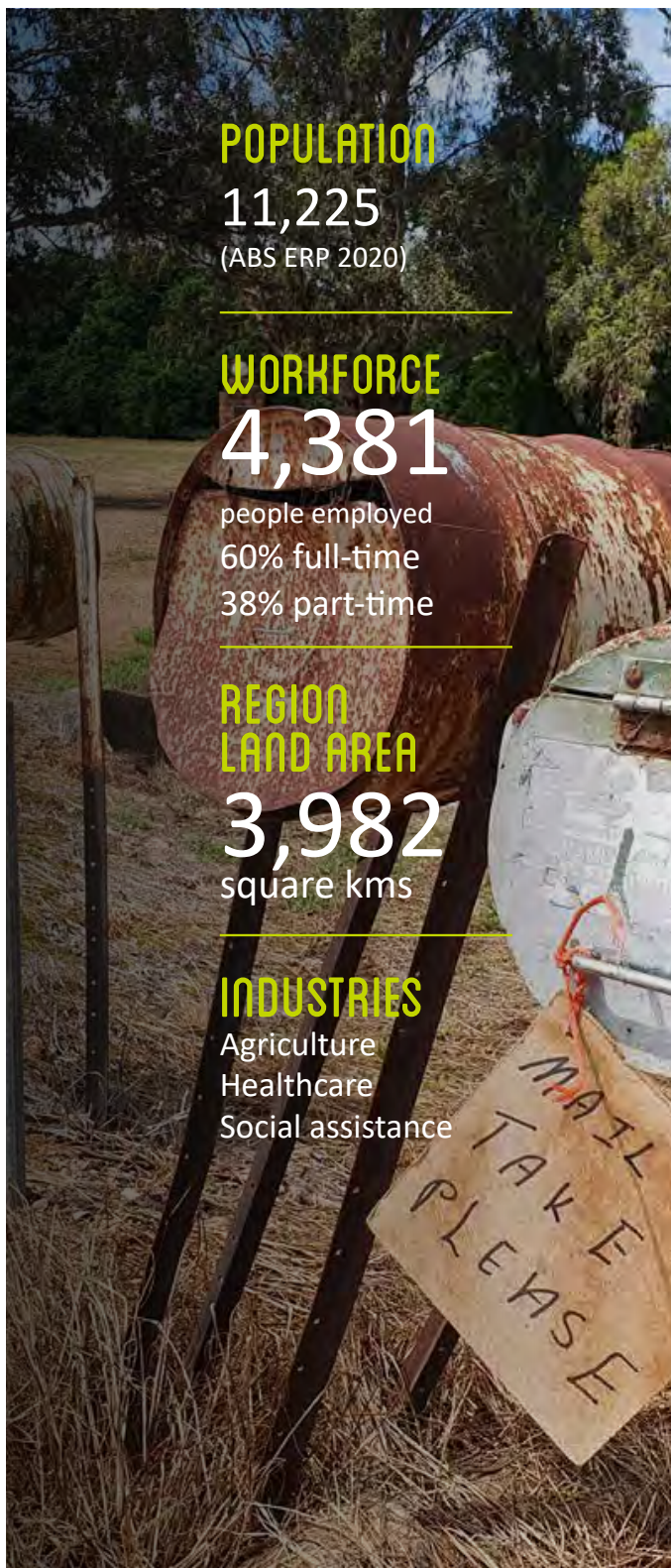
The strategy that will deliver on the objective

The activities that will be undertaken over the next four years to deliver the strategy

Area of Council responsible for delivery

How we will know if the activities have been delivered





POPULATION

11,225

(ABS ERP 2020)

WORKFORCE

4,381

people employed
60% full-time
38% part-time

**REGION
LAND AREA**

3,982

square kms

INDUSTRIES

Agriculture
Healthcare
Social assistance

**OUR
COMMUNITY
SNAPSHOT**

The Cootamundra-Gundagai Regional Council Estimated Resident Population is 11,424 as at 2023.

The Cootamundra-Gundagai Regional Council area is located in the South West Slopes and Riverina Regions of New South Wales, about 390 kilometres south-west of the Sydney CBD, and about 95 kilometres north-west of the Canberra CBD.

The region boasts spectacular views of the country-side, with rolling hills and some of the country's best farming and cropping locations. We have museums for history lovers and an Arts Centre that holds regular workshops, exhibitions, performances and movie sessions. Combined with gorgeous architecture, streetscapes and views to keep the most ardent culture vultures and photography lovers intrigued.

The regions main industries are agriculture, meat processing, renewable energy, tourism, manufacturing and health and a growing dedication to coffee, great pub food and independent boutiques to attract the envious glances from Sydney, Melbourne and Canberra!



A vibrant, safe, and inclusive community

We have a thriving community where diversity is embraced, everyone is welcomed, valued, safe and we have opportunities to enhance our health, happiness, and wellbeing.

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Delivery Program Activities

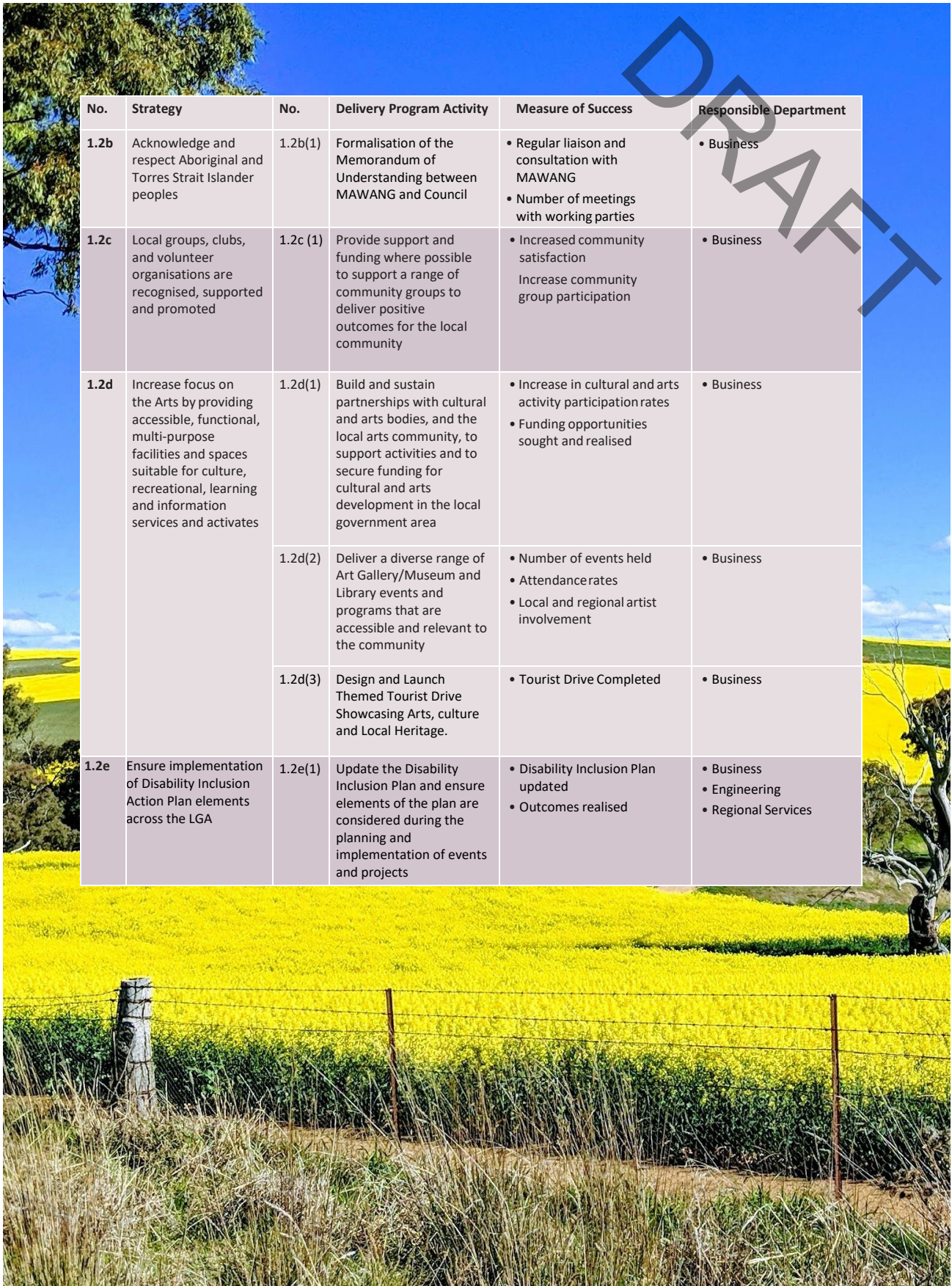
Objective 1.1: Our Health and Wellbeing needs are met

No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
1.1a	Advocate for quality health and well-being services that support the changing needs of the community throughout the lifecycle through government and non-government organisations	1.1a(1)	Continue to consult with local health service providers and identify and advocate for opportunities to improve the quality and range of health services provided in the region	<ul style="list-style-type: none"> Increase in quality and range of health services available Increase in community health 	<ul style="list-style-type: none"> Business Sustainable Development
		1.1a(2)	Promote programs which encourage healthy lifestyle choices and activities	<ul style="list-style-type: none"> Increase in programs, activities participation 	<ul style="list-style-type: none"> Regional Services
1.1b	Provide opportunities for the recreational use of parks, sporting facilities, swimming pools by ensuring they are safe, maintained and managed and meet the needs of all community members	1.1b(1)	Maintain and enhance parks, gardens and recreational facilities	<ul style="list-style-type: none"> Parks, Gardens, open spaces & recreational facilities are maintained to a high level. 	<ul style="list-style-type: none"> Regional Services
		1.1b(2)	Promote year-round use of Council facilities	<ul style="list-style-type: none"> Increased patronage of Council Facilities 	<ul style="list-style-type: none"> Regional Services Business
		1.1b(3)	Prepare and deliver the CGRC Open Space Strategy / Management Plan	<ul style="list-style-type: none"> Completion of the Open Space Strategy and Management Plan Established hierarchy and prioritisation of service delivery and specifications 	<ul style="list-style-type: none"> Regional Services
		1.1b(4)	Work in partnership with active sporting associations, community groups and health providers to ensure sporting facilities are fit for current and future community need	<ul style="list-style-type: none"> Increase in sporting associations, community groups, health providers and community satisfaction 	<ul style="list-style-type: none"> Regional Services Cootamundra Gundagai
		1.1b(5)	Investigate feasibility of a footbridge linking Wallendbeen Rest area with Barry Grace Oval	<ul style="list-style-type: none"> Feasibility study Funding source 	<ul style="list-style-type: none"> Engineering Cootamundra

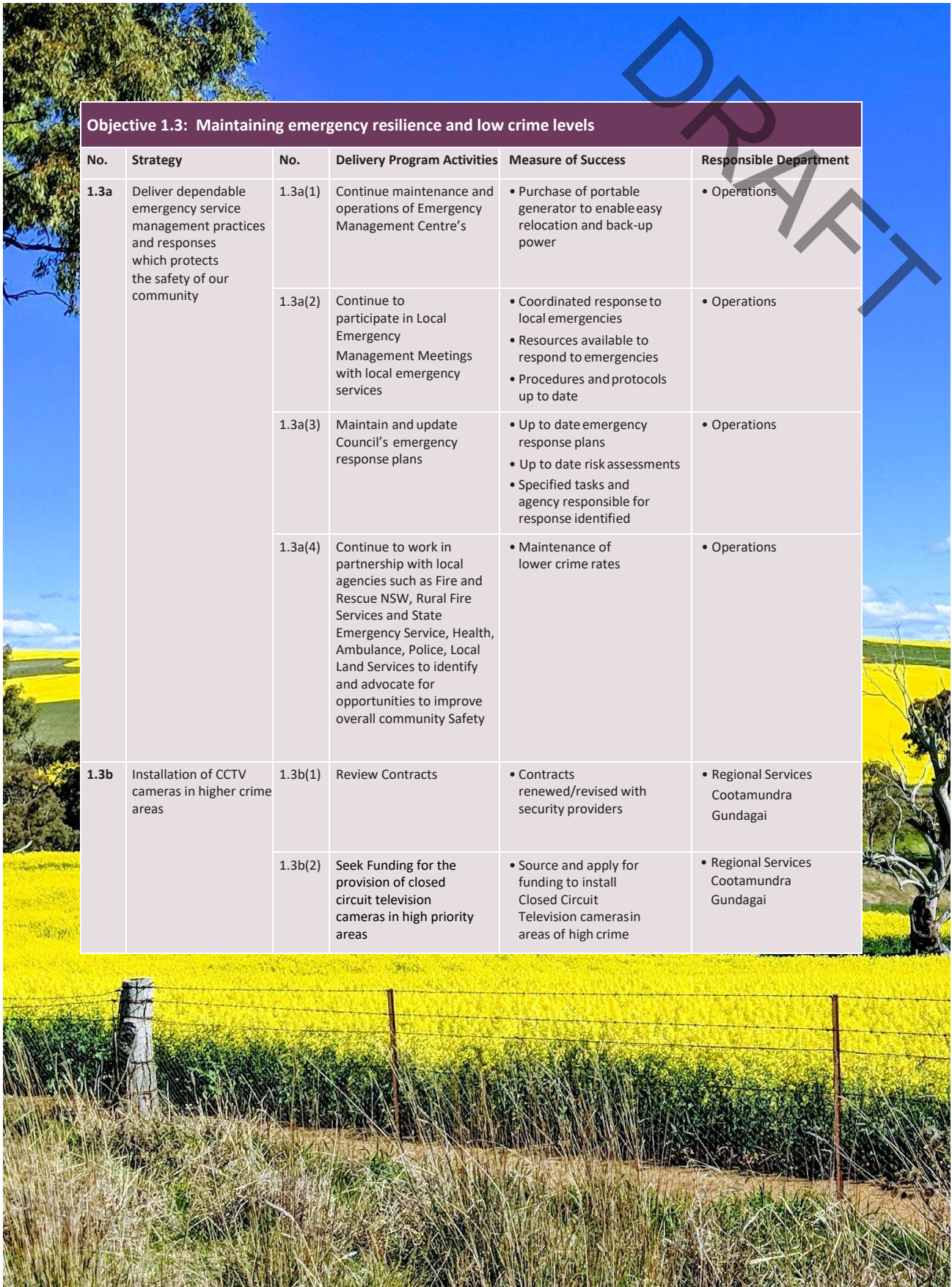
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
1.1c	Seek funding and investment for the replacement and renewal of the existing sports and recreational Facilities across the LGA	1.1c(1)	Investigate opportunities and funding sources to replace and renew Gundagai Pool infrastructure as outlined in the Masterplan	<ul style="list-style-type: none"> Increased accessibility of pool Increased patronage of pool 	<ul style="list-style-type: none"> Regional Services Gundagai
		1.1c(1)	Cootamundra Showground upgrades to the Luncheon Pavilion	<ul style="list-style-type: none"> Upgrades completed Grant funding report completed 	<ul style="list-style-type: none"> Regional Services Cootamundra
1.1d	Work closely with Murrumbidgee Local Health Rural Operations representatives to provide input into health programs to ensure services, programs and reforms are communicated and implemented throughout the LGA	1.1d(1)	Ensure MLH programs and services are communicated to the Community	<ul style="list-style-type: none"> Communication strategy developed 	<ul style="list-style-type: none"> Business
		1.1d(2)	Provide input into health service programs and advocate for our Local Health District	<ul style="list-style-type: none"> Partnership with health provider Programs implemented 	<ul style="list-style-type: none"> Business

Objective 1.2: A welcoming community that cares for and looks after each other

No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
1.2a	Support initiatives and facilities that encourage social inclusion and community connections	1.2a(1)	Enhanced opportunities for Community events for senior citizens.	<ul style="list-style-type: none"> Improved engagement with senior citizens Increased events for seniors 	<ul style="list-style-type: none"> Business
		1.2a(2)	Undertake cultural development and cultural planning to support cultural diversity	<ul style="list-style-type: none"> Cultural development plan developed 	<ul style="list-style-type: none"> Business
		1.2a(3)	Introduce an annual community event designed to warmly welcome new residents, helping them connect with locals, discover community groups and services, and feel a true sense of belonging in their new home.	<ul style="list-style-type: none"> New residents feel welcome and engaged with the Community 	<ul style="list-style-type: none"> Business
		1.2a(4)	Investigate the feasibility of a Sporting Walk of fame to celebrate local stories.	<ul style="list-style-type: none"> Walk Trail established Artwork will be commissioned 	<ul style="list-style-type: none"> Business
		1.2a(5)	Develop and Implement a Community Focused Drought Resilience Program	<ul style="list-style-type: none"> Drought Resilience program will be completed Community engaged with program 	<ul style="list-style-type: none"> Business
		1.2a(6)	Investigate Viability of a Community Centre Hub at the Former Cootamundra Hospital	<ul style="list-style-type: none"> Community Centre Hub established Feasibility study completed 	<ul style="list-style-type: none"> Business



No.	Strategy	No.	Delivery Program Activity	Measure of Success	Responsible Department
1.2b	Acknowledge and respect Aboriginal and Torres Strait Islander peoples	1.2b(1)	Formalisation of the Memorandum of Understanding between MAWANG and Council	<ul style="list-style-type: none"> Regular liaison and consultation with MAWANG Number of meetings with working parties 	<ul style="list-style-type: none"> Business
1.2c	Local groups, clubs, and volunteer organisations are recognised, supported and promoted	1.2c (1)	Provide support and funding where possible to support a range of community groups to deliver positive outcomes for the local community	<ul style="list-style-type: none"> Increased community satisfaction Increase community group participation 	<ul style="list-style-type: none"> Business
1.2d	Increase focus on the Arts by providing accessible, functional, multi-purpose facilities and spaces suitable for culture, recreational, learning and information services and activities	1.2d(1)	Build and sustain partnerships with cultural and arts bodies, and the local arts community, to support activities and to secure funding for cultural and arts development in the local government area	<ul style="list-style-type: none"> Increase in cultural and arts activity participation rates Funding opportunities sought and realised 	<ul style="list-style-type: none"> Business
		1.2d(2)	Deliver a diverse range of Art Gallery/Museum and Library events and programs that are accessible and relevant to the community	<ul style="list-style-type: none"> Number of events held Attendance rates Local and regional artist involvement 	<ul style="list-style-type: none"> Business
		1.2d(3)	Design and Launch Themed Tourist Drive Showcasing Arts, culture and Local Heritage.	<ul style="list-style-type: none"> Tourist Drive Completed 	<ul style="list-style-type: none"> Business
1.2e	Ensure implementation of Disability Inclusion Action Plan elements across the LGA	1.2e(1)	Update the Disability Inclusion Plan and ensure elements of the plan are considered during the planning and implementation of events and projects	<ul style="list-style-type: none"> Disability Inclusion Plan updated Outcomes realised 	<ul style="list-style-type: none"> Business Engineering Regional Services



Objective 1.3: Maintaining emergency resilience and low crime levels					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
1.3a	Deliver dependable emergency service management practices and responses which protects the safety of our community	1.3a(1)	Continue maintenance and operations of Emergency Management Centre's	<ul style="list-style-type: none"> • Purchase of portable generator to enable easy relocation and back-up power 	<ul style="list-style-type: none"> • Operations
		1.3a(2)	Continue to participate in Local Emergency Management Meetings with local emergency services	<ul style="list-style-type: none"> • Coordinated response to local emergencies • Resources available to respond to emergencies • Procedures and protocols up to date 	<ul style="list-style-type: none"> • Operations
		1.3a(3)	Maintain and update Council's emergency response plans	<ul style="list-style-type: none"> • Up to date emergency response plans • Up to date risk assessments • Specified tasks and agency responsible for response identified 	<ul style="list-style-type: none"> • Operations
		1.3a(4)	Continue to work in partnership with local agencies such as Fire and Rescue NSW, Rural Fire Services and State Emergency Service, Health, Ambulance, Police, Local Land Services to identify and advocate for opportunities to improve overall community Safety	<ul style="list-style-type: none"> • Maintenance of lower crime rates 	<ul style="list-style-type: none"> • Operations
1.3b	Installation of CCTV cameras in higher crime areas	1.3b(1)	Review Contracts	<ul style="list-style-type: none"> • Contracts renewed/revised with security providers 	<ul style="list-style-type: none"> • Regional Services Cootamundra Gundagai
		1.3b(2)	Seek Funding for the provision of closed circuit television cameras in high priority areas	<ul style="list-style-type: none"> • Source and apply for funding to install Closed Circuit Television cameras in areas of high crime 	<ul style="list-style-type: none"> • Regional Services Cootamundra Gundagai

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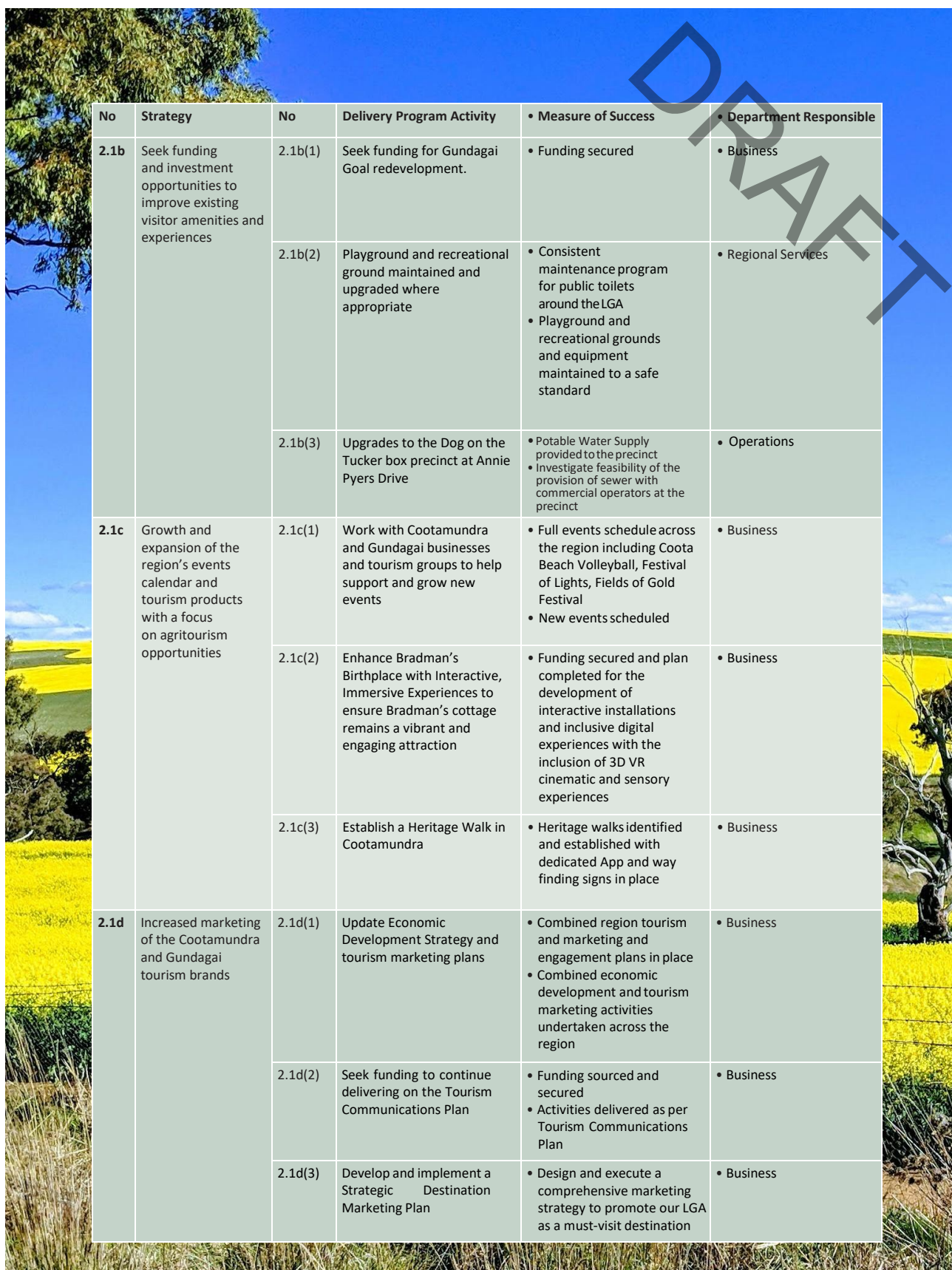
A REGION FOR THE FUTURE

We are a prosperous and resilient region providing opportunities for growth and learning to strengthen and grow our economy, support tourism, and adopt new technologies to ensure long-term sustainability.

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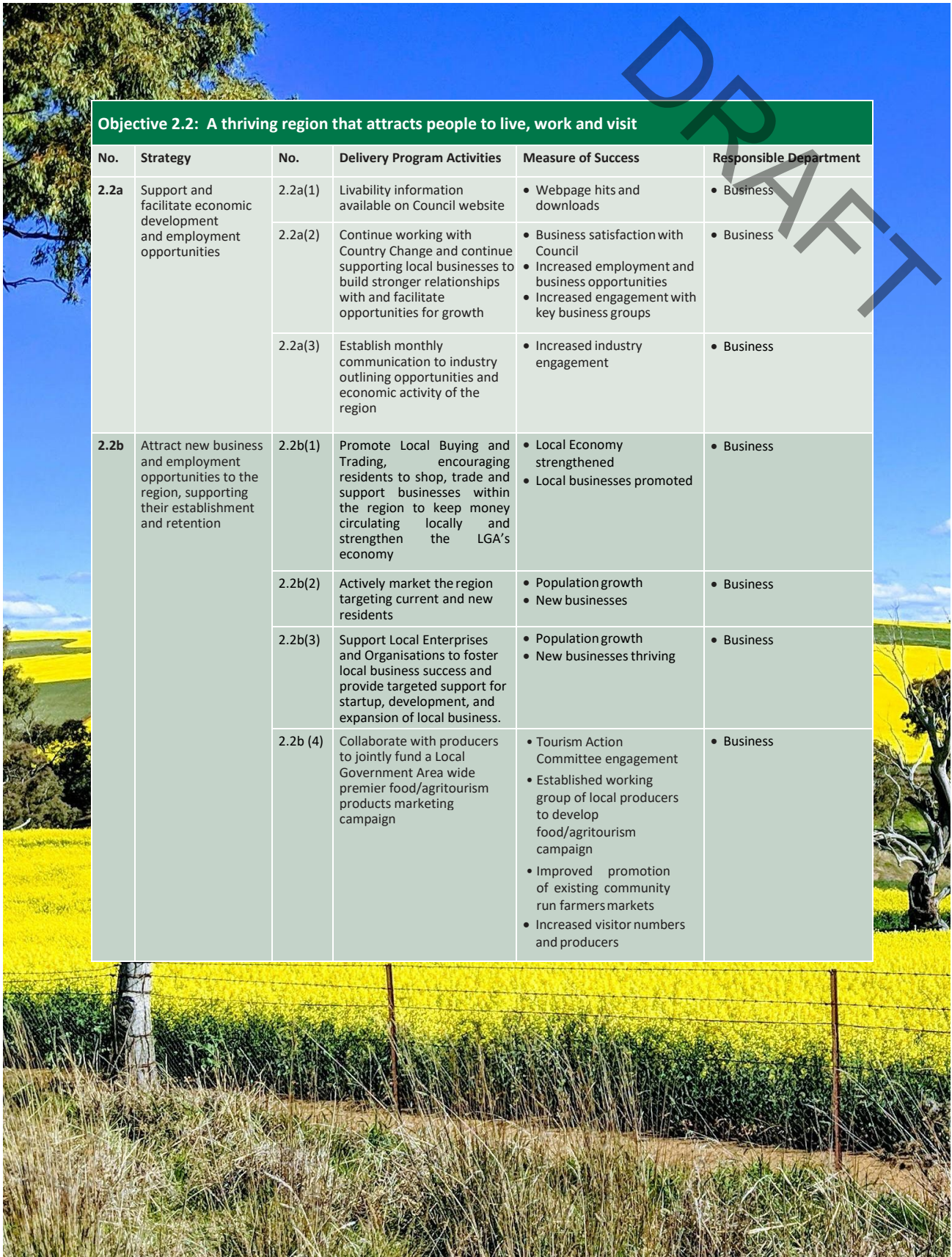
Delivery Program Activities

Objective 2.1: Recognised as a must-visit tourist destination					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
2.1a	Seek funding and investment opportunities for tourism asset development	2.1a(1)	Develop project management plan for the Old Mill project and associated documents	<ul style="list-style-type: none"> Project development plan developed Revised costings received Funding sought 	<ul style="list-style-type: none"> Business Regional Services Gundagai Sustainable Development
		2.1a(2)	Feasibility study into mountain bike trail and seek alternative solutions to CGRC rail trail.	<ul style="list-style-type: none"> Feasibility study commissioned Funding sought Bike Trail created 	<ul style="list-style-type: none"> Business
		2.1a(3)	Develop a concept and detailed project plan for the Wallendbeen Silo art Project to enable the release of a formal call for Expression of Interest	<ul style="list-style-type: none"> Expression of Interest developed and issued Artist commissioned Artwork approved and work commenced 	<ul style="list-style-type: none"> Business Regional Services Cootamundra
		2.1a(4)	Investigate the viability of upgrades to the Wallendbeen Station Masters precinct as outlined in the Wallendbeen Village Strategy	<ul style="list-style-type: none"> Feasibility Study Commissioned Funding sourced to conduct feasibility Study 	<ul style="list-style-type: none"> Business
		2.1a(5)	Rectify WW2 refueling site	<ul style="list-style-type: none"> Develop a plan to rectify the AMPOL site that considers responsibility for future maintenance 	<ul style="list-style-type: none"> Regional Services Cootamundra



No	Strategy	No	Delivery Program Activity	• Measure of Success	• Department Responsible
2.1b	Seek funding and investment opportunities to improve existing visitor amenities and experiences	2.1b(1)	Seek funding for Gundagai Goal redevelopment.	• Funding secured	• Business
		2.1b(2)	Playground and recreational ground maintained and upgraded where appropriate	<ul style="list-style-type: none"> • Consistent maintenance program for public toilets around the LGA • Playground and recreational grounds and equipment maintained to a safe standard 	• Regional Services
		2.1b(3)	Upgrades to the Dog on the Tucker box precinct at Annie Pyers Drive	<ul style="list-style-type: none"> • Potable Water Supply provided to the precinct • Investigate feasibility of the provision of sewer with commercial operators at the precinct 	• Operations
2.1c	Growth and expansion of the region's events calendar and tourism products with a focus on agritourism opportunities	2.1c(1)	Work with Cootamundra and Gundagai businesses and tourism groups to help support and grow new events	<ul style="list-style-type: none"> • Full events schedule across the region including Coota Beach Volleyball, Festival of Lights, Fields of Gold Festival • New events scheduled 	• Business
		2.1c(2)	Enhance Bradman's Birthplace with Interactive, Immersive Experiences to ensure Bradman's cottage remains a vibrant and engaging attraction	<ul style="list-style-type: none"> • Funding secured and plan completed for the development of interactive installations and inclusive digital experiences with the inclusion of 3D VR cinematic and sensory experiences 	• Business
		2.1c(3)	Establish a Heritage Walk in Cootamundra	<ul style="list-style-type: none"> • Heritage walks identified and established with dedicated App and way finding signs in place 	• Business
2.1d	Increased marketing of the Cootamundra and Gundagai tourism brands	2.1d(1)	Update Economic Development Strategy and tourism marketing plans	<ul style="list-style-type: none"> • Combined region tourism and marketing and engagement plans in place • Combined economic development and tourism marketing activities undertaken across the region 	• Business
		2.1d(2)	Seek funding to continue delivering on the Tourism Communications Plan	<ul style="list-style-type: none"> • Funding sourced and secured • Activities delivered as per Tourism Communications Plan 	• Business
		2.1d(3)	Develop and implement a Strategic Destination Marketing Plan	<ul style="list-style-type: none"> • Design and execute a comprehensive marketing strategy to promote our LGA as a must-visit destination 	• Business

No	Strategy	No	Delivery Program Activity	Measure of Success	Responsible Department
2.1e	Actively promote and develop the region's visitor accommodation, products, and recreational infrastructure	2.1e(1)	Develop Masterplan for Old Cootamundra District Hospital	<ul style="list-style-type: none"> • Make use of an application to Crown Lands to enable the necessary building reports and surveys be undertaken to inform a Master plan • Master plan developed and site's future identified Master plan developed to improve equity of access, expand tourist site areas and enhance the recreation facilities and amenities 	<ul style="list-style-type: none"> • Regional Services • Business
		2.1e(2)	Develop Masterplan for Wallendbeen Rail Station	<ul style="list-style-type: none"> • Master plan developed and repurposing opportunity into café/visitor centre realised 	<ul style="list-style-type: none"> • Business
		2.1e(3)	Investigate option for relocation of the Visitor Information Centre in Cootamundra and ensure the Gundagai VIC is used to its maximum potential	<ul style="list-style-type: none"> • Feasibility study to relocate completed • Gundagai VIC well utilised 	<ul style="list-style-type: none"> • Business
2.1f	Conduct feasibility study and investigate funding sources for public toilets in Nangus.	2.1f(1)	investigate Funding sources and conduct feasibility study to build public toilets in Nangus	<ul style="list-style-type: none"> • Secure Funding to undertake feasibility study • Feasibility study completed 	<ul style="list-style-type: none"> • Regional Services • Gundagai



Objective 2.2: A thriving region that attracts people to live, work and visit					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
2.2a	Support and facilitate economic development and employment opportunities	2.2a(1)	Livability information available on Council website	<ul style="list-style-type: none"> • Webpage hits and downloads 	<ul style="list-style-type: none"> • Business
		2.2a(2)	Continue working with Country Change and continue supporting local businesses to build stronger relationships with and facilitate opportunities for growth	<ul style="list-style-type: none"> • Business satisfaction with Council • Increased employment and business opportunities • Increased engagement with key business groups 	<ul style="list-style-type: none"> • Business
		2.2a(3)	Establish monthly communication to industry outlining opportunities and economic activity of the region	<ul style="list-style-type: none"> • Increased industry engagement 	<ul style="list-style-type: none"> • Business
2.2b	Attract new business and employment opportunities to the region, supporting their establishment and retention	2.2b(1)	Promote Local Buying and Trading, encouraging residents to shop, trade and support businesses within the region to keep money circulating locally and strengthen the LGA's economy	<ul style="list-style-type: none"> • Local Economy strengthened • Local businesses promoted 	<ul style="list-style-type: none"> • Business
		2.2b(2)	Actively market the region targeting current and new residents	<ul style="list-style-type: none"> • Population growth • New businesses 	<ul style="list-style-type: none"> • Business
		2.2b(3)	Support Local Enterprises and Organisations to foster local business success and provide targeted support for startup, development, and expansion of local business.	<ul style="list-style-type: none"> • Population growth • New businesses thriving 	<ul style="list-style-type: none"> • Business
		2.2b(4)	Collaborate with producers to jointly fund a Local Government Area wide premier food/agritourism products marketing campaign	<ul style="list-style-type: none"> • Tourism Action Committee engagement • Established working group of local producers to develop food/agritourism campaign • Improved promotion of existing community run farmers markets • Increased visitor numbers and producers 	<ul style="list-style-type: none"> • Business

2.2c	Review and update Council's Tourism and Economic Development Strategy	2.2c(1)	Tourism and Economic Development review and update Economic Development Strategy	<ul style="list-style-type: none"> Strategies implemented and reports developed 	<ul style="list-style-type: none"> Business
2.2d	Deliver Youth Strategy actions and promote existing Youth Council Resources including establishing Youth Hub	2.2d(1)	Support Youth Council activities in both towns and assist in promotion and advocacy for Youth Council	<ul style="list-style-type: none"> Youth activities promoted and supported by the community 	<ul style="list-style-type: none"> Business
		2.2d(2)	Work in conjunction with TAFE, Schools and employment training and support services to establish a jobs expo	<ul style="list-style-type: none"> Jobs Expo coordinated and delivered 	<ul style="list-style-type: none"> Business
		2.2d(3)	Review and update Councils Youth Strategy	<ul style="list-style-type: none"> Youth Strategy completed 	<ul style="list-style-type: none"> Business
2.2e	Work with businesses, planners and governments to facilitate key infrastructure projects to support economic growth	2.2e(1)	Aerodrome redevelopment and investigate possible subdivisions	<ul style="list-style-type: none"> Further development of hanger sites Increased usage of the facility Introduction of long-term parking 	<ul style="list-style-type: none"> Engineering
		2.2e(2)	Council Depot Redevelopment	<ul style="list-style-type: none"> Feasibility study completed and recommendations made Streamlined depot operations 	<ul style="list-style-type: none"> Regional Services
		2.2e(3)	Ensure procurement policies encourage local businesses to be competitive market suppliers	<ul style="list-style-type: none"> Local business satisfaction 	<ul style="list-style-type: none"> Finance
2.2f	Facilitation of business grants	2.2f(1)	Continue to assist community groups and event organisers to apply for government funding grants and opportunities	<ul style="list-style-type: none"> Increased number of community-based events Increased community participation in events 	<ul style="list-style-type: none"> Business
2.2g	Improving Council's focus on the Arts by providing accessible, functional and multi-purpose facilities and spaces suitable for cultural, recreational, learning and information services and activities	2.2g(1)	Work in partnership with other government agencies and the community to plan arts and cultural facilities and activities	<ul style="list-style-type: none"> Partnership established Plans are implemented and outcomes realised 	<ul style="list-style-type: none"> Business
		2.2g(2)	Develop maintenance schedule for key sites, and any new sites that activate	<ul style="list-style-type: none"> All Council facilities upgraded for accessibility Council facilities maintenance schedule established, and work undertaken 	<ul style="list-style-type: none"> Regional Services

Objective 2.3: A region that can accommodate and support strategic growth					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
2.3a	Pursue affordable housing opportunities in the region	2.3a(1)	Investigate and report on housing shortage issues in the region and identify strategies to mitigate	<ul style="list-style-type: none"> Report on the housing issues in the region and strategies identified to mitigate issues 	<ul style="list-style-type: none"> Sustainable Development
		2.3a(2)	Develop planning policies to facilitate range of housing options	<ul style="list-style-type: none"> Policies in place 	<ul style="list-style-type: none"> Development, Building and Compliance
2.3b	Provide appropriate land development to meet market demand	2.3b(1)	Implement Development Control Plans to ensure compliance with appropriate legislation and to achieve best planning and development outcomes	<ul style="list-style-type: none"> Increase in number and value of development approvals Increase in community satisfaction Land use is optimised to meet social, environmental and economic needs of the region 	<ul style="list-style-type: none"> Sustainable Development
		2.3b(2)	Access and determine planning and development applications to foster community growth	<ul style="list-style-type: none"> Development applications determined Estimated value of development Processing time Applications lodges 	<ul style="list-style-type: none"> Sustainable Development
2.3c	Implement actions from the Local Environmental Plan and Development Control Plan such as providing approval for subdivisions and boundary realignments below the minimum lot sizes and allowing for rural zones to be considered 'open' and implementing a zero minimum lot size for the R3-Medium Density Residential Zone	2.3c(1)	Finalise a new, comprehensive Local Environmental Plan for the Cootamundra-Gundagai local government area	<ul style="list-style-type: none"> Actions implemented as identified from the Land Use Strategies and Studies 	<ul style="list-style-type: none"> Sustainable Development,
2.3d	Explore economic potential associated with the Inland Rail development	2.3d(1)	Council will work collaboratively with key partners and agencies to actively pursue Inland Rail opportunities	<ul style="list-style-type: none"> Progress update provided quarterly 	<ul style="list-style-type: none"> Business
2.3e	To Facilitate future growth, sustainability and stability for Cootamundra Township, investigate potable water supply improvements	2.3e (1)	Council will investigate potable water supply improvements for the Cootamundra Township	<ul style="list-style-type: none"> Investigation commenced Works completed 	<ul style="list-style-type: none"> Engineering Cootamundra

3

A PROTECTED AND ENHANCED ENVIRONMENT

We have attractive towns and villages that complement our unique natural environment, where heritage is preserved and enhanced whilst balancing the needs for regional development and growth.

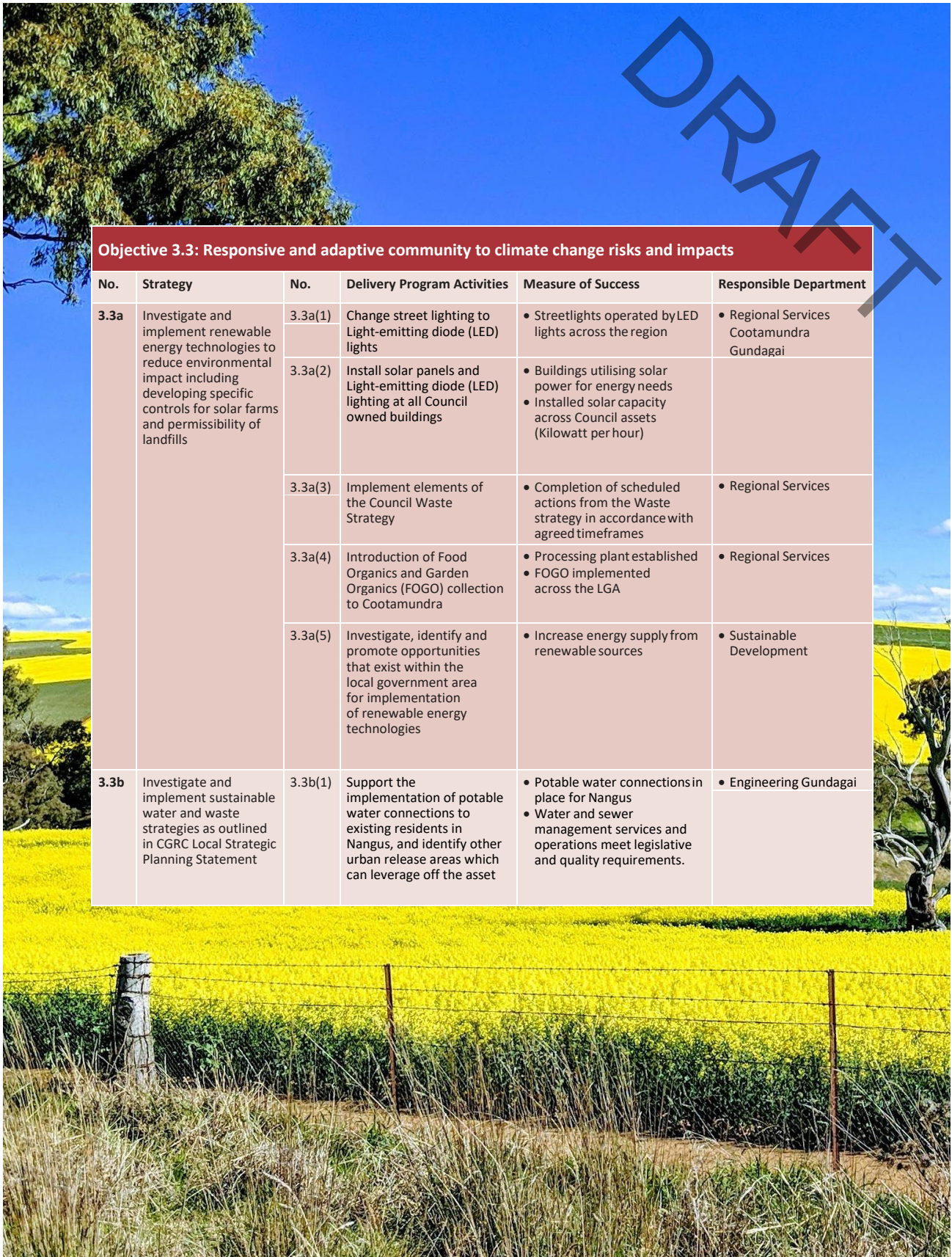
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Delivery Program Activities

Objective 3.1: Our natural environment is valued and protected					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
3.1a	Implement land-use strategies as highlighted in the Local Environmental Plan and Development Control Plan which enhance and protect our natural environment	3.1a(1)	CGRC will ensure planning and operational processes consider the impacts to biosecurity and our natural environment	<ul style="list-style-type: none"> Compliance with the Biosecurity Act Land use is optimised to meet the social, environment and economic needs of the region 	<ul style="list-style-type: none"> Sustainable Development
		3.1a(2)	Assess and determine residential development applications in compliance with planning instruments including Council's Local Environment Plan	<ul style="list-style-type: none"> Development assessment processes are streamlined to support regional development and growth 	<ul style="list-style-type: none"> Sustainable Development
3.1b	Undertake active weed and pest management	3.1b(1)	Continued delivery of the noxious weeds Action Plan	<ul style="list-style-type: none"> Weeds management program delivered in line with Action plan and community expectation Weed Control contracts awarded 	<ul style="list-style-type: none"> Regional Services
3.1c	Ensuring new developments minimise impacts on water catchments, including downstream and groundwater sources	3.1c(1)	Plan, construct, maintain and manage the water infrastructure network	<ul style="list-style-type: none"> Reduction in unplanned water interruptions Water supply quality compliance with Australian Drinking Water Standards 	<ul style="list-style-type: none"> Engineering
		3.1c(2)	Adhere to Local Environmental Plan and development strategies when considering developments and urban releases	<ul style="list-style-type: none"> Land use is optimised to meet the social, environment and economic needs of the region. 	<ul style="list-style-type: none"> Sustainable Development Engineering

No	Strategy	No	Delivery Program Activities	Measure of Success	Responsible Department
3.1d	Locate developments, including new urban release areas away from areas of known high biodiversity value, high bushfire, and flooding hazards, contaminated land, and designated waterways to reduce the community's exposure to natural hazards	3.1d(1)	Adhere to Land Use Strategies and Studies when considering developments and urban releases	<ul style="list-style-type: none"> Land use is optimised to meet the social, environment and economic needs of the region. 	<ul style="list-style-type: none"> Sustainable Development
		3.1d(2)	Maintain declared Asset Protection Zones (APZ) to protect the community	<ul style="list-style-type: none"> Assets are protected 	<ul style="list-style-type: none"> Sustainable Development
Objective 3.2: We have attractive towns and villages					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
3.2a	Undertake place making and beautification activities at entrances to towns and villages	3.2a(1)	Seek funding to establish street trees and urban greening along Coolac Road	<ul style="list-style-type: none"> Funding secured and plan developed 	<ul style="list-style-type: none"> Regional Services
		3.2a(2)	Develop Place Activation Plans for villages to support Villages strategy and encourage activation of villages as opportunity arises	<ul style="list-style-type: none"> Villages are activated more regularly Reduction in the number of requests for maintenance of residential, rural and open spaces received 	<ul style="list-style-type: none"> Business Sustainable Development Regional Services
3.2b	Increase highway signage for Cootamundra and investigate additional signage opportunities for walks, public art, village facilities, cemeteries, river, nature-based experiences	3.2b(1)	Develop plan to standardised signage across region	<ul style="list-style-type: none"> Signage plan developed and approved Funding secured Signage updates scheduled Signage installed 	<ul style="list-style-type: none"> Business Regional Services Sustainable Development
3.2c	Regeneration of creeks and waterways including Muttama Creek, Morley's Creek and Gundagai waterways	3.2c(1)	Develop a Masterplan for the Muttama Creek	<ul style="list-style-type: none"> Plan developed Funding sought 	<ul style="list-style-type: none"> Regional Services Cootamundra
		3.2c(2)	Work in partnership with government agencies and the community in continuing to seek funding, plan activities and undertake works that improve the regeneration of Morley's Creek	<ul style="list-style-type: none"> Partnerships Established Funding secured and Plan(s) developed Activities and Programs undertaken 	<ul style="list-style-type: none"> Regional Services Gundagai
3.2d	Planning for rural, urban and industrial development is complementary to the region's natural environment and heritage	3.2d(1)	Implement actions and strategies from the Villages Strategy	<ul style="list-style-type: none"> All village subdivisions to have minimum vegetation requirements Stormwater networks will be designed to incorporate water sensitive urban design principles Actions from LEP (once endorsed) implemented 	<ul style="list-style-type: none"> Sustainable Development Engineering
		3.2d(2)	Create a street tree master plan for all villages and rural communities	<ul style="list-style-type: none"> Street tree masterplan implemented across the LGA 	<ul style="list-style-type: none"> Sustainable Development Regional Services

		3.2d(3)	Develop the Development Control Plan	<ul style="list-style-type: none"> Environmental standards met Urban greening and regeneration of remnant flora and fauna 	<ul style="list-style-type: none"> Sustainable Development
		3.2d(4)	Maintain and update strategic land use plans	<ul style="list-style-type: none"> Number of planning proposals prepared and submitted to the Department of Planning & Environment 	<ul style="list-style-type: none"> Sustainable Development Regional Services
		3.2d(5)	Implement the recommendations from Flood Studies	<ul style="list-style-type: none"> Flood study recommendation implemented 	<ul style="list-style-type: none"> Engineering
		3.2d(6)	Ensure Village facilities are maintained and upgraded accordingly	<ul style="list-style-type: none"> Villages facilities maintained Community satisfaction 	<ul style="list-style-type: none"> Regional Services
		3.2d(7)	Undertake flood warning system review for Cootamundra	<ul style="list-style-type: none"> System review completed Recommendations implemented 	<ul style="list-style-type: none"> Engineering Cootamundra
		3.2d(9)	Conduct Flood Study for the Villages of Nangus, Coolac, Tumblong and Darbalara	<ul style="list-style-type: none"> Flood Study for Villages complete 	<ul style="list-style-type: none"> Sustainable Development
3.2e	Ensuring the protection of high environmental value assets throughout plans	3.2e(1)	Develop and operate development control systems which support the protection of agricultural land	<ul style="list-style-type: none"> Development controls in place Increase in size of local economy of agricultural sector 	<ul style="list-style-type: none"> Sustainable Development
3.2f	Ensure cemeteries across the LGA are upgraded and well maintained	3.2f(1)	Install toilet facilities in North and South Gundagai Cemeteries	<ul style="list-style-type: none"> Toilets built and utilised by the community 	<ul style="list-style-type: none"> Regional Services Gundagai
		3.2f(2)	Upgrade irrigation from domestic to commercial in the North Gundagai Lawn Cemetery	<ul style="list-style-type: none"> Irrigations upgraded 	<ul style="list-style-type: none"> Regional Services Gundagai
		3.2f(3)	Investigate ecologically friendly and space saving internment options for ashes in cemeteries across the LGA.	<ul style="list-style-type: none"> Investigation completed New space saving internment options utilised 	<ul style="list-style-type: none"> Regional Services Cootamundra Gundagai
		3.2f(4)	Apply for funding to manage, maintain and monitor the box-gum woodlands remnant areas in Cemeteries at Wallendbeen and Stockinbingal	<ul style="list-style-type: none"> Conservations areas thriving Native vegetations flourishing 	<ul style="list-style-type: none"> Regional Services Cootamundra
		3.2f(5)	Develop Masterplan for Cootamundra Cemetery	<ul style="list-style-type: none"> Masterplan Developed 	<ul style="list-style-type: none"> Regional Services Cootamundra



Objective 3.3: Responsive and adaptive community to climate change risks and impacts					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
3.3a	Investigate and implement renewable energy technologies to reduce environmental impact including developing specific controls for solar farms and permissibility of landfills	3.3a(1)	Change street lighting to Light-emitting diode (LED) lights	<ul style="list-style-type: none"> Streetlights operated by LED lights across the region 	<ul style="list-style-type: none"> Regional Services Cootamundra Gundagai
		3.3a(2)	Install solar panels and Light-emitting diode (LED) lighting at all Council owned buildings	<ul style="list-style-type: none"> Buildings utilising solar power for energy needs Installed solar capacity across Council assets (Kilowatt per hour) 	
		3.3a(3)	Implement elements of the Council Waste Strategy	<ul style="list-style-type: none"> Completion of scheduled actions from the Waste strategy in accordance with agreed timeframes 	<ul style="list-style-type: none"> Regional Services
		3.3a(4)	Introduction of Food Organics and Garden Organics (FOGO) collection to Cootamundra	<ul style="list-style-type: none"> Processing plant established FOGO implemented across the LGA 	<ul style="list-style-type: none"> Regional Services
		3.3a(5)	Investigate, identify and promote opportunities that exist within the local government area for implementation of renewable energy technologies	<ul style="list-style-type: none"> Increase energy supply from renewable sources 	<ul style="list-style-type: none"> Sustainable Development
3.3b	Investigate and implement sustainable water and waste strategies as outlined in CGRC Local Strategic Planning Statement	3.3b(1)	Support the implementation of potable water connections to existing residents in Nangus, and identify other urban release areas which can leverage off the asset	<ul style="list-style-type: none"> Potable water connections in place for Nangus Water and sewer management services and operations meet legislative and quality requirements. 	<ul style="list-style-type: none"> Engineering Gundagai

Objective 3.4: Greater efficiency in the use of resources					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
3.4a	Improve waste minimisation and recycling practices in homes workplaces, development sites and public places	3.4a(1)	Prepare business case for operations of transfer stations for Stockinbingal and Wallendbeen	<ul style="list-style-type: none"> Community awareness, understanding and satisfaction with the Closure of Wallendbeen and Stockinbingal landfills and alternative arrangements 	<ul style="list-style-type: none"> Regional Services
		3.4a(2)	Undertake promotional campaign to increase community sustainability awareness	<ul style="list-style-type: none"> Increase % of materials diverted from landfill Reduced recycling contamination 	<ul style="list-style-type: none"> Regional Services
3.4b	Encourage energy and resource efficiency initiatives such as native and water wise gardens to increase drought tolerance	3.4b(1)	Prepare an Integrated Water Cycle Management Plan	<ul style="list-style-type: none"> Funding for Integrated Water Cycle Management Plan prepared and implemented 	<ul style="list-style-type: none"> Engineering
3.4c	Revise asset management strategy	3.4c(1)	Watermain Replacement and Reservoir Disinfection Projects	<ul style="list-style-type: none"> Projects delivered Council assets upgraded 	<ul style="list-style-type: none"> Engineering
		3.4c(2)	Funding sourced for accessibility upgrades to Council buildings	<ul style="list-style-type: none"> Funding secured Council buildings upgraded to meet accessibility requirements 	<ul style="list-style-type: none"> Regional Services
		3.4c(3)	Electrical control systems upgrade	<ul style="list-style-type: none"> Systems upgraded and operational 	<ul style="list-style-type: none"> Regional Services
		3.4c(4)	Pipe replacement program	<ul style="list-style-type: none"> Pipes with history of breaks upgraded 	<ul style="list-style-type: none"> Engineering
3.4d	Continue to communicate strategies and activities relating to sustainability	3.4d(1)	Provide programs, information and services to our community to increase awareness of, and participation in, environmentally sustainable activities	<ul style="list-style-type: none"> Reduction in power consumption Reduction in use of potable water Reduction of volume of waste going to landfill Increase in local participation rates Increase in community satisfaction 	<ul style="list-style-type: none"> Engineering Regional Services Sustainable Development

4


COLLABORATIVE AND PROGRESSIVE LEADERSHIP

We have a transparent and accountable local Council with an actively engaged community and effective partnerships that fosters trust, facilitates innovation and uses resources wisely to meet community needs.

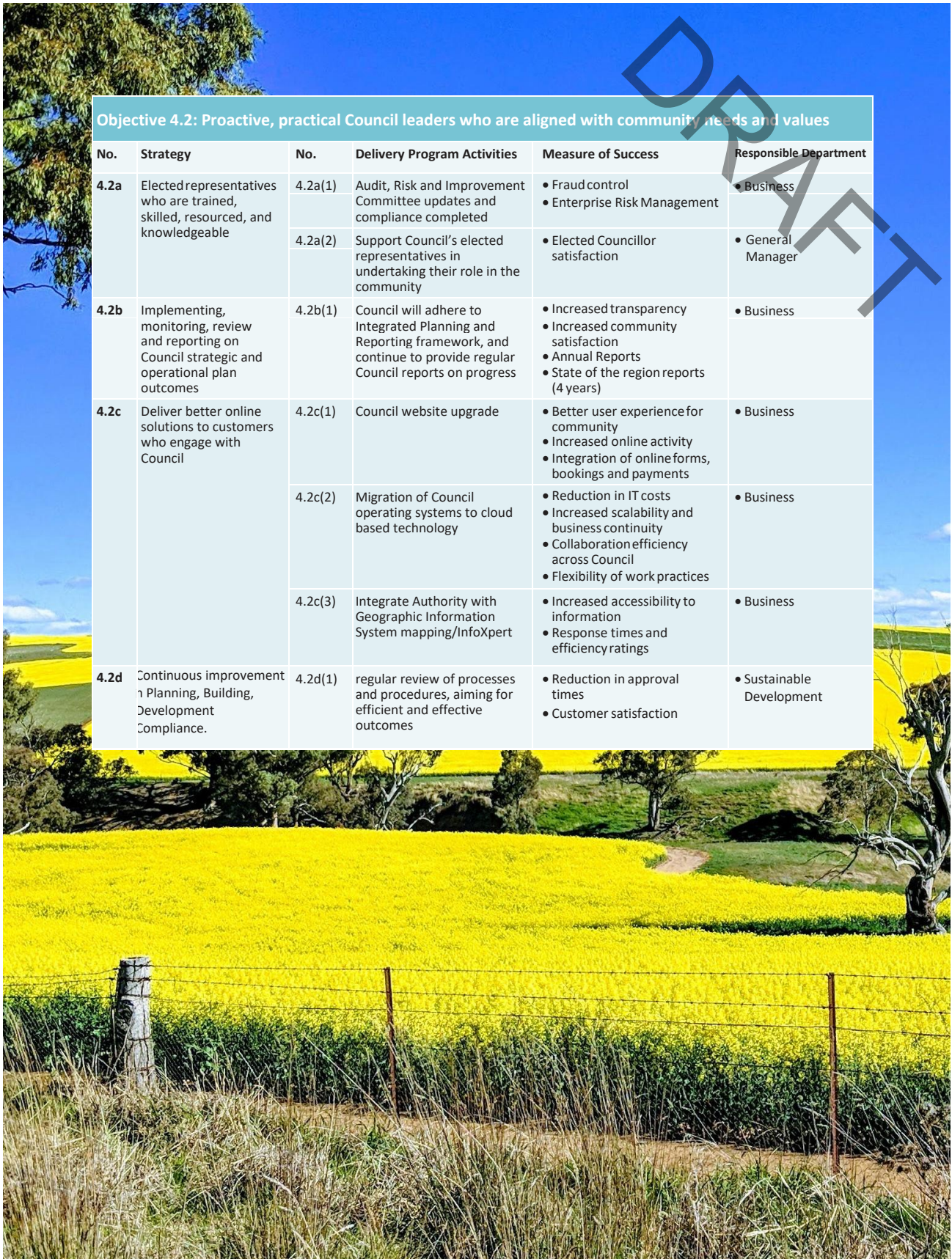
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Delivery Program Activities

Objective 4.1: A clear strategic direction that is delivered upon					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
4.1a	Continuous improvement in services delivery based on accountability, transparency and good governance	4.1a(1)	Invest in programs and activities which encourage and develop the capacity of current and future community leaders	<ul style="list-style-type: none"> Increase in programs and activity participation rates 	<ul style="list-style-type: none"> Interim General Manager
		4.1a(2)	Manage projects with latest project management practices to ensure delivery of projects which meet the changing needs of our community on time, within budget and to an acceptable standard	<ul style="list-style-type: none"> Number of projects delivered on time, on budget 	<ul style="list-style-type: none"> All Departments
		4.1a(3)	Adopt and maintain information technology and communication services and infrastructure that assists the efficient and effective undertaking of Council's operations, increases productivity and adequately supports the organisation and our community's needs	<ul style="list-style-type: none"> Increase in customer and staff satisfaction 	<ul style="list-style-type: none"> Business
		4.1a(4)	Develop and implement service review schedule and determine the number of reviews to conduct per Council term	<ul style="list-style-type: none"> Conduct Council service review schedule confirmed Service reviews conducted as per the schedule Quarterly progress reports 	<ul style="list-style-type: none"> Business
4.1b	Provide the community with responsive customer service	4.1b(1)	Provide quality customer service during all "front line" interactions between Council and the community and in all other interactions	<ul style="list-style-type: none"> Average speed/time of response Increased community satisfaction 	<ul style="list-style-type: none"> Business
		4.1b(2)	Council will track the progress towards achievement against measurable	<ul style="list-style-type: none"> Plans are implemented and outcomes realised Monitoring and reporting undertaken Community is informed 	<ul style="list-style-type: none"> Business

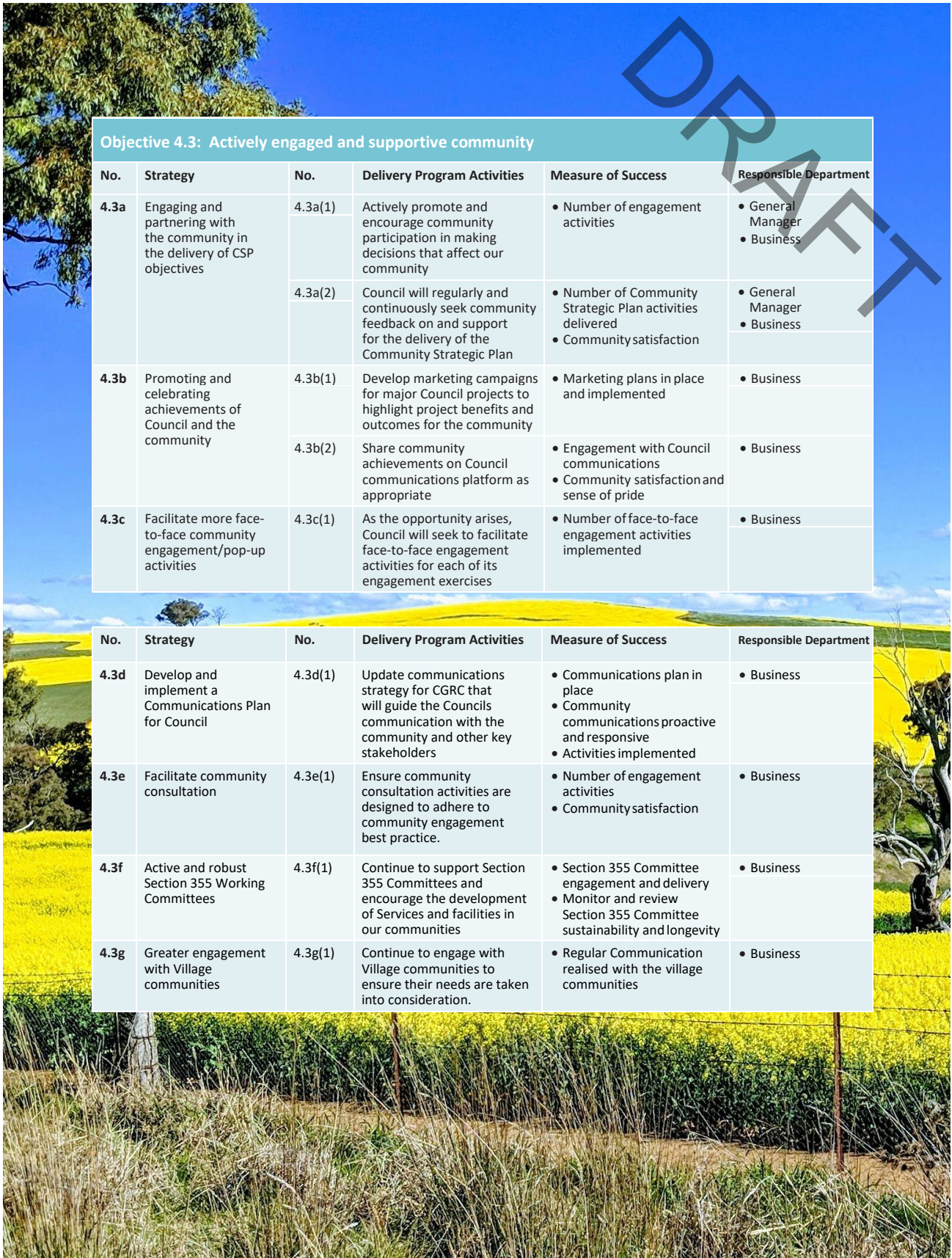


No	Strategy	No	Delivery Program Activities	Measure of Success	Responsible Department
4.1c	Maintain a high-quality workforce that is committed to delivering on the community's and Council's vision and goals	4.1c(1)	Implement the Workforce Management Plan to support all staff in the delivery of community expectations	<ul style="list-style-type: none"> Workforce Management Plan implemented, and outcomes realised 	<ul style="list-style-type: none"> General Manager
		4.1c(2)	Promote local employment and training opportunities within the Council organisation	<ul style="list-style-type: none"> Increase in job vacancy applications received from community members Increase in training opportunities offered Increase in staff training participation rates 	<ul style="list-style-type: none"> General Manager
		4.1c(3)	Provide a safe and healthy environment for staff and contractors through compliance with all Work, Health and Safety legislative requirements and minimising risk	<ul style="list-style-type: none"> Reduction in number and severity of workplace injury and incidents Reduction in number and volume of Worker's Compensation claims Reduction in cost of Worker's Compensation Insurance premiums Achievement of initiatives outlined in Equal Employment Opportunity (EEO) Management Plan 	<ul style="list-style-type: none"> All Departments
		4.1c(4)	Develop and implement a Staff Wellbeing Program	<ul style="list-style-type: none"> Staff Wellbeing Program implemented, and outcomes realised Increase in staff satisfaction 	<ul style="list-style-type: none"> General Manager
4.1d	Strengthen strategic partnerships with the community, business and all levels of government	4.1d(1)	Successfully establish, manage and maintain strong relationships with all levels of government	<ul style="list-style-type: none"> Council is able to access Government Ministers and senior officials at request. Quarterly updates on access provided 	<ul style="list-style-type: none"> General Manager
		4.1d(2)	Successfully establish, manage and maintain strong relationships with local businesses, business and community groups	<ul style="list-style-type: none"> Relationships established Scheduled communications and ongoing engagement 	<ul style="list-style-type: none"> General Manager
		4.1d(3)	Participation in Local Government NSW events as the representative body of Cootamundra Gundagai in order to improve the standing of Local Government in NSW	<ul style="list-style-type: none"> Participation in Local Government NSW events and activities 	<ul style="list-style-type: none"> General Manager
4.1e	Ensure long-term financial sustainability through short, medium and long-term financial planning	4.1e(1)	Conduct Long Term Financial Plan review and update	<ul style="list-style-type: none"> Long Term Financial Plan review completed Financial performance reports submitted to Council 	<ul style="list-style-type: none"> Finance



Objective 4.2: Proactive, practical Council leaders who are aligned with community needs and values

No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
4.2a	Elected representatives who are trained, skilled, resourced, and knowledgeable	4.2a(1)	Audit, Risk and Improvement Committee updates and compliance completed	<ul style="list-style-type: none"> Fraud control Enterprise Risk Management 	<ul style="list-style-type: none"> Business
		4.2a(2)	Support Council's elected representatives in undertaking their role in the community	<ul style="list-style-type: none"> Elected Councillor satisfaction 	<ul style="list-style-type: none"> General Manager
4.2b	Implementing, monitoring, review and reporting on Council strategic and operational plan outcomes	4.2b(1)	Council will adhere to Integrated Planning and Reporting framework, and continue to provide regular Council reports on progress	<ul style="list-style-type: none"> Increased transparency Increased community satisfaction Annual Reports State of the region reports (4 years) 	<ul style="list-style-type: none"> Business
4.2c	Deliver better online solutions to customers who engage with Council	4.2c(1)	Council website upgrade	<ul style="list-style-type: none"> Better user experience for community Increased online activity Integration of online forms, bookings and payments 	<ul style="list-style-type: none"> Business
		4.2c(2)	Migration of Council operating systems to cloud based technology	<ul style="list-style-type: none"> Reduction in IT costs Increased scalability and business continuity Collaboration efficiency across Council Flexibility of work practices 	<ul style="list-style-type: none"> Business
		4.2c(3)	Integrate Authority with Geographic Information System mapping/InfoXpert	<ul style="list-style-type: none"> Increased accessibility to information Response times and efficiency ratings 	<ul style="list-style-type: none"> Business
4.2d	Continuous improvement Planning, Building, Development Compliance.	4.2d(1)	regular review of processes and procedures, aiming for efficient and effective outcomes	<ul style="list-style-type: none"> Reduction in approval times Customer satisfaction 	<ul style="list-style-type: none"> Sustainable Development

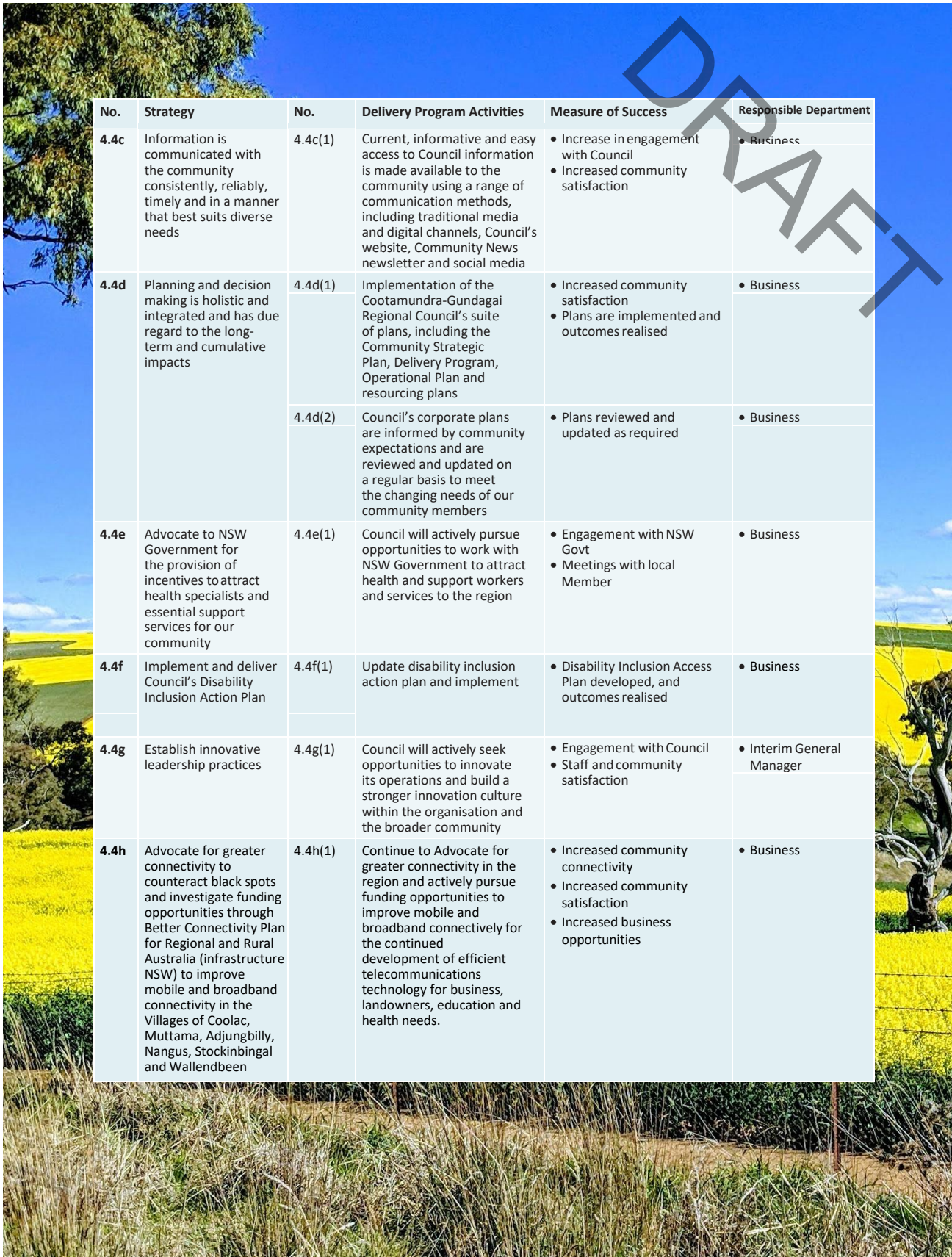


Objective 4.3: Actively engaged and supportive community

No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
4.3a	Engaging and partnering with the community in the delivery of CSP objectives	4.3a(1)	Actively promote and encourage community participation in making decisions that affect our community	<ul style="list-style-type: none"> Number of engagement activities 	<ul style="list-style-type: none"> General Manager Business
		4.3a(2)	Council will regularly and continuously seek community feedback on and support for the delivery of the Community Strategic Plan	<ul style="list-style-type: none"> Number of Community Strategic Plan activities delivered Community satisfaction 	<ul style="list-style-type: none"> General Manager Business
4.3b	Promoting and celebrating achievements of Council and the community	4.3b(1)	Develop marketing campaigns for major Council projects to highlight project benefits and outcomes for the community	<ul style="list-style-type: none"> Marketing plans in place and implemented 	<ul style="list-style-type: none"> Business
		4.3b(2)	Share community achievements on Council communications platform as appropriate	<ul style="list-style-type: none"> Engagement with Council communications Community satisfaction and sense of pride 	<ul style="list-style-type: none"> Business
4.3c	Facilitate more face-to-face community engagement/pop-up activities	4.3c(1)	As the opportunity arises, Council will seek to facilitate face-to-face engagement activities for each of its engagement exercises	<ul style="list-style-type: none"> Number of face-to-face engagement activities implemented 	<ul style="list-style-type: none"> Business

No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
4.3d	Develop and implement a Communications Plan for Council	4.3d(1)	Update communications strategy for CGRC that will guide the Councils communication with the community and other key stakeholders	<ul style="list-style-type: none"> Communications plan in place Community communications proactive and responsive Activities implemented 	<ul style="list-style-type: none"> Business
4.3e	Facilitate community consultation	4.3e(1)	Ensure community consultation activities are designed to adhere to community engagement best practice.	<ul style="list-style-type: none"> Number of engagement activities Community satisfaction 	<ul style="list-style-type: none"> Business
4.3f	Active and robust Section 355 Working Committees	4.3f(1)	Continue to support Section 355 Committees and encourage the development of Services and facilities in our communities	<ul style="list-style-type: none"> Section 355 Committee engagement and delivery Monitor and review Section 355 Committee sustainability and longevity 	<ul style="list-style-type: none"> Business
4.3g	Greater engagement with Village communities	4.3g(1)	Continue to engage with Village communities to ensure their needs are taken into consideration.	<ul style="list-style-type: none"> Regular Communication realised with the village communities 	<ul style="list-style-type: none"> Business

Objective 4.4: Recognised as a premier local government Council that represents and advocates for community needs					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
4.4a	Maintaining a strong and robust financial position that supports the delivery of services and strategies ensuring long-term financial stability	4.4a(1)	Manage Councils income and expenditure in line with Treasury guidelines	<ul style="list-style-type: none"> Rates and annual charges levied in accordance with statutory limits and requirements target Number of invoices processed by Council Finance 	• Finance
		4.4a(2)	Council will ensure statutory compliance is achieved and demonstrate good governance practices	<ul style="list-style-type: none"> Effective risk management and mitigation Council effectiveness in delivering Community Strategic Plan activities Staff turnover and talent attraction 	• Business
		4.4a(3)	Guide and control Council's financial position and performance	<ul style="list-style-type: none"> Operating performance ratio Contained operating expenditure within operating income 	• Finance
		4.4a(4)	Develop Asset Management plans which deliver Long Term financial sustainability and asset renewal	<ul style="list-style-type: none"> Asset management plans developed and outcomes realised Renew sub-standard assets to agreed service levels 	• All Departments
4.4b	By meeting all legislative requirements and operating within good governance practices and frameworks	4.4b(1)	Implement Council's Governance and Risk Management Framework and Action Plan	<ul style="list-style-type: none"> Facilitate review of council's organisational risk register Review and implement insurance renewal 	• Business
		4.4b(2)	Implementation of Council's Corporate Business Continuity Plan including coordination of the IT Disaster Recovery Plan and Divisional Sub Plans	<ul style="list-style-type: none"> Annual test and review of business Continuity Plan 	• Business
		4.4b(3)	Delivery of the Integrated Planning and Reporting framework	<ul style="list-style-type: none"> Council recognised as 'best practice' Council 	• Business
		4.4b(4)	Create plan to relocate historic records and update retention schedule	<ul style="list-style-type: none"> Relocation Plan created Retention schedule updated 	• Business
		4.4b(5)	Implement Enterprise Risk Management module in Pulse	<ul style="list-style-type: none"> ERM module implemented 	• Business



No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
4.4c	Information is communicated with the community consistently, reliably, timely and in a manner that best suits diverse needs	4.4c(1)	Current, informative and easy access to Council information is made available to the community using a range of communication methods, including traditional media and digital channels, Council's website, Community News newsletter and social media	<ul style="list-style-type: none"> • Increase in engagement with Council • Increased community satisfaction 	<ul style="list-style-type: none"> • Business
4.4d	Planning and decision making is holistic and integrated and has due regard to the long-term and cumulative impacts	4.4d(1)	Implementation of the Cootamundra-Gundagai Regional Council's suite of plans, including the Community Strategic Plan, Delivery Program, Operational Plan and resourcing plans	<ul style="list-style-type: none"> • Increased community satisfaction • Plans are implemented and outcomes realised 	<ul style="list-style-type: none"> • Business
		4.4d(2)	Council's corporate plans are informed by community expectations and are reviewed and updated on a regular basis to meet the changing needs of our community members	<ul style="list-style-type: none"> • Plans reviewed and updated as required 	<ul style="list-style-type: none"> • Business
4.4e	Advocate to NSW Government for the provision of incentives to attract health specialists and essential support services for our community	4.4e(1)	Council will actively pursue opportunities to work with NSW Government to attract health and support workers and services to the region	<ul style="list-style-type: none"> • Engagement with NSW Govt • Meetings with local Member 	<ul style="list-style-type: none"> • Business
4.4f	Implement and deliver Council's Disability Inclusion Action Plan	4.4f(1)	Update disability inclusion action plan and implement	<ul style="list-style-type: none"> • Disability Inclusion Access Plan developed, and outcomes realised 	<ul style="list-style-type: none"> • Business
4.4g	Establish innovative leadership practices	4.4g(1)	Council will actively seek opportunities to innovate its operations and build a stronger innovation culture within the organisation and the broader community	<ul style="list-style-type: none"> • Engagement with Council • Staff and community satisfaction 	<ul style="list-style-type: none"> • Interim General Manager
4.4h	Advocate for greater connectivity to counteract black spots and investigate funding opportunities through Better Connectivity Plan for Regional and Rural Australia (infrastructure NSW) to improve mobile and broadband connectivity in the Villages of Coolac, Muttama, Adjungbilly, Nangus, Stockinbingal and Wallendbeen	4.4h(1)	Continue to Advocate for greater connectivity in the region and actively pursue funding opportunities to improve mobile and broadband connectivity for the continued development of efficient telecommunications technology for business, landowners, education and health needs.	<ul style="list-style-type: none"> • Increased community connectivity • Increased community satisfaction • Increased business opportunities 	<ul style="list-style-type: none"> • Business

5

INTEGRATED AND ACCESSIBLE REGION

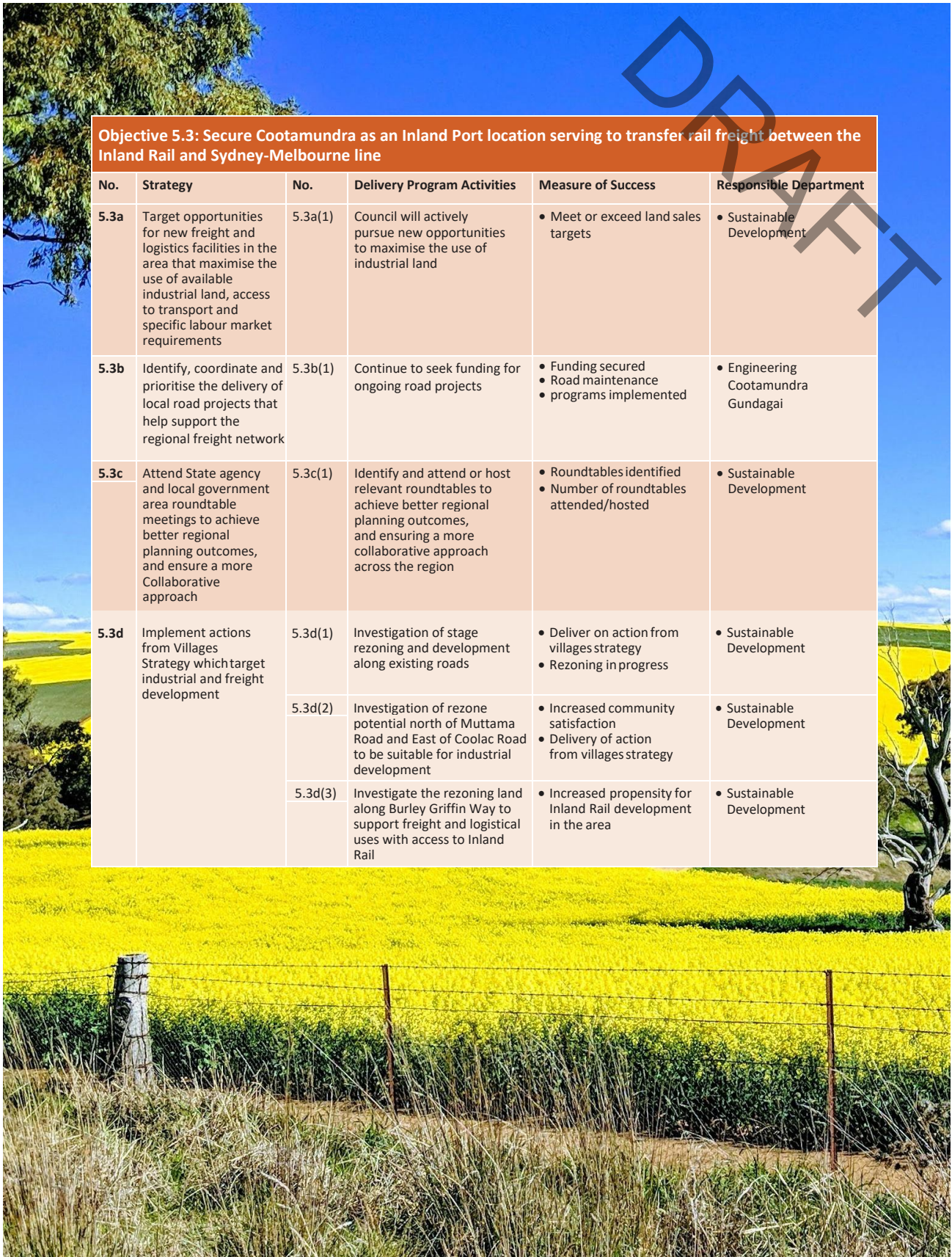
We have transport networks and services that are well connected and convenient and not only connect our villages and towns, but also connect us to other regions, capital cities and states, and our community has access to services and facilities that make the region 'liveable'.

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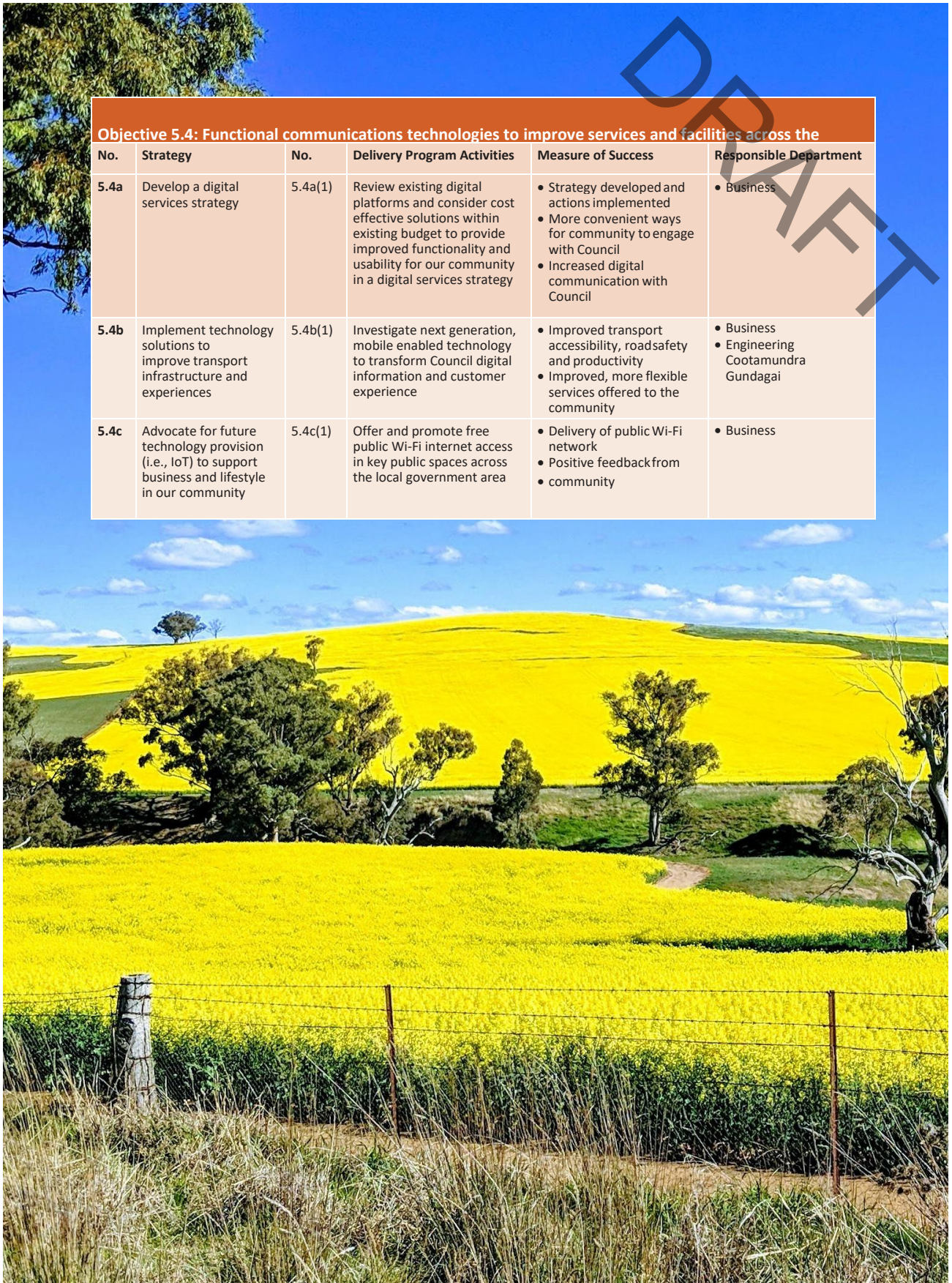
Delivery Program Activities

Objective 5.1: Known for our good road network					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
5.1a	Revising the asset management plan	5.1a(1)	Align Council's Assets and Civil Works Departments, works programs	<ul style="list-style-type: none"> Consolidated asset maintenance schedule in place Assets upgraded based on condition and priority rating 	<ul style="list-style-type: none"> Engineering
5.1b	Prioritising access road maintenance and future development to provide safe and efficient road and pathway network	5.1b(1)	Deliver road safety awareness projects targeted at problems identified through crash data, police information, council staff, community groups, businesses, schools and wider community	<ul style="list-style-type: none"> High levels of engagement between Council's Road Safety Officer and key stakeholders Delivery of local road safety projects 	<ul style="list-style-type: none"> Engineering
		5.1b(2)	Deliver annual resealing program	<ul style="list-style-type: none"> Resealing program delivered and reported 	<ul style="list-style-type: none"> Engineering
		5.1b(3)	Ensure consistent maintenance and upgrades to road network in villages	<ul style="list-style-type: none"> Roads maintained 	<ul style="list-style-type: none"> Engineering
		5.1b(4)	Deliver annual heavy patching program	<ul style="list-style-type: none"> Heavy patching program delivered and reported 	<ul style="list-style-type: none"> Engineering Cootamundra
		5.1b(5)	Town Drainage system modeling and review to identify suitability of current infrastructure needs and assist with managing nuisance minor flood events	<ul style="list-style-type: none"> Drainage system data collected Modeling complete Recommendations implemented 	<ul style="list-style-type: none"> Engineering Cootamundra
5.1c	Considering alternate /additional road maintenance partners	5.1c(1)	Council will review road maintenance contracts and consider opportunities to tender major works to ensure road maintenance is delivered efficiently	<ul style="list-style-type: none"> Community satisfaction with roads Roads constructed and upgraded to appropriate Australian Standards 	<ul style="list-style-type: none"> Engineering
5.1d	Improve passenger and freight transport connections in the region	5.1d(1)	Council will perform an advocacy role and liaise with government departments and private transport operators on a needs basis with updates to be provided on a yearly	<ul style="list-style-type: none"> Improved passenger and freight transport connections within the region 	<ul style="list-style-type: none"> Sustainable Development Engineering Cootamundra Gundagai
		5.1d(2)	Identify freight routes for heavier vehicles	<ul style="list-style-type: none"> Freight routes identified and implemented 	<ul style="list-style-type: none"> Sustainable Development Engineering

Objective 5.2: Easily accessible from major cities and other regional towns					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
5.2a	Feasibility study/ masterplan for development of Cootamundra airport into a true regional airport facilitating visitors, business, health services, and managing emergencies	5.2a(1)	Develop feasibility study/ masterplan for Cootamundra Aerodrome, with consideration to revenue generating opportunities, and long-term commercial activities	<ul style="list-style-type: none"> Feasibility study / master planning commenced 	<ul style="list-style-type: none"> Engineering Development, Building and Compliance
5.2b	Improve road conditions across the region, and advocate improving access to regional cities and connection out of the region	5.2b(1)	Continue implementing the fixing local roads program	<ul style="list-style-type: none"> Local roads resealed Community satisfaction with road condition 	<ul style="list-style-type: none"> Engineering Cootamundra Gundagai
		5.2b(2)	Seek funding for upgrades to Stockinbingal and Muttama Roads	<ul style="list-style-type: none"> Funding sourced and secured for road upgrade 	<ul style="list-style-type: none"> Engineering Cootamundra Gundagai
		5.2b(3)	Deliver Bridge Replacement Program	<ul style="list-style-type: none"> Bridges replaced in line with program 	<ul style="list-style-type: none"> Engineering Cootamundra Gundagai
		5.2b(4)	Seek funding to build a bridge over low level causeway at Muttama	<ul style="list-style-type: none"> Seek sourced Plan developed 	<ul style="list-style-type: none"> Engineering Cootamundra
		5.2b(5)	Work with partners to improve access to public and community transport	<ul style="list-style-type: none"> Improved and expanded public and community transport within the region 	<ul style="list-style-type: none"> Business
5.2c	Establish linked network of pedestrian footpaths and cycle paths through continued extension and upgrade of pedestrian and cycle paths	5.2c(1)	Develop program to identify and target curb and gutter upgrades	<ul style="list-style-type: none"> Program established and curb and gutter upgrades in process 	<ul style="list-style-type: none"> Engineering
		5.2c(2)	Continue to update cycleway and pedestrian access plan for the region	<ul style="list-style-type: none"> Plan reviewed Works commenced Seek funding opportunities for upgrades and works 	<ul style="list-style-type: none"> Engineering
		5.2c(3)	Deliver footpath extensions and safe footpath / disabled access	<ul style="list-style-type: none"> Footpaths extended Safe walking path established in Stockinbingal between school, recreational ground, King George Park and the Post Office Disabled access addressed across footpath replacement program with access to community facilities prioritised (i.e. Stockinbingal and Wallendbeen Halls) 	<ul style="list-style-type: none"> Engineering Cootamundra Gundagai
5.2d	Seek funding to enable electric charging infrastructure	5.2d(1)	Investigate funding opportunities for installation of electric car charging facilities in Gundagai	<ul style="list-style-type: none"> Funding secured Charging stations installed 	<ul style="list-style-type: none"> Regional Services Gundagai



Objective 5.3: Secure Cootamundra as an Inland Port location serving to transfer rail freight between the Inland Rail and Sydney-Melbourne line					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
5.3a	Target opportunities for new freight and logistics facilities in the area that maximise the use of available industrial land, access to transport and specific labour market requirements	5.3a(1)	Council will actively pursue new opportunities to maximise the use of industrial land	<ul style="list-style-type: none"> Meet or exceed land sales targets 	<ul style="list-style-type: none"> Sustainable Development
5.3b	Identify, coordinate and prioritise the delivery of local road projects that help support the regional freight network	5.3b(1)	Continue to seek funding for ongoing road projects	<ul style="list-style-type: none"> Funding secured Road maintenance programs implemented 	<ul style="list-style-type: none"> Engineering Cootamundra Gundagai
5.3c	Attend State agency and local government area roundtable meetings to achieve better regional planning outcomes, and ensure a more Collaborative approach	5.3c(1)	Identify and attend or host relevant roundtables to achieve better regional planning outcomes, and ensuring a more collaborative approach across the region	<ul style="list-style-type: none"> Roundtables identified Number of roundtables attended/hosted 	<ul style="list-style-type: none"> Sustainable Development
5.3d	Implement actions from Villages Strategy which target industrial and freight development	5.3d(1)	Investigation of stage rezoning and development along existing roads	<ul style="list-style-type: none"> Deliver on action from villages strategy Rezoning in progress 	<ul style="list-style-type: none"> Sustainable Development
		5.3d(2)	Investigation of rezone potential north of Muttama Road and East of Coolac Road to be suitable for industrial development	<ul style="list-style-type: none"> Increased community satisfaction Delivery of action from villages strategy 	<ul style="list-style-type: none"> Sustainable Development
		5.3d(3)	Investigate the rezoning land along Burley Griffin Way to support freight and logistical uses with access to Inland Rail	<ul style="list-style-type: none"> Increased propensity for Inland Rail development in the area 	<ul style="list-style-type: none"> Sustainable Development



Objective 5.4: Functional communications technologies to improve services and facilities across the					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
5.4a	Develop a digital services strategy	5.4a(1)	Review existing digital platforms and consider cost effective solutions within existing budget to provide improved functionality and usability for our community in a digital services strategy	<ul style="list-style-type: none"> • Strategy developed and actions implemented • More convenient ways for community to engage with Council • Increased digital communication with Council 	<ul style="list-style-type: none"> • Business
5.4b	Implement technology solutions to improve transport infrastructure and experiences	5.4b(1)	Investigate next generation, mobile enabled technology to transform Council digital information and customer experience	<ul style="list-style-type: none"> • Improved transport accessibility, roadsafety and productivity • Improved, more flexible services offered to the community 	<ul style="list-style-type: none"> • Business • Engineering Cootamundra Gundagai
5.4c	Advocate for future technology provision (i.e., IoT) to support business and lifestyle in our community	5.4c(1)	Offer and promote free public Wi-Fi internet access in key public spaces across the local government area	<ul style="list-style-type: none"> • Delivery of public Wi-Fi network • Positive feedback from community 	<ul style="list-style-type: none"> • Business

RESOURCING.

The aspirations of our community will not be achieved without sufficient resources – time, money, assets and people – to carry them out. Council is committed to allocating resources to ensure the successful delivery of the Delivery Program Activities contained in this Delivery Program, while ensuring the continuation of basic services in a fiscally responsible manner. This resourcing strategy includes:

- The Long-Term Financial Plan: to provide financial modelling for the next ten years
- The Workforce Management Plan: to address the human resourcing requirements for the next four years, and
- The Asset Management Plan: to identify critical assets, and develop risk management strategies and actions to improve capability, requirements and timeframes.



COOTAMUNDRA GUNDAGAI REGIONAL COUNCIL					
Operating Budget					
2026-2027 to 2029-2030					
Description	Budget 2025-2026	Delivery Program			
		Budget 2026-2027	Estimate 2027-2028	Estimate 2028-2029	Estimate 2029-2030
03001 - Development and Building					
Total Revenue	(430,000)	(465,504)	(477,142)	(489,070)	(501,297)
Total Expenses	1,882,775	2,051,159	2,102,438	2,154,999	2,208,874
03001 - Development and Building Net Cost	1,452,775	1,585,655	1,625,296	1,665,929	1,707,577
03002 - Regulatory Services					
Total Revenue	(2,000)	(2,000)	(2,050)	(2,101)	(2,154)
Total Expenses	1,633,916	2,025,662	2,076,303	2,128,211	2,181,416
03002 - Regulatory Services Net Cost	1,631,916	2,023,662	2,074,253	2,126,109	2,179,262
03003 - Food Safety and Public Health					
Total Revenue	(15,000)	(15,750)	(16,144)	(16,547)	(16,961)
Total Expenses	3,900	4,003	4,103	4,206	4,311
03003 - Food Safety and Public Health Net Cost	(11,100)	(11,747)	(12,040)	(12,341)	(12,650)
03004 - Cemeteries					
Total Revenue	(395,000)	(359,600)	(368,590)	(377,805)	(387,250)
Total Expenses	456,501	497,440	509,876	522,623	535,688
03004 - Cemeteries Net Cost	61,501	137,840	141,286	144,818	148,438
03005 - Animal Control					
Total Revenue	(48,000)	(18,117)	(18,570)	(19,034)	(19,510)
Total Expenses	141,659	223,750	229,344	235,077	240,954
03005 - Animal Control Net Cost	93,659	205,633	210,774	216,043	221,445
03006 - Public Toilets					
Total Revenue	-	-	-	-	-
Total Expenses	264,410	297,597	305,037	312,662	320,479
03006 - Public Toilets Net Cost	264,410	297,597	305,037	312,662	320,479
03007 - Tourism & Economic Development					
Total Revenue	-	(72,810)	(74,630)	(76,496)	(78,409)
Total Expenses	346,512	268,462	275,173	282,053	289,104
03007 - Tourism & Economic Development Net Cost	346,512	195,651	200,543	205,556	210,695
03008 - Community Services					
Total Revenue	-	-	-	-	-
Total Expenses	137,094	119,077	122,054	125,105	128,233
03008 - Community Services Net Cost	137,094	119,077	122,054	125,105	128,233
03009 - Libraries					
Total Revenue	(108,000)	(115,686)	(118,579)	(121,543)	(124,582)
Total Expenses	945,923	712,226	730,031	748,282	766,989
03009 - Libraries Net Cost	837,923	596,539	611,453	626,739	642,407
03011 - Museums and Art					
Total Revenue	(13,000)	(18,275)	(18,732)	(19,200)	(19,680)
Total Expenses	36,622	28,931	29,654	30,395	31,155
03011 - Museums and Art Net Cost	23,622	10,656	10,922	11,195	11,475
03012 - Visitors Information Centres					
Total Revenue	(65,000)	(40,018)	(41,018)	(42,044)	(43,095)
Total Expenses	270,552	257,575	264,015	270,615	277,380
03012 - Visitors Information Centres Net Cost	205,552	217,557	222,996	228,571	234,285
03013 - Executive Office					
Total Revenue	-	-	-	-	-
Total Expenses	1,546,468	1,671,764	1,713,558	1,756,397	1,800,306
03013 - Executive Office Net Cost	1,546,468	1,671,764	1,713,558	1,756,397	1,800,306
03015 - Civic Leadership (Councillor Costs + Election Expenses)					
Total Revenue	-	-	-	-	-
Total Expenses (Election costs in 2025 and 2029)	483,000	242,892	248,964	255,188	498,068
03015 - Civic Leadership (Councillor Costs + Election Expenses) Net Cost	483,000	242,892	248,964	255,188	498,068
03016 - Community Events					
Total Revenue	(2,000)	(2,000)	(2,050)	(2,101)	(2,154)
Total Expenses	68,935	208,825	214,046	219,397	224,882
03016 - Community Events Net Cost	66,935	206,825	211,996	217,296	222,728
03017 - Community Donations					
Total Revenue	-	-	-	-	-
Total Expenses	40,000	45,000	46,125	47,278	48,460
03017 - Community Donations Net Cost	40,000	45,000	46,125	47,278	48,460
03018 - Governance and Business Systems					
Total Revenue	-	-	-	-	-
Total Expenses	548,689	562,721	576,789	591,209	605,989
03018 - Governance and Business Systems Net Cost	548,689	562,721	576,789	591,209	605,989
03019 - Risk Management					
Total Revenue	-	-	-	-	-
Total Expenses	260,454	120,254	123,260	126,342	129,500
03019 - Risk Management Net Cost	260,454	120,254	123,260	126,342	129,500
03020 - Work Health & Safety					
Total Revenue	-	(105,000)	(107,625)	(110,316)	(113,074)

Total Expenses	326,451	374,638	384,004	393,604	403,444
03020 - Work Health & Safety Net Cost	326,451	269,638	276,379	283,289	290,371
03021 - Human Resources					
Total Revenue	(40,000)	(40,000)	(41,000)	(42,025)	(43,076)
Total Expenses	571,245	470,278	482,035	494,086	506,438
03021 - Human Resources Net Cost	531,245	430,278	441,035	452,061	463,363
03022 - Information Technology					
Total Revenue	-	-	-	-	-
Total Expenses	1,066,105	1,059,756	1,086,250	1,113,406	1,141,241
03022 - Information Technology Net Cost	1,066,105	1,059,756	1,086,250	1,113,406	1,141,241
03023 - Customer Service					
Total Revenue	(2,000)	(2,532)	(2,596)	(2,661)	(2,727)
Total Expenses	546,579	356,895	365,817	374,963	384,337
03023 - Customer Service Net Cost	544,579	354,362	363,222	372,302	381,610
03024 - Communications and Engagement					
Total Revenue	(50,000)	(30,000)	(30,750)	(31,519)	(32,307)
Total Expenses	194,240	132,285	135,592	138,982	142,457
03024 - Communications and Engagement Net Cost	144,240	102,285	104,842	107,464	110,150
03025 - Financial Management					
Total Revenue	(210,000)	(1,325,755)	(1,358,899)	(1,392,871)	(1,427,693)
Total Expenses	11,033,752	7,353,205	7,537,035	7,725,461	7,918,597
03025 - Financial Management Net Cost	10,823,752	6,027,450	6,178,136	6,332,589	6,490,904
03026 - General Purpose Income					
Total Revenue	(20,364,107)	(18,464,657)	(18,926,273)	(19,399,430)	(19,884,416)
Total Expenses	200,000.00	234,657	240,523	246,536	252,700
03026 - General Purpose Income Net Cost	(20,164,107)	(18,230,000)	(18,685,750)	(19,152,894)	(19,631,716)
03028 - Caravan Parks					
Total Revenue	(70,000)	(104,351)	(106,960)	(109,634)	(112,375)
Total Expenses	12,799	20,049	20,550	21,064	21,591
03028 - Caravan Parks Net Cost	(57,201)	(84,302)	(86,410)	(88,570)	(90,784)
03030 - Operations Management					
Total Revenue	-	(15,577)	(15,966)	(16,365)	(16,774)
Total Expenses	1,262,595	1,720,797	1,763,817	1,807,912	1,853,110
03030 - Operations Management Net Cost	1,262,595	1,705,220	1,747,851	1,791,547	1,836,336
03031 - Aerodrome					
Total Revenue	(25,000)	(5,758)	(5,902)	(6,050)	(6,201)
Total Expenses	120,009	136,608	140,023	143,524	147,112
03031 - Aerodrome Net Cost	95,009	130,850	134,121	137,474	140,911
03032 - Saleyards & Truck Wash Operations					
Total Revenue	(120,000)	(152,250)	(156,056)	(159,958)	(163,957)
Total Expenses	132,485	149,586	153,326	157,159	161,088
03032 - Saleyards & Truck Wash Operations Net Cost	12,485	(2,664)	(2,730)	(2,799)	(2,869)
03033 - State Roads					
Total Revenue	(2,100,000)	(3,800,000)	(3,895,000)	(3,992,375)	(4,092,184)
Total Expenses	1,818,109	3,452,977	3,539,301	3,627,784	3,718,478
03033 - State Roads Net Cost	(281,891)	(347,023)	(355,699)	(364,591)	(373,706)
03034 - Regional Roads					
Total Revenue	(1,000,000)	(550,676)	(564,443)	(578,554)	(593,018)
Total Expenses	597,836	1,861,535	1,908,073	1,955,775	2,004,669
03034 - Regional Roads Net Cost	(402,164)	1,310,859	1,343,630	1,377,221	1,411,651
03035 - Local Rural Roads					
Total Revenue	-	(4,164,238)	(4,268,344)	(4,375,052)	(4,484,428)
Total Expenses	3,029,700	6,144,171	6,297,776	6,455,220	6,616,601
03035 - Local Rural Roads Net Cost	3,029,700	1,979,934	2,029,432	2,080,168	2,132,172
03036 - Town and Village Streets					
Total Revenue	(70,000)	(73,500)	(75,338)	(77,221)	(79,151)
Total Expenses	1,433,078	2,276,948	2,333,871	2,392,218	2,452,023
03036 - Town and Village Streets Net Cost	1,363,078	2,203,448	2,258,534	2,314,997	2,372,872
03037 - Quarries					
Total Revenue	(100,000)	(105,000)	(107,625)	(110,316)	(113,074)
Total Expenses	150,000	22,923	23,496	24,083	24,685
03037 - Quarries Net Cost	50,000	(82,077)	(84,129)	(86,233)	(88,388)
03038 - Stormwater Management					
Total Revenue	(127,977)	(127,975)	(131,174)	(134,454)	(137,815)
Total Expenses	-	-	-	-	-
03038 - Stormwater Management Net Cost	(127,977)	(127,975)	(131,174)	(134,454)	(137,815)
03039 - Plant Management					
Total Revenue	(4,199,000)	(4,602,199)	(4,717,254)	(4,835,186)	(4,956,065)
Total Expenses	2,825,457	3,102,993	3,180,568	3,260,082	3,341,584
03039 - Plant Management Net Cost	(1,373,543)	(1,499,206)	(1,536,686)	(1,575,104)	(1,614,481)
03040 - Private Works					
Total Revenue	(200,000)	(210,000)	(215,250)	(220,631)	(226,147)
Total Expenses	135,000	218,302	223,759	229,353	235,087
03040 - Private Works Net Cost	(65,000)	8,302	8,509	8,722	8,940
03041 - Buildings and Property Management					
Total Revenue	(141,000)	(152,750)	(156,569)	(160,483)	(164,495)

Total Expenses	889,958	1,289,669	1,321,910	1,354,958	1,388,832
03041 - Buildings and Property Management Net Cost	748,958	1,136,919	1,165,342	1,194,475	1,224,337
03042 - Noxious Weeds					
Total Revenue	(66,000)	(66,000)	(67,650)	(69,341)	(71,075)
Total Expenses	125,402	171,052	175,329	179,712	184,205
03042 - Noxious Weeds Net Cost	59,402	105,052	107,679	110,370	113,130
03043 - Swimming Pools					
Total Revenue	-	-	-	-	-
Total Expenses	1,089,292	1,114,721	1,142,589	1,171,154	1,200,433
03043 - Swimming Pools Net Cost	1,089,292	1,114,721	1,142,589	1,171,154	1,200,433
03044 - Sports Stadium					
Total Revenue	-	-	-	-	-
Total Expenses	80,115	74,687	76,554	78,468	80,430
03044 - Sports Stadium Net Cost	80,115	74,687	76,554	78,468	80,430
03045 - Parks and Gardens					
Total Revenue	(1,000)	(78,341)	(80,299)	(82,307)	(84,364)
Total Expenses	1,525,948	1,915,770	1,963,664	2,012,756	2,063,074
03045 - Parks and Gardens Net Cost	1,524,948	1,837,429	1,883,365	1,930,449	1,978,710
03046 - Sporting Grounds					
Total Revenue	-	-	-	-	-
Total Expenses	409,645	807,238	827,419	848,104	869,307
03046 - Sporting Grounds Net Cost	409,645	807,238	827,419	848,104	869,307
03047 - Waste Collection Services					
Total Revenue	(3,392,288)	(3,641,743)	(3,732,787)	(3,826,107)	(3,921,759)
Total Expenses	520,125	718,372	736,332	754,740	773,608
03047 - Waste Collection Services Net Cost	(2,872,163)	(2,923,371)	(2,996,455)	(3,071,367)	(3,148,151)
03048 - Landfill Operations					
Total Revenue	(1,240,000)	(1,695,600)	(1,737,990)	(1,781,440)	(1,825,976)
Total Expenses	1,551,190	2,409,300	2,469,532	2,531,271	2,594,552
03048 - Landfill Operations Net Cost	311,190	713,700	731,542	749,831	768,577
03049 - Waste Transfer Stations					
Total Revenue	-	(930)	(953)	(977)	(1,001)
Total Expenses	325,854	342,297	350,854	359,626	368,616
03049 - Waste Transfer Stations Net Cost	325,854	341,367	349,901	358,649	367,615
03050 - Asset Management Planning					
Total Revenue	-	-	-	-	-
Total Expenses	181,899	65,907	67,555	69,244	70,975
03050 - Asset Management Planning Net Cost	181,899	65,907	67,555	69,244	70,975
03052 - Emergency Services					
Total Revenue	(180,000)	(189,000)	(193,725)	(198,568)	(203,532)
Total Expenses	970,000	1,096,319	1,123,727	1,151,820	1,180,616
03052 - Emergency Services Net Cost	790,000	907,319	930,002	953,252	977,084
03053 - Demerger Costs					
Total Revenue	-	-	-	-	-
Total Expenses	-	2,500,000	-	-	-
03053 - Demerger Costs Net Cost	-	2,500,000	-	-	-
23117 - Water Management					
Total Revenue	(5,690,787)	(6,181,111)	(6,335,639)	(6,494,030)	(6,656,381)
Total Expenses	5,144,682	5,267,606	5,434,705	5,547,026	5,662,728
23117 - Water Management Net Cost	(546,105)	(913,506)	(900,934)	(947,004)	(993,653)
33100 - Sewerage Management					
Total Revenue	(4,100,113)	(3,966,197)	(4,065,352)	(4,166,986)	(4,271,160)
Total Expenses	3,765,862	3,353,596	3,430,548	3,509,677	3,590,431
33100 - Sewerage Management Net Cost	(334,252)	(612,601)	(634,803)	(657,308)	(680,729)
Net operating result before Capital Grants (Surplus)/Deficit	6,535,549	8,591,572	6,272,383	6,399,011	6,765,524
Add:					
Depreciation	(13,010,078)	(13,751,590)	(14,301,654)	(14,873,720)	(15,468,669)
Operating Result (Surplus)/Deficit	(6,474,529)	(5,160,018)	(8,029,271)	(8,474,709)	(8,703,145)



Cootamundra Gundagai Regional Council Long Term Financial Plan Budget 2026-2027										
Description	Delivery Program				Long Term Financial Plan					
	Budget 2026-2027	Forecast 2027-2028	Forecast 2028-2029	Forecast 2029-2030	Forecast 2030-2031	Forecast 2031-2032	Forecast 2032-2033	Forecast 2033-2034	Forecast 2034-2035	Forecast 2035-2036
Income										
Rates & Annual Charges	21,670,806	22,212,576	22,767,891	23,337,088	23,920,515	24,518,528	25,131,491	25,759,778	26,403,773	27,063,867
User Charges & Fees	9,738,407	9,981,867	10,231,414	10,487,199	10,749,379	11,018,113	11,293,566	11,575,905	11,865,303	12,161,935
Other Revenues	1,364,775	1,398,894	1,433,867	1,469,713	1,506,456	1,544,118	1,582,721	1,622,289	1,662,846	1,704,417
Grants & Contributions - Operating	9,414,727	9,650,095	9,891,348	10,138,632	10,392,097	10,651,900	10,918,197	11,191,152	11,470,931	11,757,704
Grants & Contributions - Capital	1,966,504	2,015,667	2,066,058	2,117,710	2,170,652	2,224,919	2,280,542	2,337,555	2,395,994	2,455,894
Interest & Investment Revenue	1,301,319	1,333,852	1,367,198	1,401,378	1,436,413	1,472,323	1,509,131	1,546,859	1,585,531	1,625,169
Rental and Other Income	532,551	545,865	559,511	573,499	587,837	602,533	617,596	633,036	648,862	665,083
Net profit from the disposal of assets	203,449	208,536	213,749	219,093	224,570	230,184	235,939	241,837	247,883	254,080
Total Income from Continuing Operations	46,192,538	47,347,352	48,531,036	49,744,312	50,987,919	52,262,617	53,569,183	54,908,412	56,281,123	57,688,151
Expenses										
Employee Costs	16,139,691	16,543,183	16,956,763	17,380,682	17,815,199	18,260,579	18,717,093	19,185,021	19,664,646	20,156,262
Materials & Contracts	21,377,881	21,912,328	22,460,136	23,258,140	23,839,593	24,435,583	25,046,473	25,922,635	26,570,700	27,234,968
Borrowing Costs	169,948	150,093	129,511	108,601	87,483	68,602	63,145	59,145	55,145	5,115
Depreciation	13,751,590	14,095,380	14,447,764	14,808,959	15,179,183	15,558,662	15,947,629	16,346,319	16,754,977	17,173,852
Other Expenses	845,000	866,125	887,778	909,973	932,722	956,040	979,941	1,004,439	1,029,550	1,055,289
Demerger Costs	2,500,000									
Total Expenses from Continuing Operations	54,784,110	53,567,109	54,881,953	56,466,354	57,854,180	59,279,466	60,754,281	62,517,559	64,075,019	65,625,486
Operating Result from continuing operations - Surplus/(Deficit)	(8,591,572)	(6,219,758)	(6,350,917)	(6,722,042)	(6,866,260)	(7,016,849)	(7,185,098)	(7,609,147)	(7,793,897)	(7,937,336)
Operating Result from continuing operations before Capital Grants/Contrib Surplus/(Deficit)	(10,558,076)	(8,235,424)	(8,416,975)	(8,839,752)	(9,036,913)	(9,241,768)	(9,465,640)	(9,946,702)	(10,189,891)	(10,393,230)
Operating Result from continuing operations - Surplus/(Deficit)	(8,591,572)	(6,219,758)	(6,350,917)	(6,722,042)	(6,866,260)	(7,016,849)	(7,185,098)	(7,609,147)	(7,793,897)	(7,937,336)
Add:										
Depreciation Contra	13,751,590	14,095,380	14,447,764	14,808,959	15,179,183	15,558,662	15,947,629	16,346,319	16,754,977	17,173,852
Loan Funds (DOTT)	2,533,500	-	-	-	-	-	-	-	-	-
	7,693,518	7,875,622	8,096,847	8,086,916	8,312,922	8,541,813	8,762,531	8,737,173	8,961,081	9,236,516
Less:										
Capital Works - General Funds	(869,600)	(891,340)	(913,624)	(936,464)	(959,876)	(983,873)	(1,008,469)	(1,033,681)	(1,059,523)	(1,086,011)
Capital Works - Grant Funded	(3,966,504)	(4,065,667)	(4,167,308)	(4,271,491)	(4,378,278)	(4,487,735)	(4,599,929)	(4,714,927)	(4,832,800)	(4,953,620)
Net Surplus	2,857,414	2,918,616	3,015,916	2,878,961	2,974,768	3,070,206	3,154,133	2,988,565	3,068,757	3,196,885
Movement in Reserves - Increase/Decrease										
Internally Restricted Reserves										
Aerodrome Bitumen Resurfacing	(80,000)	(80,788)	-	-	-	-	-	-	-	-
Bradman's Birthplace	-	-	-	-	-	-	-	-	-	-
Cootamundra Caravan Park	-	-	-	-	-	-	-	-	-	-
Heritage Centre	-	-	-	-	-	-	-	-	-	-
Development - Land & Buildings	-	-	-	-	-	-	-	-	-	-
Employee Leave Entitlements	-	-	-	-	-	-	-	-	-	-
Quarries & Pit Restoration	-	-	-	-	-	-	-	-	-	-
Plant Replacement	(62,504)	(64,067)	(65,668)	(67,310)	(68,993)	(70,718)	(72,485)	(74,298)	(76,155)	(78,059)
Cemetery	-	-	-	-	-	-	-	-	-	-
Southern Phone	-	-	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-	-	-
Dog on Tuckerbox Land	-	-	-	-	-	-	-	-	-	-
Externally Restricted Reserves										
Domestic Waste	84,500	86,613	88,778	90,997	93,272	95,604	97,994	100,444	102,955	105,529
Water Supply	4,245	4,351	4,460	4,571	4,686	4,802	4,918	5,034	5,150	5,266
Sewerage Service	66,031	67,682	69,374	71,108	72,886	74,708	76,574	78,483	80,436	82,437
Stormwater Infrastructure Renewal	127,975	131,174	134,454	137,815	141,260	144,792	148,412	152,122	155,925	159,823
Developer Contributions - General	148,000	151,700	155,493	159,380	163,364	167,448	171,635	175,925	180,324	184,832
Developer Contributions - Sewer	12,000	12,300	12,608	12,923	13,246	13,577	13,916	14,264	14,621	14,986
General Fund Unspent Grants & Contributions*	-	-	-	-	-	-	-	-	-	-
RERRF, SCF Rd1, OLG Flood Unspent Grants**	-	-	-	-	-	-	-	-	-	-
Movements in Restricted/Allocated Reserves	300,247	308,965	399,497	409,484	419,722	833,708	1,287,011	1,319,187	1,352,166	1,385,970
Unrestricted Cash Surplus for the year	2,557,167	2,609,651	2,616,419	2,469,477	2,555,047	2,236,498	1,867,121	1,669,378	1,716,591	1,810,915





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WORKING IN PARTNERSHIP WITH THE COMMUNITY

To co-create a vibrant region attracting people, investment and business through innovation, diversity, and community spirit.





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INTRODUCTION

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The Annual Operational Plan is one of our most important documents. It is a key pillar of the IP&R Framework and demonstrates Council’s commitment to delivering on the priorities set by our community, as identified in the Community Strategic Plan.

The Operational Plan is renewed annually to set the short-term priorities for Council. It determines the key projects which are budgeted and approved for the Financial Year and sets the parameters used to measure the progress and success of these projects. The plan has been compiled following extensive discussions and workshops with Council staff and Councillors ensuring that the activities and actions contained in the Plan are balanced against the priorities identified in the four-year Delivery Program which is directly linked to the Community Strategic Plan. The Operational Plan also identifies the resources, requirements and functions of the organisation including the major projects, programs and activities Council has committed to undertaking. These projects and activities include maintaining and

improving roads, footpaths, parks, buildings, water and waste infrastructure, recreation facilities and other Council assets throughout the year.

In the last year Council and its delivery partners have delivered a number of projects identified in the 2025/26 Annual Operational Plan and made progress against many others. However, with the announcement of the demerger of the Cootamundra and Gundagai Council’s in July 2025, many priority areas will carry over or need to be put on hold until the outcome of the demerger is realised. As such, it is important to read this plan in conjunction with the annual report, four year delivery plan and community strategic plan as these plans currently stand.

The Plan is required to be placed on 28 days exhibition for community feedback, and adopted by June 30 each year.



HOW WE WILL MEASURE SUCCESS

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Council will monitor progress and measure success through thorough and transparent reporting processes to help the community understand the status of major projects, highlights, good news stories, as well as challenges Council has faced in the delivery of its services.

Council will report on the Annual Operational Plan outcomes through:

- Quarterly financial reports
- Quarterly progress reports
- Annual reports

Council is committed to engaging the community for feedback on its service delivery and performance. The best way for Council to do this is through its community engagement activities and creating opportunities for open and honest conversations. Council has prioritised community engagement and in this plan commits to more face-to-face engagement opportunities as well as investigate digital avenues for community engagement.

ACKNOWLEDGEMENT OF COUNTRY

Council acknowledges the Wiradjuri people, the Traditional Custodians of the Land on which we live, work and play and pays its respects to Elders, both past and present, of the Wiradjuri Nation and extends that respect to other Aboriginal people.



6 COOTAMUNDRA-GUNDAGAI REGIONAL COUNCIL
2026/27 ANNUAL OPERATIONAL PLAN



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ABOUT THIS PLAN

INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Integrated Planning and Reporting Framework is one of the central components of local government in NSW.

The Annual Operational Plan, along with our Four-Year Delivery Program, and Community Strategic Plan, are part of the NSW State Government’s Integrated Planning & Reporting Framework.

The Integrated Planning and Reporting Framework recognises that most communities share similar aspirations: a safe, healthy and pleasant place to live, a sustainable environment, opportunities for social interaction, opportunities for employment and reliable infrastructure. The differences lie in how each community responds to these needs, and the resulting character of the individual towns and villages. It also recognises that all Council’s plans and policies are interconnected.

The Operational Plan has been prepared in accordance with the Integrated Planning and Reporting Framework and the Local Government Act 1993. The framework allows Council to draw all its plans together, planning holistically for the future.

ABOUT THE ANNUAL OPERATIONAL PLAN

The Operational Plan supports our Four-Year Delivery Program. It outlines the actions that Council will undertake in the 2026/27 financial year and allocate the resources necessary. The Operational Plan is based on Council’s organisational structure and includes business profiles, budgets, operational activities, business improvement plans, key strategic projects and KPI’s for each of the business units. These activities and projects are linked back to our strategic directions and objectives addressed in Council’s Community Strategic Plan and corporate goals. Also included are Council’s annual budget, capital works program and fees and charges, as well as other financial details including information on rating and domestic waste management.

The Annual Operational Plan is prepared each year with each operational plan identifying the projects, programs and activities that council will conduct to achieve the commitments of the DP and CSP.



POPULATION

11,424
(ABS ERP 2023)

WORKFORCE

4,381
people employed
60% full-time
38% part-time

**REGION
LAND AREA**

3,982
square kms

INDUSTRIES

Agriculture
Healthcare
Social assistance

**OUR
COMMUNITY
SNAPSHOT**

Draft

The Cootamundra-Gundagai Regional Council Estimated Resident Population is 11,403 (abs 2021).

The Cootamundra-Gundagai Regional Council area is located in the South West Slopes and Riverina Regions of New South Wales, about 390 kilometres south-west of the Sydney CBD, and about 164 kilometres north-west of the Canberra CBD.

The region boasts spectacular views of the country-side, with rolling hills and some of the country's best farming and cropping locations. We have museums for history lovers and an Arts Centre that holds regular workshops, exhibitions, performances and movie sessions. Combined with gorgeous architecture, streetscapes and views to keep the most ardent culture cultures and photography lovers intrigued.

The regions main industries are agriculture, meat processing, renewable energy, tourism, manufacturing and health and a growing dedication to coffee, great pub food and independent boutiques to attract the envious glances from Sydney, Melbourne and Canberra!



OUR STRATEGIC DIRECTION OVERVIEW

Our vision for the Cootamundra-Gundagai region is to be a vibrant region attracting people, investment and business through innovation, diversity, and community spirit.

The Annual Operating Plan is aligned to the five focus areas of the Community Strategic Plan (CSP) and Four-Year Delivery Program. It includes the list of activities and services that will be delivered in 2026/27 under each CSP Theme.

THE THEMES AND FOCUS AREAS ARE:

1. A VIBRANT, SAFE, AND INCLUSIVE COMMUNITY

We have a thriving community where diversity is embraced, everyone is welcomed, valued, safe and we have opportunities to enhance our health, happiness, and wellbeing.

2. A REGION FOR THE FUTURE

We are a prosperous and resilient region providing opportunities for growth and learning to strengthen and grow our economy, support tourism, and adopt new technologies to ensure long-term sustainability.

3. A PROTECTED AND ENHANCED ENVIRONMENT

We have attractive towns and villages that complement our unique natural environment, where heritage is preserved and enhanced whilst balancing the needs for regional development and growth.

4. COLLABORATIVE AND PROGRESSIVE LEADERSHIP

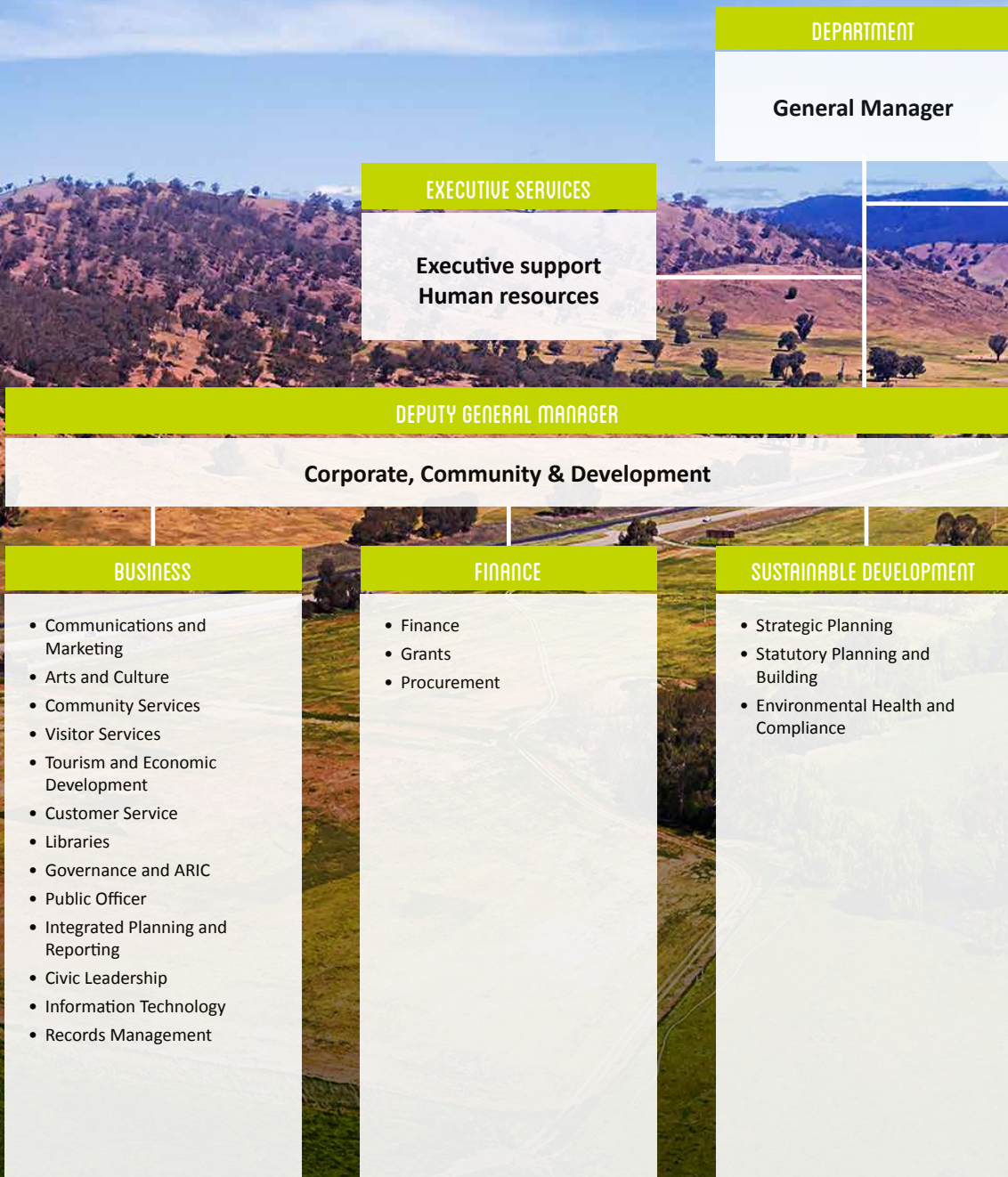
We have a transparent and accountable local Council with an actively engaged community and effective partnerships that fosters trust, facilitates innovation and uses resources wisely to meet community needs.

5. INTEGRATED AND ACCESSIBLE REGION

We have transport networks and services that are well connected and convenient and not only connect our villages and towns, but also connect us to other regions, capital cities and states, and our community has access to services and facilities that make the region 'liveable'.

ORGANISATIONAL STRUCTURE

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DEPUTY GENERAL MANAGER

Operations

EMERGENCY
MANAGEMENT

ENGINEERING
COOTAMUNDRA

- Civil Maintenance and Construction
- RMCC Road Safety
- Survey and Design
- Plant and Fleet Management
- Land Development
- Aerodrome
- Depot and Workshop
- Safety and Risk
- Asset Management Plans

Water & Sewer Management:

- Water and sewer
- Asset Management Plans

ENGINEERING
GUNDAGAI

- Civil Maintenance and Construction
- RMCC Road Safety
- Survey and Design
- Plant and Fleet Management
- Land Development
- Depot and Workshop
- Safety and Risk
- Asset Management Plans

Water & Sewer Management:

- Water and sewer
- Asset Management Plans

REGIONAL SERVICES
COOTAMUNDRA

- Recreation Facilities
- Waste Mgmt
- Buildings and Property Mgmt and Maintenance
- Asset Mgmt Plans

Regulatory:

- Companion Animals
- Cemeteries
- Noxious weeds
- Saleyards
- Illegal Dumping

REGIONAL SERVICES
GUNDAGAI

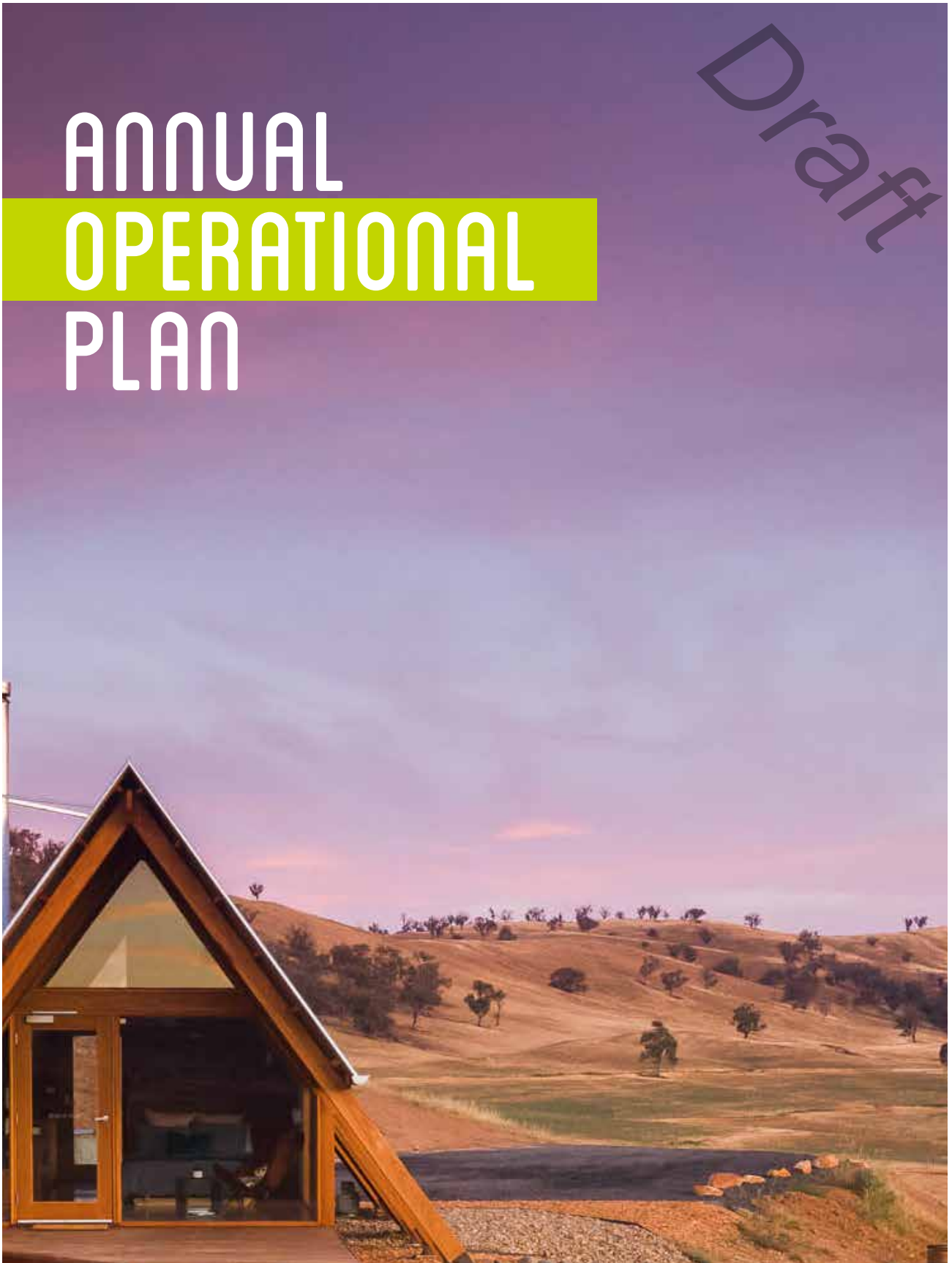
- Recreation Facilities
- Waste Mgmt
- Buildings and Property Mgmt and Maintenance
- Asset Mgmt Plans

Regulatory:

- Companion Animals
- Cemeteries
- Noxious weeds
- Saleyards
- Illegal Dumping

ANNUAL OPERATIONAL PLAN

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12 COOTAMUNDRA-GUNDAGAI REGIONAL COUNCIL
2026/27 ANNUAL OPERATIONAL PLAN

HOW TO READ THE ANNUAL OPERATIONAL PLAN

Community Strategic Plan Focus Area

A VIBRANT, SAFE, AND INCLUSIVE COMMUNITY

We have a thriving community where diversity is embraced, everyone is welcomed, valued, safe and we have opportunities to enhance our health, happiness, and wellbeing.

Objective that link to the CSP and will be achieved

Objectives:

- 1.1 Our health and wellbeing needs are met
- 1.2 A welcoming community that cares for and looks after each other
- 1.3 Maintaining low crime levels

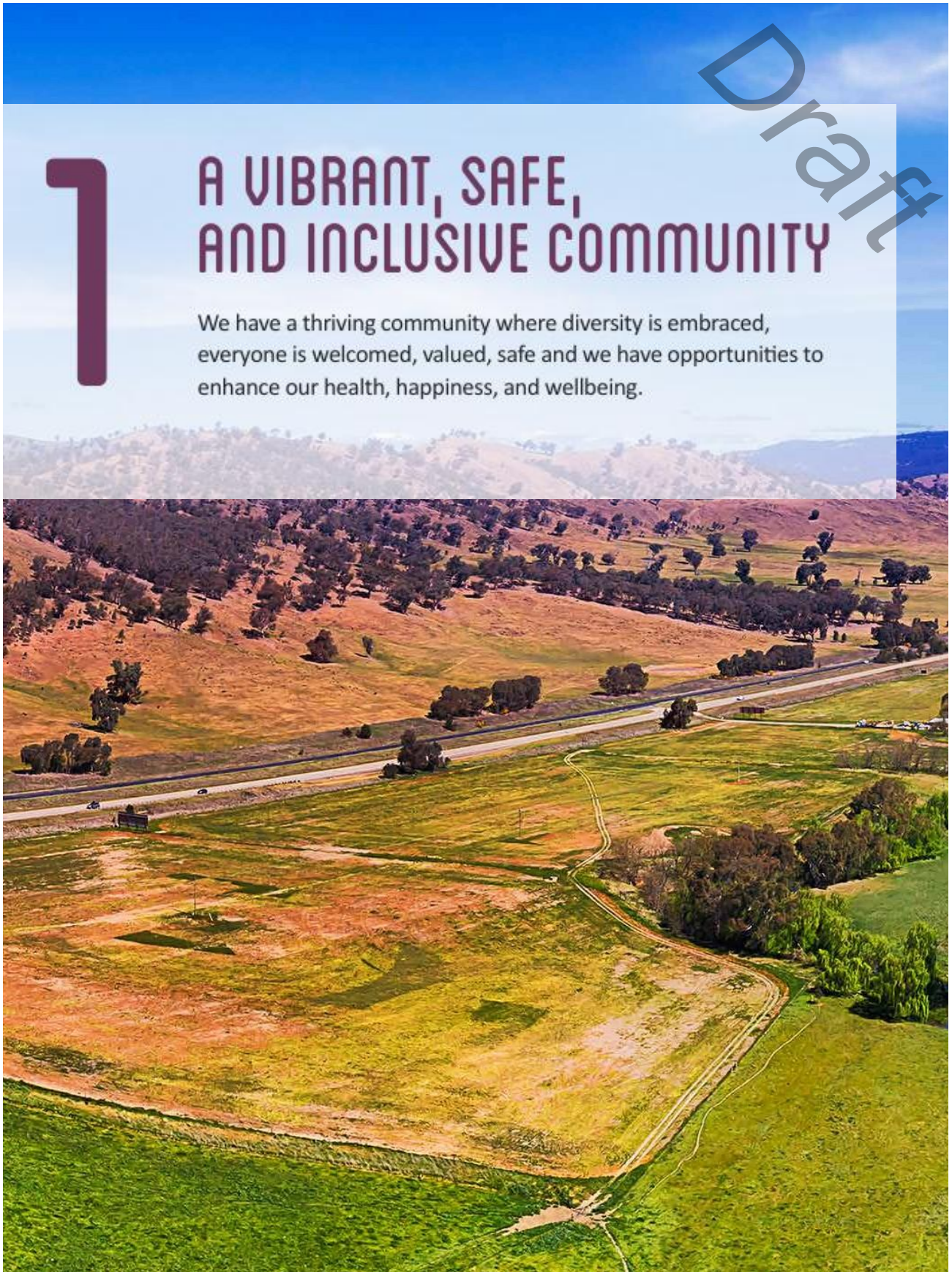
2023/24 Actions	Delivery Program Ref.	Responsible Department
Support local health service providers and community groups in promoting programs which encourage healthy lifestyle choices and activities	1.1a (1)	Facilities Waste, Parks & Recreation
Collaborate with communications team to develop a communications and marketing program to promote year-round use of Council facilities	1.1b (2)	Facilities

Actions that will be delivered in the 2023/24 financial year - taken directly from the Delivery Program

Delivery Program objective

Area of Council responsible for delivery





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1

A VIBRANT, SAFE, AND INCLUSIVE COMMUNITY

We have a thriving community where diversity is embraced, everyone is welcomed, valued, safe and we have opportunities to enhance our health, happiness, and wellbeing.

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Objectives:		
<p>1.1 Our health and wellbeing needs are met 1.2 A welcoming community that cares for and looks after each other 1.3 Maintaining emergency resilience and low crime levels</p>		
2026/27 Actions	Delivery Program Ref.	Responsible Department
Council maintains its public open spaces in a safe and acceptable manner and ensures that all associated infrastructure is fit for purpose. The level of service delivery is to be reflected according to the allocated resources.	1.1b (1)	Regional Services
Continue the upgrade and maintain amenities at Fisher Park to meet the demands of local and regional sporting associations and clubs.	1.1b (1)	Regional Services Cootamundra
Continue to manage the existing contract for the Cootamundra Aquatic Centre and Sports Stadium to ensure all areas of service delivery meet Community and Council expectations.	1.1b(3)	Regional Services Cootamundra
Monitor and maintain Cootamundra Aquatic Centre and Cootamundra Sports Stadium within the allocated resources and funding.	1.1b(3)	Regional Services Cootamundra
Work in partnership with Sportsground User Groups to ensure strong communication is maintained with Council and good service delivery and timely response to related issues.	1.1b(2)	Regional Services
Ensure that Street Trees are maintained within the allocated resources and funding available and deliver a safe streetscape to the Community and street users groups.	1.1b (3)	Regional Services

Objectives:

- 1.1 Our health and wellbeing needs are met
- 1.2 A welcoming community that cares for and looks after each other
- 1.3 Maintaining emergency resilience and low crime levels

2026/27 Actions	Delivery Program Ref.	Responsible Department
Maintain Communication between council and the Village Communities of Stockinbingal and Wallendbeen via regular site meetings and attendance at Community meetings as and when required	1.1b (3)	Regional Services Cootamundra
Ensure maintenance of council's facilities in the villages of Stockinbingal and Wallendbeen are in a safe and acceptable manner and considered fit for purpose	1.1b (3)	Regional Services Cootamundra
Cootamundra and surrounding village cemeteries maintenance programs are delivered within the available resources and financial allocation and meet Councils and Community expectations	1.1b (5)	Regional Services
In dealing with Cemetery bookings and enquires, Council staff to maintain strong and professional communication between Council, funeral directors, and members of the public	1.1b (5)	Regional Services
Upgrades to the Luncheon Pavilion at the Cootamundra Showgrounds	1.1d(1)	Regional Services Cootamundra
Work with partners including Eastern Riverina Arts to develop a diverse annual program of events	1.2e (3)	Business
Maintain and operate Emergency Management Centres	1.3a (1)	Operations (Emergency Management)
Continue to participate in Local Emergency Management Meetings with local emergency services	1.3a (2)	Operations (Emergency Management)
Continue to update and maintain Council's emergency management and response plans	1.3a (3)	Operations (Emergency Management)
Work in partnership with Fire and Rescue NSW, Rural Fire Service and State Emergency Service, NSW Health, Ambulance, Police and Local Land Services to implement community safety initiatives	1.3b (2)	Operations (Emergency Management)
Review security contracts and seek funding for the installation of Closed-Circuit Televisions (CCTV) cameras	1.3c (1)	Regional Services

Draft

2 A REGION FOR THE FUTURE

We are a prosperous and resilient region providing opportunities for growth and learning to strengthen and grow our economy, support tourism, and adopt new technologies to ensure long-term sustainability.





Objectives:		
2.1: Recognised as a must-visit tourist destination		
2.2: A thriving region that attracts people to live, work and visit		
2.3: A region that can accommodate and support strategic growth		
2026/27 Actions	Delivery Program Ref.	Responsible Department
Development of the Gundagai Old Mill Redevelopment Project Management Plan	2.1a (1)	Business
Liaise with GrainCorp regarding the Wallendbeen Silo art project	2.1a (4)	Business
Investigate and deliver a potable water supply to the Dog on the Tuckerbox precinct at Annie Pyers Drive	2.1b (3)	Engineering Gundagai
Continue to implement actions as identified in the Agri-tourism strategy	2.1c (1)	Business
Update the Tourism & Economic Development Strategy	2.1d (2)	Business
Update region livability information and upload onto Council website	2.2a (1)	Business
Continue monthly communication to business and industry outlining opportunities and economic activity of the region.	2.2a (3)	Business
Actively market the region as a 'must visit' destination	2.2b (2)	Business
Continue to support Youth Council activities in both towns and assist in promotion and advocacy for Youth Council	2.2d (2)	Business
Review and update Councils Youth Strategy	2.2d (4)	Business
Develop a region wide maintenance schedule for Council assets and facilities	2.2h (2)	Regional Services
Undertake housing investigation and report on housing issues in the region and identify strategies to mitigate	2.3a (2)	Sustainable Development
Develop Planning Policies to facilitate options for a range of housing.	2.3b (2)	Sustainable Development
Investigate potable water supply improvements to facilitate future growth, sustainability and stability for Cootamundra Township	2.3e (1)	Engineering Cootamundra

Draft

3

A PROTECTED AND ENHANCED ENVIRONMENT

We have attractive towns and villages that complement our unique natural environment, where heritage is preserved and enhanced whilst balancing the needs for regional development and growth.



Objectives:		
3.1: Our natural environment is valued and protected		
3.2: We have attractive towns and villages		
3.3: Responsive and adaptive community to climate change risks and impacts		
3.4: Greater efficiency in the use of resources		
2026/27 Actions	Delivery Program Ref.	Responsible Department
Continue to implement the noxious weeds program in accordance with the Riverina Regional Biosecurity (Weeds) Local Land Services and maintain communication with NSW Local Land Services Department	3.1b(1)	Regional Services
Plan, construct, maintain and manage the region's water infrastructure network in accordance with land development, and asset management priorities and availability of funding	3.1c(1)	Engineering
Implement existing Flood Study recommendations	3.2d(5)	Engineering
Develop Flood studies for Stockinbingal, Wallendbeen and Muttama Villages	3.2d(5)	Engineering Cootamundra
Seek Funding and investigate feasibility for Cootamundra Flood warning system review recommendations	3.2d (7)	Engineering Cootamundra
Implement planning for the installation of toilet facilities in North and South Gundagai Cemeteries	3.2g(1)	Regional Services Gundagai
Upgrade irrigation in the North Gundagai Lawn Cemetery	3.2g(2)	Regional Services Gundagai
Apply for funding to manage, maintain and monitor box-gum woodlands remnant areas in Wallendbeen and Stockinbingal cemeteries	3.2g(4)	Regional Services Cootamundra
Continue standard fit out of LED lighting at all Council owned buildings	3.3a(2)	Regional Services
Introduce Food Organics and Garden Organics (FOGO) collection for Cootamundra, similar to Gundagai	3.3a(4)	Regional Services Cootamundra
Prepare business case/s for operations of transfer stations within CGRC	3.4a(1)	Regional Services
Monitor full contractor compliance associated with the Recycling Contract and strives to reduce waste going into landfill wherever possible.	3.4a(2)	Regional Services Cootamundra
Deliver planned watermain replacement and reservoir disinfection projects	3.4c(1)	Engineering

Draft

4

COLLABORATIVE AND PROGRESSIVE LEADERSHIP

We have a transparent and accountable local Council with an actively engaged community and effective partnerships that fosters trust, facilitates innovation and uses resources wisely to meet community needs.



Objectives:

- 4.1: A clear strategic direction that is delivered upon
- 4.2: Proactive, practical Council leaders who are aligned with community needs and values
- 4.3: Actively engaged and supportive community
- 4.4: Recognised as a premier local government Council that represents and advocates for community needs

2026/27 Actions	Delivery Program Ref.	Responsible Department
Develop a service review schedule to determine the number of reviews per Council term and conduct those reviews	4.1a(4)	Business
Provide quality customer service during all front-line interactions	4.1b (1)	Business
Implement tracking and reporting of progress against strategic plans against objectives	4.1b (2)	Business
Ensure all Regulatory Policies, Procedures and reporting are managed in a professional and timely manner	4.1b (2)	Regional Services Cootamundra
Provide a safe and healthy environment for staff and contractors through compliance with all WH&S legislative requirements	4.1c (3)	Engineering
Continue implementation of staff wellbeing program	4.1c (4)	Interim General Manager (Human resources)
Conduct a Long-Term Financial Plan review and update Council’s Long-Term Financial Plan accordingly	4.1e (1)	Finance
Implement Audit, Risk and Improvement Committee updates and compliance requirements	4.2a (1)	Business
Develop ongoing Councilor training and Professional Development Programs as legislatively required	4.2a (2)	Business
Regional Services Cootamundra to report to Council monthly and annually on projects, maintenance, community feedback and financial information	4.2b (1)	Regional Services Cootamundra
Migrate Council’s operating system to cloud based technology	4.2c (2)	Business
Develop marketing and communication plans for major Council projects to keep community informed, highlight successes and community benefits	4.3b (1)	Business
Facilitate face-to-face community engagement activities, as the opportunity arises for Council projects	4.3c (1)	Business
Update Council communications strategy to guide Council’s communication and engagement with the community	4.3d (1)	Business
Support Section 355 Committees to deliver their services to communities	4.3f (1)	Business
Continue to progress with Demerge proposal as per the Detailed Implementation Plan adopted by Council	4.4a (2)	Interim General Manager
After demerge decision is finalised, develop Long-Term Asset Management Plans to deliver Long-Term Financial Sustainability and asset renewal	4.4a (4)	Engineering Regional Services
Implement Council’s Governance and Risk Management Framework and Action Plan	4.4b (1)	Business
Continue developing and maintaining risk management and business continuity plans	4.4b (2)	Business
Create Plan to relocate historic records and update retention schedule	4.4b (4)	Business

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5 INTEGRATED AND ACCESSIBLE REGION

We have transport networks and services that are well connected and convenient and not only connect our villages and towns, but also connect us to other regions, capital cities and states, and our community has access to services and facilities that make the region 'liveable'.



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Objective:

- 5.1: Known for our good road network
- 5.2: Easily accessible from major cities and other regional towns
- 5.3: Secure Cootamundra as an Inland Port location serving to transfer rail freight between the Inland Rail and Sydney-Melbourne line
- 5.4: Functional communications technologies to improve services and facilities across the region

2026/27 Actions	Delivery Program Ref.	Responsible Department
Implement and review approved Asset Management Plan	5.1a (1)	Engineering Cootamundra
Deliver the annual road resealing program as budgeted	5.1b (2)	Engineering
Deliver the annual road Heavy Patching program as budgeted	5.1b (4)	Engineering Cootamundra
Seek funding to investigate current town stormwater suitability and recommend potential improvements	5.1b (5)	Engineering Cootamundra
Seek funding to deliver upgrades to Stockinbingal and Muttama Roads	5.2b (2)	Engineering Cootamundra
Seek funding to build a bridge over the low-level causeway at Muttama Road at Cullinga Creek	5.2b (4)	Engineering
Following completion of Pedestrian and Mobility Plans (PAMPS) seek funding to develop cycleway and pedestrian access for the region	5.2c (2)	Engineering
Apply for grant funding to install Electronic Vehicle charging stations in Gundagai	5.2d (1)	Regional Services Gundagai

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STATEMENT OF REVENUE

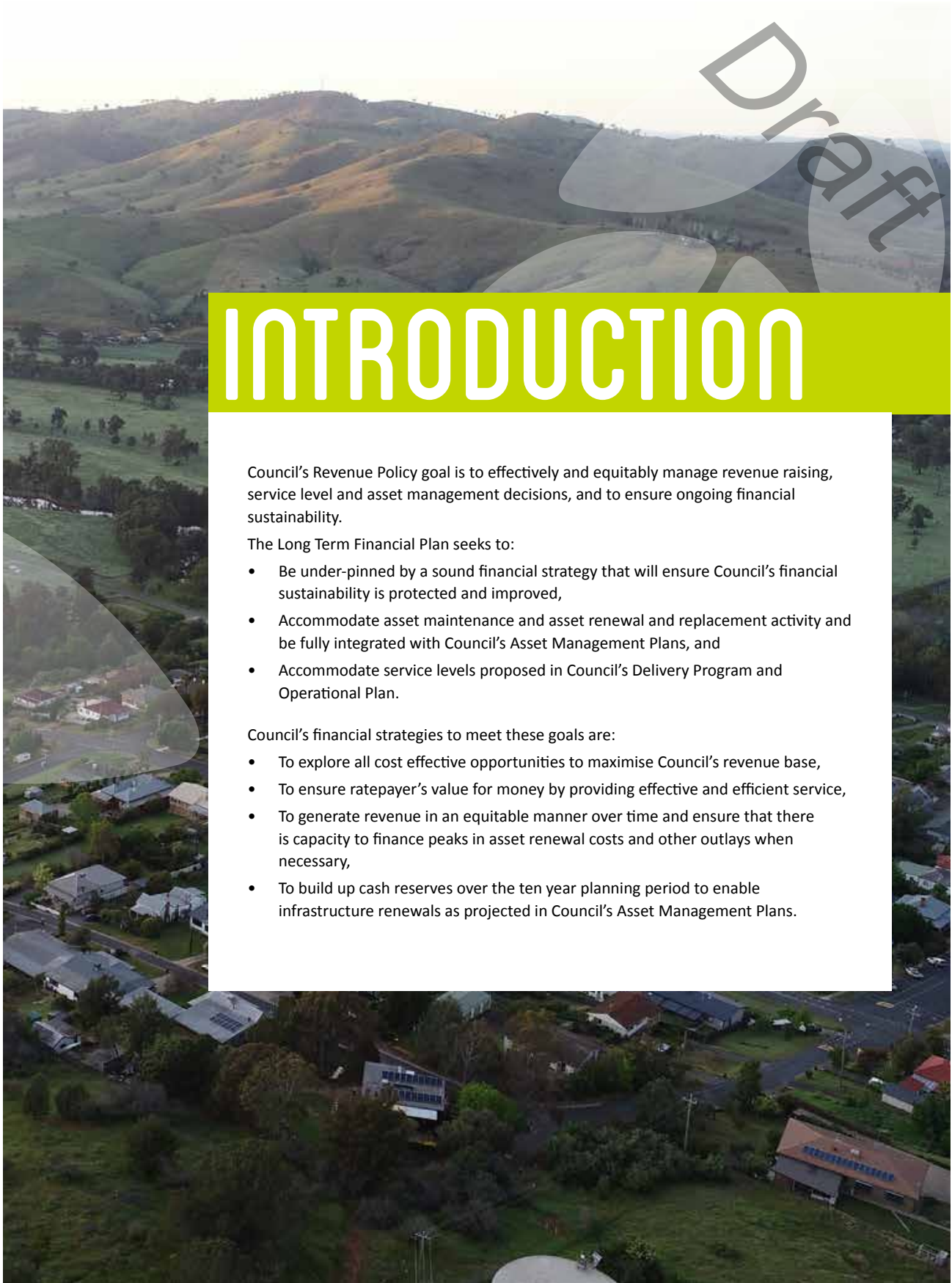
POLICY 2026-27



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INTRODUCTION

Council’s Revenue Policy goal is to effectively and equitably manage revenue raising, service level and asset management decisions, and to ensure ongoing financial sustainability.

The Long Term Financial Plan seeks to:

- Be under-pinned by a sound financial strategy that will ensure Council’s financial sustainability is protected and improved,
- Accommodate asset maintenance and asset renewal and replacement activity and be fully integrated with Council’s Asset Management Plans, and
- Accommodate service levels proposed in Council’s Delivery Program and Operational Plan.

Council’s financial strategies to meet these goals are:

- To explore all cost effective opportunities to maximise Council’s revenue base,
- To ensure ratepayer’s value for money by providing effective and efficient service,
- To generate revenue in an equitable manner over time and ensure that there is capacity to finance peaks in asset renewal costs and other outlays when necessary,
- To build up cash reserves over the ten year planning period to enable infrastructure renewals as projected in Council’s Asset Management Plans.



RATES

RATING PRINCIPLES

The objective of this Revenue Policy is to ensure that rates are levied in a fair and equitable manner so as to provide sufficient funds to carry out the general services which benefit all the ratepayers of the area.

Council aims to set rates and charges at a level that provides a sustainable income but does not impose undue hardship on property owners.

Council is committed to a rates and charges process that is ethical, transparent, open, accountable and compliant with legal obligations (including the NSW Local Government Act 1993 and the Local Government (General) Regulation 2005 (NSW)).

Council rates administration will be honest, diligent and applied consistently and fairly across all properties.

In accordance with the NSW Local Government Act, 1993, Council will adopt four categories of ordinary rate, being Farmland, Residential, Business and Mining.

An ordinary rate will be applied to each parcel of rateable land within the local government area.

The ordinary rate applicable for each assessment will be determined by the property’s categorisation, which is dependent upon the dominant use.

RATE PEGGING

The Independent Pricing and Regulatory Tribunal (IPART) determines the rate peg, or allowable annual increase, that applies to local government rate income. IPART announced the rate peg to apply in the 2026-27 financial year will be 3.8%.

PENSIONER CONCESSIONS

Council provides a pensioner concession for eligible pensioners, in accordance with Section 575 of the Local Government Act 1993. Owners who become eligible pensioners during the year are entitled to a pro-rata concession of their rates (and applicable/eligible charges), calculated on a quarterly basis. Concessions are also reversed on a quarterly basis when owners become ineligible for the concession. In the event that an eligible pensioner has not claimed the concession previously, Council will grant the concession for the current year only.

Eligible pensioners are granted concessions on their ordinary rates, domestic waste management, water access and sewerage access charges. The cost of granting these concessions is shared between the State Government (55%) and Council (45%).

Eligible ratepayers are entitled to a maximum rebate of up to:

- \$250 off ordinary rates and charges for domestic waste services; and
- \$87.50 off annual water access charges; and
- \$87.50 off annual sewer access charges



VALUATIONS

Cootamundra-Gundagai Regional Council’s land values were last updated by the NSW Valuer-General (VG) in 2025.

The VG provides property valuations to local government authorities on a cyclical basis, in accordance with the NSW Valuation of Land Act 1916. For the purposes of the 2026-27 rating year, the Base Date for land values is 1 July 2024.

Supplementary notices of valuation are also issued by the VG outside the usual valuation cycle because of changes to property that are recorded on the Register of Land Values. Council is advised of changes to land values and makes any resulting adjustments to rates.

Existing valuations may be reviewed by the VG for the following reasons:

- Newly created parcels of land
- The transfer of part of land which is included in an existing valuation
- The amalgamation of parcels of land into a single valuation
- Changes to zoning and other changes

The VG has issued a large number of supplementary notices in recent months, and these changes will continue to affect Council’s rates and property database as they are issued up to 30 June 2026.



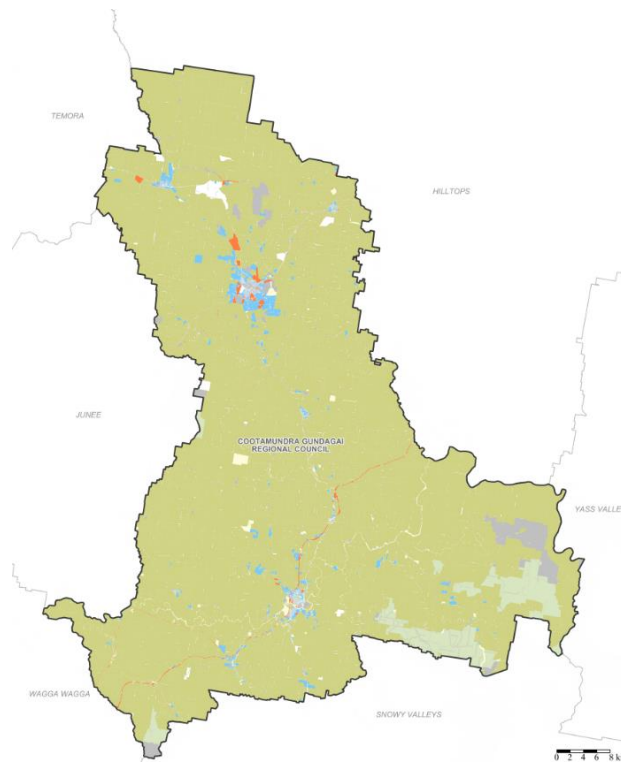
Rating Structures

Council aims to derive revenue from ordinary rates for each rating category as outlined in the table below.

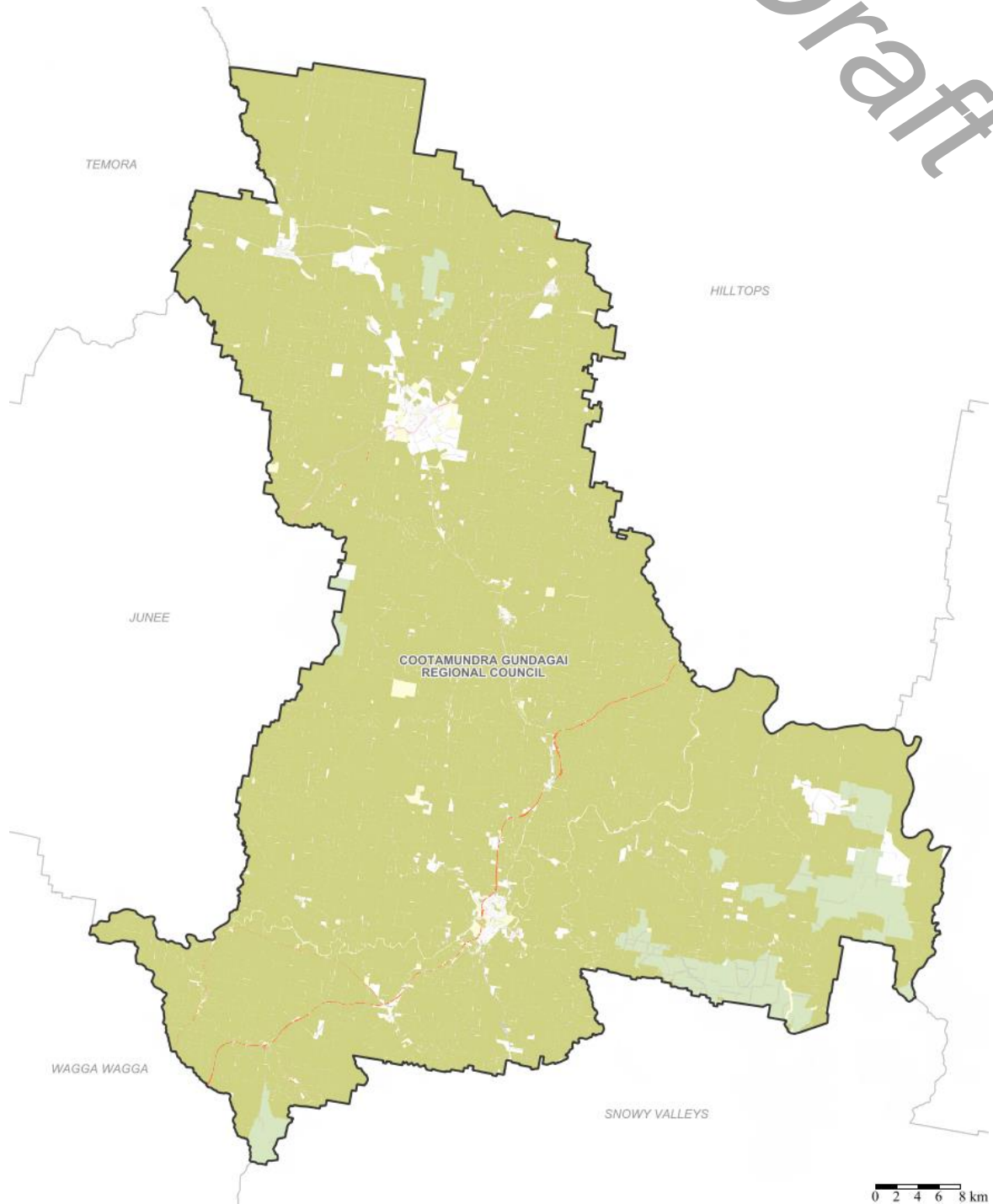
The rating structure uses an ad-valorem component (multiplied by the land value of the property as determined by the Valuer-General), together with a base amount component of \$427.00 applied to all rateable assessments.

Rating Category (s514-518)	Number of Assessments	Ad Valorem Rate	Base Amount \$	Total Base Rate	Land Value	2026/27 Estimated Income	% Yield
Farmland	1296	0.1273	\$427.00	553,392	\$3,987,385,105	\$5,629,333	46.55%
Residential	4754	0.401	\$427.00	2,029,958	\$767,000,130	\$5,105,629	42.22%
Business	519	1.2607	\$427.00	221,613	\$90,223,780	\$1,359,064	11.24%
Mining	0	0	\$427.00	-	-	-	-

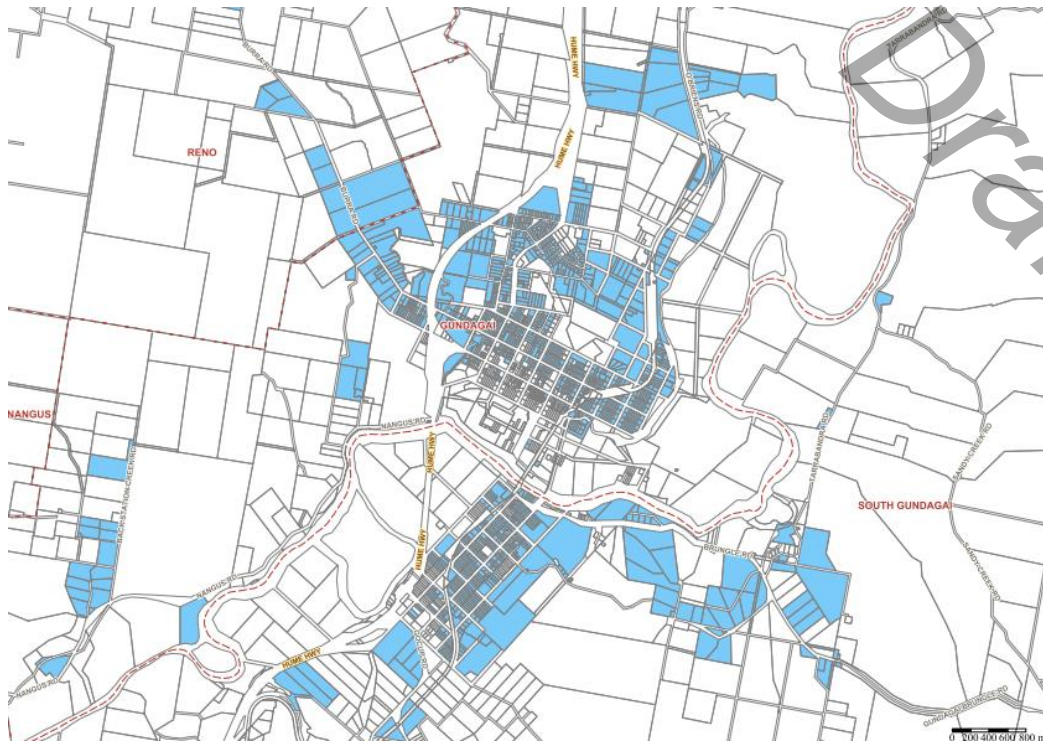
Rate Categorisation by Map



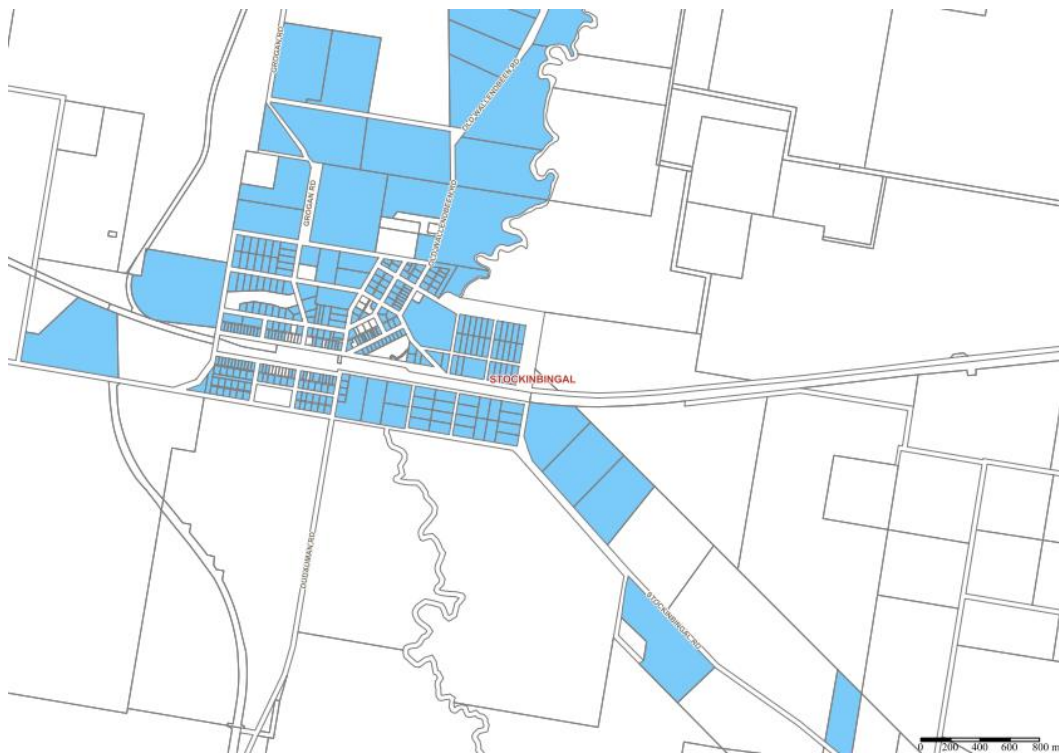
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Farmland



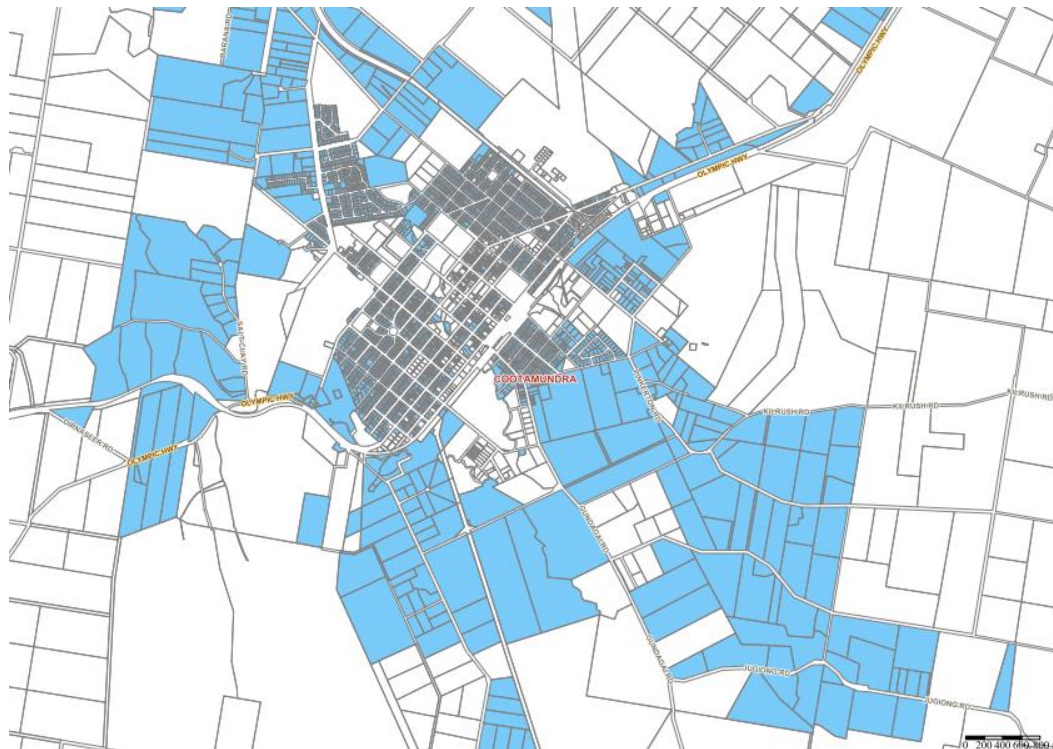
Residential Gundagai



Residential Stockinbingal



Residential Wallendbeen



Residential Cootamundra



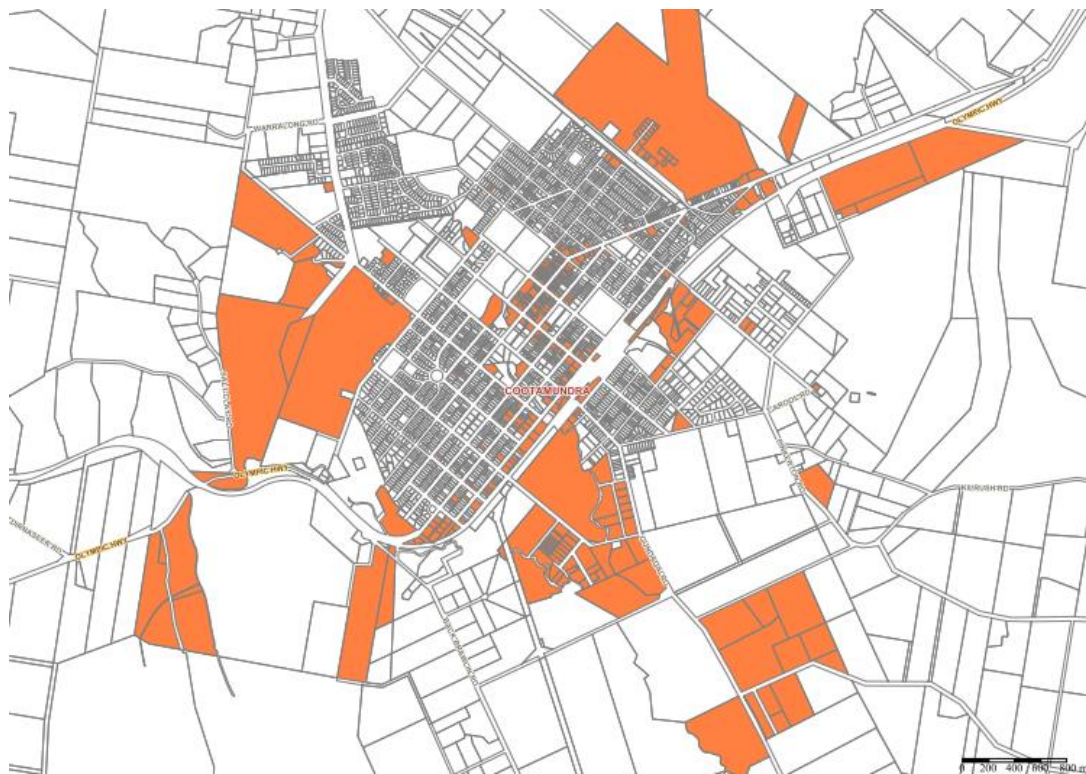
Business Gundagai



Business Stockinbingal



Business Wallendbeen



Business Cootamundra

CHARGES

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Council proposes to levy annual and service charges for the following:

- Domestic Waste Management Charges (Section 496 LGA), including Organic/Green Waste collection and Vacant charges)
- Residential Waste Management Charges – Other (Section 501 LGA)
- Non-Residential Waste Management Charges (Section 501 LGA)
- Rural Waste Charge (Section 501 LGA)
- Stormwater Management Service Charges (Section 496A LGA)
 - Residential
 - Residential Strata
 - Business (Non-Residential)
 - Business (Non-Residential) Strata
- Water Access Charges (Section 501 LGA)
- Sewer Access Charges (Section 501 LGA)
- Water Consumption (Usage) Charges (Section 502 LGA)
- Non-Residential Sewer Usage Charges (Section 502 LGA)
- (Non-Residential) Liquid Trade Waste Charges (Section 501/502 LGA)
- On-Site Sewerage Management Administration Charge (Section 501 LGA)

PRO-RATA SERVICE CHARGE

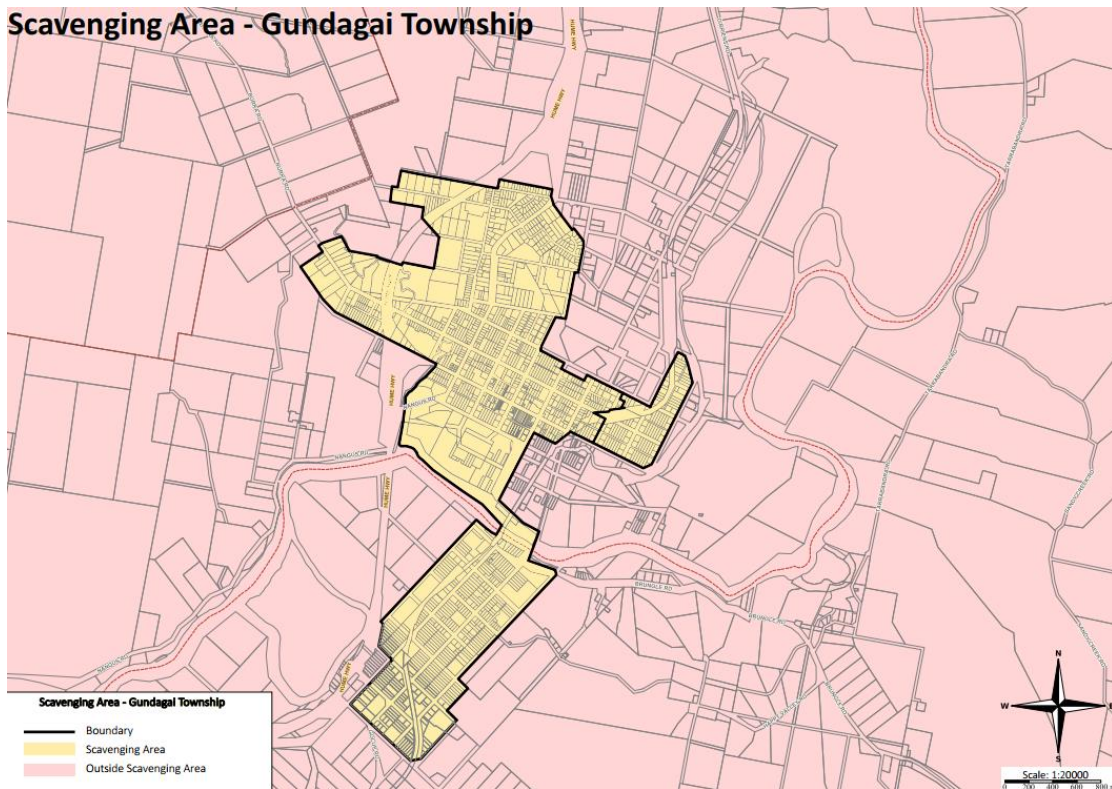
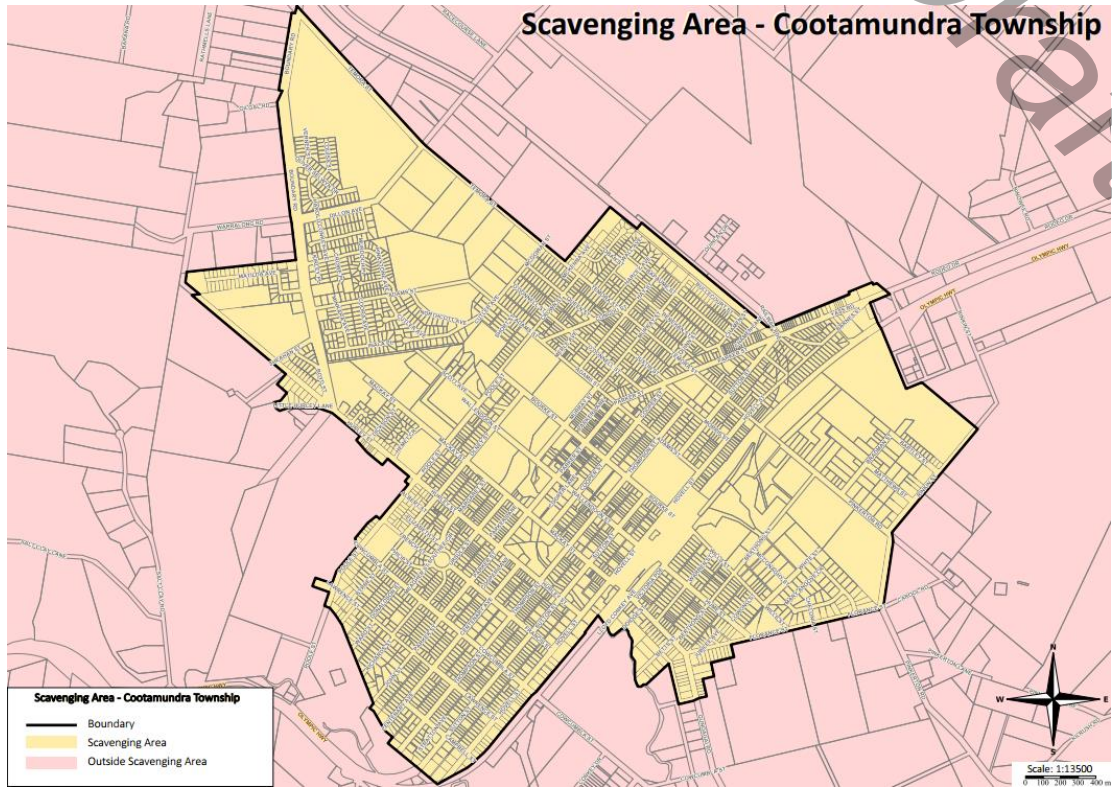
The levying of service charges will be calculated pro-rata for the time that the service was made available. In instances where a historical service charge adjustment is required, this will be limited to the reimbursement or refund (or levy) of one previous financial year, in addition to the current financial year, where applicable.

WASTE MANAGEMENT CHARGES

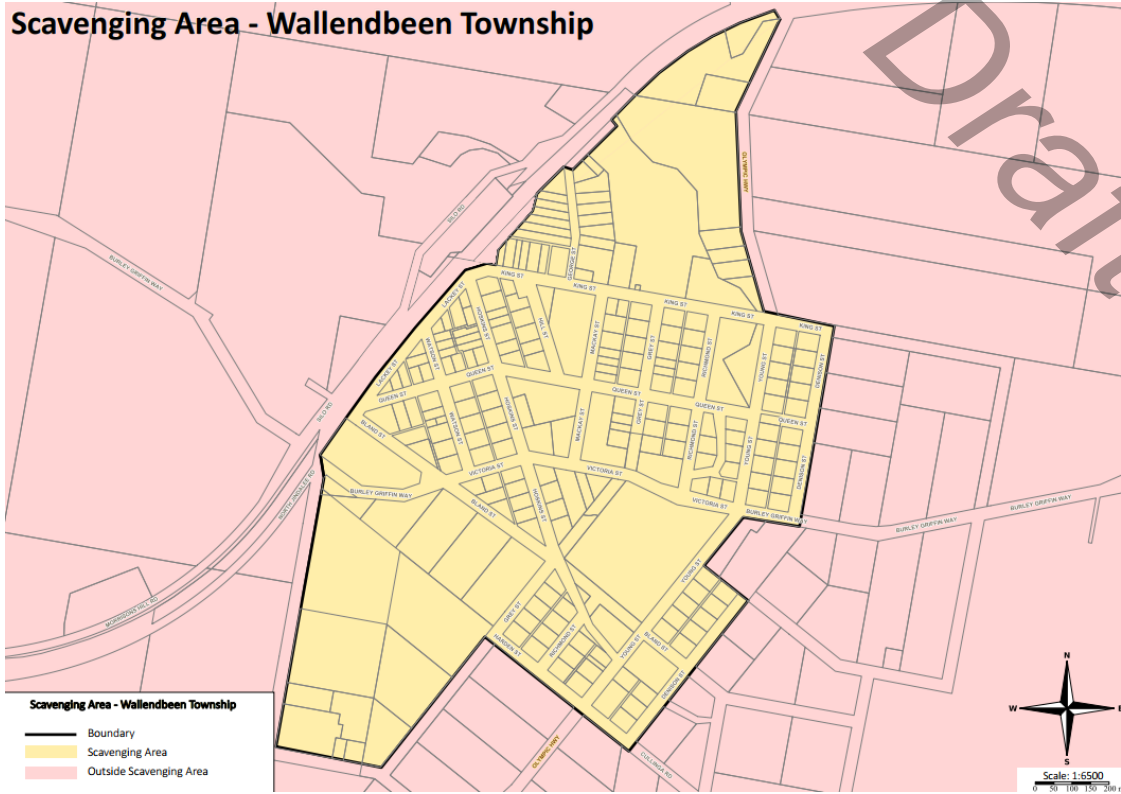
Charge Description	Amount \$	Service Count	2026/27 Estimated
Domestic Waste Management Annual Charge per service (1 service per Assessment)	\$619.50	3,899	\$2,412,431
Organics/Green Waste Annual Charge per service (1 service per Assessment)	\$80.85	4,219	\$341,106
Residential Waste Management – Other Annual Charge per service (1 service per Assessment)	\$619.50	325	\$201,338
Rural Waste Charge Annual Charge per Assessment	\$91.35	1,954	\$178,498
Unoccupied (Vacant) Waste Annual Charge per	\$91.35	166	\$15,164
Commercial Waste Management Annual Charge per Service	\$619.50	791	\$490,025
Additional Rural Waste Charges Annual Charge per additional bin	\$91.35	2	\$183

Scavenging Area Maps

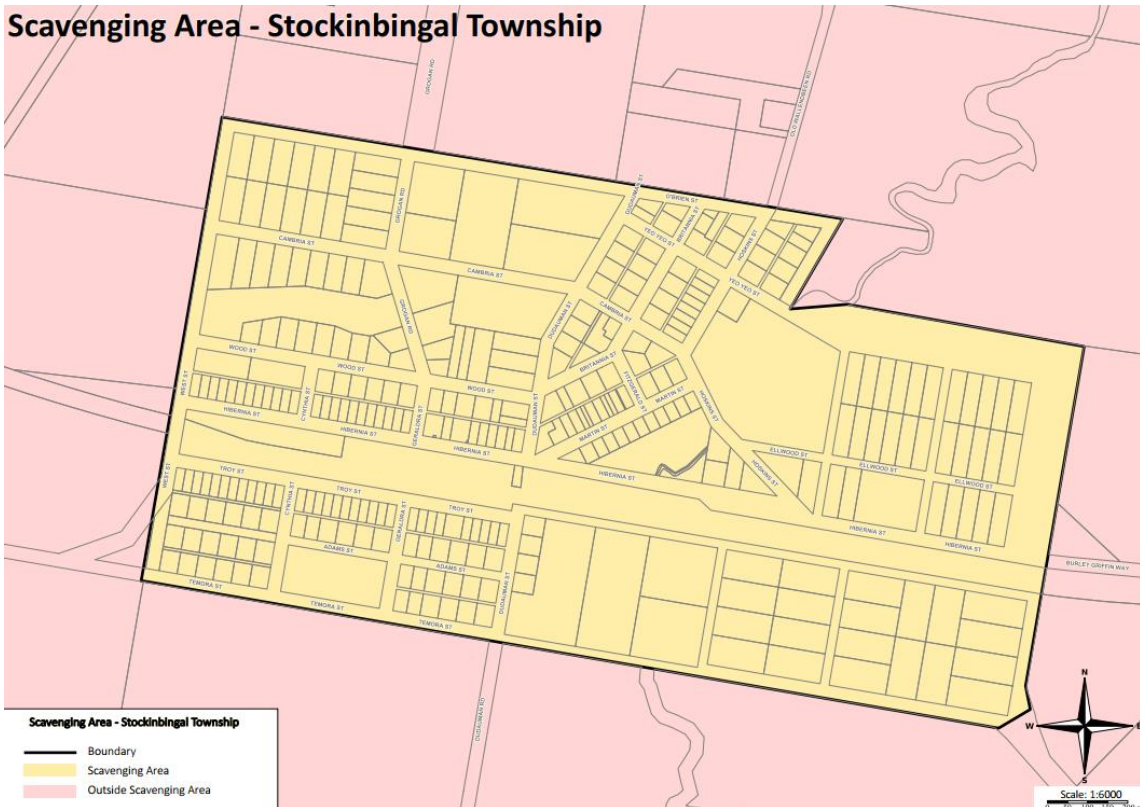
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Scavenging Area - Wallendbeen Township



Scavenging Area - Stockinbingal Township



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STORMWATER MANAGEMENT SERVICE CHARGES

Council levies annual Stormwater Management Charges to both residential and business properties, subject to exemptions under the Local Government Act, 1993. All revenue generated is applied to stormwater management improvements.

Charge Description	Amount \$	Service Count	2026/27 Estimated Yield
Residential Stormwater Management Annual Charge	\$25.00	3,211	\$80,275
Residential Strata Stormwater Management Annual Charge	\$12.50	142	\$1,775
Business (Non-Residential) Stormwater Management *** \$25.00 per 350 square metres of land size, or part there of Annual Charge – Maximum \$250.00	***	1,833	\$45,825
Business (Non-Residential) Strata Stormwater Management *** The greater of \$5.00, or the assessment’s proportion of the charge that would apply if the total land area was not strata’d. Annual Charge	***	20	\$100

ON-SITE SEWERAGE MANAGEMENT ADMIN CHARGE

Charge Description	Amount \$	Service Count	2026/27 Estimated
On-Site Sewerage Management Administration Charge Annual Charge	\$55.00	1,610	\$88,550

WATER ACCESS CHARGES

The purpose of the annual charges for water supply services proposed to be made under section 501 of the Local Government Act 1993 is for both the provision of delivery of services to parcels with an existing service, and the proposed provision of services to parcels to which an extended reticulated supply is proposed to be provided by Council.

Charge Description	Residential Charge Amount	Service Count	2026/27 Estimated Yield Residential	Non-Residential Charge Amount	Service Count	2026/27 Estimated Yield Non-Residential
Strata Water Access Charge (per Strata Title)	\$537		(included in 20mm below)	\$537		(Included in 20mm below)
Water Access Charge 20mm	\$537	3,769	\$2,023,953	\$537	428	\$229,836
Non-Residential Community Water Access Charge 20mm				\$268	37	\$9,897
Water Access Charge 25mm	\$842	45	\$37,871	\$842	59	\$49,653
Non-Residential Community Water Access Charge 25mm				\$421	8	\$3,365
Water Access Charge 32mm	\$1,327	14	\$18,572	\$1,327	1	\$21,226
Non-Residential Community Water Access Charge 32mm				\$663	-	\$0
Water Access Charge 40mm	\$2,072	14	\$29,014	\$2,072	24	\$49,738
Non-Residential Community Water Access Charge 40mm				\$1036	3	\$3,109
Water Access Charge 50mm	\$3,368	7	\$22,579	\$3,368	34	\$114,526
Non-Residential Community Water Access Charge 50mm				\$1,619	4	\$6,477
Water Access Charge 63mm	\$5,143		-	\$5,143	1	\$5,143
Water Access Charge 75mm	\$7,577		-	\$7,577	2	\$15,155
Water Access Charge 80mm	\$8,291		-	\$8,291	2	\$16,581
Non-Residential Community Water Access Charge 80mm				\$4,145	1	\$4,145
Water Access Charge 100mm	\$13,473		\$0	\$13,473	5	\$67,332
Non-Residential Community Water Access Charge 100mm				\$6,477	-	\$0
Vacant Water Access Charge	\$517	101	\$52,217	\$517	46	\$23,782
Vacant Non-Residential Water Access Charge				\$259	4	\$1,034

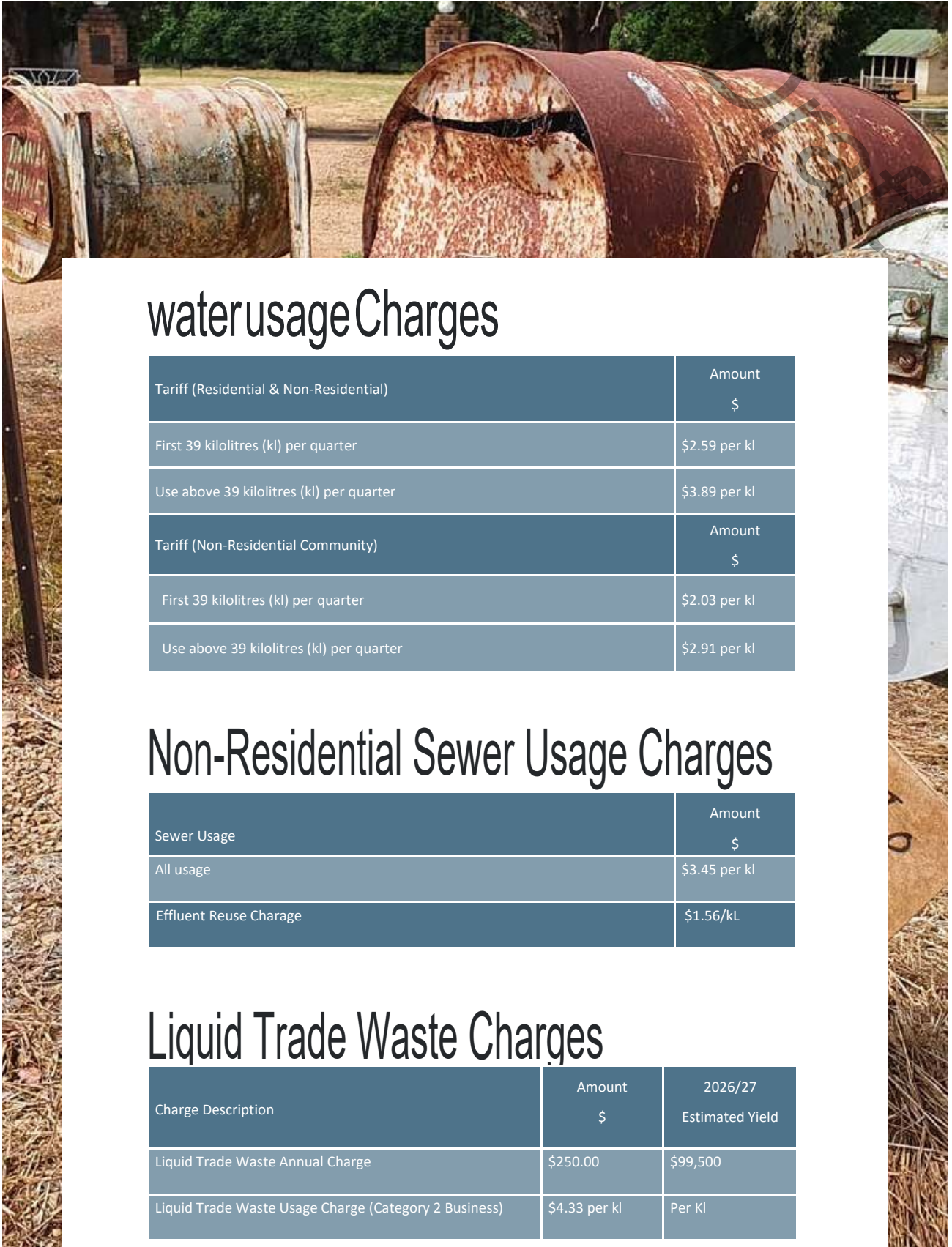


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SEWER ACCESS CHARGES

The purpose of the annual charges for sewer supply services proposed to be made under section 501 of the Local Government Act 1993 is for both the provision of delivery of services to parcels with an existing service, and the proposed provision of services to parcels to which an extended reticulated supply is proposed to be provided by Council.

Charge Description	Residential Charge Amount	Service Count	2026/27 Estimated Yield	Non-Residential Charge Amount	Service Count	2026/27 Estimated Yield
Residential Sewer Access Charge	\$749.00	3,427	\$2,566,764	-		-
Non-Residential Sewer Access Charge 20mm	-		-	\$624	331	\$206,657
Non-Residential Community Sewer Access Charge 20mm				\$312	44	\$13,735
Non-Residential Sewer Access Charge 25mm	-		-	\$749	44	\$33,225
Non-Residential Community Sewer Access Charge 25mm				\$384	14	\$5,371
Non-Residential Sewer Access Charge 32mm	-		-	\$908	16	\$14,535
Non-Residential Community Sewer Access Charge 32mm				\$448	-	\$0
Non-Residential Sewer Access Charge 40mm	-		-	\$1,246	16	\$19,932
Non-Residential Community Sewer Access Charge 40mm				\$599	5	\$2,995
Non-Residential Sewer Access Charge 50mm	-		-	\$1,558	24	\$1,558
Non-Residential Community Sewer Access Charge 50mm				\$749	6	\$4,493
Non-Residential Sewer Access Charge 63mm	-		-	\$1,962	1	\$1,962
Non-Residential Sewer Access Charge 75mm	-		-	\$2,337	2	\$4,674
Non-Residential Sewer Access Charge 80mm	-		-	\$2,396	1	\$2,396
Non-Residential Community Sewer Access Charge 80mm				\$1,198	1	\$1,198
Non-Residential Sewer Access Charge 100mm	-		-	\$3,117	1	\$3,117
Non-Residential Community Sewer Access Charge 100mm				\$1,498	3	\$4,495
Vacant Sewer Access Charge	\$438.00	122	\$53,409	\$456	70	\$31,904
Vacant Non-Residential Community Sewer Access Charge				\$219	9	\$1,970



waterusage Charges

Tariff (Residential & Non-Residential)	Amount \$
First 39 kilolitres (kl) per quarter	\$2.59 per kl
Use above 39 kilolitres (kl) per quarter	\$3.89 per kl
Tariff (Non-Residential Community)	Amount \$
First 39 kilolitres (kl) per quarter	\$2.03 per kl
Use above 39 kilolitres (kl) per quarter	\$2.91 per kl

Non-Residential Sewer Usage Charges

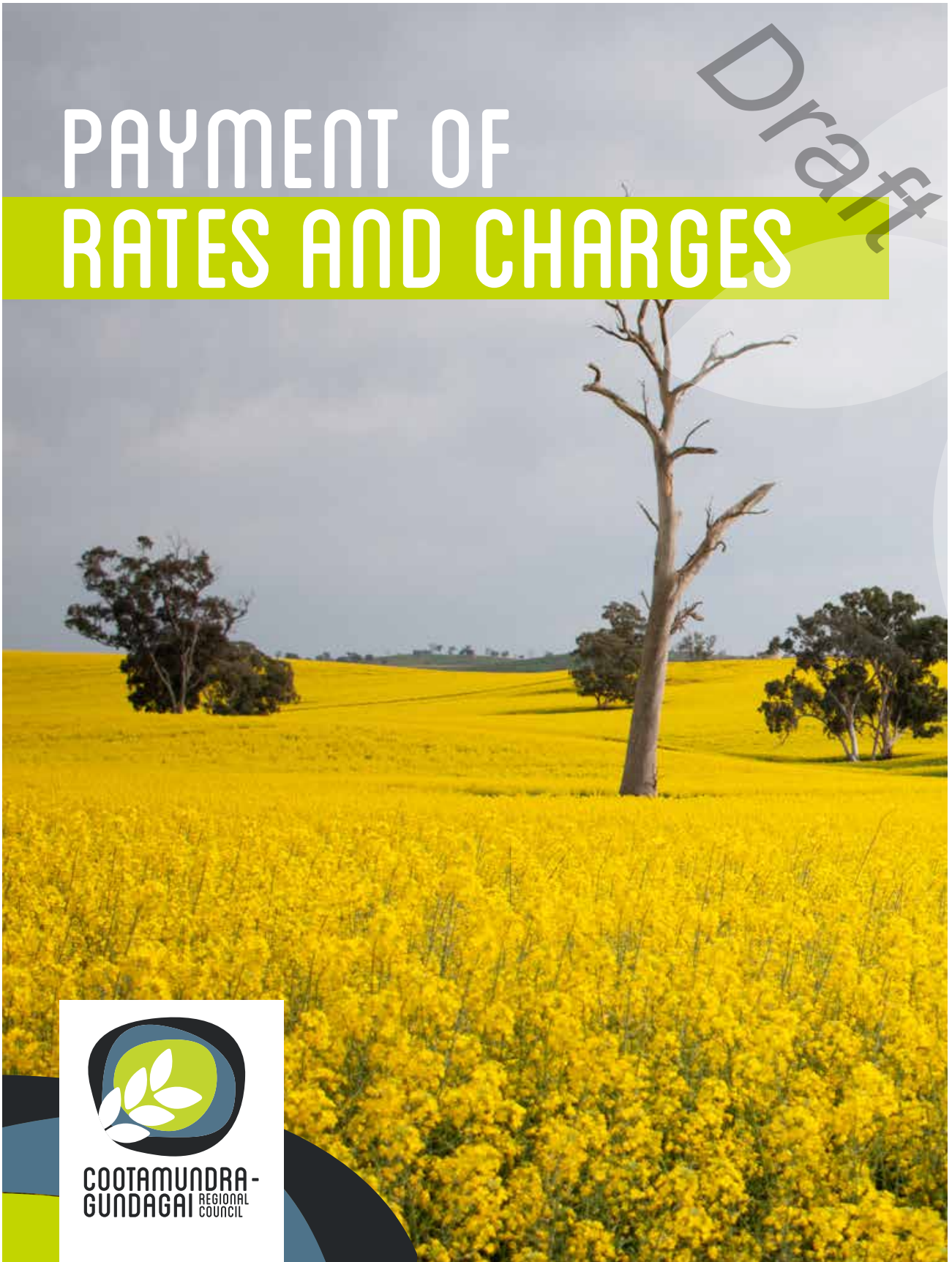
Sewer Usage	Amount \$
All usage	\$3.45 per kl
Effluent Reuse Charge	\$1.56/kl

Liquid Trade Waste Charges

Charge Description	Amount \$	2026/27 Estimated Yield
Liquid Trade Waste Annual Charge	\$250.00	\$99,500
Liquid Trade Waste Usage Charge (Category 2 Business)	\$4.33 per kl	Per Kl

PAYMENT OF RATES AND CHARGES

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PAYMENT ARRANGEMENTS

Council land rates and annual charges are paid in a single annual payment or by quarterly instalments. If a payment is made by a single annual payment, it is due by 31 August, and if it is paid by quarterly instalments it is due by 31 August, 30 November, 28 February and 31 May.

On or before 31 October, 31 January and 30 April, Council will send reminder notices (Instalment Notices) separately from the Rates Notice to each person paying by quarterly instalments. (s.562 NSW Local Government Act 1993). For the payment of rates and charges, Council accepts payment by BPay, BPoint (telephone and online), cheque, money order, credit card, EFTPOS, and cash. Note that payments cannot be made by direct credit to Council's bank account.

Council provides an optional direct debit facility for the payment of rates and charges periodically (weekly, fortnightly, monthly or quarterly on nominated due dates). If a scheduled direct debit is dishonoured, a \$15.00 fee in addition to any applicable bank charges will be added onto the rates and charges balance owing. There is no discount available for early payment of rates and charges.

INTEREST ON OVERDUE RATES AND CHARGES

Interest on overdue rates and charges shall be set in accordance with section 566(3) of the NSW Local Government Act 1993, applying the maximum rate of interest payable as determined by the Minister of Local Government. The interest rate on overdue rates and charges that is to apply for the year from 1 July 2026 to 30 June 2027 is 10.50% per annum, calculated daily.

A three day grace period will apply so that interest will not be charged on overdue balances paid within three days of the due date. If an overdue balance is not paid within the three day grace period, interest will be charged based upon the number of days since the account became overdue.

DEBT RECOVERY

Council has a responsibility to recover monies owing to it in a timely, efficient and effective manner, to finance its operations and to ensure effective cash flow management.

Council aims to ensure effective control over debts owed to Council, including overdue rates, fees, charges, and interest, and to establish debt recovery procedures for the efficient collection of receivables and management of outstanding debts, including deferment and alternative payment arrangements in accordance with Council's Debt Recovery Policy, and relevant Ministerial advices and legislation.

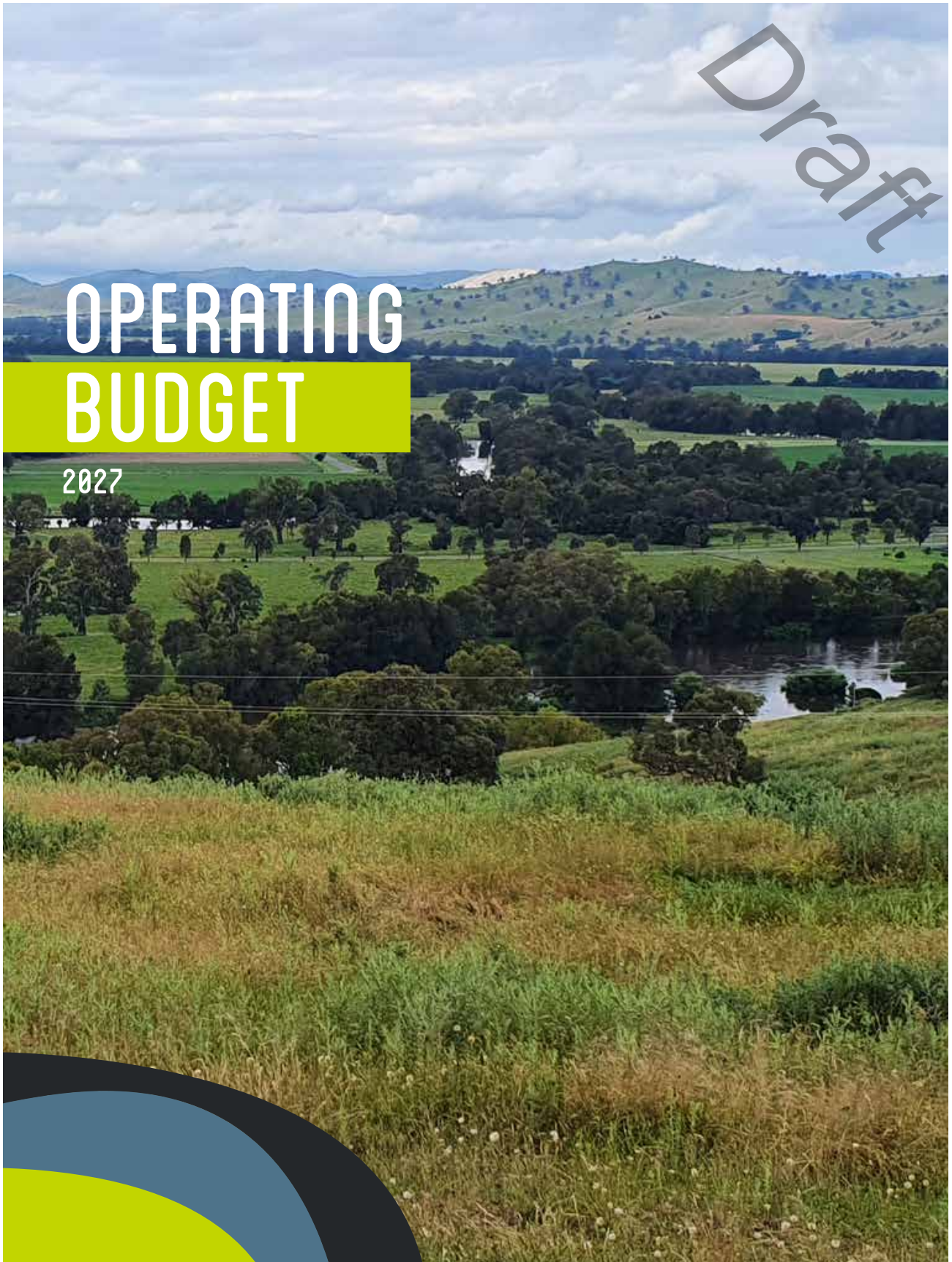
HARDSHIP ASSISTANCE

Council recognises that there are cases of genuine financial hardship requiring the appropriate respect of the circumstances, especially in light of the economic circumstances and difficulties that have resulted from Covid-19, Rate Harmonisation, and Special Rate Variation.

Council's Rates and Charges Financial Hardship Policy, and relevant Ministerial advices and related legislation, have established guidelines for the assessment of hardship applications applying the principles of fairness, integrity, confidentiality, and compliance with relevant statutory requirements.

COPIES OF NOTICES

The fee to reproduce and supply a copy of a previously issued Rates or Water & Sewer charges notice will be \$15.00 per notice, payable in advance. A copy of a previously issued notice shall only be supplied to the owner of the property (or their nominated and correctly authorised agent) for the period of which the notice is requested.



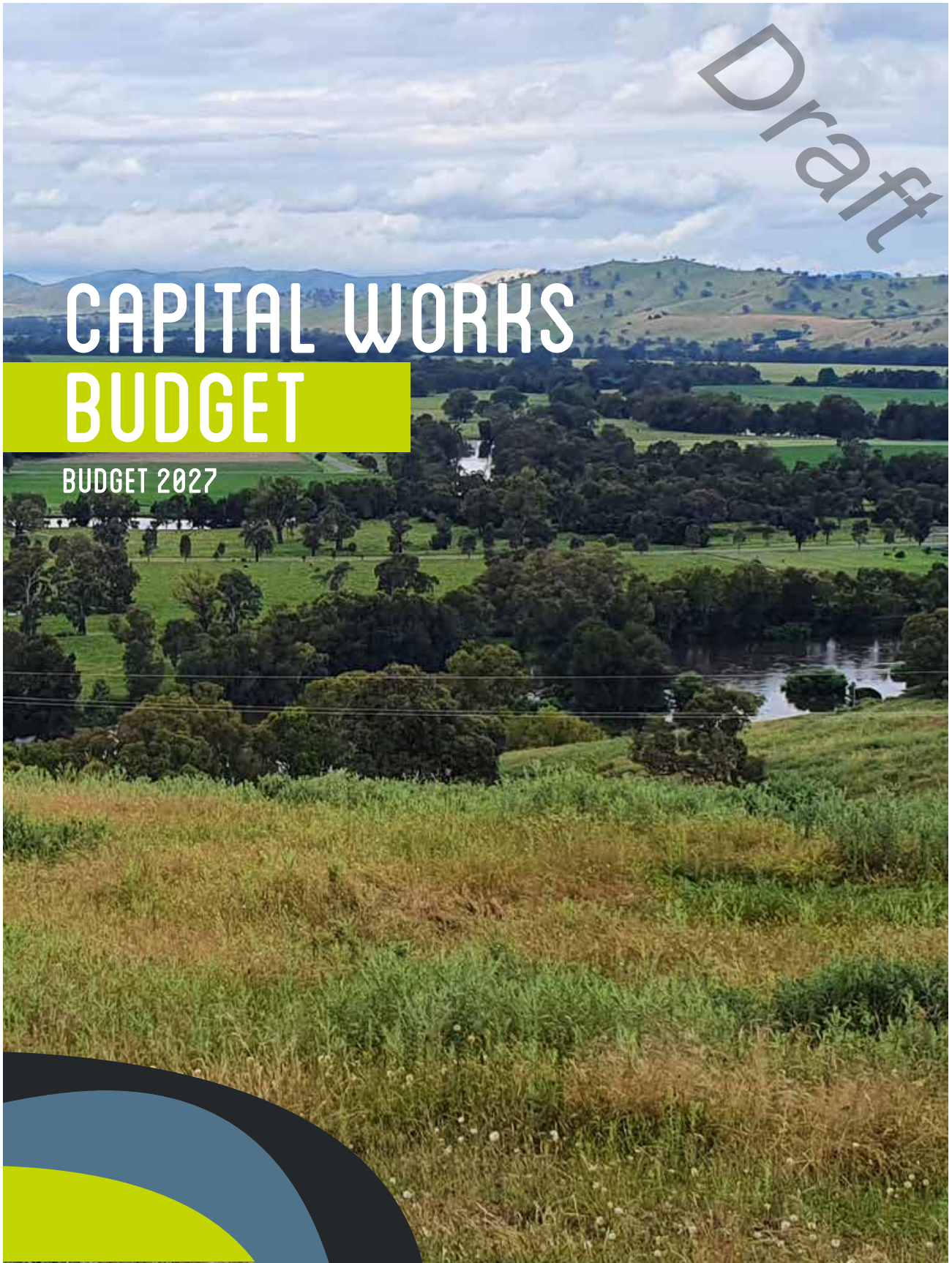
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**CGRC 2027 Budget
Income Statement by Department**

Department	Task Type	Group Description	Sum of Budget 2027
Building Department	Income	Capital Grants and Contributions	-
		Rates	(98,004)
		User Charges & Fees	(383,250)
	Income Total		(481,254)
	Expense	Employee & Oncosts	1,432,552
		Materials & Contracts	622,610
	Expense Total		2,055,162
Building Department Total			1,573,908
Business Department	Income	Operating Grants & Contributions	(148,500)
		Other Revenues	(5,775)
		User Charges & Fees	(125,047)
	Income Total		(279,322)
	Expense	Employee & Oncosts	1,871,517
		Materials & Contracts	1,833,052
Other Expenses		45,000	
	Expense Total		3,749,569
Business Department Total			3,470,247
Engineering Cootamundra	Income	Operating Grants & Contributions	(1,303,043)
		Other Revenues	(343,000)
		User Charges & Fees	(170,754)
		Plant Hire - Internal Usage	(2,600,000)
		Stormwater Management Charge	(76,785)
		Sale of P&E	(73,951)
		State Roads Income	(3,800,000)
	Income Total		(8,367,533)
	Expense	Emergency Services Levy	400,000
		Employee & Oncosts	2,561,952
		Materials & Contracts	4,047,345
		Materials & Contracts - State Roads	2,844,102
		Employee & Oncosts - State Roads	608,875
		Expense Total	
Engineering Cootamundra Total			2,094,742
Engineering Gundagai	Income	Operating Grants & Contributions	(1,445,367)
		Other Revenues	(249,500)
		User Charges & Fees	(139,331)
		Plant Hire - Internal Usage	(1,600,000)
		Stormwater Management Charge	(51,190)
		Sale of P&E	(129,498)
	Income Total		(3,614,887)
Expense	Emergency Services Levy	400,000	
	Employee & Oncosts	2,108,501	
	Materials & Contracts	4,047,477	
	Expense Total		6,555,978
Engineering Gundagai Total			2,941,092
Executive Department	Income	Operating Grants & Contributions	(40,000)
		Income Total	(40,000)
	Expense	Employee & Oncosts	1,683,666
		Materials & Contracts	504,635
		Mayor & Councillor Expenses	242,892
	Expense Total		4,931,193
Executive Department Total			4,891,193
Finance Department	Income	Capital Grants and Contributions	(1,966,504)
		Interest Income	(806,818)
		Operating Grants & Contributions	(6,411,818)
		Other Revenues	(189,000)
		User Charges & Fees	(31,500)
		Pension Concession	(257,250)
	Income Total		(9,662,890)
	Expense	Depreciation	11,960,421
		Employee & Oncosts	1,020,632
		Materials & Contracts	(2,449,590)
Pension Concession		564,362	
	Expense Total		11,095,825
Finance Department Total			1,432,935

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Rates Cootamundra	Income	Rates	(7,256,416)
	Income Total		(7,256,416)
Rates Cootamundra Total			(7,256,416)
Rates Gundagai	Income	Rates	(4,837,610)
	Income Total		(4,837,610)
Rates Gundagai Total			(4,837,610)
Services Cootamundra	Income	Operating Grants & Contributions	(33,000)
		Other Revenues	(144,479)
		Rates	(2,403,551)
		User Charges & Fees	(1,020,807)
	Income Total		(3,601,837)
	Expense	Employee & Oncosts	2,311,045
		Materials & Contracts	5,847,304
	Expense Total		8,158,349
Services Cootamundra Total			4,556,513
Services Gundagai	Income	Operating Grants & Contributions	(33,000)
		Other Revenues	(965,572)
		Rates	(1,238,193)
		User Charges & Fees	(431,080)
	Income Total		(2,667,845)
	Expense	Employee & Oncosts	1,270,013
		Materials & Contracts	2,648,906
	Expense Total		3,918,919
Services Gundagai Total			1,251,075
Sewer Cootamundra	Income	Interest Income	(117,119)
		Rates	(1,891,723)
		User Charges & Fees	(406,577)
	Income Total		(2,415,418)
	Expense	Depreciation	797,564
		Employee & Oncosts	333,088
		Materials & Contracts	803,044
	Expense Total		1,933,696
Sewer Cootamundra Total			(481,722)
Sewer Gundagai	Income	Interest Income	(78,079)
		Rates	(1,261,149)
		User Charges & Fees	(211,551)
	Income Total		(1,550,779)
	Expense	Depreciation	410,866
		Employee & Oncosts	242,483
		Interest Expense	26,794
		Materials & Contracts	334,090
		Loan Repayments	405,667
	Expense Total		1,419,900
Sewer Gundagai Total			(130,879)
Water Cootamundra	Income	Interest Income	(179,582)
		Rates	(1,717,979)
		User Charges & Fees	(1,996,157)
	Income Total		(3,893,718)
	Expense	Depreciation	384,608
		Employee & Oncosts	405,341
		Interest Expense	40,154
		Materials & Contracts	329,191
		Bulk Water	2,184,000
		Loan Repayments	413,793
	Expense Total		3,757,087
Water Cootamundra Total			(136,631)
Water Gundagai	Income	Interest Income	(119,721)
		Rates	(1,145,319)
		User Charges & Fees	(1,022,353)
	Income Total		(2,287,394)
	Expense	Depreciation	198,132
		Employee & Oncosts	290,026
		Interest Expense	103,000
		Materials & Contracts	613,361
		Loan Repayments	306,000
	Expense Total		1,510,519
Water Gundagai Total			(776,875)
Grand Total			8,591,572



CAPITAL EXPENDITURE PROGRAM 2027	Previous Year Budget	WO	Manager	TOTAL	REVENUE	GRANT	RESERVE	LOAN
Capital Income								
Plant Disposal - Gundagai (Reduced program)	(325,000)	3811	Hogg	(272,000)			(272,000)	
Plant Disposal - Coota (Reduced program)	(325,000)	3812	Brodie	(272,000)			(272,000)	
Section 7.12 Developer Contributions	(160,000)	GL3001	Dawes	(160,000)			(160,000)	
Bridges - Cootamundra								
Adams St Causeway (Renewal)	-	New	Brodie	280,000	280,000			
Bridge Assessment & Strengthening Investigation	20,000	4736	Brodie	20,000	20,000			
Bridges - Gundagai								
Bridge Assessment & Strengthening Investigation	20,000	4737	Hogg	20,000	20,000			
Brawlin Rd (Replace 3500 dia corrugated pipe)	-	New	Hogg	275,000	275,000			
Buildings - Cootamundra								
Buildings - Capital Budget Only	50,000	4397	Lowe	50,000	50,000			
Wallenbeen Hall (Heritage) - three new fire exit double doors	-	New	Lowe	15,000	15,000			
Buildings - Gundagai								
Buildings - Capital Budget Only	50,000	3346	Ewings	50,000	50,000			
Gundagai Council Chambers - Waterproofing and glazing	-	4740	Ewings	70,000	70,000			
Plant & Equipment - Cootamundra								
Computer hardware replacement	25,000	1172	Cody	25,000	25,000			
Plant Replacement - Coota (Reduced)	1,300,000	3810	Brodie	1,000,000			1,000,000	
Plant & Equipment - Gundagai								
Computer hardware replacement	25,000	1172	Cody	25,000	25,000			
Plant Replacement - Gundagai (Reduced)	1,300,000	3809	Hogg	1,000,000			1,000,000	
Roads - Cootamundra								
Brodie								
2026-27 Flood Management - study for Wallendbeen and Muttama	-	New	Brodie	198,000	39,600	158,400		
Heavy Patching - Local Roads & Town Streets (R2R)	728,859	2683	Brodie	650,290		650,290		
Reseals - Local Roads & Town Streets (FAG)	1,000,000	2683	Brodie	1,000,000		1,000,000		
Heavy Patching - Regional Roads (Block Grant)	-	2683	Brodie	115,200		115,200		
Reseals - Regional Roads (Block Grant)	125,000	2683	Brodie	152,124		152,124		
Roads - Gundagai								
Heavy Patching - Local Roads & Town Streets (R2R)	623,859	2684	Hogg	765,490		765,490		
Reseals - Local Roads & Town Streets (FAG)	1,000,000	2684	Hogg	1,000,000		1,000,000		
Heavy Patching - Regional Roads	-	2684	Hogg					
Reseals - Regional Roads (Block Grant)	125,000	2684	Hogg	125,000		125,000		
Sewer - Cootamundra								
Sewer Vent Pipe Replacement	75,000	3769	Brodie	85,000			85,000	
Sewer Treatment Plant Upgrade - Sludge Lagoon Reduced from previous budget of \$500k	-	3760	Brodie	400,000			400,000	
Sewer Mains Replacement (Reduced)	1,000,000	4753	Brodie	500,000			500,000	
Sewer Main Root Removal Program	-	New	Brodie	100,000			100,000	
Sewer Modelling	20,000	4418	Brodie	25,000			25,000	
Sewer - Gundagai								
Sewer Mains Replacement	470,000	4430	Hogg	470,000			470,000	
Gundagai Riverside caravan park sewer pump station upgrade	-	3765	Hogg	150,000			150,000	
Sewer Modelling (Reduced)	50,000	4454	Hogg	25,000			25,000	
Waste - Cootamundra								
CCTV (New) - recommendation from Waste Audit	-	New	Lowe	25,000			25,000	
Water - Cootamundra								
Water Mains Replacement	500,000	3752	Brodie	500,000			500,000	
Water Modelling & Investigation Work	20,000	4417	Brodie	20,000			20,000	
Water - Gundagai								
Extension of Gundagai Water Supply to the Dog on the Tuckerbox site	2,400,000	1515	Hogg	2,533,500				2,533,500
Water Modelling & Investigation Work	50,000	4455	Hogg	50,000			50,000	
Water Mains Replacement	470,000	4727	Hogg	470,000			470,000	
Raw Water Pump (Construct)	150,000	4759	Hogg	450,000			450,000	
TOTAL CAPITAL EXPENDITURE:				11,935,604	869,600	3,966,504	4,566,000	2,533,500

OPTIONAL CAPITAL EXPENDITURE FOR 2027	Previous Year Budget	WO	MANAGER	TOTAL	REVENUE	GRANT	RESERVE	LOAN
Bridges - Cootamundra								
Muttuma Rd - Culling Creek (Design Only)	-	New	Brodie	200,000	200,000			
Bridges - Gundagai								
Detroit Rd Causeway (Replace)	130,000	4677	Hogg	130,000	130,000			
Buildings - Gundagai								
River Caravan Park - Building roofing and Gutter (Renewal)	-	4741	Ewings	45,000	45,000			
Cemeteries								
Cemetery Masterplan Cootamundra (Stage 1 - Implementation)	-	4742	Lowe	60,000			60,000	
Lawn Cemetery - New Beam and irrigation - Gundagai	60,000	4743	Ewing	60,000			60,000	
Recreation - Cootamundra								
Netting for Albert Park cricket / Livvi's place (Safety issue)	-	New	Lowe	30,000	30,000			
Stockinbingal Tennis Club (Replace flooring, roof and insulation)	-	New	Lowe	40,000	40,000			
Recreation - Gundagai								
Street Tree Management Plan Implementation	50,000	4748	Ewing	50,000	50,000			
Roads - Cootamundra								
			Brodie					
Villages Water Filling Stations (Investigation)	20,000	4810	Brodie	20,000	20,000			
Roads - Gundagai								
Gocup Rd Traffic Island (D&C)	50,000	4721	Hogg	50,000	50,000			
First Ave (Stage 4 - Byron St to Homer St) Construct	390,000	4722	Hogg	550,000	550,000			
Stormwater Gundagai								
Tor St (Construction)	20,000	4726	Hogg	250,000			250,000	
Footpaths - Cootamundra								
PAMP Footpath Project	-	New	Brodie	187,500		187,500		
Footpaths - Gundagai								
Hanley St (West St to High School)	-	New	Hogg	100,000	100,000			
Waste - Gundagai								
Boundary Fencing with Signage 850m	-	New		42,500			42,500	
Installation of Groundwater bores x4	-	New		20,000			20,000	
Installation of Solar and Battery system and additional CCTV Cameras	-	New	Ewing	22,000			22,000	
Water - Cootamundra								
Reservoir 1 & 2 - Renewal of outlet valves & pits	-	New	Brodie	350,000			350,000	
Reservoir 1 & 2 - Upgrade to Chlorinators	-	New	Brodie	500,000			500,000	
Reservoir 1 & 2 - Provison of all weather access	-	New	Brodie	55,000			55,000	
TOTAL CAPITAL EXPENDITURE:				2,762,000	1,215,000	187,500	1,359,500	-



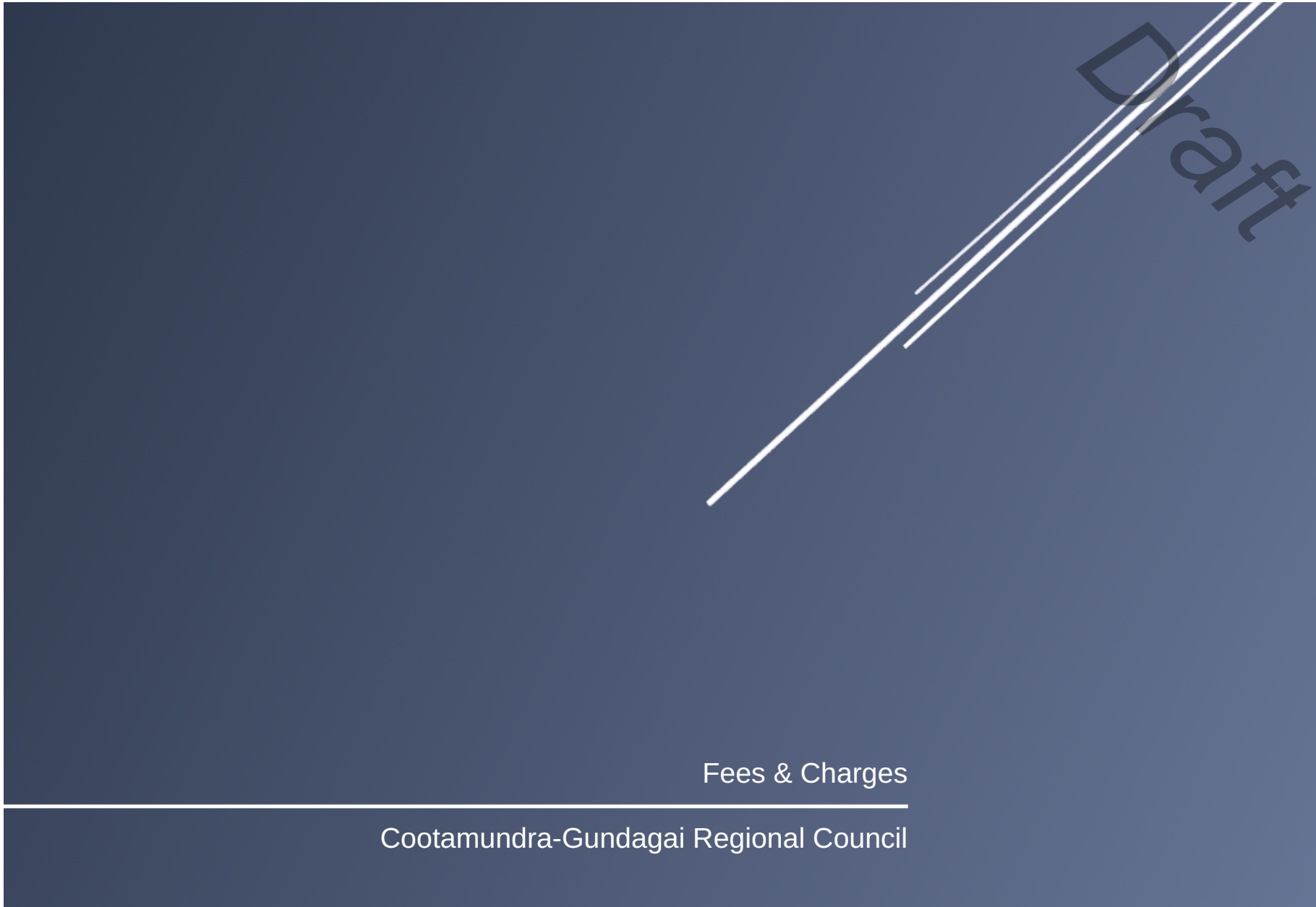


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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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Cootamundra-Gundagai Regional Council

ADMINISTRATION

ADMINISTRATION AND OFFICE FEES

Rates & Water Refund Requests/Balance Transfers between Rates & Water or Assessments	\$20.00	\$20.00	per transaction
Merchant Surcharge on credit cards over the counter, over the phone or internet. Council note the fee of 1% to be charged at all council Points of Service (POS) for payments made by Credit Card for the purpose of recovering Merchant Fees charged by financial institutions on all comparable transactions.		1.00%	per transaction
Dishonoured cheque or direct debit handling fee	\$15.00	\$15.00	per transaction
Plus bank charge			
Postage		Actual Cost to Council	

ACCESSING AND PRINTING INFORMATION

Photocopying

A4 Black & White	\$0.50	\$0.55	per page
A3 Black & White	\$0.90	\$1.00	per page
A4 Colour	\$1.45	\$1.50	per page
A3 Colour	\$2.70	\$2.95	per page

Printing and publications

All Council documents are free to download from Council's website.

Hardcopy local environment plan and matrix	\$33.00	\$33.00	each
Hardcopy local environment plan maps	\$2 each or \$100 full set		each
Hardcopy development control plan	\$33.00	\$33.00	each

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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Document provision

Re-print or re-email of a rates notice or water and sewer notice	\$10.00	\$15.00	per notice copy
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Government information (Public Access) Act 2009

Additional administrative charges may apply subject to determination of application as provided by the Acts. Charges advised by Council upon determination.

Subject to 50% reduction for financial hardship (set by legislation).

Formal Application	\$30.00	\$30.00	each
Application processing charge	\$30.00	\$30.00	per hour
Internal review	\$40.00	\$40.00	

Property and development information

Information requiring administration or research by council officers	\$135.00	\$142.00	per hour or part hour
Minimum \$50 fee			

Property certificates

Electronic Service Delivery	\$11.00	\$12.00	
Flood Information Certificate	POA.		
Urgency Fee - 2 day delivery	\$164.00	\$172.00	
Section 10.7(2) planning certificate (Sch 4, Part 9, Item 9.7)	\$71.00	\$74.00	Legislated - per certificate
Section 10.7(2) & (5) planning certificate (Sch 4, Part 9, Item 9.7,9.8)	\$178.00	\$185.00	Legislated - per certificate

Rates and property information

Rates – Section 603 certificate	\$100.00	\$105.00	Legislated - per certificate
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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
Rates and property information [continued]			
Statement of water meter readings & water consumption	\$110.00	\$115.00	per meter
Special water meter reading (on request)	\$110.00	\$115.00	per reading
Outstanding notices			
Section 735A outstanding notices certificate (LG Act)	\$75.00	\$79.00	per certificate
Schedule 5 outstanding notices certificate (EPA Act - formerly 121ZP)	\$75.00	\$79.00	per certificate
Copy of large plans and engineering specifications and reports			
Property Imagery Map (A3 maximum)	\$27.20	\$27.90	
A4	\$2.90	\$3.00	per page
A3	\$4.45	\$4.60	per page
A2	\$36.00	\$37.00	per page
A1	\$42.00	\$43.00	per page
A0	\$48.00	\$50.00	per page
Other conveyancing certificates			
Copy of House Drainage Main and Junction Plan	\$85.00	\$89.00	

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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LIBRARIES

PRINTING AND PHOTOCOPYING

A4 printing and photocopying (black and white)	\$0.50	\$0.60	per page
A3 printing and photocopying (black and white)	\$0.90	\$1.00	per page
A4 printing and photocopying (colour)	\$1.45	\$1.50	per page
A3 printing & photocopying (colour)	\$2.80	\$3.00	per page

LAMINATING

Business Card Size	\$0.80	\$0.90	each
A5	\$2.30	\$2.40	each
A4	\$3.70	\$3.70	each
A3	\$6.40	\$6.40	each

RIVERINA REGIONAL LIBRARY FEES

Inter Library Loan - copies or scans	\$5.10	\$5.20	
Inter Library Loan - fee for loan requests from non-reciprocal libraries	\$33.60	\$35.30	Each
Inter Library Loan - from overseas		cost recovery	each
Mobile Library - A4 printing/photocopying (black & white)	\$0.20	\$0.30	per page
Mobile Library - A4 printing/photocopying (colour)	\$1.00	\$1.00	per page
Processing/cataloguing fee for additional items – processed book item with cataloguing	\$5.00-\$35.00 depending on specifications		
	Last year fee \$9.00-\$35.00 depending on specifications		
Processing/cataloguing fee for additional items – processed digitised item with cataloguing and linking	\$13.00-\$29.00 depending on specifications		

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
RIVERINA REGIONAL LIBRARY FEES [continued]			
Processing/cataloguing fee for additional items – processed non-book item with cataloguing (includes DVD/MP3 cases)	\$13.00-\$40.00 depending on specifications	Last year fee \$13.00-\$38.00 depending on specifications	
Replacement charge for lost/damaged collection items	\$11.00 plus replacement cost	Last year fee \$10.00 plus replacement cost	
RRL membership for Victorian residents of Wahgunyah and Yarrawonga - limited membership no charge (a limit of 4 physical loans at any one time and no access to eResources)		Nil	
Visitor and Non-Resident* Membership Fee (non-refundable) – valid for 12 months (a limit of 4 physical loans at any one time and no access to eResources)	\$36.75	\$35.00	
*A person who does not have a current membership with another Public Library in NSW			
Inter Library Loan – Rush Fee	\$61.30	\$64.40	
Inter Library Loan – Express Fee	\$83.00	\$87.00	
Replace lost or damaged CD/DVD case	\$3.00	\$1.00	
Visitor's Fee (non-refundable) – one month	\$34.65	\$36.40	
Visitor's Fee (non-refundable) – three months	\$92.40	\$97.00	
RRL Non-Resident Membership fee for any person not eligible for reciprocal or resident membership – twelve months	\$115.50	\$121.30	
RRL Bookclub Membership fee (per club of up to 10 members)	\$420.00	\$400.00	
Replacement charge for lost or damaged Book Club collection items	\$42.00	\$40.00	
Inter library loan search fee	\$5.00	\$5.30	each
Reservation fee	\$1.05	\$1.10	each
Library bags	\$2.10	\$3.00	each
Library backpacks	\$5.00	\$5.30	each
Library programs	From \$2.00 depending on content		each
Replace member card	\$2.10	\$2.20	each

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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TOURISM

HERITAGE CENTRE

Entry	\$0.00	\$5.00	per person
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OLD GUNDAGAI GAOL PRECINT

Community & Charity Use	Fee waiver at Manager discretion. Subject to approval. Bond may apply		
Ongoing Commercial Operators	Must enter into a formal agreement with Council. Revenue share or profit-based model to apply. Any exclusivity arrangements to be reviewed to ensure fairness and transparency		
Partial Area Hire	Reduced rate depending on area booked.		
Private Hire - Full Precint (including Cell Block, Gaoler's Residence, Infirmary and grounds)	\$0.00	\$150.00	per booking
Overnight Hire for non-ticketed private investigations or private events.			
Short Term Hire (up to 3 hours)	\$0.00	\$25.00	per hour

BRADMAN'S BIRTHPLACE MUSEUM

Opening hours are 9.00am to 5.00pm 7 days a week.

Local visitors entry fees are waived for their second and subsequent visit within a 12 month period, when they are accompanied by paying visitors.

Children under 16 years are free, and must be accompanied by an adult.

Adults	\$5.30	\$5.60	per person
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GAOL AUDIO TOURS

Adult	\$5.30	\$5.60	per person
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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
GAOL AUDIO TOURS [continued]			
Hire of Audio Headset	\$5.25	\$5.50	each
TOWN TOUR			
Historic Town Guided Tour	\$7.00	\$7.50	per person
MARBLE MASTERPIECE			
Adults	\$5.30	\$5.60	per person
Pensioners	\$3.15	\$3.30	per person
Child	\$2.10	\$2.20	per person
Family	\$11.00	\$12.00	per family
BOOKING COMMISSIONS			
Service fee	10% (min charge \$20.00)		
Charged on all non-commission bookings.			
Coach Booking – Cancellation Fee	\$5.30	\$5.60	

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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COUNCIL FACILITIES

AERODROME

Recreational User Fee		POA	
Terminal Hire (minimum of 1 day)	\$655.00	\$662.00	per day
Commercial User Fee		POA	
Runway Hire (minimum of 1 day)	\$2,848.00	\$2,990.00	per day
Security deposit for each hire	\$2,912.00	\$3,000.00	per booking
Gliding Events	\$127.00	\$130.00	per glider
Private operational aircraft based at the Aerodrome	\$339.00	\$1,570.00	per year
Commercial aircraft owner annual payment to access the airfield	\$389.00	\$1,805.00	per year
Aircraft based at the Aerodrome under 750kgs	\$158.00	\$733.00	per year

NOTES:

Fees will be charged quarterly and will be applicable for all operational aircraft stationed at the Aerodrome for 7 nights or more per quarter
 No other landing fees will be applicable.
 Fees will be applicable to both fixed and rotary wing Aircraft.
 Emergency Aircraft will be exempt from fees and charges.

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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SPORT, RECREATION AND PLAYING FIELD HIRE

Swimming Pools

Cootamundra Swimming Pool

Opening Hours

SUMMER: Monday - Friday 6:30am - 8:30am & 11am - 7pm
 Weekends & Public Holidays 10am - 7pm
 Closed Christmas Day
 Summer dates from 1st Weekend In November to the First weekend in March

WINTER: Monday - Friday 6:30-8:30am & 11am - 7pm
 Weekends & Public Holidays 9am - 2pm

Casual Rates

Pool Inflatable session	\$0.00	\$8.00	per hour
Special Events eg. External Swim Carnivals	No Spectator Fees during Special Events		each
Pool Private Hire per hour	\$145.00	\$150.00	per hour

4 month passes

Adult	\$145.00	\$150.00	
Children, pensioners and concession pass holders	\$125.00	\$130.00	
Family - Per Medicare Card	\$310.00	\$330.00	

Annual passes

For entry from 1 July to 30 June

Adults	\$310.00	\$320.00	
Children/Concession/Seniors	\$250.00	\$250.00	
Family (Per Medicare Card)	\$850.00	\$880.00	

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
Multi visit passes			
Adult 10 visit pass	\$45.00	\$50.00	
Child or Pensioner 10 visit pass	\$38.00	\$40.00	
Single visit entry			
Non Swimming Spectator	\$2.00	\$2.00	per session
Adults	\$5.50	\$5.80	per session
Child/Concession	\$4.50	\$4.60	per session
Children 3 and under		No Charge	
Children in school groups	\$3.20	\$3.00	per person
Gundagai Swimming Pool			
Multi visit passes			
Adult 10 visit pass	\$58.00	\$61.00	
Child or Pensioner 10 visit pass	\$40.00	\$43.00	
Season passes			
Family 2 adults and dependents living at same address	\$271.00	\$285.00	
Adult	\$132.00	\$139.00	
Child/Concession	\$114.00	\$120.00	
Single visit entry			
Adult	\$6.50	\$7.00	per day
Child/Concession	\$4.00	\$4.50	per day

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
Single visit entry <i>[continued]</i>			
Family		\$17 (Additional \$3.15 per child)	per day
2 adults and 2 children, or 1 adult and 3 children		Last year fee \$16 (Additional \$3 per child)	
Additional children at \$3.00 per child			
Non-swimming observer		No Charge	per day
School Groups	\$3.15	\$3.15	per day
Children age 3 and under		No Charge	
With paying adult			

Park Rentals

All Park bookings that require no additional work from Council including power, extra bins or sectioned off area - no fee applies (eg Birthday parties)

Casual usage (Wedding, community events etc)	\$175.00	\$185.00	per day
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Additional services

Additional park preparation is charged as an additional fee for labour and hire of Council plant.

Add cost of linemarking			At Cost Per Booking
Extra Toilet Cleaning	\$120.00	\$125.00	per service
Electricity Access and Usage	\$42.00	\$44.00	per day

Sporting Fields

Touch Football (adult) - Gundagai	\$12.00	\$13.00	per player
Gundagai Sporting Groups (adult)	\$11.55	\$12.10	per player
Cricket Association season	\$1,345.00	\$1,410.00	per annum

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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Fisher Park

Fees for major events are to be determined by a quorum of the Cootamundra Sporting Groups Advisory Committee.

The Cootamundra Rugby League Club manages bookings for the Frank Smith Grandstand and kiosk.

Rugby League Football Club competition rounds	\$4,343.00	\$4,560.00	per annum
Electricity and gas charged to Club by provider.			
Rugby League semi-finals, exhibitions, and trials	\$542.00	\$565.00	each
Wattle Country Music Club	\$131.00	\$138.00	per annum
Electricity and gas charged to Club by provider.			
Cycle Club	\$236.00	\$245.00	each
Electricity and gas charged to Club by provider.			
Other Users	\$236.00	\$248.00	each
Electricity and gas charged to Club by provider.			
Floodlighting	\$70.00	\$74.00	per hour

Albert Park

Casual usage with kiosk	\$181.00	\$190.00	each
Casual usage with kiosk & cricket wicket	\$646.00	\$675.00	each

Clarke Oval

Australian Rules Football Club manages the hall

Australian Rules Football Club	\$3,220.00	\$3,380.00	per annum
Casual usage	\$121.00	\$125.00	each

Bassingthwaighte Park

Rugby Union Football Club	\$2,268.00	\$2,380.00	per annum
Electricity and gas charged to Club by provider			

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
Gundagai Grounds			
Electricity Access and Usage (Charged at cost per sporting code)		at cost	
Gundagai Grounds Casual Use (includes parks - Commercial activities Markets, Circuses etc)	\$513.00	\$539.00	each
Gundagai Grounds per Oval (casual user)	\$115.50	\$121.50	
Kiosk Hire (casual)per event	\$105.00	\$110.00	
Circuses, Travelling Shows, Side Shows – Bond	\$1,050.00	\$1,100.00	Per event
Erecting of Temporary Structures	\$420.00	\$440.00	per day
Mitchell Park			
Cootamundra Soccer Association	\$1,515.00	\$1,590.00	per annum
Electricity and gas charged to Club by provider			
Nicholson Park			
Netball Association season	\$277.00	\$290.00	per annum
Add cost of linemarking			
Touch Football Association	\$2,268.00	\$2,380.00	per annum
Casual usage	\$125.00	\$130.00	each
Stockinbingal Recreation Ground			
Casual usage, including kiosk	\$180.00	\$190.00	each
Town Tennis Courts			
Town Tennis Club	\$646.00	\$678.00	per annum
Wallendbeen Barry Grace Oval			
Casual usage, including kiosk	\$180.00	\$190.00	each
Sports Stadium			
Casual court hire (per hour)	\$60.00	\$62.00	per hour
Casual Court Hire With Equipment	\$0.00	\$88.00	per hour

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
Sports Stadium [continued]			
Casual Organised Sports	\$8.00	\$9.00	per person
Casual stadium use during hours	\$0.00	\$7.00	per person
Day Hire	\$500.00	\$520.00	per day
Elouera booking	\$0.00	\$4.60	per person
School groups use with equipment (minimum 15 kids)	\$0.00	\$9.00	per hour per child
Casual court hire	\$85.00	\$90.00	per hour
Organised Sport Nomination Fee	\$35.00	\$38.00	per team

FACILITIES AND ROOM HIRE

Bookings will only be confirmed when the fee is paid in full.

If a cancellation is made more than 6 weeks prior to the event, a full refund will be given and cancellations received after this time will incur a charge of 50% of the fee.

All breakages and cleaning costs are to be paid for as per Council's hiring agreement.

Bonds - Full refundable upon assessment of condition of the premises, post hire period.

Cootamundra Showground

Alan Elliott Pavilion	\$315.00	\$330.00	per day
Camping - Powered	\$21.00	\$23.00	per day/ night
Camping - Unpowered	\$10.50	\$11.00	per day/ night
Camping during events - Powered	\$21.00	\$22.00	per day/ night
Camping during events - Un-powered	\$10.50	\$11.00	per day/ night
Full Grounds		POA	
Half Ground		POA	
Hire - Bond (fully refundable upon assessment of condition of the premises, post hire period)	\$1,000.00	\$1,050.00	

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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Cootamundra Showground [continued]

Luncheon Pavillion	\$420.00	\$440.00	
Ned Steiger Pavillion	\$420.00	\$440.00	per day

Cootamundra Town Hall

Community/Not-for-profit organisations may be eligible for a Council donation of up to 50% of the General usage rate and the Area hired with equipment set-up/remaining in place rate, upon written request and approval.

Cootamundra Town Hall - Bond (Fully refundable upon assessment of the condition of the premises, post hire period.)	\$630.00	\$660.00	
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Full Day - Setup Required

Set up or pack up required by Council staff. Includes pre clean.

Civic hall	\$450.00	\$563.00	per day
Civic Hall and kitchen	\$736.00	\$770.00	per day
Council office car park part closure	\$210.00	\$220.00	per day
Town Hall (includes Stage area)	\$736.00	\$770.00	per day
Town hall and bar	\$945.00	\$992.00	per day
Town hall and civic hall	\$1,030.00	\$1,082.00	per day
Town hall and civic hall and bar	\$1,200.00	\$1,260.00	per day
Town hall and civic hall and bar and kitchen	\$1,505.00	\$1,580.00	per day
Town hall and civic hall and kitchen	\$1,200.00	\$1,260.00	per day

Full Day - No Setup Required

No set up or pack up required by council staff. Includes pre clean.

Civic hall	\$350.00	\$368.00	per day
Civic hall and kitchen	\$450.00	\$470.00	per day
Council office car park part closure	\$150.00	\$158.00	per day
Town Hall (includes Stage area)	\$500.00	\$525.00	per day
Town hall and bar	\$600.00	\$630.00	per day
Town hall and civic hall	\$650.00	\$683.00	per day

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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Full Day - No Setup Required [continued]

Town hall and civic hall and bar	\$700.00	\$735.00	per day
Town hall and civic hall and bar and kitchen	\$800.00	\$840.00	per day
Town hall and civic hall and kitchen	\$750.00	\$785.00	per day

Part Day (up to 4 hours) - Setup Required

Set up or pack up required by Council staff. Includes pre clean.

Civic hall	\$270.00	\$418.00	part day
Civic hall and kitchen	\$450.00	\$470.00	part day
Council office car park part closure	\$130.00	\$137.00	part day
Town Hall (includes Stage area)	\$450.00	\$470.00	part day
Town hall and bar	\$570.00	\$600.00	part day
Town hall and civic hall	\$620.00	\$650.00	part day
Town Hall and civic hall and bar	\$720.00	\$755.00	part day
Town hall and civic hall and bar and kitchen	\$905.00	\$950.00	part day
Town hall and civic hall and kitchen	\$720.00	\$755.00	part day

Part Day (up to 4 hours) - No Setup Required

No set up or pack up required by council staff. Includes pre clean.

Civic hall	\$210.00	\$220.00	part day
Civic hall and kitchen	\$270.00	\$280.00	part day
Council office car park part closure	\$90.00	\$95.00	part day
Town Hall (includes Stage area)	\$300.00	\$315.00	part day
Town hall and bar	\$360.00	\$378.00	part day
Town hall and civic hall	\$390.00	\$410.00	part day
Town hall and civic hall and bar	\$420.00	\$440.00	part day
Town hall and civic hall and bar and kitchen	\$480.00	\$500.00	part day
Town hall and civic hall and kitchen	\$450.00	\$470.00	part day

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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Administrative Costs

Where there are additional requirements in conjunction with the hire of the hall, for example the erection of a marquee, a fee will be charged to cover costs such as cleaning and restoration.

Cleaning fee per hour (if left in unacceptable state) Minimum 1hr charge	\$110.00	\$116.00	per hour
Additional service fee	Private Work Rates		
Piano	\$116.00	\$122.00	per day
Piano usage charged per day on which there is a performance.			
Call Out Fee for Caretaker – after hours	Private Work Rates		per hour

Markets

Market bookings are taken during winter months, June, July, August. Only one market is allowed to hire Council facilities on any day or weekend. No market bookings will be taken after discos, balls, or other major functions.

Civic hall only 8.00am to 6.00pm	\$1,148.00	\$1,205.00	
Town hall only 8.00am to 6.00pm	\$1,979.00	\$2,075.00	
Town and civic halls 8.00am to 6.00pm	\$1,681.00	\$1,765.00	

Gundagai Council Chambers

Community Group Hire - Day Hire	\$105.00	\$110.00	
Half day	\$289.00	\$303.00	
Full day	\$473.00	\$495.00	

Stephen Ward Rooms

Government and commercial hire - full day	\$204.00	\$215.00	per day
Government and commercial hire - half day	\$100.00	\$105.00	per half day
Community Group Weekend Hire	\$13.00	\$14.00	per hour
Local community service groups and civic functions	\$7.35	\$7.70	per booking

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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Muttama Hall

No charge for rural fire service meetings or natural disaster events.

Bonds fully refundable upon assessment of condition of the premises, post hire period.

Activities e.g. Tai Chi, Active Farmers, Wired Lab, Playgroup	\$26.25	\$26.25	per hour
Commercial and Government Meetings e.g. Land Care	\$26.25	\$26.25	per hour
Community Interest or Council Meetings		No Charge	
Market Day Stalls (inside)	\$21.00	\$21.00	per day
Market Day Stalls (outside)	\$26.25	\$26.25	per day
Morning Tea or Afternoon Tea	\$26.25	\$26.25	per hour
Private Party (day time use)	\$105.00	\$105.00	per day
Private Party (night time use)	\$210.00	\$210.00	per day
RFS meetings or natural disaster events		No Charge	
Wedding - \$200 Deposit Required	\$420.00	\$420.00	3 Days
Muttama Hall Bonds			
Private Party (Day Time Use) \$50 Bond Required Private Party (Night Time Use) \$150 Bond Required Wedding \$200 Bond Required			

Wallendbeen Memorial Hall

Dinner Function	\$170.00	\$170.00	
Dinner Function (Heating)	\$225.00	\$225.00	per event
Market day	\$70.00	\$70.00	
Market day (Heating)	\$92.00	\$92.00	
Meeting - Day or Night	\$23.00	\$23.00	per meeting
Stalls - Morning Tea	\$45.00	\$45.00	per event
Stalls - Morning Tea (Heating)	\$79.00	\$79.00	per event
Luncheon Cold Meal	\$85.00	\$85.00	
Luncheon Cold Meal (Heating)	\$105.00	\$105.00	
Luncheon Hot Meal	\$102.00	\$102.00	
Luncheon Hot Meal (Heating)	\$124.00	\$124.00	

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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Wallendbeen Memorial Hall [continued]

Presentation Night, Dance or Ball - 11pm	\$90.00	\$90.00	per booking
Presentation Night, Dance or Ball - 11pm (Heating)	\$112.00	\$112.00	per booking
Presentation Night, Dance or Ball - 1am (Heating)	\$169.00	\$169.00	per booking
Presentation Night, Dance or Ball 1am	\$112.00	\$112.00	per booking
Trivia Night	\$68.00	\$68.00	per booking
Trivia Night (Heating)	\$90.00	\$90.00	per booking
Private Party	\$225.00	\$225.00	per booking
Private Party (Heating)	\$280.00	\$280.00	per booking
Wedding	\$225.00	\$225.00	per booking
Wedding (Heating)	\$281.00	\$281.00	per booking
School Presentation Day	\$28.00	\$28.00	per booking
Funeral Refreshments with Lunch	\$68.00	\$68.00	per booking
Funeral Refreshments with Lunch (Heating)	\$90.00	\$90.00	per booking
Funeral Refreshments with Afternoon Tea	\$51.00	\$51.00	per booking
Funeral Refreshments with Afternoon Tea (Heating)	\$74.00	\$74.00	per booking

Ellwoods Hall

Bonds fully refundable upon assessment of condition of the premises, post hire period.

Community Interest Meeting, Council Meeting etc.		No Charge	
Private Party (adult)	\$60.00	\$60.00	Half Day
Private Party (adult)	\$105.00	\$105.00	Full Day
Private Party (children)	\$60.00	\$60.00	Half Day
Private Party (children)	\$120.00	\$120.00	Full Day
Wedding (includes set up and clean up)	\$300.00	\$300.00	2 Days
Commercial Meetings/Inland Rail	\$52.50	\$52.50	per hour
Activities - exercise groups etc	\$21.00	\$21.00	per hour
Stop & Mingle Morning Teas		Donation	
Market Day Stalls (inside and outside)	\$35.00	\$35.00	each
School Functions		No Charge	

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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Ellwoods Hall [continued]

Ellwoods Hall Bonds			
Private Party - \$60 Bond			
Wedding - \$150 Bond (\$150 Deposit)			

Draft

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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The Arts Centre Cootamundra (TACC)

HIRE FEE STRUCTURE

Schools & Registered Charities – 25% discount
 When hiring for 3+ days or 3+ rooms - 10% discount

Rooms for hire:

Theatre room, Exhibition room, Meeting room, Arts room, Rehearsal room, Green room
 Per hour \$22.00 (up to 8 hours)
 Per day \$176.00 (8-24 hours)

Office space \$110.00 per week

The rehearsal space is included as a part of a larger hire at no additional cost

Additional hire options:

Kitchen	\$110.00 per day	Bio Box	\$220.00 per day
Staffing	\$44.00 per hour	Tech Support	\$55.00 per hour
Upright Piano	\$110.00	Baby Grand Piano	\$220.00
Specialised Flooring	\$270.00	Urn & Supplies	\$20.00
TACC Tables	\$6.60 each	Chairs	\$1.10 each
Stage \$12 each	\$12.00 each	Exhibition rm. sound system	\$15.00 per event
Exhibition room set up cabaret style (100 seats, staging and spotlights)	\$470.00		
Stage curtain and cyclorama	\$44.00 per day		

Wedding - \$1760.00 (3 days hire of exhibition room and kitchen with access to toilets through rehearsal space) + Set up & tear down considerations.

Security deposit – first day hire (1 day events pay hire up front). Refundable upon cancellation with over 21 days notice. If cancelled within 21 days security deposit is lost. Transferable if event date changed.

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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The Arts Centre Cootamundra (TACC) [continued]

Bond – \$100 for one day with no key
 -\$500 fully refundable unless – damage (handyman fees), air-conditioning/lights left on overnight (\$30/incident), breakages (replacement costs). If repairs etc cost over the bond amount, hirers are required to pay the difference between the bond and balance of works.

New Hirers

Are required to pay for technical support during bump in or set up. Minimum or 1 OR 4 hours depending on set up requirements.

Call out fee

All hirers will be given a contact number for the duration of their hire. A call out fee of \$50.00 will be deducted from the bond for any after hour site visits.

Event Advertising

Ticket sale management per event \$195.00 +10% of profits
 Promotion of event by TACC \$88.00 per event

Hire Options:

Artist contracted by TACC

TACC will pay artist a set fee (as determined by Artist/TACC) – TACC will charge participation fee and do administration of events.

Artist hires space at TACC

Artist pays set fee as per above. Artist to do all administration and marketing. May choose to pay additional fee (\$ or %) for administration & marketing help locally. Artist charges participant fees and gets paid directly by participants.

The Arts Centre Cootamundra Hire Fee Structure

Electric Vehicle Charging

Electric Vehicle Charging Station -	\$0.31	\$0.32	kw per hour
Electric Vehicle Charging Station - Grace Period	\$0.21	\$0.22	per minute

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
Gundagai Visitors Information Centre (VIC) Meeting Space			
Gundagai VIC Meeting Space Hire	\$100.00	\$30.00	per hour

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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CEMETERIES

LAWN CEMETERIES

Coolac, Cootamundra, Nangus, North Gundagai, South Gundagai, Stockinbingal, Tumblong, Wallendbeen.

All monumental works must be started within 12 months of burial, or additional fees maybe applicable.

First Interment - Ashes into rows E & F Gundagai Lawn only	\$2,325.00	\$2,441.00	Per Plot
First interment grave plot (including ashes), desk, vases, plaque/headstone, soil removal, temporary grave marker	\$4,630.00	\$4,862.00	Per Plot
First interment grave plot (non standard grave preparation), desk, vases, plaque/headstone, soil removal, temporary grave marker. As per previous years descriptions.	\$4,915.00	\$5,161.00	Per Plot
First interment grave plot of baby or child up to 12 years of age (including ashes), desk, vases, plaque/headstone, soil removal, temporary grave marker	\$3,350.00	\$3,518.00	Per Plot
Interment of ashes existing grave (If opening is not required) - Cootamundra only	\$1,575.00	\$1,654.00	Per Interment
Interment right - Ashes	\$790.00	\$830.00	Per Interment
Interment Right - Burial	\$1,300.00	\$1,365.00	Per Interment
Second Interment - Lawn A. Reopening of grave for second or third interment (including ashes), soil removal, additional name plate & temporary grave marker.	\$1,740.00	\$1,827.00	Per Plot
Second Interment - Lawn B. Reopening of grave for second or third interment (including ashes), soil removal, additional headstone inscription & temporary grave marker.	\$0.00	\$2,127.00	Per Plot

COLUMBARIUMS/LAWN NICHE - NORTH GUNDAGAI

Gundagai North - Perpetual Maintenance

Interment of ashes - Lawn Niche	\$1,900.00	\$1,995.00	Per Plot
Interment right	\$790.00	\$830.00	Per Interment
Single interment of ashes - Columbarium Wall	\$1,125.00	\$1,181.00	Per Plot

COLUMBARIAN/LAWN NICHE - COOTAMUNDRA

Cootamundra - Perpetual Maintenance

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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COLUMBARIAN/LAWN NICHE - COOTAMUNDRA [continued]

Interment right - Ashes	\$790.00	\$830.00	Per Interment
Single interment of ashes into Columbarium wall (Single use only)	\$1,125.00	\$1,181.00	Per Plot
Single interment of ashes into Lawn Niche (Single use only)	\$1,900.00	\$1,995.00	Per Plot

MONUMENTAL CEMETERIES

Coolac, Cootamundra, Mount Adrah, Muttama, Nangus, North Gundagai, South Gundagai, Stockinbingal, Tumblong, Wagragobilly (Darbalara), Wallendbeen.

Removal of grave ledgers must be undertaken by Accredited Monumental Stonemason at cost to the applicant - Council will not perform this task.

Burial of indigent persons under instruction from institution			At Cost Per Interment
At Cost			
First interment Double Depth grave plot (including ashes), soil removal, temporary grave marker - Standard Grave Preparation	\$4,530.00	\$4,757.00	Per Internment
First interment grave plot (including ashes) soil removal, temporary grave marker - Non Standard grave Preparation.	\$5,215.00	\$5,476.00	Per Interment
First interment grave plot (including ashes), soil removal, temporary grave marker - Standard Grave Preparation	\$3,600.00	\$3,780.00	Per Plot
First interment grave plot of baby or child up to 12 years of age (including ashes), soil removal, temporary grave marker - Standard Grave Preparation.	\$2,520.00	\$2,646.00	Per Plot
Interment of ashes existing grave (If opening is not required)	\$780.00	\$819.00	Per Interment
Interment right - Ashes	\$0.00	\$830.00	Per Interment
Interment right - Burial	\$1,300.00	\$1,365.00	Per Internment
Second Interment non standard preparation - Reopening of grave (including ashes) soil removal, temporary grave marker - Standard grave preparation.	\$3,280.00	\$3,444.00	Per Interment
Second Interment Reopening of grave for second or third interment (including ashes) soil removal, temporary grave marker - Standard grave preparation.	\$2,250.00	\$2,363.00	Per Plot

ADMINISTRATION FEES

Additional Fee for non standard headstone inscriptions, customer error (remake), re design		At Cost	At Cost
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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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ADMINISTRATION FEES [continued]

Additional Fee for non-standard headstone inscriptions, custom error (remake), re-design.		At Cost	At Cost
Additional Fee if Plaque/Headstone not started within 12 months of interment/burial (Only applicable to Lawn Cemeteries and not to monumental areas)	\$82.00	\$86.00	Per Interment
Application for Permit to undertake any new monumental works (Must be undertaken by accredited Stonemason)	\$135.00	\$142.00	Per application
Burials on Weekends or Public Holiday	\$903.00	\$948.00	Per Burial
CC NSW Levy Per Ash Interment	\$63.00	\$65.00	Per Ash Interment
CC NSW Levy Per Burial	\$156.00	\$162.00	Per Burial
Ceramic photo		At Cost	At Cost
Completion of the burial going past normal cemetery operations hours	\$110.00	\$116.00	Per Hour
Memorial Chair		At Cost	at cost
Refurbishment of brass plaques		At Cost	At Cost
Removal of ashes - returning to family			At Cost
Removal of unapproved monumental works		At Cost	At Cost
Replacement vase - Concrete		At Cost	At Cost
Replacement vase - Stone		At Cost	At Cost

PRIVATE LAND INTERMENT WITHIN THE COOTAMUNDRA-GUNDAGAI REGIONAL COUNCIL AREA

Hire of Council plant and labour are charged as an additional fee if required.

Hire of Council plant and labour		At Cost	At Cost
Travel to site inspection		Plant + km rate. 2026/2027 Fee Ute \$34.25/hr + \$1.09/km.	Per application
Plant + km rate. 2026/2027 Fee Ute \$34.25/hr + \$1.09/km.			
Application for burial on private land			At Cost

EXHUMATIONS

Administration costs	\$686.00	\$720.00	Per application
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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
EXHUMATIONS [continued]			
Excavation of grave		At Cost	At Cost
Preparation of site		At cost	At Cost

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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APPROVALS AND ENFORCEMENTS

BUILDING INFORMATION CERTIFICATES

First inspection included with BIC application. Re-inspection fee applies to all subsequent inspections.

<p>Additional fee for an application for a BIC where a development consent, complying developing or construction certificate was required for the erection of the building and no such consent or certificate was obtained</p>	<p>The fee applicable to the lodgement of Development & Construction Certificate applications (including critical stage inspection fees and occupation certificate fees) applicable immediately prior to the lodgement of the building certificate application x 2. Council will give consideration to the circumstances where written submission is submitted.</p>		
<p>Class 1 & 10 buildings</p>	<p>\$450.00</p>	<p>\$473.00</p>	
<p>Class 1 building (together with any Class 10 buildings on-site) or a Class 10 building. Includes first inspection.</p>			
<p>Class 2-9 buildings with a floor area less than 200m2</p>	<p>\$650.00</p>	<p>\$688.00</p>	
<p>Class 2-9 buildings with a floor area between 200m2 and 2,000m2</p>	<p>\$787 plus \$0.75 per m2 over 200m2</p> <p>Last year fee \$750 plus \$0.70 per m2 over 200m2</p>		
<p>Class 2-9 buildings with a floor area greater than 2,000m2</p>	<p>\$2110 + \$0.95 per m2 over 2,000m2</p> <p>Last year fee \$2010 + \$0.90 per m2 over 2,000m2</p>		

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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BUILDING INFORMATION CERTIFICATES [continued]

PART OF A BUILDING WHICH CONSISTS OF AN EXTERNAL WALL ONLY OR DOES NOT HAVE A FLOOR AREA	\$300.00	\$315.00	
Re-inspection	\$200.00	\$210.00	

SWIMMING POOL COMPLIANCE

Application request for exemption Section 22	\$250.00	\$250.00	Legislated - Each
Swimming pool compliance initial inspection	\$150.00	\$150.00	Legislated - Each
Swimming pool compliance follow-up inspections	\$100.00	\$100.00	Legislated - Each
Registration of Pool on NSW Register by Council (Section 30(2))	\$10.00	\$10.00	Legislated - Each
Section 23 outstanding notices certificate	\$73.00	\$77.00	

FOOD AND HEALTH

General Fee Types for all Regulated Businesses

Pre-Purchase Inspection Report - all categories. Written application and current owner consent	\$410.00	\$431.00	Each
Pre-Registration - advice and inspection. Includes advice, assessment and site inspection	\$338.00	\$355.00	Each
Pre-opening inspection - Development Consent Compliance	\$154.00	\$166.00	Each

Food Businesses

Administration fee - Large high/medium risk food businesses (franchises, supermarkets and those with more than 10 food handlers)	\$0.00	\$150.00	Annually
Administration fee - Low risk food businesses	\$0.00	\$50.00	Annually
Certificate of Clearance. Must be paid at time of written application for Certificate of Clearance. (s 185 Food Regulation 2025)	\$0.00	\$500.00	Legislated - Each
Inspection Fee	\$0.00	\$215.00	Each
Re-inspection	\$0.00	\$162.00	Each
Administration fee - High/medium risk food businesses	\$205.00	\$100.00	Annually

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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Food Businesses [continued]

Inspection and administration fee (community or charity)		Inspection and administration fee reduction for community or charity groups	
Temporary food event inspection	\$82.00	\$86.00	Each
Improvement Notice (s 180 Food Regulation 2025)	\$330.00	\$565.00	Legislated - Each

Public Health

Improvement notice or prohibition order given to occupier of premises at which there is regulated system (Schedule 5 Public Health Regulation 2022)	\$635.00	\$665.00	Legislated - Each
Improvement notice or prohibition order in any other case (Schedule 5 Public Health Regulation 2022)	\$295.00	\$309.00	Legislated - Each
Inspection fee	\$0.00	\$215.00	Each
Notification of carrying out of skin penetration procedure (Schedule 5 Public Health Regulation 2022)	\$0.00	\$105.00	Legislated - Each
Notification of installation of warm-water or cooling water system (Schedule 5 Public Health Regulation 2022)	\$0.00	\$120.00	Legislated - Each
Notification of public swimming pool or spa pool (Schedule 5 Public Health Regulation 2022)	\$0.00	\$105.00	Legislated - Each
Re-inspection of premises subject to prohibition order (Schedule 5 Public Health Regulation 2022)	\$0.00	\$255.00	Legislated - Each
Re-Inspection	\$154.00	\$162.00	Each

ENVIRONMENTAL PROTECTION

Clean-up notice issued in relation to depositing litter or waste (s 151 Protection of the Environment Operations (General) Regulation 2022)	\$0.00	\$286.00	Legislated - Each
Underground petroleum storage system (UPSS) inspection fee	\$431.00	\$453.00	Each
Underground petroleum storage system (UPSS) registration fee	\$205.00	\$215.00	Each
Clean-up, prevention and noise control notices (s 151 Protection of the Environment Operations (General) Regulation 2022)	\$821.00	\$840.00	Legislated - Each

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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ON-SITE SEWERAGE MANAGEMENT SYSTEMS (OSSM)

OSSM Administration Charge	\$54.00	\$57.00	Each
S68 Application to install or alter a OSSM (includes 1 inspection)	\$390.00	\$410.00	per application
S68 Application to modify an OSSM approval	\$92.00	\$97.00	per application
S68 Application to Operate an OSSM (additional inspection fee applies if not undertaken as part of OC or final plumbing inspection)	\$92.00	\$97.00	
OSSM Inspection fees (scheduled or complaint investigation (non compliance found))	\$205.00	\$220.00	per inspection

ACTIVITIES THAT REQUIRE COUNCIL APPROVAL

Footpath trading

Application fee	\$65.00	\$68.00	per application
Annual Charge	\$56.00	\$59.00	per annum
Busking Permit	\$12.00	\$13.00	each

Manufactured Homes

Application for Certificate of Completion of installation of manufactured home or associated structure	\$359.00	\$377.00	
Application to modify approval to install manufactured home or moveable dwelling	50% of original fee paid		
Install a manufactured home, moveable dwelling or associated structure in caravan park, manufactured home estate or the like and where existing development consent for such purpose is in place	\$451.00	\$474.00	
Installation inspection (per inspection)	\$205.00	\$215.00	
Install a manufactured home, moveable dwelling or associated structure on land other than caravan park or manufactured home estate	\$902.00	\$947.00	per application

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
Caravan Park Licence			
Approval to operate a caravan park or camping ground site fee	\$16.00 per dwelling or caravan site. \$11.00 per camp site.	Last year fee \$15.00 per dwelling or caravan site. \$10.00 per camp site.	
Modification of approval to operate a caravan park or manufactured home estate, plus per site fee	\$256.00	\$269.00	
Five (5) year Approval to operate or licence renewal of Caravan Park or manufactured home estate under Local Government Act plus per site fee	\$692.00	\$727.00	per application

Water supply, sewerage and stormwater drainage work

Fees exclude connection and inspection costs

s68 Connect a private drain or sewer with a public drain or sewer under the control of a council or with a drain or sewer which connects with such a public drain or sewer	\$185.00	\$194.00	
s68 Install, alter, disconnect or remove a meter connected to a service pipe	\$92.00	\$97.00	
s68 Sewer Work Application	\$92.00	\$97.00	
s68 Stormwater Work Application	\$92.00	\$97.00	
s68 Water Supply Work Application	\$92.00	\$97.00	

Other Activities

Approval to use a standing vehicle or any article for the purpose of selling any article in a public place	\$185.00	\$194.00	
s68 Approval to carry out an activity prescribed by the regulations or an activity of a class or description prescribed by the regulations	\$185.00	\$194.00	
s68 Operate a public car park	\$185.00	\$194.00	
Application to Install a Oil or Solid Fuel Heating Appliance (includes 1 inspection) - Not required where if included in DA and CC or CDC approval.	\$227.00	\$238.00	
Amusement device – application to operate	\$92.00	\$97.00	per application

Management of Waste

s68 Dispose of waste into a sewer of the council	\$185.00	\$194.00	
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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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Management of Waste [continued]

s68 Place a waste storage container in a public place	\$185.00	\$194.00	
s68 Place waste in a public place	\$185.00	\$199.00	

PLUMBING AND DRAINAGE

Actual number of inspections to be calculated at the time of the fee quote, depending on building type and sanitary requirements.

Plumbing and drainage inspection (per inspection)	\$205.00	\$215.00	
Fee waived where Council appointed PC and inspection undertaken concurrently with a critical stage building works inspection			
Registration of Notice of Work (s68 Exempt Works)	\$37.00	\$39.00	

REFUND OF APPLICATION FEES UPON WITHDRAWAL

Refund of application fee on withdrawal prior to determination	Price on application. Consideration will be given to a written request for a refund of a particular fee or charge paid. Any refund will be proportionate to the extent of administrative and professional works carried out at the date of the request.		
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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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DEVELOPMENT

All fees and charges are set in compliance with the Environmental Planning and Assessment Act, 1979.

Note: Legislative building fee increases are not expected to be released until May 2025.

DEVELOPMENT APPLICATIONS

If two or more fees are applicable to a single development (such as to subdivide land and erect a building on one or more lots created by the subdivision) the maximum fee payable for the development is the sum of those fees.

Pre-Lodgement Meetings

Other application pre-lodgement fee. Advice for major development proposals.	\$947. On lodgement of DA 50% of fee paid transferred to application.	Last year fee \$902. On lodgement of DA 50% of fee paid transferred to application.	
Other application pre-lodgement fee. Advice for minor development proposals.	\$474. On lodgement of DA 50% of fee paid transferred to application	Last year fee \$452. On lodgement of DA 50% of fee paid transferred to application	
Residential application pre-lodgement fee. Written advice for basic planning enquiries (first meeting/enquiry is free)	\$164.00	\$172.00	

Erection of a building, the carrying out of work, or demolition of a building (Sch 4, Pt 2, Item 2.1)

For developments involving the erection of a building, the carrying out of work or demolition of a work or a building, and having an estimated cost within the range specified, the fee is calculated in accordance with the following table.

Up to \$5,000	\$147.00	\$153.00	Legislated - per application
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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
Erection of a building, the carrying out of work, or demolition of a building (Sch 4, Pt 2, Item 2.1) [continued]			
\$5,001 – \$50,000	<p>\$235 plus an additional \$3 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5000.</p> <p>Last year fee \$226 plus an additional \$3 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5000.</p>	<p>\$235 plus an additional \$3 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5000.</p> <p>Last year fee \$226 plus an additional \$3 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5000.</p>	Legislated - per application
\$50,001 – \$250,000	<p>\$488 plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000.</p> <p>Last year fee \$469 plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000.</p>	<p>\$488 plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000.</p> <p>Last year fee \$469 plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000.</p>	Legislated - per application

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
Erection of a building, the carrying out of work, or demolition of a building (Sch 4, Pt 2, Item 2.1) [continued]			
\$250,001 – \$500,000	<p>\$1,608 plus an additional \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.</p> <p>Last year fee \$1,544 plus an additional \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.</p>	<p>\$1,608 plus an additional \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.</p> <p>Last year fee \$1,544 plus an additional \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.</p>	Legislated - per application
\$500,001 – \$1,000,000	<p>\$2,420 plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.</p> <p>Last year fee \$2,325 plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.</p>	<p>\$2,420 plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.</p> <p>Last year fee \$2,325 plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.</p>	Legislated - per application
\$1,000,001 – \$10,000,000	<p>\$3,625 plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.</p> <p>Last year fee \$3,483 plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.</p>	<p>\$3,625 plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.</p> <p>Last year fee \$3,483 plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.</p>	Legislated - per application

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
Erection of a building, the carrying out of work, or demolition of a building (Sch 4, Pt 2, Item 2.1) [continued]			
More than \$10,000,000	\$22,009 plus an additional \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000. Last year fee \$21,146 plus an additional \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.		Legislated - per application
Development for the purposes of 1 or more advertisements (Sch 4, Pt2, Item 2.2)			
Development for the purposes of 1 or more advertisements	\$395 plus \$93 for each advertisement in excess of one. Last year fee \$379 plus \$93 for each advertisement in excess of one.		Legislated - per application
For developments for the purposes of 1 or more advertisements, but only if the fee under this item exceeds the fee that would be payable under Item 2.1			
Dwelling house < \$100,000 (Sch 4, Pt 2, Item 2.3)			
Development involving the erection of a dwelling house with an estimated construction cost of \$100,000 or less	\$606.00	\$631.00	Legislated - per application

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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Development not involving erection of building (Sch 4, Pt 2, Item 2.7)

Development not involving the erection of a building, the carrying out of work, the subdivision of land or the demolition of a building or work (Sch 4, Part 2, Item 2.7)	\$379.00	\$395.00	Legislated - per application
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Subdivision development

Recording Works as Executed drawing	\$115 per sheet Last year fee \$110 per sheet		
Subdivision involving the opening of a public road (Sch 4, Part 2, Item 2.4)	\$921 + \$65 per newly created lot. Last year fee \$885 + \$65 per newly created lot.		Legislated - per application
Subdivision not involving the opening of a public road (Sch 4, Part 2, Item 2.5)	\$458 + \$53 per newly created lot. Last year fee \$440 + \$53 per newly created lot.		Legislated - per application
Strata subdivision (Sch 4, Part 2, Item 2.6)	\$458 + \$65 per newly created lot. Last year fee \$440 + \$65 per newly created lot.		Legislated - per application

Concurrence

In addition to the fee for a development application, a fee is payable for the referral and provision of advice by other approval bodies.

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
Concurrence [continued]			
Processing fee payable to Council (Sch 4, Part 3, Item 3.2(a))	\$187.00	\$194.00	Legislated - per authority
Integrated development			
The integrated development fee is payable in addition to the development application fees.			
Threatened species development, or Class 1 aquaculture development (Sch 4, Part 3, Item 3.6)	\$1,472.00	\$1,532.00	Legislated - per application
Processing fee payable to Council (Sch 4, Part 3, Item 3.1(a))	\$187.00	\$194.00	Legislated - per application
Fee for referral to design review panel (Sch 4, Pt 3, Item 3.4)			
Referral of development application to design review panel	\$3,996.00	\$3,996.00	Legislated - per each
Designated development			
Designated development - Additional Fee (Sch 4, Part 3, Item 3.3)	\$1,226.00	\$1,276.00	Legislated - per application
Designated Development - giving of notice (Sch 4, Part 3, Item 3.5)	\$2,957.00	\$3,078.00	Legislated - per application
Additional fees for development that requires advertising			
Giving of notice of DA under Community Participation Plan (Sch 4, Part 3, Item 3.8)	\$1,472.00	\$1,532.00	Legislated - per application
Giving of Notice for prohibited development (Sch 4, Part 3, Item 3.7)	\$1,472.00	\$1,532.00	Legislated - per application

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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Review of determination

A further \$620.00 is payable if notice of the application is required to be given by the Act

If DA does not involve erection of building, carrying out of work or demolition (Sch 4, Part 7, Item 7.1)	50% of the original DA fee		Legislated - per application
If DA involves erection of a dwelling-house valued \$100,000 or less (Sch 4, Part 7, Item 7.2)	\$253.00	\$263.00	Legislated - per application

Review of any other development, with an estimated cost as set out below (Sch 4, Pt 7, Item 7.3A).

Up to \$5,000	\$73.00	\$76.00	Legislated - per application
\$5,001 – \$250,000	<p>\$119 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) by which the development exceeds \$5,000.</p> <p>Last year fee \$114 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) by which the development exceeds \$5,000.</p>		Legislated - per application

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
\$250,001 – \$500,000	<p>\$694 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.</p> <p>Last year fee \$666 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.</p>	<p>\$694 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.</p> <p>Last year fee \$666 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.</p>	Legislated - per application
\$500,001 – \$1,000,000	<p>\$988 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.</p> <p>Last year fee \$949 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.</p>	<p>\$988 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.</p> <p>Last year fee \$949 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.</p>	Legislated - per application
\$1,000,001 – \$10,000,000	<p>\$1,368 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.</p> <p>Last year fee \$1,314 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.</p>	<p>\$1,368 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.</p> <p>Last year fee \$1,314 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.</p>	Legislated - per application

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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Review of any other development, with an estimated cost as set out below (Sch 4, Pt 7, Item 7.3A). [continued]

More than \$10,000,000		\$6,568 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000. Last year fee \$6,310 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.	Legislated - per application
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Review of decision to reject a development application (Sch 4, Pt 7, Item 7.4)

The fee for an application under Division 8.2(1)(c) for a review of a decision to reject and not determine an application is based on the estimated cost of development, as follows.

Less than \$100,000	\$73.00	\$76.00	Legislated - per application
\$100,000 – \$1,000,000	\$199.00	\$207.00	Legislated - per application
More than \$1,000,000	\$333.00	\$346.00	Legislated - per application

Other review fees

Notice of application for review of a determination (Sch 4, Part 7, Item 7.7)	\$826.00	\$859.00	Legislated - per each
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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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Modification of development consents

Modification of consent

Section 4.55(1) Modifications (Sch 4, Part 4, Item 4.1)	\$95.00	\$98.00	Legislated - per application
Section 4.55(1A) or 4.56(1) Modifications that involve minimal environmental impact (Sch 4, Part 4, Item 4.2)	\$894 or 50% of the original DA fee whichever is the lesser.	Last year fee \$859 or 50% of the original DA fee whichever is the lesser.	Legislated - per application

Modification of Consent under S.4.55(2) or S.4.56(1) that does NOT involve minimal environmental impact

if DA fee was < \$113.09 (Sch 4, Part 4, Item 4.3)		50% of DA fee	Legislated - per application
if DA fee was \$113.09 or more and does not involve the erection of a building, the carrying out of work or demolition (Sch 4, Part 4, Item 4.3)		50% of DA fee	Legislated - per application
If DA fee was \$113.09 or more and involves erection of a dwelling-house valued 100,000 or less (Sch 4, Part 4, Item 4.4)	\$253.00	\$263.00	Legislated - per application

Modification of Consent under S.4.55(2) or S.4.56(1) that does NOT involve minimal environmental impact, and original fee was more than \$100 (Sch 4, Pt 4, Item 4.5)

Add an additional \$665 if notice of the application is required to be given under section S.4.55(2) or S.4.56(1)

Up to \$5,000	\$73.00	\$76.00	Legislated - per application
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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
Modification of Consent under S.4.55(2) or S.4.56(1) that does NOT involve minimal environmental impact, and original fee was more than \$100 (Sch 4, Pt 4, Item 4.5) [continued]			
\$5,001 – \$250,000		\$117 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5,000. Last year fee \$113 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5,000.	Legislated - per application
\$250,001 – \$500,000		\$694 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000. Last year fee \$666 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.	Legislated - per application

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
Modification of Consent under S.4.55(2) or S.4.56(1) that does NOT involve minimal environmental impact, and original fee was more than \$100 (Sch 4, Pt 4, Item 4.5) [continued]			
\$500,001 – \$1,000,000	\$988 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000. Last year fee \$949 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.	\$988 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000. Last year fee \$949 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.	Legislated - per application
\$1,000,001 – \$10,000,000	\$1,368 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000. Last year fee \$1,314 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.	\$1,368 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000. Last year fee \$1,314 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.	Legislated - per application

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
Modification of Consent under S.4.55(2) or S.4.56(1) that does NOT involve minimal environmental impact, and original fee was more than \$100 (Sch 4, Pt 4, Item 4.5) [continued]			
More than \$10,000,000	\$6,568 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000. Last year fee \$6,310 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.		Legislated - per application

Additional modification application fees

If notification required under s4.55(2) or s4.56(1) (Sch 4, Pt 4, Item 4.6)	\$886.00	\$922.00	Legislated
Modification accompanied by statement of qualified designer (Sch 4, Pt 4, Item 4.7)	\$1,013.00	\$1,054.00	Legislated
Modification to be referred to design review panel for advice (Sch 4, Pt 4, Item 4.8)	\$3,996.00	\$4,159.00	Legislated

Other development service fees

Dwelling Permissibility Search	\$359.00	\$377.00	per allotment
Any other fee or any fee determined under Schedule 4 of the Environmental Planning Assessment Regulation 2021	100% of regulated fee		Legislated - Each

Fees for site compatibility certificates and site verification certificates under SEPPS

Application for site compatibility certificate under SEPP (Housing) 2021*Sch 4, Pt 8, Item 1)	\$368 plus \$42 for each dwelling (maximum fee payable is \$742) Last year fee \$353 plus \$42 for each dwelling (maximum fee payable is \$713)		Legislated - per each
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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
Fees for site compatibility certificates and site verification certificates under SEPPS [continued]			
Application for site compatibility certificate under SEPP (Transport and Infrastructure) 2021 (Sch 4, Pt 8, Item 8.2)	\$368 plus \$265 for each hectare, or part hectare, of area of land (maximum fee payable is \$742)	<p>\$368 plus \$265 for each hectare, or part hectare, of area of land (maximum fee payable is \$742)</p> <p>Last year fee \$353 plus \$265 for each hectare, or part hectare, of area of land (maximum fee payable is \$713)</p>	Legislated - per each
Application for site verification certificate under SEPP (Resources and Energy) 2021 (Sch 4, Pt 8, Item 8.3)	\$4,983.00	\$5,187.00	Legislated - per each
Application for traffic certificate under SEPP (Transport and Infrastructure) 2021 (Sch 4, Pt 8, Item 8.5)	\$550.00	\$519.00	Legislated - per each

Other fees

Provision of certified copy of a document, map or plan under section 10.8(2) of the Act (Sch 4, Part 9, Item 9.9)	\$71.00	\$74.00	Legislated - per each
Review of decision/advice - miscellaneous applications (excluding DA applications)	50% of original fee paid		

REFUND OF FEES UPON WITHDRAWAL

Refund of fees where an application is withdrawn prior to determination	Price on application. Consideration will be given to a written request for a refund of a particular fee or charge paid. Any refund will be proportionate to the extent of administrative and professional works carried out at the date of the request.		each
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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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DEVELOPMENT CONTRIBUTIONS

Development contributions are levied for the provision of additional infrastructure as detailed in Council's contribution plans, works programs and capital programs.

Gundagai area development generating heavy vehicle usage of local roads	Variable cost as per plan		
Cootamundra sewer development contribution	\$6,092.00	\$6,397.00	per tenement
per equivalent tenement for all new subdivision in Cootamundra, in accordance with Council's section 64 contributions plan.			
Section 7.12 contributions, development value < \$100,000	No Charge		

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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DEVELOPMENT CONTRIBUTIONS [continued]

Section 7.12 contributions, development value \$100,001 – \$200,000

0.5% of the estimated cost of development

The proposed cost of carrying out development may be adjusted before payment, in accordance with the adopted contributions plan, to reflect quarterly or annual variations to readily accessible index figures adopted by the plan (such as a Consumer Price Index) between the date the proposed cost was determined by the consent authority and the date the levy is required to be paid.

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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DEVELOPMENT CONTRIBUTIONS [continued]



The formulae governing indexation of the proposed cost of carrying out development is:

$$DC = \frac{ODC \times CP2}{CP1}$$

IDC= the indexed development cost
 OCD= the original development cost determined by the Council
 CP2= is the Consumer Price Index, All Groups Sydney, as published by the ABS in respect of the quarter ending immediately prior to the date of payment.
 CP1= is the Consumer Price Index, All Groups Sydney, as published by the ABS in respect of the quarter ending immediately prior to the date of the consent.

Last year fee
 0.5% of the estimated cost of development

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
DEVELOPMENT CONTRIBUTIONS [continued]			
Section 7.12 contributions, development value > \$200,000		1.0% of the estimated cost of development	

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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DEVELOPMENT CONTRIBUTIONS [continued]

	<p>The proposed cost of carrying out development may be adjusted before payment, in accordance with a contributions plan, to reflect quarterly or annual variations to readily accessible index figures adopted by the plan (such as a Consumer Price Index) between the date the proposed cost was determined by the consent authority and the date the levy is required to be paid.</p> <p>The formulae governing indexation of the proposed cost of carrying out development is:</p> $DC = \frac{ODC \times CP2}{CP1}$ <p>IDC= the indexed development cost OCD= the original development cost determined by the Council CP2= is the Consumer Price Index, All Groups Sydney, as published by the ABS in respect of the quarter ending immediately prior to the date of payment. CP1= is the Consumer Price Index, All Groups Sydney, as published by the ABS in respect of the quarter ending immediately prior to the date of the consent.</p> <p style="text-align: right;">Last year fee</p>
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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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DEVELOPMENT CONTRIBUTIONS [continued]

		1.0% of the estimated cost of development	
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LOCAL ENVIRONMENTAL PLAN / REZONING

Planning proposal application

These fees are the minimum upfront fees that will be applied, and may be increased to meet Council's processing costs.

Planning Proposal Application/Request for Council consideration	\$3,588.00	\$3,767.00	
Planning Proposal (LEP amendment)		POA	

Development control plans

These DCP fees are the minimum upfront fees that will be applied, and may be increased to meet Council's processing costs. These fees do not apply to requests to vary the DCP in relation to a specific development application.

Minor DCP amendment	\$1,845.00	\$1,937.00	
Amendment of existing control.			
Major DCP amendment	\$8,200.00	\$8,610.00	
Includes new chapters or sub chapters.			

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
CERTIFICATION SERVICES			
Registration of construction certificate, subdivision works certificate, occupation certificate, subdivision certificate from private certifier (charged through NSW Planning Portal)	\$40.00	\$40.00	Legislated
Builders insurance verification	\$58.00	\$61.00	
Registration of CDC from private certifier (charged through NSW Planning Portal)	\$36.00	\$36.00	Legislated

CONSTRUCTION CERTIFICATES

Major Modification of Construction Certificate	POA. Based on extent of change. Fee as per new construction certificate may apply.		
Minor CC Modification (internal layout change)	\$379.00	\$398.00	
Minor CC Modification (internal/external/set out change)	30% of original CC fee with a minimum of \$452.00+GST		
Performance Solution Assessment	Charged at actual cost to Council (Consultant Required) +10%		

Class 1 & class 10 buildings

Fees based on estimated cost of development. Where consent was required but was not in place prior to the erection of the building, the maximum fee that would have been payable if the application for a construction certificate relating to the erection of the building (or part) had been made

Under \$5,000	\$451.00	\$474.00	Each
\$5,001 - \$100,000	\$475 plus an additional \$0.35 for each \$100 in excess of \$5000 of building costs Last year fee \$452 plus an additional \$0.35 for each \$100 in excess of \$5000 of building costs		per certificate

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
Class 1 & class 10 buildings [continued]			
\$100,001 – \$250,000		\$947 plus an additional \$0.25 for each \$100 in excess of \$100,000 of building costs Last year fee \$902 plus an additional \$0.25 for each \$100 in excess of \$100,000 of building costs	
\$250,001 - \$500,000		\$1292 plus an additional \$0.25 for each \$100 in excess of \$250,000 of building costs Last year fee \$1230 plus an additional \$0.25 for each \$100 in excess of \$250,000 of building costs	
\$500,001-\$1,000,000		\$1937 plus an additional \$0.25 for each \$100 in excess of \$500,000 of building costs Last year fee \$1845 plus an additional \$0.25 for each \$100 in excess of \$500,000 of building costs	
\$1,000,001+		\$3444 plus an additional \$0.25 for each \$100 in excess of \$1,000,000 of building costs Last year fee \$3280 plus an additional \$0.25 for each \$100 in excess of \$1,000,000 of building costs	

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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Class 2 to class 9 buildings

Fees based on estimated cost of development. Where consent was required but was not in place prior to the erection of the building, the maximum fee that would have been payable if the application for a construction certificate relating to the erection of the building (or part) had been made

Under \$5,000	\$631.00	\$663.00	
\$5,001 – \$100,000	$\$668 + \$0.35 \text{ per } \$100 \text{ in excess of } \$5,000$ Last year fee $\$636 + \$0.35 \text{ per } \$100 \text{ in excess of } \$5,000$		
\$100,001 – \$250,000	$\$1033 + \$0.25 \text{ per } \$100 \text{ in excess of } \$100,000$ Last year fee $\$984 + \$0.25 \text{ per } \$100 \text{ in excess of } \$100,000$		
\$250,001-\$500,000	$\$1507 + \$0.25 \text{ per } \$100 \text{ in excess of } \$250,000$ Last year fee $\$1435 + \$0.25 \text{ per } \$100 \text{ in excess of } \$250,000$		
Greater than \$500,000	POA		

COMPLYING DEVELOPMENT CERTIFICATES

CDC Demolition Works	\$620.00	\$651.00	
Major Modification of Complying Development Certificate	POA. Based on extent of change. Fee as per new CDC may apply.		
Minor CDC Modification (internal layout change)	\$496.00	\$521.00	
Minor CDC Modification (internal/external/set out change)	30% of original with a minimum of \$546+GST Last year fee 30% of original with a minimum of \$520+GST		

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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COMPLYING DEVELOPMENT CERTIFICATES [continued]

CDC Subdivision	\$620.00	\$651.00	
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Pre-lodgment Review of CDC

Fee provides for preliminary review of a CDC application to ascertain whether application is suitable to proceed as a CDC. Plans must be provided with application for CDC review.

Other application pre-lodgement review fee.	\$820.00	\$861.00	
Residential application pre-lodgement review fee. Written advice for simple CDC application (single dwelling or outbuildings).	\$389.00	\$408.00	

Class 1 and 10

Fees based on estimated cost of development. No refund of Complying Development Certificate Fees are applicable if the application is refused.

Under \$5,000	\$564.00	\$592.00	per certificate
\$5,001 - \$100,000	\$592 plus an additional \$0.35 for each \$100 in excess of \$5,000 of building costs Last year fee \$564 plus an additional \$0.35 for each \$100 in excess of \$5,000 of building costs		per certificate
\$100,001 - \$250,000	\$1184 plus an additional \$0.35 for each \$100 in excess of \$100,000 of building costs Last year fee \$1128 plus an additional \$0.35 for each \$100 in excess of \$100,000 of building costs		per certificate

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
Class 1 and 10 [continued]			
\$250,001 - \$500,000		\$1615 plus an additional \$0.35 for each \$100 in excess of \$250,000 of building costs Last year fee \$1538 plus an additional \$0.35 for each \$100 in excess of \$250,000 of building costs	per certificate
\$500,001-\$1,000,000		\$2368 plus an additional \$0.25 for each \$100 in excess of \$500,000 of building costs Last year fee \$2255 plus an additional \$0.25 for each \$100 in excess of \$500,000 of building costs	
\$1,000,001+		\$4305 plus an additional \$0.35 for each \$100 in excess of \$1,000,000 of building costs Last year fee \$4100 plus an additional \$0.35 for each \$100 in excess of \$1,000,000 of building costs	

Class 2-9

CDC for Class 2-9 building		POA	
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BUILDING CERTIFICATION INSPECTIONS

Missed critical stage inspection administration charge	\$646.00	\$678.00	
Urgent inspection 48 hours statutory notice not provided	\$359.00	\$377.00	

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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BUILDING CERTIFICATION INSPECTIONS [continued]

Inspection fee where Council has been nominated as the PC	\$205.00	\$215.00	per inspection
Inspection fee where Council has not been nominated as the PC	\$451.00	\$474.00	per inspection

OCCUPATION CERTIFICATES

Final or Partial Occupation Certificate Class 1 (Including combined Class 1 and 10 applications)	\$410.00	\$431.00	
Final or Partial Occupation Certificate Class 10	\$154.00	\$162.00	
Final or Partial Occupation Certificate Class 2 and 3	\$355 + \$215 per SOU		
	Last year fee \$338 + \$215 per SOU		
Final or Partial Occupation Certificate Class 4 to 9B < 500m	\$461.00	\$484.00	
Final or Partial Occupation Certificate Class 4 to 9B > 500m ²	\$666.00	\$699.00	

FIRE SAFETY SCHEDULES, CERTIFICATES & STATEMENT LODGEMENT

Per building

Inspection for FSS or Inspection Program for premises < 300m ²	\$205.00	\$215.00	
Inspection for FSS or Inspection Program for premises > 300m ²	\$328.00	\$344.00	
Issue of Fire Safety Schedule (FSS) for premises >300m ²	\$595.00	\$625.00	
Issue of Fire Safety Schedule (FSS) not previously issued/no valid current FSS for premises < 300m ²	\$308.00	\$323.00	
Lodgement/Registration of AFSS Statement	\$75.00	\$79.00	each
Lodgement/Registration of AFSS Statement > 3 months past required lodgement date	\$180.00	\$189.00	
Reminder of Annual Fire Safety Standard	\$55.00	\$58.00	

SUBDIVISION CERTIFICATES & SUBDIVISION WORKS CERTIFICATES

Subdivision Certificate Application >50 lots	\$807.00 + \$26.00 per lot		
	Last year fee \$769.00 + \$26.00 per lot		

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
SUBDIVISION CERTIFICATES & SUBDIVISION WORKS CERTIFICATES [continued]			
Subdivision Certificate Application 2-5 lots		\$134 + \$26 per lot Last year fee \$128 + \$26 per lot	
Subdivision Certificate Application 21-50 lots		\$539.00 + \$26.00 per lot Last year fee \$513.00 + \$26.00 per lot	
Subdivision Certificate Application 6-20 lots		\$199.00 + \$26.00 per lot Last year fee \$190.00 + \$26.00 per lot	
Subdivision Works Certificate		\$484+ \$226 per lot created Last year fee \$461+ \$215 per lot created	
Modification of Subdivision Works Certificate		30% of original application fee paid	

PRINCIPAL CERTIFIER REPLACEMENT

Change Principal Certifier (PC) to Council - Class 1 & 10		\$1292 + applicable inspection and OC fees Last year fee \$1230 + applicable inspection and OC fees	
Change Principal Certifier (PC) to Council - Class 10		\$274 + applicable inspection and OC fees Last year fee \$261 + applicable inspection and OC fees	
Change Principal Certifier (PC) to Council - Class 2 to 9		POA. Where contract certifier required applicable fee is cost +10%	

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
OTHER CERTIFICATION SERVICES			
Building Classification Certificate for building or proposed building (class 1 & 10)	\$169.00	\$177.00	
Building Classification Certificate for building or proposed building (class 2-9)	\$349.00	\$366.00	
Issuing of Compliance Certificate under Part 6.5 EP&A Act 1979		POA	per certificate

REFUND OF APPLICATION FEES UPON WITHDRAWAL

Refund of application fee on withdrawal prior to determination	Price on application. Consideration will be given to a written request for a refund of a particular fee or charge paid. Any refund will be proportionate to the extent of administrative and professional works carried out at the date of the request.	
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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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WATER SUPPLY

WATER ACCESS CHARGES

The following water availability charges will be levied in accordance with the number and size of water service meters connected to the property. Where a property is not connected to the water supply, but access is available, a vacant charge shall apply. The water access charges are billed quarterly in arrears, usually at the end of August, November, February and May.

Water used for fire-fighting, fire preparedness, or emergency response is exempt from water access and usage charges. Fees apply only to private fire system testing (e.g, hydrant or sprinkler flow testing).

Residential water access charges

Strata Water Access Charge	\$517.00	\$543.00	Per strata
Meter size 20mm	\$517.00	\$543.00	Per meter
Meter size 25mm	\$810.00	\$851.00	Per meter
Meter size 32mm	\$1,327.00	\$1,393.00	Per meter
Meter size 40mm	\$2,072.00	\$2,176.00	Per meter
Meter size 50mm	\$3,238.00	\$3,400.00	Per meter
Meter size 63mm	\$5,143.00	\$5,400.00	Per meter
Meter size 75mm	\$7,286.00	\$7,650.00	Per meter
Meter size 80mm	\$8,291.00	\$8,706.00	Per meter
Meter size 100mm	\$12,955.00	\$13,603.00	Per meter
Vacant water access charge	\$517.00	\$543.00	Per meter

Non-residential water access charges

Strata Water Access Charge	\$517.00	\$543.00	Per strata
Meter size 20mm	\$517.00	\$543.00	Per meter
Meter size 25mm	\$810.00	\$851.00	Per meter
Meter size 32mm	\$1,327.00	\$1,393.00	Per meter
Meter size 40mm	\$2,072.00	\$2,176.00	Per meter
Meter size 50mm	\$3,238.00	\$3,400.00	Per meter
Meter size 63mm	\$5,143.00	\$5,400.00	Per meter

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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Non-residential water access charges [continued]

Meter size 75mm	\$7,286.00	\$7,650.00	Per meter
Meter size 80mm	\$8,291.00	\$8,706.00	Per meter
Meter size 100mm	\$12,955.00	\$13,603.00	Per meter
Vacant water access charge	\$517.00	\$543.00	Per meter

Non-residential community water access charges

Meter size 20mm	\$259.00	\$272.00	per meter
Meter size 25mm	\$405.00	\$425.00	per meter
Meter size 32mm	\$663.00	\$696.00	per meter
Meter size 40mm	\$1,036.00	\$1,088.00	per meter
Meter size 50mm	\$1,619.00	\$1,700.00	per meter
Meter size 80mm	\$4,145.00	\$4,352.00	per meter
Meter size 100mm	\$6,477.00	\$6,801.00	per meter
Vacant water access charge	\$259.00	\$272.00	

WATER USAGE (CONSUMPTION) FEES

Water usage (consumption) fees

First 39 kilolitres per quarter - Residential & Non-Residential	\$2.49	\$2.61	Per Kilolitre
Use above 39 kilolitres per quarter - Residential & Non-Residential	\$3.74	\$3.93	Per Kilolitre
First 39 kilolitres per quarter - Non-Residential Community	\$1.95	\$2.05	Per Kilolitre
Use above 39 kilolitres per quarter - Non-Residential Community	\$2.80	\$2.94	Per Kilolitre

Standpipe water

Water Deliveries	\$260.00 per hour + standpipe water		per hour
Standpipe access	\$5.60	\$6.00	per kilolitre
Standpipe Key and Tag Deposit	\$67.00	\$69.60	each

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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WATER CONNECTION FEES

Water Meter Reading Fee	\$124.50	\$129.00	
Water Pressure Test	\$173.00	\$180.00	
Water Meter Test	\$173.00	\$180.00	
Water Sampling Test	\$98.00 plus cost to test water		
Back Flow Prevention Device	Cost plus 10%		
Meter connection fee	\$887.00	\$921.00	per connection
Where developer has provided tapping to allotment. 20mm service only. Larger service per actual cost.			
Meter relocation	Private Work Rates		per connection
Disconnection fee	Private Work Rates		
Water flow restrictor	\$164.00	\$170.00	
Service connection location	Private Work Rates		
Water meter covers	\$93.50	\$97.00	each
Supply only			
Water supply service connection fee – installation cost	Private Work Rates		

Tapping fee

Underboring costs where excavation is not practical	\$280.00	\$294.00	per linear metre
Adjacent side of road service, 20 mm diameter including backflow prevention	\$1,320.50	\$1,320.50	per connection
Opposite side of road service, 20mm diameter	\$2,439.00	\$2,439.00	per connection
Larger service at actual cost including backflow prevention	Private Work Rates		per connection

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
SEWERAGE SERVICES			
Cost to supply treated effluent water	\$1.50	\$1.56	kL
Vacant Sewer Access Charge - Non-Residential	\$438.00	\$460.00	
Residential Sewer Access Charge	\$749.00	\$786.00	per meter
Non-Residential Sewer Access Charge 20mm	\$624.00	\$655.00	per meter
Non-Residential Sewer Access Charge 25mm	\$749.00	\$786.00	per meter
Non-Residential Sewer Access Charge 32mm	\$873.00	\$917.00	per meter
Non-Residential Sewer Access Charge 40mm	\$1,198.00	\$1,258.00	per meter
Non-Residential Sewer Access Charge 50mm	\$1,498.00	\$1,573.00	per meter
Non-Residential Sewer Access Charge 63mm	\$1,887.00	\$1,981.00	per meter
Non-Residential Sewer Access Charge 75mm	\$2,247.00	\$2,359.00	per meter
Non-Residential Sewer Access Charge 80mm	\$2,396.00	\$2,516.00	per meter
Non-Residential Sewer Access Charge 100mm	\$2,997.00	\$3,147.00	per meter
Vacant Sewer Access Charge - Residential	\$438.00	\$460.00	per meter
Sewer Usage Charge	\$3.32	\$3.49	per kilolitre
Non-Residential Community Sewer Access Charge 20mm	\$312.00	\$328.00	per meter
Non-Residential Community Sewer Access Charge 25mm	\$375.00	\$394.00	per meter
Non-Residential Community Sewer Access Charge 32mm	\$437.00	\$459.00	per meter
Non-Residential Community Sewer Access Charge 40mm	\$599.00	\$629.00	per meter
Non-Residential Community Sewer Access Charge 50mm	\$749.00	\$786.00	per meter
Non-Residential Community Sewer Access Charge 80mm	\$1,198.00	\$1,258.00	per meter
Non-Residential Community Sewer Access Charge 100mm	\$1,498.00	\$1,573.00	per meter
Vacant Sewer Access Charge - Non-Residential Community	\$219.00	\$230.00	per meter

Sewer connection fees

Adjacent side of road service, typical PVC connection <1.5m Deep	\$2,090.00	\$2,090.00	
Complex sewer connection	private works rates		
Opposite side of road service, typical PVC connection <1.5m Deep	\$2,894.00	\$2,894.00	
Underboring costs where excavation is not practical	\$280.00	\$280.00	per linear metre

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
LIQUID TRADE WASTE			
Septic Tank Waste Disposal Fee (Minimum Fee \$15)			Minimum fee of \$15.00
Trade waste annual fee	\$250.00	\$263.00	
Trade waste usage charge (Category 2 Business)	\$4.33	\$4.60	per kl

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
STORMWATER MANAGEMENT			
Residential stormwater management charge			Legislated - Awaiting Advice
Residential strata stormwater management charge			Legislated - Awaiting Advice
Business (Non-Residential) Stormwater Management	\$26.25 per 350 square metres of land size, or part thereof	Legislated - Awaiting Advice	per annum
Business (Non-Residential) Strata Stormwater Management	The greater of \$5.25, or the assessment's proportion of the charge that would apply if the total land area was not strata'd.	Legislated - Awaiting Advice	per annum

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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STORMWATER MANAGEMENT [continued]

Business stormwater management charge maximum			Legislated - Awaiting Advice
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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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WASTE MANAGEMENT

Domestic waste management - annual charge (1 service per assessment)	\$590.00	\$620.00	per annum
Organics/Green Waste (1 service per assessment)	\$77.00	\$81.00	per annum
Residential Waste Management - Other	\$590.00	\$620.00	per annum
Rural Waste Charge	\$87.00	\$91.00	per annum
Unoccupied (Vacant) Waste	\$87.00	\$91.00	per annum
Commercial Waste Management	\$590.00	\$620.00	per annum
Additional Rural Waste Bin 240L	\$87.00	\$91.00	per bin

TIPPING FEES

Cootamundra landfill

Dead Animals - 0-10kg	\$11.00	\$12.00	each
Dead Animals - 11-150kg	\$29.00	\$30.00	each
Dead Animals - >150kg	\$195.00	\$205.00	each
Sorted Industrial/Commercial Bulk Waste (Skip Bins etc.)	\$51.00	\$54.00	per tonne
Unsorted Industrial/Commercial Bulk Waste (Skip Bins etc.)	\$230.00	\$242.00	per tonne
Contaminated Soil (Licence compliant only)	\$190.00	\$200.00	per tonne
Weighbridge Hire	\$19.00	\$20.00	per weigh

Clean Organic (FOGO, Green Waste etc)

Green waste vegetation matter < 150mm in diameter, for loads up to 200kg eg. grass clippings, leaf litter eg grass clippings, leaf litter	\$13.50	\$14.00	minimum
Green waste	\$100.00	\$105.00	per tonne

General Waste

Domestic Waste – for loads up to 100kg	\$18.50	\$19.50	minimum
Domestic Waste - For loads greater than 101kgs	\$190.00	\$200.00	per tonne

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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Industrial/Commercial

Industrial/Commercial is defined as concrete, bricks, treated timber and other non recyclable building material.

Builders Rubble	\$13.00	\$14.00	Minimum charge up to 50kg
Sorted (Builders Rubble) Industrial/Commercial, for ratepayers By arrangement >2 tonne.	\$51.00	\$54.00	per tonne
Unsorted (Builders Rubble) Industrial/Commercial, for ratepayers By arrangement >2 tonne.	\$228.00	\$239.00	per tonne
Sorted (Builders Rubble) Industrial/Commercial, for waste generated outside the Council area	\$180.00	\$189.00	per tonne
Unsorted (Builders Rubble) Industrial/Commercial, for waste generated outside the Council area	\$290.00	\$305.00	per tonne

White goods

White Goods including decanted fridges, freezers and airconditioners	\$20.00	\$21.00	each
White Goods with refrigerant gas – decanting fee	\$44.00	\$46.00	each

Tyres

Only accepted with compliance to current EPA regulations. A surcharge of \$5.00 applies to any tyres with rims.

Push bikes and motorcycles	\$13.00	\$14.00	each
Light vehicles and cars	\$20.00	\$21.00	each
4wd and light commercial vehicles	\$32.00	\$34.00	each
Truck, including Super Singles	\$48.00	\$50.00	each
Small tractor and earthmoving	\$129.00	\$135.00	each
Medium tractor and earthmoving	\$327.00	\$343.00	each
Large tractor and earthmoving	\$650.00	\$683.00	each

Asbestos

Only accepted with compliance to current EPA regulations.

Appointments must be made with Council.

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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Asbestos [continued]

Asbestos – loads up to 100kg	\$150.00	\$158.00	per load
Asbestos – loads of 100kg or greater	\$724.00	\$760.00	per tonne

Other waste

Solar Panel	\$0.00	\$10.00	per panel
Industrial Bulk Waste	\$210.00	\$221.00	per tonne
Clean Sludge	\$32.00	\$34.00	per tonne
Sorted Recyclables	No Charge		
E-waste - Computers, TVs, Copiers, Printers etc.	\$19.00	\$20.00	each
Metal Waste	\$33.00	\$35.00	per tonne
Mattresses (all sizes)	\$45.00	\$47.00	each
Car bodies delivered to waste depot	\$65.00	\$68.00	each
Derelict motor vehicles	Private Work Rates		each
Removal to dump, from within the local government area.			

Gundagai landfill

Organic bin bags	\$10.00	\$11.00	
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Clean Organic (FOGO, Green Waste etc.) < 150mm in diameter

Loads delivered by sedan - minimum charge	\$15.00	\$16.00	per load
Load delivered by single axle trailers, utes, wagons, car boot loads	\$25.00	\$26.00	per load
Load delivered by bogie axle or large trailers or 1 tonne utilities	\$30.00	\$32.00	per load
Load delivered by single axle trucks (load under 5m cubed)	\$70.00	\$74.00	per load
Load delivered by bogie axle trucks (load over 5m cubed)	\$126.00	\$132.00	per load

General Waste

Car Boot/240 l. MGB	\$20.00	\$21.00	
Trailer/Utility	\$25.00	\$26.00	
Trailer with high sides (domestic)	\$30.00	\$32.00	

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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General Waste [continued]

Per Cubic Metre (Commercial Operators)	\$70.00	\$74.00	
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Industrial/Commerical

Load delivered by single trailers, utes, wagons, car boot loads	\$50.00	\$53.00	per load
Load delivered by bogie axle or large trailers or 1 tonne utilities	\$137.00	\$144.00	per load
Load delivered by single axle trucks (load under 5m cubed)	\$200.00	\$210.00	per load
Load delivered by bogie axle trucks (load over 5m cubed)	\$242.00	\$254.00	per load

White goods

White Goods including decanted fridges, freezers and airconditioners	\$21.00	\$22.00	each
White Goods with refrigerant gas - decanting fee	\$44.00	\$46.00	each

Tyres

Only accepted with compliance to current EPA regulations. A surcharge of \$5.00 applies to any tyres with rims.

Push bikes and motorcycles	\$12.00	\$13.00	
Light vehicles and cars	\$21.00	\$22.00	
4WD and light commercial vehicles	\$32.00	\$34.00	
Truck, including super singles	\$47.00	\$49.00	
Small tractor and earthmoving	\$120.00	\$126.00	each
Medium tractor and earthmoving	\$305.00	\$320.00	each
Large tractor and eartmoving	\$608.00	\$638.00	each

Other waste

Clean Fill	\$15.00	\$16.00	Per Tonne
Metal Waste (under a tonne)	\$8.00	\$9.00	Minimum
Oilseeds Product	\$55.00	\$58.00	Per Tonne
Industrial Bulk Waste	\$197.00	\$207.00	
Clean Sludge	\$35.00	\$37.00	per tonne

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
Other waste [continued]			
Sorted Recyclables		No Charge	
E-Waste - Computers, TV's Copiers, Printers etc.	\$26.30	\$28.00	each
Furniture	\$40.00	\$42.00	each
Metal Waste	\$32.00	\$34.00	per cubic metre
Mattresses (all sizes)	\$45.00	\$47.00	each
Car bodies delivered to waste depot	\$60.00	\$63.00	each
Derelict motor vehicles		Private Works Rates	each
Removal to dump, from within the local governmnet area			

Gundagai area village transfer stations

Access Bond	\$80.00	\$80.00	each
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Stockinbingal and Wallendbeen landfills

Asbestos, tyres, mattresses and bulk metal waste (such as car bodies) are not accepted at village landfill sites.

Clean Fill	\$15.00	\$16.00	per load
Sorted Recyclables		No Charge	

Green Waste

Load delivered by single axle trailers, utes, wagons, cars boot loads	\$32.00	\$34.00	per load
Load delivered by bogie axle or large trailers or 1 tonne utilities	\$45.00	\$47.00	per load
Load delivered by single axle trucks (load under 5 m cubed)	\$100.00	\$105.00	per load
Load delivered by bogie axle trucks (load over 5 m cubed)	\$133.00	\$140.00	per load

General Waste

Minimum Load Charge	\$27.00	\$28.00	minimum
Load delivered by single axle trailers, utes, wagons, cars boot loads	\$27.00	\$28.00	per load
Load delivered by bogie axle or large trailers or 1 tonne utilities	\$35.00	\$37.00	per load
Load delivered by single axle trucks (load under 5 m cubed)	\$75.00	\$79.00	per load

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
General Waste [continued]			
Load delivered by bogie axle trucks (load over 5 m cubed)	\$100.00	\$105.00	per load
ADDITIONAL SERVICES			
Event garbage bins (10-20 bins)	\$200.00	\$210.00	Per event
Event garbage bins (1-10 bins)	\$100.00	\$105.00	per event
SALE OF 2ND-HAND AND OTHER GOODS			
2nd Hand Goods		As per ticket price	As per ticket price
As per ticket price			
Compost/Top Dressing (Retail volume less than 5 tonnes)	\$35.00	\$37.00	Per Tonne
Compost/Top Dressing (Wholesale volume more than 5 tonnes)	\$26.00	\$27.00	Per Tonne
Crushed Concrete (suitable for road/driveway/drainage/stormwater construction) Wholesale - volume more than 5 tonnes	\$16.00	\$17.00	Per Tonne
Garden Growing Mix	\$18.00	\$19.00	per tonne
Garden Mulch	\$35.00	\$37.00	per tonne
Clean Fill	\$22.00	\$23.00	per tonne
Crushed Concrete (suitable for road/driveway/drainage/stormwater construction) Retail - volume less than 5 tonnes	\$34.00	\$36.00	per tonne

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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REGULATORY COMPLIANCE

REGULATORY COMPLIANCE (UNATTENDED PROPERTY) ACT 2021

Release impounded Class 1 as per the Act (baggage, personal items) each	\$27.00	\$28.00	
Release impounded Class 2 as per the Act (share bikes, trolleys) each	\$27.00	\$28.00	
Release impounded Class 3 as per the Act (vehicle, trailers, boats) each	\$480.00	\$504.00	
Abandoned vehicles – Impounding	cost recovery +10%		
Illegal dumping fee	Cleanup costs charged at private work rates		

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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ANIMAL CONTROL

ANIMAL REGISTRATIONS

Companion animal registration fees are set by NSW State legislation. Fees published are correct at the time of printing.

Annual Permit - Cat not desexed by four months of age	As set by Office of Local Government		
Annual Permit - Dangerous Dog	As set by Office of Local Government		
Annual Permit - Restricted Dog	As set by Office of Local Government		
Annual Permit Late Fee	As set by Office of Local Government		
Companion Animal Cat Registration – Animal not desexed (not recommended)	As set by Office of Local Government		
Companion Animal Cat Registration – Desexed (sold by pound/shelter)	As set by Office of Local Government		
Companion Animal Cat Registration – Desexed or not desexed	As set by Office of Local Government		
Companion Animal Dog Registration – Animal not desexed (not recommended)	As set by Office of Local Government		
Companion Animal Dog Registration – Desexed (sold by pound/shelter)	As set by Office of Local Government		
Companion Cat Registration – Animal not Desexed (and kept by recognised breeder for breeding purposes)	As set by Office of Local Government		
Registration late fee	As set by Office of Local Government		
Companion Animal Dog Registration – Desexed (relevant by age)	As set by Office of Local Government		
Companion Animal Dog Registration – Desexed (by relevant age owned by an eligible pensioner)	As set by Office of Local Government		
Companion Animal Dog Registration – Animal not desexed or desexed after relevant age	As set by Office of Local Government		
Companion Dog Registration – Animal not Desexed (and kept by recognised breeder for breeding purposes)	As set by Office of Local Government		

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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ANIMAL REGISTRATIONS [continued]

Companion Animal Registration – Working dog, Assistance animal, Dog in the service of the state (eg Police dog), or greyhound registered under the Greyhound Racing Act	As set by Office of Local Government		
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ADOPTION FEES (Includes desexing & lifetime registration)

Cat adoption fee - female	\$280.00	\$200.00	
Cat adoption fee - male	\$220.00	\$150.00	
Dog adoption fee - female	\$550.00	\$280.00	
Dog adoption fee - male	\$450.00	\$250.00	
Rescue	No Charge		

IMPOUNDING FEES

Destruction of unwanted animals will not be undertaken by Council.

Applicants are advised to take the animal to a vet.

Release Fees - Impounded Companion animals (first offence)	\$42.00	\$44.00	
Release Fees - Impounded Companion animals (second & subsequent offence)	\$63.00	\$66.00	
Pound – Maintenance & Sustenance Fee (per day held)	\$32.00	\$34.00	
Pound – Microchipping Fee	\$32.10	\$34.00	
Surrender companion animal	\$130.00	\$137.00	
Euthanasia Fee – includes Vets cost and Pound Release Fee	Vets costs and pound release fee		

Stock Impounding

Release Impounded Stock - Horse, Donkey, Cattle	\$30.00	\$32.00	Per Head
Release Impounded Stock - Sheep, Goat Alpaca	\$10.00	\$11.00	Per Head
Initial callout & time involved in capture & impounding or resolution of situation	Private Work Rates		
Maintenance & Sustenance of impounded Sheep, Goat	\$10.20	\$11.00	per head per day

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
Maintenance & Sustenance of impounded Horse, Cattle, Donkey	\$25.00	\$26.00	per head per day

Stock Impounding [continued]

COMPANION ANIMAL COMPLIANCE

Compliance Certificate – Restricted or Dangerous Dog	Max fee as determined by Act		
Application for variation to Keeping of Animals Policy	\$70.00	\$70.00	each

Dangerous Dog Compliance Items

Dangerous Dog Collar	\$70.00	\$74.00	
Dangerous Dog Collar - Item required for compliance for Menacing and Dangerous Dogs			
Dangerous Dog Muzzle	\$60.00	\$63.00	
Dangerous Dog Muzzle - required item for Menancing or Dangerous Dog Compliance			
Dangerous Dog Sign	\$60.00	\$63.00	
Dangerous Dog Sign - item required for Menacing or Dangerous Dog Compliance			
Dangerous/Menancing - Pack of 1 collar, 1 muzzle 1 sign	\$175.00	\$184.00	

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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SALEYARDS

Agents Commission		0.30%	% of gross sale value incl GST
Percentage of agent's gross sale.			
Stock Holding Fee (Cattle) Cootamundra or Gundagai Saleyards	\$10.00	\$11.00	per head per day
Stock Holding Fee (Sheep) Cootamundra or Gundagai Saleyards	\$3.00	\$4.00	per head per day

TRUCKWASH

Avdata key purchase - Cootamundra & Gundagai Saleyards	\$75.00	\$75.00	
Usage	\$1.30 per minute - minimum \$10.00		per minute

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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BIOSECURITY

WEED CONTROL WORKS

Fees charged for travel to site and works undertaken.

Works in ordinary working hours			At Cost
Works outside ordinary working hours.			At Cost

WEED INSPECTIONS

Reinspection fee after notice	\$184.00	\$193.00	per hour
Reinspection fee minimum charge	\$180.00	\$189.00	each

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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PRIVATE AND CONTRACT WORKS

ROADS AND FOOTPATHS

Engineering Inspections - Drone	\$313.00	\$329.00	per hour
Engineering Inspections - Other	\$208.00	\$218.00	per hour
Engineering Inspections - Subdivisions	\$208.00	\$218.00	per hour
Works on Public Road Reserve Application - Complex	\$0.00	\$400.00	m2
Works on Public Road Reserve Application - Construction of property access urban	\$328.50	\$345.00	each
Works on Public Road Reserve Application – Construction of property access rural	\$208.00	\$218.00	each
Works on Public Road Reserve Application – Other works within the road reserve	\$37.00	\$39.00	m2
100m2 = 5m wide verge by 20m property frontage, allows 3hrs engineering review at \$160/hr additional \$2.40/m2 > 100m2.			
Works on Public Road Reserve Application – Road Occupancy Licence (ROL)	\$154.50	\$162.00	each
Kerb & Gutter Contribution	50% of actual cost		
Construction of culvert entrances	Private Work Rates		
Construction of new driveway laybacks into existing kerb	Private Work Rates		
Widening existing driveway laybacks.	Private Work Rates		

Road opening charges

Road opening charges are as recommended by TfNSW.

For restoration of private road openings up to 10 sq m, rate calculated per sq m, in accordance with the following rate schedule. The rate per sq m is to be interpreted as meaning a minimum charge/deposit on the final cost. Where the actual restoration costs exceed the calculated charge (by applying the appropriate rate per sq m) by more than \$200, actual costs will be charged and any amount received in accordance with the above scale of rates will be regarded as a deposit on the final cost.

For restoration of road openings over 10 sq m, costs are charged at Council's private works rates.

Several openings made at the one time, less than 50 m apart may be grouped as one, unless otherwise determined by the authority.

Where earth and gravel shoulders exist adjacent to pavement no.'s 1 & 3 inclusive & restoration by the authority is necessary to the shoulders, the charge shown under no. 4 is to be made additional to the charge for pavement.

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
Road opening charges [continued]			
Restoration Kerb & Gutter	\$743.00	\$743.00	per linear metre
Road Opening Fee	\$125.00	\$130.00	
Asphaltic concrete with cement concrete base	Private Works Rates		per square metre
Concrete pavement / footpath	Private Works Rates		per square metre
Tar and bituminous surface on all classes of base other than cement concrete	Private Works Rates		per square metre

MAJOR PLANT HIRE

All plant will be hired with a Council operator. The minimum hire for all plant is one hour. Any additional labour costs will be charged and after hours work will incur additional costs for overtime rates. Transport of plant will be charged as an additional cost.

Private hire rates

Road stabiliser (Not available in Cootamundra)	\$6,118.00	\$6,424.00	per day
Minimum charge 1 day.			
Grader	\$274.00	\$288.00	per hour
Excavator	\$266.00	\$279.00	per hour
Backhoe	\$225.00	\$236.00	per hour
Loader	\$291.00	\$306.00	per hour
Tractor and broom	\$236.00	\$248.00	per hour
Tractor and slasher	\$236.00	\$248.00	per hour
Tractors	\$208.00	\$218.00	per hour
Trucks – heavy rigid	\$300.00	\$315.00	per hour
Trucks – with trailer	\$357.00	\$375.00	per hour
Trucks – medium rigid	\$236.00	\$248.00	per hour
Trucks – light rigid	\$171.00	\$180.00	per hour
Roller – trench	\$175.00	\$184.00	per hour
14t roller – smooth or padfoot	\$228.00	\$239.00	per hour

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
Float (Low Loader) to be accompanied by consignment note	\$204.75/hr + \$3.80/km		per hour
	Last year fee		
Water tanker	\$204.75/hr + \$3.80/km		per hour
	Last year fee		
Lime tanker	\$204.75/hr + \$3.80/km		per hour
	Last year fee		
Minor Plant used in conjunction with other work	\$48.00	\$50.00	per hour
Water Jetter	\$274.00	\$288.00	per hour
Water Cart	\$186.00	\$195.00	per hour
Patching Truck	\$342.00	\$359.00	per hour
Emulsion and aggregate charged at cost plus 25%.			
Ute	\$34.25/hr + \$1.09/km		per hour
	Last year fee		
Not for dry hire.			
Skidsteer	\$146.00	\$153.00	per hour
Dozer	\$342.00	\$359.00	per hour
Garbage Compactor	\$229.00	\$240.00	per hour
Elevated Work Platform	\$237.00	\$249.00	per hour
Street Sweeper, includes brooms	\$237.00	\$249.00	per hour
Mowers	\$185.00	\$194.00	per hour
Woodchipper and truck	\$274.00	\$288.00	per hour
Hirer keeps chipping			

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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EQUIPMENT HIRE

Cat trap hire	\$35.00	\$37.00	per week
Cat trap deposit	\$100.00	\$105.00	per hire
Refundable after return of trap.			

LABOUR AND STORES

Crushed gravel – supply ex pit	\$75.00	\$79.00	per cubic metre
Rural Addressing Numbers	\$22.00	\$23.00	per set
Wages water & sewer staff – fee for non-ratepayers	\$91.00	\$94.50	per hour
Normal working hours			
Wages water & sewer staff – fee for ratepayers	\$70.00	\$73.00	per hour
Normal working hours			
Council store items	At Current Cost plus 25% + GST		
Labour costs	Current oncosted wages plus 25% plus GST 10%		
Gravel – uncrushed (ex pit)	\$38.00	\$40.00	per cubic metre

Replacement bins

Available for persons paying garbage rates

Mobile Garbage Bins (120L and 240L MGB)	\$148.00	\$155.00	
Replacement wheel	\$46.00	\$48.00	each
Replacement lid	\$61.00	\$64.00	each
Replacement axle	\$46.00	\$48.00	each

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Unit
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OTHER PRIVATE WORKS

Memorial bench/seat includes cost of purchase, installation and memorial plaque	Private Works rate	per seat/ bench	
Applications required for memorial seats in parks, cemeteries, gardens. In approved locations only. Suitability will be assessed by Council.			
Private weighbridge use	\$7.50	\$8.00	
Charge for private use of weighbridge at Cootamundra saleyards or landfill.			

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Medium tractor and earthmoving	[Tyres]	77
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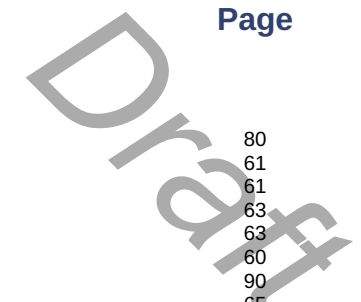
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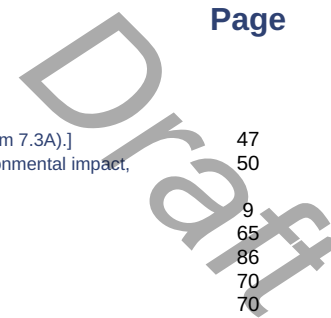
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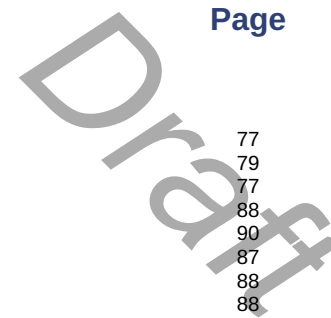
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\$5,001 – \$250,000	[Review of any other development, with an estimated cost as set out below (Sch 4, Pt 7, Item 7.3A).]	47
\$5,001 – \$250,000	[Modification of Consent under S.4.55(2) or S.4.56(1) that does NOT involve minimal environmental impact, and original fee was more than \$100 (Sch 4, Pt 4, Item 4.5)]	51
\$5,001 – \$50,000	[Erection of a building, the carrying out of work, or demolition of a building (Sch 4, Pt 2, Item 2.1)]	42
\$50,001 – \$250,000	[Erection of a building, the carrying out of work, or demolition of a building (Sch 4, Pt 2, Item 2.1)]	42
\$500,001 – \$1,000,000	[Erection of a building, the carrying out of work, or demolition of a building (Sch 4, Pt 2, Item 2.1)]	43
\$500,001 – \$1,000,000	[Review of any other development, with an estimated cost as set out below (Sch 4, Pt 7, Item 7.3A).]	48



Fee Name

Parent Name

Page

Other [continued]

\$500,001 – \$1,000,000	[Modification of Consent under S.4.55(2) or S.4.56(1) that does NOT involve minimal environmental impact, and original fee was more than \$100 (Sch 4, Pt 4, Item 4.5)]	52
\$500,001-\$1,000,000	[Class 1 & class 10 buildings]	62
\$500,001-\$1,000,000	[Class 1 and 10]	65

Fees and charges are subject to change at any time at the discretion of the General Manager, as resolved at the ordinary meeting of Council on 26 June 2018.



DOG ON THE TUCKERBOX PRECINCT – TIMELINE OF CHANGES

2022 – ORIGINAL DELIVERY PROGRAM (EXHIBITED / ADOPTED)

- Explicit reference to: **Snake Gully / Dog on the Tuckerbox precinct**
- Commitments included:
 - Water pipeline planning
 - Water and sewer solution development
 - Program of works for the site

2022 – FINAL PUBLISHED DELIVERY PROGRAM

- Reference to Dog on the Tuckerbox **removed**
- Replaced with generic: “visitor servicing hub”
- Water and sewer elements retained but **no location specified**

2025 – COUNCIL RESOLUTION 110/2025

- Dog on the Tuckerbox precinct reinstated explicitly
- Measures of success adopted:
 - Potable water supply to be provided
 - Sewer feasibility investigation with commercial operators

2025 – FINAL DELIVERY PROGRAM (2025–2029)

- Specific measures **not included**
- Replaced with: “upgrades completed”

PATTERN IDENTIFIED

- Specific location → removed (2022)
- Specific outcomes → removed (2025)

RESULT

A clear progression of:

Specific commitments → **Generalised wording** → **Loss of accountability**

KEY GOVERNANCE QUESTION

Who authorised these changes where they differ from adopted Council resolutions?

Cootamundra Regional Council
Document Received

15 MAY 2026

File No.....

Initials _____



13th May, 2026
Mr. Roger Bailey,
Interim General Manager,
CGRC,

SUBMISSION: Draft Operational Plan 2026/2027

Mr. Bailey,

Request for Multi-Unit Water Usage Allowance 105 Thompson Street Cootamundra
Strata Plan 84664

I am writing on behalf of the owners for Strata Plan No 84664 of 105 Thompson Street, Cootamundra to make a formal submission regarding the draft Operational Plan currently on public exhibition. Our complex consists of 10 separate residential dwellings.

We are writing to formally request that Council review the application of water usage tiers for our property. Currently our complex is billed via a single master meter (50mm) While Council applies a discounted rate for the first 39kl of usage per quarter, this allowance is applied only once to the entire complex.

Under the current billing structure, our 10 households share a single 39kl allowance. This means each home effectively receives 3.9kl at the tier 1 rate (\$2.61/kl) before being charged the tier 2 rate which is (\$3.93/kl). In contrast, a stand alone residential property in our town receives a full 39kl allowance. Despite our residents paying the same access fee (\$543.00/year) as other residents we are being financially penalised for our choice of housing.

We request that Council implements a multi-unit allowance for our account. Specifically, we ask that the tier 1 threshold be multiplied by the number of residential dwellings (10), providing a total complex allowance of 390kl at the tier 1 rate (\$2.61/kl) and the balance at the tier 2 rate (3.93/kl). Council charges us the access rate (\$543.00 p.a.) multiplied by 10.

This adjustment would ensure that we receive the same essential water allowance as stand alone houses. Council calculates our rates, charge us the same water access fee, the same sewage access fee and the same garbage removal fee as all other home owners in Cootamundra so we are of the opinion that our water charges should also be the same.

If this submission does not meet approval I would like to submit an alternative proposal. As Council charges us each the same access fee for our water as all other stand alone house owners they recognise us as individual consumers but do not provide the same benefits. I

propose that as we access our water from a 50mm meter we pay 1/10th of the cost of the meter as printed in Councils Rates and Charges i.e. \$3,400.00. We would each be charged \$340 per annum and Council could continue to read one meter and apply the tier 1 charge for only the first 39kl of usage.

The way we are being billed by Council is a form of double dipping, we are not receiving a concession other owners residents are receiving and we are collectively paying more for our access than other residents who are supplied by a 50ml meter. We are being penalised for our choice of property ownership.

Please note all charges quoted have been taken from Operational Plan 2026/2027.

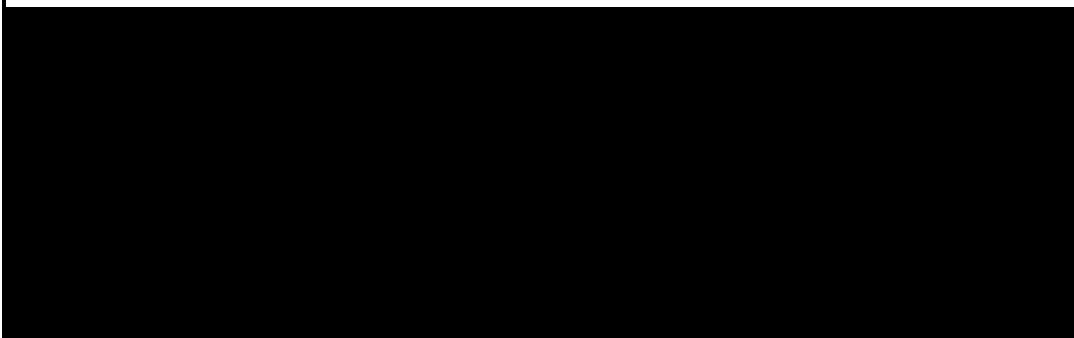
I look forward to your response.

Yours sincerely,

A handwritten signature in black ink that reads "Barry Slaven". The signature is written in a cursive style with a long horizontal stroke at the end.

Barry Slaven

From: Brendan Price <brendan@dogonthetuckerbox.com>



Subject: Submission to Cootamundra-Gundagai Regional Council Draft 2026–2030 Delivery Program
Re: Commitment to Whole-of-Precinct Sewer Infrastructure and Strategic Growth Corridor – Dog on the Tuckerbox / Snake Gully Precinct

Some people who received this message don't often get email from brendan@dogonthetuckerbox.com. [Learn why this is important](#)

To the Mayor, Councillors and Executive Staff of Cootamundra-Gundagai Regional Council,

I wish to make a submission regarding the Draft 2026–2030 Delivery Program and respectfully request that Council strengthen its commitment to delivering a whole-of-precinct sewer infrastructure solution for the Dog on the Tuckerbox / Snake Gully precinct and formally recognise the strategic regional growth opportunities associated with the Williams Street–Spring Flat Drive corridor.

Firstly, I acknowledge and strongly support Council's commitment to delivering potable water infrastructure to the Dog on the Tuckerbox precinct. This investment represents a significant and important step forward for the future of the precinct and demonstrates Council's recognition of the strategic importance of this nationally recognised tourism destination.

Importantly, the potable water project has now progressed beyond investigation and planning, with contracts tendered and works expected to commence shortly.

However, while the Draft 2026–2030 Delivery Program includes the delivery of potable water infrastructure to the precinct, the current wording relating to sewer infrastructure only commits to:

“Investigate feasibility of the provision of sewer with commercial operators at the precinct.”

This wording does not adequately reflect the importance, urgency or long-term strategic value of establishing an integrated sewer solution for the precinct and surrounding growth corridor.

Existing Council Commitments

Council's adopted 2022–2025 Four Year Delivery Program previously committed to:

- securing funding for engineering consultants to develop a water pipeline plan;

- securing funding to develop a water and sewerage solution for the area; and
- developing a program of works for the precinct.

Council has now progressed the potable water component into delivery.

The next logical and necessary step is a formal commitment within the 2026–2030 Delivery Program to plan, fund and deliver a whole-of-precinct sewer infrastructure solution.

Without this, the precinct risks being left with an incomplete and inefficient infrastructure outcome.

Water Without Sewer Is Not a Complete Long-Term Infrastructure Outcome

The delivery of potable water to the precinct is welcomed and strongly supported.

However, providing potable water without committing to integrated sewer infrastructure creates a major long-term planning inconsistency.

The Dog on the Tuckerbox precinct currently relies on multiple onsite sewerage treatment systems while also requiring potable water deliveries.

This arrangement is increasingly unsustainable environmentally, economically and operationally for a nationally significant tourism destination.

Once potable water infrastructure is connected:

- visitation capacity will increase;
- commercial activity will expand;
- development opportunities will grow; and
- wastewater generation across the precinct will significantly increase.

Without a coordinated sewer solution, the precinct will continue to rely on fragmented and ageing sewer infrastructure that was never designed to support long-term regional tourism growth.

This risks:

- increasing environmental pressures;
- limiting future development;
- creating infrastructure inefficiencies; and
- constraining investment opportunities.

National Significance of the Dog on the Tuckerbox Precinct

The Dog on the Tuckerbox is not simply a local tourism attraction.

It is one of Australia's most iconic roadside tourism destinations and a nationally recognised symbol of Australian heritage, history and regional identity.

The precinct:

- attracts visitors from across Australia and internationally;
- acts as a gateway to Gundagai and the wider region;

- contributes substantially to the regional economy; and
- represents one of the most strategically important tourism assets within the CGRC local government area.

Council's own Community Strategic Plan and Delivery Program identify tourism growth, regional prosperity, investment attraction and long-term sustainability as key priorities.

A complete water and sewer infrastructure solution directly aligns with these strategic objectives.

Strategic Opportunity to Unlock Growth North of Gundagai

Importantly, the potable water trunk infrastructure and future sewer corridor present a once-in-a-generation opportunity to unlock strategically significant land north of Gundagai.

The corridor extending from Williams Street through Spring Flat Drive toward the Dog on the Tuckerbox precinct represents one of the most logical and achievable long-term growth directions for Gundagai.

The establishment of trunk water infrastructure and coordinated sewer servicing through this corridor has the potential to unlock:

- future residential land supply;
- employment land opportunities;
- tourism-related commercial development;
- service industries;
- workforce accommodation;
- logistics and transport-related activity; and
- broader regional economic growth.

Regional communities throughout NSW are currently facing increasing pressure relating to:

- housing shortages;
- workforce accommodation;
- limited serviced industrial land; and
- constrained residential expansion opportunities.

Infrastructure is frequently the single greatest barrier preventing regional growth.

The coordinated delivery of water and sewer infrastructure through this corridor would create the enabling infrastructure necessary to support:

- future subdivision opportunities;
- population growth;
- new housing supply;
- business investment; and
- long-term economic sustainability for Gundagai.

This transforms the project from being solely a tourism infrastructure project into strategic enabling infrastructure for the future growth of Gundagai.

Alignment with Draft Gundagai Housing and Employment Land Strategy

The importance of the proposed water and sewer infrastructure corridor is further reinforced when considered alongside Council's Draft Gundagai Housing and Employment Land Strategy.

A review of the draft strategy indicates that several of the currently identified residential investigation areas present substantial long-term planning and delivery constraints.

The strategy acknowledges that Key Residential Investigation Site 1 is significantly impacted by its proximity to the Hume Highway, including potential noise impacts and the need for careful master planning. In addition, future urban expansion adjoining the Hume Highway corridor is likely to face substantial planning and access constraints associated with Transport for NSW requirements and highway interface considerations.

Similarly, Key Residential Investigation Site 2 at Mount Parnassus presents a range of additional development challenges, including:

- naturally occurring asbestos;
- increased geotechnical complexity;
- potential environmental and WHS constraints;
- steeper terrain;
- sewer servicing limitations;
- likely pumping requirements; and
- increased civil construction costs.

By comparison, the land north of Williams Street extending along the Spring Flat Drive corridor appears to represent a more logical, efficient and strategically deliverable long-term growth area for Gundagai.

The corridor offers several key strategic advantages, including:

- proximity to existing urban development;
- connection to established road infrastructure;
- more gradual and developable topography;
- reduced geotechnical complexity;
- avoidance of direct Hume Highway interface issues; and
- the ability to facilitate staged residential and employment growth over time.

Importantly, Council's proposed infrastructure investment substantially strengthens the strategic merit of this corridor.

The planned 200mm potable water pipeline servicing the Dog on the Tuckerbox precinct, together with any future coordinated sewer extension along the same route, creates a significant opportunity for orderly and cost-effective urban expansion.

Given the substantial cost typically associated with extending trunk infrastructure in regional areas, it is logical that future residential and employment growth should align with infrastructure corridors already being planned, funded and constructed.

This represents a significant opportunity for Council to integrate:

- infrastructure planning;
- housing strategy objectives;
- tourism growth;
- employment land opportunities; and
- long-term settlement planning outcomes.

Precinct-Based Planning Opportunity

A coordinated precinct-based planning framework for the Williams Street–Spring Flat Drive corridor would allow Council to:

- protect future infrastructure corridors;
- sequence development logically;
- coordinate stormwater outcomes;
- integrate transport and road hierarchy planning;
- manage drainage and environmental considerations;
- provide for open space outcomes; and
- ensure future growth occurs in an orderly and efficient manner.

This approach would better align with long-term regional planning principles than fragmented or infrastructure-constrained expansion elsewhere.

The proposed water and sewer infrastructure corridor therefore represents not only a servicing solution for the Dog on the Tuckerbox precinct, but also a strategic enabling project capable of shaping Gundagai's long-term residential, tourism and employment growth.

Strategic Planning and Infrastructure Alignment

Council's Integrated Planning and Reporting Framework recognises the importance of long-term infrastructure planning and aligning infrastructure investment with future growth opportunities.

The current potable water project creates a unique opportunity to proactively plan and deliver integrated sewer infrastructure now, rather than requiring significantly more expensive retrofitted solutions in future decades.

Delivering coordinated water and sewer infrastructure together would:

- reduce future infrastructure duplication costs;
- improve development efficiency;
- provide certainty for future land use planning;
- support housing and employment growth; and
- establish the backbone infrastructure necessary for Gundagai's long-term expansion.

Failure to plan for integrated sewer infrastructure at this stage risks sterilising future development opportunities and significantly increasing future infrastructure costs.

Environmental and Public Health Responsibility

Council's Delivery Program identifies the importance of:

- sustainable infrastructure;
- environmental protection; and
- ensuring water and sewer management services meet legislative and quality requirements.

A consolidated sewer solution would:

- improve environmental outcomes;
- reduce contamination risk;
- improve wastewater management;
- simplify regulatory compliance;
- improve public health outcomes; and
- support long-term sustainability objectives.

The continued reliance on numerous individual onsite sewerage systems is not an appropriate long-term outcome for a nationally significant tourism precinct and future regional growth corridor.

Requested Amendments to the Draft 2026–2030 Delivery Program

I respectfully request that Council amend and strengthen the Draft 2026–2030 Delivery Program by including:

1. A formal commitment to delivering a whole-of-precinct sewer infrastructure solution for the Dog on the Tuckerbox / Snake Gully precinct;
2. Recognition of the precinct as strategic regional infrastructure of state and national tourism significance;
3. Recognition of the Williams Street–Spring Flat Drive corridor as a future strategic growth corridor for residential and employment land;
4. Allocation of resources toward detailed sewer design and implementation planning;
5. Inclusion of the project within Council's long-term infrastructure and asset management planning frameworks;
6. Commitment to actively pursuing State and Federal infrastructure funding opportunities;
7. Development of a staged sewer infrastructure delivery program aligned with future regional growth opportunities;
8. Ongoing collaboration with precinct stakeholders, landowners and commercial operators;
9. Integration of future housing, tourism and employment land planning with the proposed infrastructure corridor.

Conclusion

Council's investment in potable water infrastructure for the Dog on the Tuckerbox precinct is a significant and positive step forward.

However, water infrastructure alone does not provide a complete or sustainable long-term infrastructure outcome.

The delivery of an integrated sewer solution is now essential.

This project is not simply about servicing an existing tourism precinct.

It is about:

- unlocking the future growth potential of Gundagai;
- enabling housing and employment opportunities;
- supporting tourism expansion;
- improving environmental outcomes;
- attracting investment; and
- establishing the critical infrastructure backbone required for long-term regional growth and prosperity.

The Draft 2026–2030 Delivery Program should therefore include a clear, measurable and strategic commitment to delivering a whole-of-precinct sewer infrastructure solution and recognising the broader regional growth opportunities associated with this infrastructure corridor.

Yours faithfully,

Brendan Price

Dear Councilors,

As you are no doubt aware, within the Cootamundra Gundagai Regional Council (CGRC) LGA, there remains an active and passionate local Gundagai Rail Trail Supporters Group in conjunction with considerable long term and ongoing community support for the project's establishment.

The Gundagai Rail Trail Supporters Group would like to provide feedback on the CGRC's, "Our Place Our Future" 2026 Four Year Delivery Program.

Our group notes that under Focus Area 2, "A Region For The Future", Objective 2.1a(2), Council has listed a feasibility study into a mountain bike trail be undertaken. We acknowledge that while such a trail would certainly compliment the rail trail - as can be seen locally in the Tumbarumba example – it would not obtain the patronage figures delivered by the rail trail, resulting in less local and visitor use. Mountain bike trails appeal to a much narrower demographic and user group than do rail trails which can be accessed by virtually all ages and user mobility levels. No other development compares to a rail trail for year-round, diverse use with a broad client base.

Under the same Focus Area 2, we also note that Council plans to seek alternative solutions to CGRC rail trail. There is no information of what these alternatives may look like, and our group has strong concerns about these potential solutions and are disappointed that we were not consulted regarding them. We are unsure why alternative solutions are to be investigated by Council; there have been several detailed feasibility studies conducted into the viability and attainability of the Gundagai to Cootamundra rail trail which resulted in favourable conclusions. Also, historically, when allocating funding for rail trails, the NSW Government requires that the funding is specifically for rail trail development on the existing rail line and/or within the rail corridor. There appears to be no real reason to explore alternative solutions as the existing State owned, taxpayer funded rail corridor fulfils these criteria. Additionally, if adjoining landholder concerns are one of the drivers for the seeking of alternative solutions, the 2015 Landholder Survey of the Coolac to Tumblong Rail Corridor, showed of the 67 landowners surveyed, 35 were supportive, 6 neutral, 12 open, and 14 opposed. We acknowledge this survey is quite old, however, it is the latest data available to us. These results appear quite positive overall for the use of the existing rail corridor.

The Gundagai Rail Trail development aligns extremely well with Four of the Five Key Focus Areas noted within the plan and warrants inclusion in more than just "Theme and Focus

Area 2” section of the 4 year plan as it would support and enhance the objectives of all four focus areas listed below:

- A Vibrant, Safe, and Inclusive Community.
- A Region for the Future
- A Protected and Enhanced Environment
- Integrated and Accessible Region

In relation to the above Key Focus Areas, the project will provide members of our community with demonstrated opportunities to enhance their health, happiness, and well-being. Rail trails are proven to reinvigorate and grow local groups, clubs, and volunteer organisations thereby promoting community inclusiveness. It will assist our LGA in becoming a recognised must-visit tourist destination and stimulate a flourishing region that attracts people to live, work, and visit. In turn, this will support and facilitate economic development and attract new businesses and employment opportunities. Additionally, rail trails are often referred to as “Green Corridors” and can contribute significantly to biodiversity through habit restoration and the preservation of natural landscapes. They play a valuable role in the safeguarding of our historical and cultural heritage, and in the case of CGRC, integrate well with CGRC’s PAMP and Cycleways objectives by providing safe, separated, non-vehicular, and pedestrian accessibility, integration, and connectivity both within, and between our towns and villages. The “in town” section of the rail trail provides direct links to three of Gundagai’s major employers – Gundagai Meat processors, Lynch’s Engineering, and Gundagai Council depot, as well as being easily accessible by all of Gundagai’s School’s.

The Gundagai Supporters Group wish to put forward the following submission: that within the OUR PLACE OUR FUTURE 2026 Four Year Delivery Program, under Key Focus Area 2 - A Region For The Future – Delivery Program Activity – an strategy be included to seek funding to consult with community and actively progress planning and development of a Rail trail between Tumblong and Cootamundra. We understand the demands and challenges of the Demerger, both currently and moving forward. We strongly believe however, that Councils role is, to plan for beyond the Demerger, to progress our communities, and enhance the future lifestyle and economic opportunities for the majority.

This strategy is crucial as it establishes a clear plan and commitment to achieving this community priority, thereby promoting collaboration between CGRC and the local community. It is important to note that the Gundagai Rail Trail Supporters Group is not asking that CGRC to fully fund the construction of this project and acknowledge it is not feasible to construct the entire project in “one go” should Government funding be made available. Our submission simply requests that CGRC take on roles as leader, partner, and

advocate for the project, while actively and demonstrably pursuing funding and grant opportunities.

Thank you for the opportunity to provide this feedback and submission, we look forward to your reply.

Yours Sincerely,

Ian Doughty - on behalf of the Gundagai Rail Trail Supporters Group



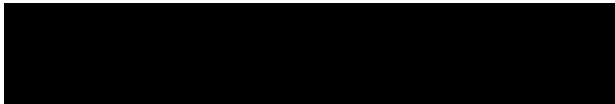
Councillors and Staff

I am writing in response to the draft 2026 delivery plan <https://www.cgrc.nsw.gov.au/wp-content/uploads/2026/04/2026-DELIVERY-PROGRAM.pdf>

My major concern is that an alternative project is being sort to the long running proposed Coolac to Tumblong railtrail. I have been a supporter of the project since the Gundagai Shire Council first proposed it and commissioned the feasibility study in 2008. Since that time as a councillor and as a community member I have researched and visited similar trails across the country and NZ and spoken to their communities and authorities. To be clear there is no project that can compare to the Coolac to Tumblong Railtrail and the multitude of benefits it will bring economically and socially to the broader community. The Coolac to Tumblong / Gundagai railtrail would address many objectives of this plan. My opinion is that a development plan, consultation and costing (construction/maintenance) of the rail trail should be a high priority of this plan, so as the new incoming Gundagai Shire Council has the appropriate information to advance this project.

Please contact me for further information.

Yours sincerely Mason Crane



Murnong
Coolac/Nangus Wiradjuri Country

From: Mark Lee <sec@cootaturfclub.com>

Sent: Thursda 28 Ma 2026 3:55 PM



Subject: CTC - Mark Lee re - Racecourse water basin flood plan study 20206/27 ?



Good afternoon Rogar

Hope you are well and busy as always.

Just reviewing youe excellant Docs - Ops Plan 2026/27 and on page 20 is a ref 3.2d(8) that a 'feasability study for the possible Cootamundra Turf Club water basin' in the centre of course, is still an ongoing proposition into this next financial year operation plan.

Is this correct?

I was of the impression that the 'CTC water basin and the McGowen St levee' were scraped at the first stage of the flood meetings about 12 months ago, it appears not; am I correct or has someone not deleted a line out of the document as an oversight?

Appreciate an update soon if possible, thank you.

Best regards

Mark Lee
Secretary
Cootamundra Turf Club

7.2.4 SECTION 355 COMMITTEE MEETING MINUTES

DOCUMENT NUMBER	472562
REPORTING OFFICER	Anne Chamberlain, Governance Officer
AUTHORISING OFFICER	Linda Wiles, Manager Business
RELEVANCE TO COMMUNITY STRATEGIC PLAN	4. Collaborative and progressive leadership 4.4 Recognised as a premier local government Council that represents and advocates for community needs
FINANCIAL IMPLICATIONS	There are no Financial implications associated with this report.
LEGISLATIVE IMPLICATIONS	There are no Legislative implications associated with this report.
POLICY IMPLICATIONS	To Comply with the s.355 Committee Management Manual.
ATTACHMENTS	<ol style="list-style-type: none"> 1. TACC Minutes - 19 February 2026 ↓ 2. TACC Minutes - 19 March 2026 ↓ 3. TACC Minutes - 16 April 2026 ↓ 4. MCRG Minutes - 1 June 2026 ↓

RECOMMENDATION

That the following s.355 Committee Meeting minutes, attached to the report, be received and noted:

- 1. The Minutes of The Arts Centre Cootamundra s.355 committee meeting dated, 19 February, 19 March and 16 April 2026.**
- 2. The Minutes of the Muttama Creek Regeneration s.355 committee meeting dated, 1 June 2026.**

Discussion

The Meeting Minutes of the following s.355 Committees, attached to the report are submitted for the information of Council and the community.

- The Minutes of the Arts Centre Cootamundra s.355 committee meetings dated, 19 February, 19 March and 16 April 2026.
- The Minutes of the Muttama Creek Regeneration s.355 committee meeting dated, 1 June 2026.

Financial

There are no financial implications associated with this report.

OLG 23a Guideline consideration

The report purpose does not conflict with guidelines.

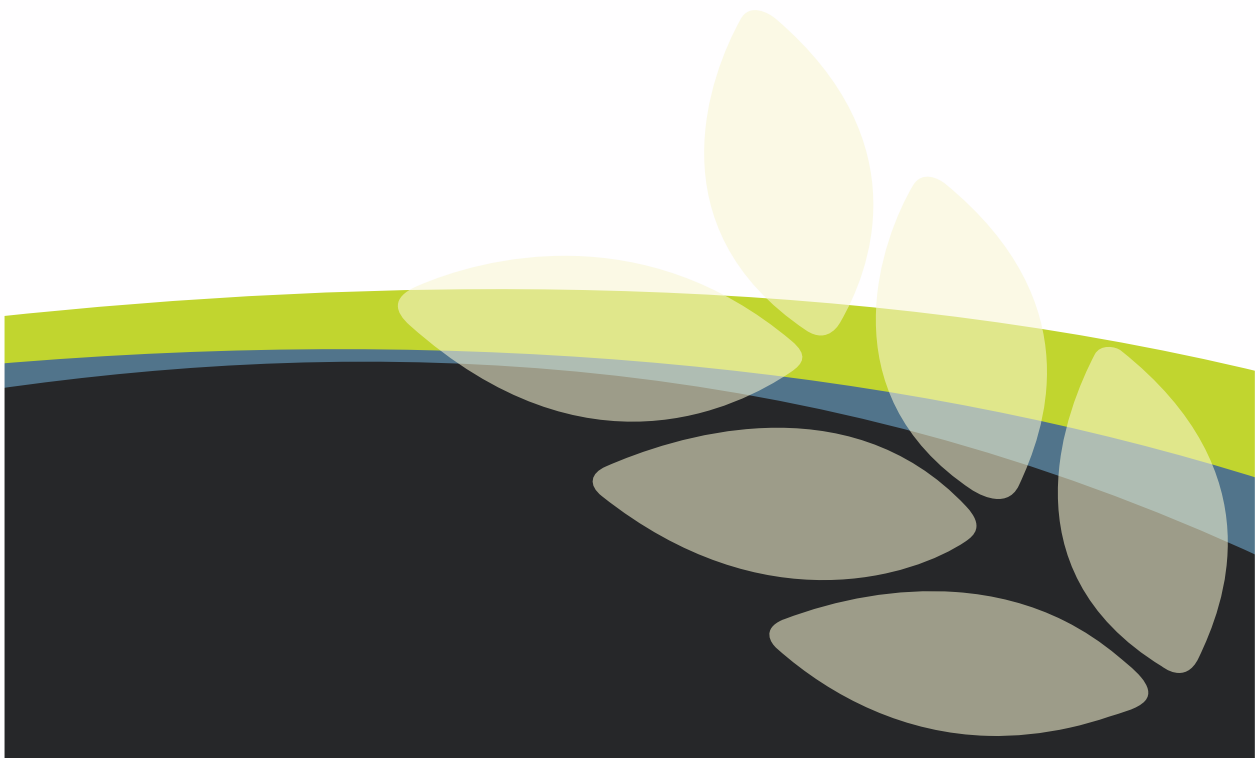


Minutes

**THE ARTS CENTRE COOTAMUNDRA
SECTION 355 COMMITTEE**

THE ARTS CENTRE COOTAMUNDRA, 18 WALLEDOON STREET

THURSDAY 19 FEBRUARY 2026



1.1	Attendance and Confirmation of Quorum	2
1.2	Apologies.....	2
1.3	Disclosure of Interests	2
1.4	Confirmation of previous meeting Minutes	2
1.5	Correspondence in/out.....	2
1.6	WHS.....	2
1.7	Reports.....	3
1.7.1	Financial Report	3
1.7.2	Report for Administration & Movies	4
1.7.3	Reports for Comms and marketing	5
1.7.4	Visual arts report	5
1.8	Business Arising from previous Minutes	5
1.9	New/General Business.....	7
1.10	Date and Time of Next Meeting	7
1.11	Time Meeting Closed	7

1.1 Attendance and Confirmation of Quorum

Attendance: President/Chairperson: Natalie Cowled

Vice Chairperson: Julie Cowell

Secretary: Eric Steinke

Treasurer: Rosie Fowler-Sullivan

Council Representative:

General Members: Denise Price, Mackenzie Bird, Sarah Hughes, Lyn Cameron

Confirmation of a Quorum: There are [11] Members appointed to this Committee.
Quorum numbers are met yes/no

Note: If quorum numbers are not met no actions can be made at this meeting. An informal discussion on items on the agenda can only take place. All agenda items from this meeting will be transferred to the next meeting for determination. Notes on the informal discussion can be made for reference at the next meeting. See Section 355 Committee Manual to identify if quorum numbers are met.

We acknowledge the Traditional Custodians of the land on which we live, work, and create. We pay respects to Elder's past, present and emerging.

1.2 Apologies

Isabel Scott, Lyn Cameron, Sarah Hughes

1.3 Disclosure of Interests

None disclosed.

1.4 Confirmation of previous meeting Minutes

The minutes of the last The Arts Centre Cootamundra Section 355 Committee meeting dated 15th January 2026 to be confirmed as true and correct. (Appendix A).

Minutes: Moved Eric Steinke; Seconded:

1.5 Correspondence in/out

- Request from Intereach to host documentary, request that hire fees been reduced.
- Request from Gerard Café for Home amongst the gum trees
- Booking request from see me hear me production
- Inquiry from CGRC on grant SCCF2-0879 - The Arts Centre Cootamundra Rehearsal Space.

1.6 WHS

- Red shed alarm going off for undetermined reason.
- Red backs living in the storage closet

1.7 Reports

1.7.1 Financial Report

Balance sheet			
	31 Jan 2026	31 Dec 2025	30 Nov 2025
Assets			
Bank			
CCACC	55,861.76	50,923.47	49,266.86
Mastercard	727.55	727.55	754.55
Total Bank	56,589.31	51,651.02	50,021.41
Current Assets			
Accounts Receivable	7,365.10	6,043.15	7,067.25
Petty Cash and Float	(250.00)	(250.00)	(250.00)
Total Current Assets	7,115.10	5,793.15	6,817.25
Fixed Assets			
Computer Equipment	3,688.06	3,688.06	3,688.06
Office Equipment	1,062.84	1,062.84	1,062.84
Security deposit	500.00	500.00	500.00
Total Fixed Assets	5,250.90	5,250.90	5,250.90
Total Assets	68,955.31	62,695.07	62,089.56
Liabilities			
Current Liabilities			
Accounts Payable	499.86	1,340.67	113.99
Customer Deposits	1,100.00	1,100.00	1,100.00
Do not use Grant /Donations	1,000.00	1,000.00	1,000.00
Donations for specific purposes	(28.59)	(28.59)	(28.59)
GST	95.97	(565.04)	(624.55)
Rounding	(0.06)	(0.06)	(0.06)
Total Current Liabilities	2,667.18	2,846.98	1,560.79
Non-current Liabilities			
Theatre lights	300.00	300.00	300.00
Total Non-current Liabilities	300.00	300.00	300.00
Total Liabilities	2,967.18	3,146.98	1,860.79
Net Assets	65,988.13	59,548.09	60,228.77
Equity			
Current Year Earnings	5,518.18	(921.86)	(241.18)
Retained Earnings	60,469.95	60,469.95	60,469.95
Total Equity	65,988.13	59,548.09	60,228.77
Profit loss			

	Jan 2026	Dec 2025	Nov 2025
Trading Income			
Membership	-	-	172.73
Sales	1,900.00	1,232.50	955.00
Total Trading Income	1,900.00	1,232.50	1,127.73
Gross Profit	1,900.00	1,232.50	1,127.73
Other Income			
Admin & Tech	-	209.00	-
Casual hire	1,720.00	1,215.00	520.00
Friendship group	61.82	81.82	274.54
General fundraising	-	50.00	690.91
Late Payment fee	-	-	40.00
movie	3,891.58	568.19	2,587.27
sales kiosk	222.82	54.54	30.90
Total Other Income	5,896.22	2,178.55	4,143.62
Operating Expenses			
Advertising	53.63	10.91	307.63
Bank Fees	45.48	27.74	42.15
Capital expense	6.32	-	-
Cleaning	125.00	150.00	300.00
Consulting & Accounting	68.18	68.18	68.18
Contract	297.00	1,399.50	693.00
Donation	(18.18)	-	-
kiosk	110.15	66.29	-
License	71.78	-	-
Movie contract	-	675.00	-
Movie hire	457.82	1,196.77	841.64
Natural Gas	-	141.56	-
Repairs and Maintenance	-	24.55	-
Security	40.91	40.91	40.91
Telephone & Internet	98.09	290.32	5.86
Total Operating Expenses	1,356.18	4,091.73	2,299.37
Net Profit	6,440.04	(680.68)	2,971.98

1.7.2 Report for Administration & Movies

- Admin Report**
- Spoke to dale, he’s not heard from Don, he is happy to sit on standby he’s got work to cover.
 - Spoke to Don he’s going send through his quote for the kitchenette
 - Spoke to Brendan O’Callaghan: coming in Thursday to remove power from the front desk and studio 7 wall also here to quote for future jobs.
 - Swapped meeting room and foyer in preparation for visitors information centre, Leah Sutherland from council came down on the 20th of January to look at the space.
 - Wrote an email to Meryl Hayden from Baptist care around requests for WorkCover registration certificate inquires.
 - Note for committee/ marketing that a photo of the theatre is being utilised by arts on tour to promote their regional touring structure backroads,
 - Inland rail hired meeting room for train session and job interviews for the 28th, 29th and 30th of January.
 - Meter reader came in, looking in the theatre for a meter, said it was for 16 Wallendoon, but the tablet was directing him to the corner of the theatre.
 - Front desk moved out of meeting room is currently sitting in studio 7 old pottery room.
 - Phone line has been moved, there is now a landline in the new office.
 - Matt Arthur provided ticketing link and marketing material for his show on April 11th
 - Quilters have made a request for more lighting and for hanging power points the same as they had in the old meeting room.

- Booking requests:
 - Somesh Putcha: drummer from Canberra, looking for venues for a tour in October; more details to come.
 - Gerard Cafe: selling his one man interactive show “Home Amongst The Gumtrees” which he is touring through the Riverina in April school holidays. Cost of \$350 for one show or \$600 for 2.
 - See me hear me Productions: touring production of Xander Starbuck-space cowboy. Looking to perform in June more details to come.
- Intereach would like to show a documentary called “The M factor-before the pause” on the 25th of March. The Documentary focuses on perimenopause, health impacts and awareness. With accompanying Dr Sarah Stevens and her colleague Dr Sarah Broderick would be able to come out to our screening to answer post film questions from the public. Requesting that the hire art centre hire fees be waived or reduced and that the film be freely available.
- SCCF2-0879 - Cootamundra-Gundagai Regional Council - The Arts Centre Cootamundra Rehearsal Space. Requesting information for the acquittal of above grant in the deliveries of
 - Sprung floor laid over the existing cement floor:
 - Doorway direct through side wall to theatre constructed
 - A wall is reconstructed to divide the space into two
 - Two walls are removed to create open space and install kitchen infrastructure
 - Installation of technology for on-line learning, sound production and recording
 - Install vinyl flooring as per quotation
 - Air conditioning installed
 - Installation of kitchen & equipment
 - Refurbishment of toilet block with new tiling and toilet and hand basin.
- Believe these funds were the ones reallocated by Andrew Brock to address the fire safety compliance issues of the electricity room

1.7.3 Reports for Comms and marketing

1.7.4 Visual arts report

- I have been working with Annabel Marley re: workshops for 2026. Nat I am just chasing up the visual arts email address details so we can reach out to her contacts list.
- I have reached out to Sam Bowker from the Green Beetle Theatre Company re: interest in exhibiting and performing a Shadow Puppetry Show at TACC during the year. You can see more of what he does here <https://www.facebook.com/thegreenbeetleco/>
- I have a group of photographer keen to exhibit in another Parallels and Contrast Exhibition. Thoughts should we be looking at charging them this year to enter as well a door entry for a launch evening
- I would like to propose working towards a Wattle Time Art Exhibition for September.

Reports: Moved;; Seconded:

1.8 Business Arising from previous Minutes

- Visitor Information Centre
 - Rolling VIC upgrades into compliance chasing sliding doors and ramps to further our commitment to providing a compliant facility. Tied into the updated studio so that we can pursue grants in tandem. Building compliance work is currently on hold.
 - Leah would like to move the VIC ASAP, we are currently awaiting confirmation.
- Subcommittee formed to discuss website, style guide, marketing & social media – On Hold

- Subcommittee formed to discuss website, style guide, marketing & social media
- Compliance, Infrastructure and Grants subcommittee met. Next steps:
 - Comprehensive plan from a draftsman, designer, architect in relation to building repair/maintenance needed before any grants are applied for.

COOTAMUNDRA-GUNDAGAI REGIONAL COUNCIL

- Priority to make centre accessible
- Studio will be for hire.
- Facebook Group for Volunteer Members: Eric and Lucy to discuss.
 - Photo repository: proposal that TAC pursues a photography site repository so patrons can upload photos/selfies that can be vetoed before hitting our social sites. I.e. Live-wall or Dropbox like services.
- Future Planning amended.
 - Door maintenance
 - Automatic door installation (pursuing grants)
 - refurbish doorways in visual arts room and in studio 7
 - Air con upgrades.
 - Removal of evaporative air coolers from studio 7.
 - Installation of reverse cycle air cons in visual arts room and in studio 7
 - Electrical
 - Updated electrical room, knock down wall house electricals in lockable meter boxes
 - Removal of dimmer switches
 - Replace majority of tungsten with LED equivalents
 - General: additional lighting in the meeting room
 - Hanging PowerPoints in meeting room,
 - External lighting for dance studio
 - Power points for kitchenette
 - Bar and secure storage
 - Moving forward with the bar with what we have on hand
 - Adding casters to the bar to make it a movable by a single person
 - Forming old pottery studio into new standalone bar/box office area
 - Proposal to hire an architect to begin the grant ball rolling as our volunteer draftsmen have yet to get back to us
 - Eric has spoken to Mariah Fowley Eric to book appointment to Mariah to come look at refurb areas, particularly where buildings are attached
 - Table and chair replacement.
 - Pursuing grants to cover trestle table replacement cost
 - Signage in car park
 - annual arts exhibitions:
 - executive committee has met already to outline three policies to accommodate a variety of sale scenarios
 - Festival of turtles: revive the festival of turtles as part of an annual exhibition. To maintain the same feel with an assortment of orbiting events, workshops or shows. Potentially location for Centre open days.
 - community chest
 - funds: we've made enough profit to add \$188 to the community chest from last quarter,
 - Question: is the committee willing to position funds into the community chest to kick start it?
 - Reminders
 - Updates to bookings: streamline centre-hires pathways two registered contacts phone and email address. Updated terms and conditions on out of hours contact between patrons and centre coordinator. Contact ERA namely Britney in regards to grants, inquire if we may request a workshop on grant writing for the committee (Eric).
 - Grant writing: with quotes for the sliding doors moving onto grant applications, delegated to Denise.

- Cootamundra youth council: speaking to Denise the facilitator of the youth council has expressed interest in running workshops or youth orientated events at TACC this may be a good spring board to develop our volunteer base for workshops.
- In relation to the above point contact member/volunteer to inquire on the viability of running workshops/activities (Eric)
- Items on hold
 - Photos of various layouts for website (Nat) – For 2024
 - Refresh/painting – after building/compliance changes.
 - Dance with Miss Em space issues. (awaiting written correspondence from DWME)
 - Narrell Vogel demographics survey

1.9 New/General Business

- Visitor information centre details.
 - Council has given the go ahead for the VIC to move.
 - Council is chasing volunteers to man the VIC
 - Working with Leah to produce an MOU that both entities are happy to work under
- MOU points
 - Council is to organise the invigilation of the VIC
 - TACC is willing to act as emergency cover for VIC invigilation in event of last minute emergencies
 - We ask that VIC volunteers be able to sell TACC tickets
 - Studio 4 is the only room VIC may utilise.
 - VIC will have access to toilet block and direct visitors thus
 - Visitors will be permitted to enter the centre for free, TACC reserves the rights to charge for entry to TACC events
- Policy updates
 - Lucy and Julie to make a list of policies to aid in booking requests.
 - Update to advertising policy to allow last minute pushes for marketing
 - Updates to movie bookings, template for charity screenings or special screenings so there is less deliberating needed between the office and the committee.
- Future planning
 - Volunteer requests: asking AMG/ john Holland for volunteer for future planning events i.e. moving bars,
- Community chest:
 - Natalie made a motion that we maintain a minimum fund limit of \$500 for the community chest, to be assessed quarterly. The committee voted unanimously in the affirmative.

1.10 Date and Time of Next Meeting

19/03/26 5:30pm

1.11 Time Meeting Closed

Meeting closed 7:40pm

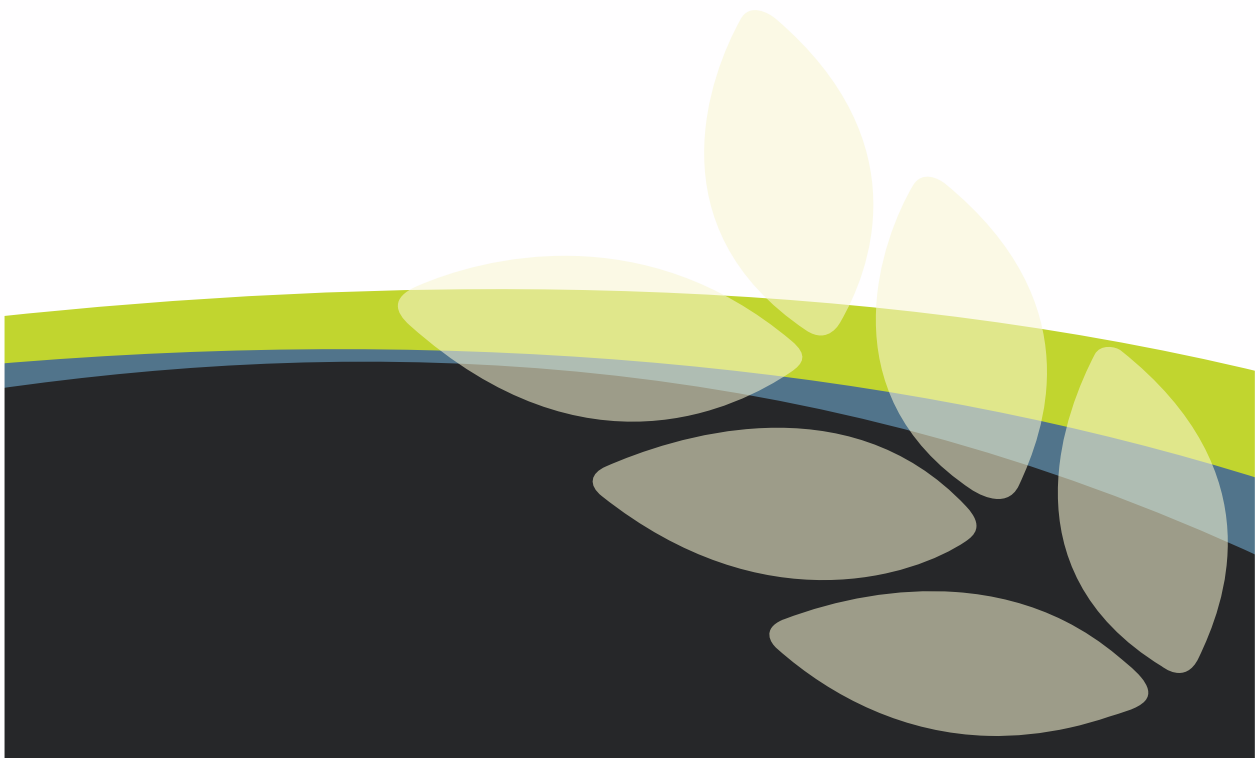


Minutes

**THE ARTS CENTRE COOTAMUNDRA
SECTION 355 COMMITTEE**

THE ARTS CENTRE COOTAMUNDRA, 18 WALLEDOON STREET

THURSDAY 19 MARCH 2026



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1.10	Date and Time of Next Meeting	7
1.11	Time Meeting Closed	7

1.1 Attendance and Confirmation of Quorum

Attendance: President/Chairperson: Natalie Cowled

Vice Chairperson: Julie Cowell

Secretary: Eric Steinke

Treasurer: Rosie Fowler-Sullivan

Council Representative:

General Members: Denise Price, Mackenzie Bird, Sarah Hughes, Lyn Cameron, Dotti Le Sage

Confirmation of a Quorum: There are [11] Members appointed to this Committee.
Quorum numbers are met yes/no

Note: If quorum numbers are not met no actions can be made at this meeting. An informal discussion on items on the agenda can only take place. All agenda items from this meeting will be transferred to the next meeting for determination. Notes on the informal discussion can be made for reference at the next meeting. See Section 355 Committee Manual to identify if quorum numbers are met.

We acknowledge the Traditional Custodians of the land on which we live, work, and create. We pay respects to Elder's past, present and emerging.

1.2 Apologies

Isabel Scott,

1.3 Disclosure of Interests

None disclosed.

1.4 Confirmation of previous meeting Minutes

The minutes of the last The Arts Centre Cootamundra Section 355 Committee meeting dated 19th February 2026 to be confirmed as true and correct. (Appendix A).

Minutes: Moved Eric Steinke; Seconded: Rosie Fowler-Sullivan

1.5 Correspondence in/out

1.6 WHS

- Mice in red shed and green room,
- Leaking in exhibition room right of the gas heater.

1.7 Reports

1.7.1 Financial Report

Balance sheet	28 Feb 2026	31 Jan 2026	31 Dec 2025
Assets			
Bank			
CCACC	59,548.58	55,861.76	50,923.47
Mastercard	1,004.05	437.05	727.55
Total Bank	60,552.63	56,298.81	51,651.02
Current Assets			
Accounts Receivable	6,407.40	7,365.10	6,043.15
Petty Cash and Float	(250.00)	(250.00)	(250.00)
Total Current Assets	6,157.40	7,115.10	5,793.15
Fixed Assets			
Computer Equipment	3,688.06	3,688.06	3,688.06
Office Equipment	1,062.84	1,062.84	1,062.84
Security deposit	500.00	500.00	500.00
Total Fixed Assets	5,250.90	5,250.90	5,250.90
Total Assets	71,960.93	68,664.81	62,695.07
Liabilities			
Current Liabilities			
Accounts Payable	794.50	209.36	1,340.67
Customer Deposits	1,200.00	1,100.00	1,100.00
Do not use Grant /Donations	1,000.00	1,000.00	1,000.00
Donations for specific purposes	(28.59)	(28.59)	(28.59)
GST	361.39	95.97	(565.04)
Rounding	(0.06)	(0.06)	(0.06)
Total Current Liabilities	3,327.24	2,376.68	2,846.98
Non-current Liabilities			
Theatre lights	300.00	300.00	300.00
Total Non-current Liabilities	300.00	300.00	300.00
Total Liabilities	3,627.24	2,676.68	3,146.98
Net Assets	68,333.69	65,988.13	59,548.09
Equity			
Current Year Earnings	7,863.74	5,518.18	(921.86)
Retained Earnings	60,469.95	60,469.95	60,469.95
Total Equity	68,333.69	65,988.13	59,548.09
Profit loss			

	Feb 2026	Jan 2026	Dec 2025
Trading Income			
Other Revenue	272.73	-	-
Sales	436.36	1,900.00	1,232.50
Total Trading Income	709.09	1,900.00	1,232.50
Gross Profit	709.09	1,900.00	1,232.50
Other Income			
Admin & Tech	-	-	209.00
Casual hire	360.00	1,720.00	1,215.00
Friendship group	313.64	61.82	81.82
General fundraising	-	-	50.00
movie	2,039.11	3,891.58	568.19
Performance	90.91	-	-
sales bar	173.63	-	-
sales kiosk	219.36	222.82	54.54
Total Other Income	3,196.65	5,896.22	2,178.55
Operating Expenses			
Advertising	(80.00)	53.63	10.91
alcohol	125.45	-	-
Bank Fees	41.32	45.48	27.74
Capital expense	-	6.32	-
Cleaning	267.50	125.00	150.00
Consulting & Accounting	68.18	68.18	68.18
Contract	(60.00)	297.00	1,399.50
Donation	(97.27)	(18.18)	-
Fees for performers	(22.73)	-	-
kiosk	177.27	110.15	66.29
License	-	71.78	-
Movie contract	-	-	675.00
Movie hire	1,099.55	457.82	1,196.77
Natural Gas	-	-	141.56
Repairs and Maintenance	-	-	24.55
Security	40.91	40.91	40.91
Telephone & Internet	-	98.09	290.32
Total Operating Expenses	1,560.18	1,356.18	4,091.73
Net Profit	2,345.56	6,440.04	(680.68)

1.7.2 Report for Administration & Movies

- HVAC man from council came in to check out all the reverse cycle ACs and the exit lights
- CEFA technician from council came in Mar 11 to clean the reverse cycle air con in the kitchen and the outdoor unit for the theatre.
- Somesha Putcha: would like to bring their show to TACC, is looking to sell the show for \$1000. May hire the space if they receive grant funding.
- Why leave Coota initiative; tourism Cootamundra is putting out voucher cards that work with EFTPOS machines
- 13th of March Steven came in to look at reframing the Visual arts door, he's got a tradie lined up to complete the job.
- Patrick Bolster hire of the theatre 8th of May for country music show.
- Darren Coggin had an excellent performance had 61 paying tickets, all seemed to be a source of joy.

1.7.3 Reports for Comms and marketing

TACC Facebook

- Followers = 1,647 (up by 2 since January 2026 meeting) In the last 28 days we had one post with 5,022 views – It was promotion for the movie “Song Sung Blue”.
- The promotion of the March movies had 4,350 views. Promotion of the movie “Reminders of Him” had 4,126 views.

TACC Instagram

- Followers = 480 (same as the January 2026 meeting) In the last 28 days the post about Darren Coggan coming to TACC (with a video clip of Darren singing) had 1,567 views.
- Promotion for the Elvis movie had 217 views.

TACC Mailchimp

- Total email subscribers = 605 (down 4 from the January 2026 meeting) The monthly movie emails are the most popular.
- The Feb movie email was opened by 125 people with 26 people clicking links (movie trailers). The March movie email was opened by 140 people with 16 people clicking links.
- Compare this to the dedicated Darren Coggan email which was opened by 101 people with 13 people clicking the links (promotional video).

Current Promotional Activities

- Movies: Business as usual. Just about to start work on the April holiday movies.
 - CGRC Youth Officer is keen to sponsor some movie screenings again with free tickets.
 - I haven’t done an ad in the local paper for a while so will do one for the April movies.
 - Stock Newsletter ad: Completed for April. Focused on April movies and the Matt Arthur performance.
- Also encouraged performers to consider the theatre for their next show.
- Recent Event
 - Darren Coggan (March): Promotion went well for this live performance and I was able to promote the event per the Marketing plan.
 - Darren was also proactive with his own promotion, particularly advertising in the local newspaper.
- Next Events
 - Matt Arthur “Dire Straits” tribute show (April): This is on the website and has been on social media. He has not given me a lot to work with so I will need to contact him for more images, etc. He has created his own booking link.
 - “Home among the gumtrees”: Australiana show for kids coming in April. Date and time TBC.
- Friendship Groups: I have now created a dedicated page on the website for Friendship Groups, current groups and encouraging new groups. Next step is a poster and a TST ad.
- Will need to reconsider the marketing document. At the moment the basic package includes a listing on the website. Therefore, if hirers don’t want the marketing package technically we shouldn’t put it on the website.
- I think it is important to promote everything happening at TACC so I will need to rework the package so that everyone is listed on the website and they have to opt in to the other options.

Any thoughts, comments or suggestions please let me know.

1.7.4 Visual arts report

- Parallels and contrasts: photography exhibition to be set up by Sarah, artists to pay to hang cost to be confirmed.

Reports: Moved: Julie Cowell; Seconded: Hannah Northy

1.8 Business Arising from previous Minutes

- Visitor Information Centre

- MOU deliberation and confirmation
- Leah would like to move the VIC ASAP, we are currently awaiting confirmation.
- Policy updates
 - Lucy and Julie to make a list of policies to aid in booking requests.
 - Update to advertising policy to allow last minute pushes for marketing
 - Updates to movie bookings, template for charity screenings or special screenings so there is
 - Less deliberating needed between the office and the committee.
 - Rolling VIC upgrades into compliance chasing sliding doors and ramps to further our commitment to providing a compliant facility. Tied into the updated studio so that we can pursue grants in tandem. Building compliance work is currently on hold.

COOTAMUNDRA-GUNDAGAI REGIONAL COUNCIL

- Priority to make centre accessible
- Facebook Group for Volunteer Members: members are encouraged to make their own Facebook groups
 - Lucy and Eric working on internally worked social sites moving forward with what's app for the committee to utilise.
 - Photo repository: proposal that TAC pursues a photography site repository so patrons can upload photos/selfies that can be vetoed before hitting our social sites. I.e. Live-wall or Dropbox like services.
- Future Planning amended.
 - Door maintenance
 - Automatic door installation (pursuing grants)
 - refurbish doorways in visual arts room and in studio 7
 - Air con upgrades.
 - Removal of evaporative air coolers from studio 7.
 - Installation of reverse cycle air cons in visual arts room and in studio 7
 - Electrical
 - Updated electrical room, knock down wall house electricals in lockable meter boxes
 - Removal of dimmer switches
 - Replace majority of tungsten with LED equivalents
 - General: additional lighting in the meeting room
 - Hanging PowerPoints in meeting room,
 - External lighting for dance studio
 - Power points for kitchenette
 - Bar and secure storage
 - Moving forward with the bar with what we have on hand
 - Adding casters to the bar to make it a movable by a single person
 - Forming old pottery studio into new standalone bar/box office area
 - Proposal to hire an architect to begin the grant ball rolling as our volunteer draftsmen have yet to get back to us
 - Eric has spoken to Mariah Fowley Eric to book appointment to Mariah to come look at refurb areas, particularly where buildings are attached meeting April 7th
 - Table and chair replacement.
 - Pursuing grants to cover trestle table replacement cost
 - Signage in car park
 - annual arts exhibitions:
 - executive committee has met already to outline three policies to accommodate a variety of sale scenarios
 - Festival of turtles: revive the festival of turtles as part of an annual exhibition. To maintain the same feel with an assortment of orbiting events, workshops or shows. Potentially location for Centre open days.
 - community chest
 - funds: we've made enough profit to add \$188 to the community chest from last quarter,
- Items on hold

- Photos of various layouts for website (Nat) – For 2024
- Refresh/painting – after building/compliance changes.
- Dance with Miss Em space issues. (awaiting written correspondence from DWME)
- Narrell Vogel demographics survey

1.9 New/General Business

- VIC update: movement of the VIC to TAC has been delayed due to issues with the signage,
 - Received an MOU from Leah, the committee has time to read it before agreeing.
- What's app trial run, committee has agreed
- Gerard Hire Home amongst the gumtrees. 17th of April 10:30am door open show star 11am, Lucy to arrange with Gerard on advertising.
- Given the go ahead to sign up to the why leave town initiative.
- ERA Grant writing workshop, providing the art centre committee with wisdom on pursuing and receiving grant funds. Key points included.
 - Focussing on the basics, who, what, when where and why.
 - Demonstrate a demand for the event/project alongside a track record of previous successful grants. Include any collaborators to indicate that the project has people supporting it.
 - Include a comprehensive budgets with receipts and quotes to guarantee that the grant is within the prescribed funds.
 - Ensure that the grant fits the project, don't alter the project to fit the grant.
 - Develop a grant toolkit so that we can reduce the overall work streamline the process of writing and applying for grants.
 - Miscellaneous Notes: be clear in your writing; use headings and dot points, ensure it is proof read to catch any simple mistakes or errors. Ensure if requesting letters of support that the templates are different to avoid receiving several cookie cutter letters.

1.10 Date and Time of Next Meeting

21/05/26 5:30pm

1.11 Time Meeting Closed

Meeting closed 7:20pm

Sign Off in the Volunteer Attendance Register

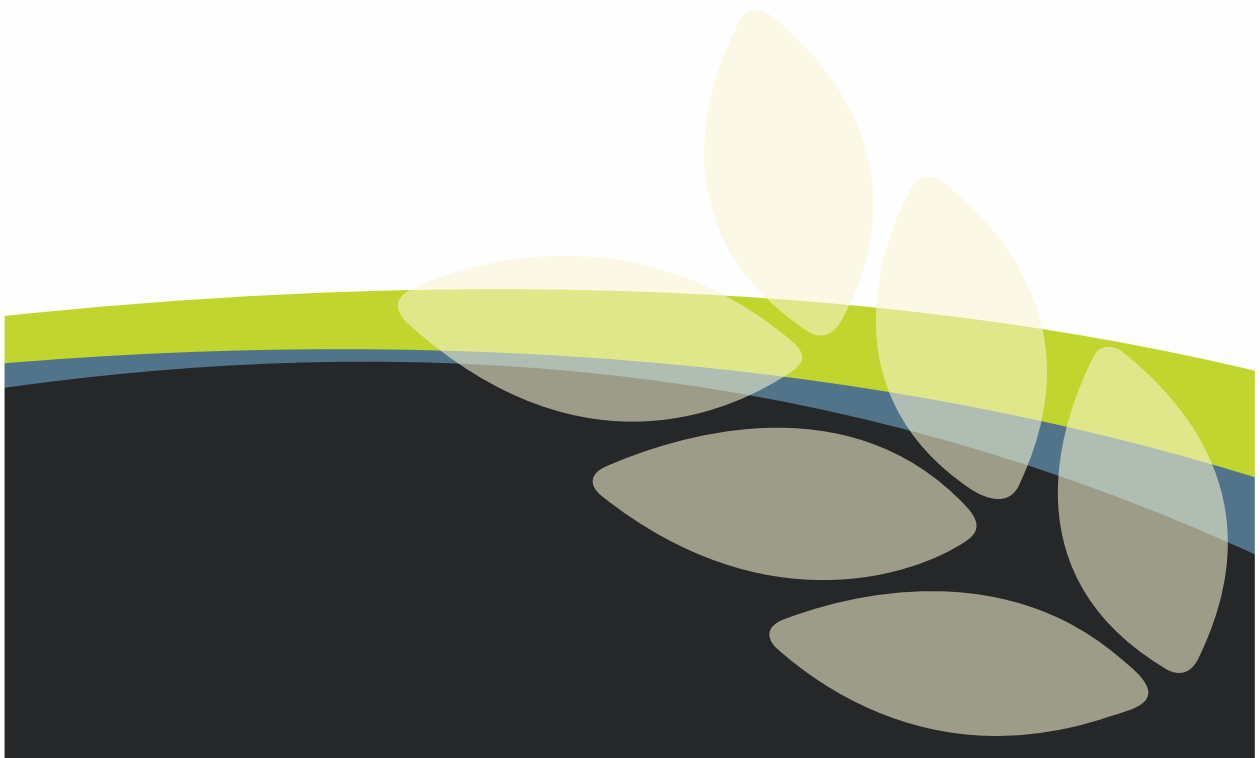


Minutes

**THE ARTS CENTRE COOTAMUNDRA
SECTION 355 COMMITTEE**

THE ARTS CENTRE COOTAMUNDRA, 18 WALLEDOON STREET

THURSDAY 16 APRIL 2026



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1.11	Time Meeting Closed	7

1.1 Attendance and Confirmation of Quorum

Attendance: President/Chairperson: Natalie Cowled

Vice Chairperson: Julie Cowell

Secretary: Eric Steinke

Treasurer: Rosie Fowler-Sullivan

Council Representative:

General Members: Denise Price, Mackenzie Bird, Sarah Hughes, Lyn Cameron, Dotti Le Sage

Confirmation of a Quorum: There are [11] Members appointed to this Committee.
Quorum numbers are met yes/no

Note: If quorum numbers are not met no actions can be made at this meeting. An informal discussion on items on the agenda can only take place. All agenda items from this meeting will be transferred to the next meeting for determination. Notes on the informal discussion can be made for reference at the next meeting. See Section 355 Committee Manual to identify if quorum numbers are met.

We acknowledge the Traditional Custodians of the land on which we live, work, and create. We pay respects to Elder's past, present and emerging.

1.2 Apologies

Julie Cowell, Natalie Cowled, Sarah Hughes, Lyn Cameron, Isabel Scott

1.3 Disclosure of Interests

None disclosed.

1.4 Confirmation of previous meeting Minutes

The minutes of the last The Arts Centre Cootamundra Section 355 Committee meeting dated 19th March 2026 to be confirmed as true and correct. (Appendix A).

Minutes: Moved Eric Steinke; Seconded: Hannah Northey

1.5 Correspondence in/out

- Received request from Humanatix to consider switching our online ticketing service to them

1.6 WHS

- Sheet metal signage was blown over during recent storm

1.7 Reports

1.7.1 Financial Report

Balance sheet	31 Mar 2026	28 Feb 2026	31 Jan 2026
Assets			
Bank			
CCACC	63,740.28	59,523.58	55,861.76
Mastercard	1,004.05	1,004.05	437.05
Total Bank	64,744.33	60,527.63	56,298.81
Current Assets			
Accounts Receivable	10,898.00	6,407.40	7,365.10
Petty Cash and Float	(250.00)	(250.00)	(250.00)
Total Current Assets	10,648.00	6,157.40	7,115.10
Fixed Assets			
Computer Equipment	3,688.06	3,688.06	3,688.06
Office Equipment	1,062.84	1,062.84	1,062.84
Security deposit	500.00	500.00	500.00
Total Fixed Assets	5,250.90	5,250.90	5,250.90
Total Assets	80,643.23	71,935.93	68,664.81
Liabilities			
Current Liabilities			
Accounts Payable	1,931.20	769.50	209.36
Customer Deposits	1,200.00	1,200.00	1,100.00
Do not use Grant /Donations	1,000.00	1,000.00	1,000.00
Donations for specific purposes	(28.59)	(28.59)	(28.59)
GST	1,071.10	361.39	95.97
Rounding	(0.06)	(0.06)	(0.06)
Total Current Liabilities	5,173.65	3,302.24	2,376.68
Non-current Liabilities			
Theatre lights	300.00	300.00	300.00
Total Non-current Liabilities	300.00	300.00	300.00
Total Liabilities	5,473.65	3,602.24	2,676.68
Net Assets	75,169.58	68,333.69	65,988.13
Equity			
Current Year Earnings	14,699.63	7,863.74	5,518.18
Retained Earnings	60,469.95	60,469.95	60,469.95
Total Equity	75,169.58	68,333.69	65,988.13
Profit loss			

	Mar 2026	Feb 2026	Jan 2026
Trading Income			
Membership	368.18	-	-
Other Revenue	-	272.73	-
Sales	1,995.45	436.36	1,900.00
Total Trading Income	2,363.63	709.09	1,900.00
Gross Profit	2,363.63	709.09	1,900.00
Other Income			
Casual hire	1,776.91	360.00	1,720.00
Friendship group	208.18	313.64	61.82
movie	3,220.91	2,039.11	3,891.58
Performance	2,363.64	90.91	-
sales bar	234.54	173.63	-
sales kiosk	114.54	219.36	222.82
Total Other Income	7,918.72	3,196.65	5,896.22
Operating Expenses			
Advertising	180.00	(80.00)	53.63
alcohol	315.27	125.45	-
Bank Fees	(6.50)	41.32	45.48
Capital expense	-	-	6.32
Cleaning	267.50	267.50	125.00
Consulting & Accounting	68.18	68.18	68.18
Contract	198.00	(60.00)	297.00
Donation	-	(97.27)	(18.18)
Fees for performers	-	(22.73)	-
kiosk	240.37	177.27	110.15
License	-	-	71.78
Movie hire	2,044.64	1,099.55	457.82
Security	40.91	40.91	40.91
Telephone & Internet	98.09	-	98.09
Total Operating Expenses	3,446.46	1,560.18	1,356.18
Net Profit	6,835.89	2,345.56	6,440.04

1.7.2 Report for Administration & Movies

- ERA heaps decent workshop went well, apparently Cootamundra was the only location to book out. They asked what the kids wanted from future workshops the response they got was they wanted ceramic workshops.
- Humanatix has asked made a business proposal that TACC switch to their services over sticky tickets
- Telegraph road went well, bit of confusion with the seating otherwise good time was had by all.
- Micro opera: Canberra opera called they are working on condensing an opera performance of Hansel and Gretel to allow them to tour, may take 12 months or more to be at touring capacity. Committee was intrigued by the prospect, more details to come.
- Hannah to help set up an account for community chest funds.

1.7.3 Reports for Comms and marketing

TACC Facebook

- Followers = 1,656 (up by nine since March 2026 meeting)
- In the last 28 days the post with the highest reach (2,641) was a promotion for the movie “Reminders of Him

TACC Instagram

- Followers = 483 (Up by three since March 2026 meeting)
- In the last 28 days the post with the highest reach (49) was for the school holiday performance, “Home Among the Gum Trees”.

TACC Mailchimp

- Total email subscribers = 604 (down 1 from the March 2026 meeting). The monthly movie emails are the most popular.
- The monthly movie emails are the most popular. I have also sent out dedicated Mailchimps for the Darren Coggan and Matt Arthur shows.

Current Promotional Activities

- Movies: Business as usual. Focused on May movies, the performance “The Kings Songbook” and the Friendship Groups.
 - CGRC Youth Officer is keen to sponsor some movie screenings again with free tickets.
 - I haven’t done an ad in the local paper for a while so will do one for the April movies.
 - Stock Newsletter ad: Completed for April. Focused on April movies and the Matt Arthur performance.
- Stock Newsletter ad: Completed for May. Focused on May movies, the performance “The Kings Songbook” and the Friendship Groups Recent Event
 - Darren Coggan (March): Promotion went well for this live performance and I was able to promote the event per the Marketing plan.
 - Darren was also proactive with his own promotion, particularly advertising in the local newspaper.
- Next Events
 - “Home Among the Gum Trees” (April): Show for kids. Sales are going slowly.
- Friendship Groups: I have created a poster promoting the Friendship Groups and encouraging new groups. Anne asked for some changes. Alison was thankful for the shout out for the Town Band.
 - Idea: What if once a month the facilitator for each group could take a photo and provide a short summary of what has been happening in the group meetings. I can then use this on social media and include it in Mailchimps. If each week we could have a different group that would work well. Thoughts?
- Marketing Document: While considering the update of the marketing document I realized it would make more sense to incorporate this as part of the booking process, rather than a separate, extra document the hirers need to consider separately. Eric and I had a big chat about the process and how we can work together. Ideas are in the pipeline ...

Any thoughts, comments or suggestions please let me know.

1.7.4 Visual arts report

- Parallels and contrasts: photography exhibition to be set up by Sarah opening night Friday the 5/06/2026 closing Saturday 13/06/2026, Ticket price to cover room hire artists to cover catering, ask that any sales make a 20% donation to TACC
- Wattle time exhibition: producing an exhibition to run concurrently with wattle time festival. Opening Friday the 4/09/2026. Proposed to run for two weeks with workshops on Saturdays 12/09/2026 and 19/09/2026
 - Proposal to hold workshop before exhibition to drum up some enthusiasm for it.
- Proposal to install a mobile dark room in the centre for development of black and white film.

1.7.5 Performing arts report

- Proposal to put on an internal production of pull the other one opening night 07/08/2026 auditions 29/05/2026. Proceeding with auditions late May, hopefully we receive a cast before purchasing the rights to the paly.

Reports: Moved Hannah Northey; Secoded: Mackenzie Bird

1.8 Business Arising from previous Minutes

- Visitor Information Centre
 - MOU deliberation and confirmation
 - Leah would like to move the VIC ASAP, we are currently awaiting confirmation.
- Policy updates
 - Lucy and Julie to make a list of policies to aid in booking requests.
 - Update to advertising policy to allow last minute pushes for marketing
 - Updates to movie bookings, template for charity screenings or special screenings so there is
 - Less deliberating needed between the office and the committee.
 - Rolling VIC upgrades into compliance chasing sliding doors and ramps to further our commitment to providing a compliant facility. Tied into the updated studio so that we can pursue grants in tandem. Building compliance work is currently on hold.

COOTAMUNDRA-GUNDAGAI REGIONAL COUNCIL

- Priority to make centre accessible
- Facebook Group for Volunteer Members: members are encouraged to make their own Facebook groups
 - Lucy and Eric working on internally worked social sites moving forward with what's app for the committee to utilise.
 - Photo repository: proposal that TAC pursues a photography site repository so patrons can upload photos/selfies that can be vetoed before hitting our social sites. I.e. Live-wall or Dropbox like services.
- Future Planning amended.
 - Door maintenance
 - Automatic door installation (pursuing grants)
 - refurbish doorways in visual arts room and in studio 7
 - Air con upgrades.
 - Removal of evaporative air coolers from studio 7.
 - Installation of reverse cycle air cons in visual arts room and in studio 7
 - Electrical
 - Updated electrical room, knock down wall house electricals in lockable meter boxes
 - Removal of dimmer switches
 - Replace majority of tungsten with LED equivalent
 - General: additional lighting in the meeting room
 - Hanging PowerPoints in meeting room,
 - External lighting for dance studio
 - Power points for kitchenette
 - Bar and secure storage
 - Moving forward with the bar with what we have on hand
 - Adding casters to the bar to make it a movable by a single person
 - Forming old pottery studio into new standalone bar/box office area
 - Proposal to hire an architect to begin the grant ball rolling as our volunteer draftsmen have yet to get back to us
 - Eric has spoken to Mariah Fowley has recommended extra cupboard space in the old pottery studio.
 - Table and chair replacement.
 - Pursuing grants to cover trestle table replacement cost

- Signage in car park
- annual arts exhibitions:
 - executive committee has met already to outline three policies to accommodate a variety of sale scenarios
 - Festival of turtles: revive the festival of turtles as part of an annual exhibition. To maintain the same feel with an assortment of orbiting events, workshops or shows. Potentially location for Centre open days.
- community chest
 - funds: we've made enough profit to add \$188 to the community chest from last quarter,
- Items on hold
 - Photos of various layouts for website (Nat) – For 2024
 - Refresh/painting – after building/compliance changes.
 - Dance with Miss Em space issues. (awaiting written correspondence from DWME)
 - Narrell Vogel demographics survey

1.9 New/General Business

- Wattle time open day, to coincide with wattle time fair and exhibition to provide activities and marketing for the centre.
- Proposal from Lucy to begin regular volunteer events. A quarterly social event inviting volunteers/members to participate more regularly. Events include dinners, keynote speakers.

1.10 Date and Time of Next Meeting

21/05/26 5:30pm

1.11 Time Meeting Closed

Meeting closed 7:00pm

Sign Off in the Volunteer Attendance Register

Muttama Creek



Regeneration
Group

Muttama Creek Regeneration Group

Minutes: Monday 1st June, 2026

Present: Graeme Johnson, Di Pearton, Paulina Butler, Doug Butler, Anthony Meyer, Margaret Chapman, Colin Byrnes

Apologies: Linley Chaplin

Welcome: Welcome to our regular and to our new members.

Meeting opened at 5.00 pm, Stephen Ward Rooms, Cootamundra Town Library.

GJ presented the evacuation plan as required prior to every meeting.

GJ read the 20 April, 2026 meeting minutes and they were accepted by Anthony Meyer, seconded By Doug Butler.

BUSINESS ARISING:

- **Inland Rail Community Grants Program:** GJ, DP, PB, DB, LC, met with Steve Lowe onsite to discuss- between the Caravan Park and the Scout Hall, possible gravel path from Wallendoon St to beside the Scout Hall, and benches.
- **Council staff and/or representative of the elected Council:**
DP has emailed Council re possibly more suitable day/time for our meetings to be held.
- **Exotic Removal:** Carried over.
- **Working bees:** April and May- disappointing how much rubbish we collected from upside of Thompson side of the Bird Walk- beside the units' driveway and carpark - ongoing weeding, pruning and general plant/garden maintenance.
- **Water testing-** GJ- to email Environmental Health Officer as Steve Lowe suggested.

GENERAL BUSINESS:

- GJ, DP, PB, DB, attended a workshop on Native Seed Processing by Martin Driver- inspirational stories of farmland regeneration.
- Nomination for CGRC 'Outstanding Community Organisation Award'- very exciting to be nominated for this award, the group is small but we are committed to the creek environment.
- Discussion re MCRG's six objectives-
 1. Increase plant diversity- regularly planting native trees, shrubs, and grasses, and maintaining them through hot dry conditions until drought tolerant.
 2. Create suitable habitat for wildlife- mixing up understorey plants for use of wildlife- eg grasses for lizards, parrots and finches, shrubs to provide safety and habitat for small birds.
 3. Stabilise banks and control erosion- trees, shrubs and grasses stabilise the soil, and previously we've obtained grants for rock-filled gabions.
 4. Improve water quality- planting trees to provide shade for improved water quality and store carbon. Previously we have monitored water quality in partnership with Catchment Management Authority, now Local Landcare Services.
 5. Enhance aesthetics and recreational opportunities- paths, maintaining gardens, benches, seats.

6. Community education- school groups excursions, Muttama Creek Regeneration Group facebook page social media posts, bird talks to U3a, developed Bird Walk pamphlets- distributed to local motels, cafes and the Information Centre, Coota Connections participation.
 - Dates for Bird Walk maintenance- spread mulch- Bird Walk and Casuarina Walk - Monday 15 June at 9.30 am, & Saturday 18 July, Mackay Street. It was decided that GJ contact group members via text msg for

Meeting closed at 6 pm.

Next Meeting: 5 pm Monday, 3rd August, 2026 in the Stephen Ward Rooms.

7.2.5 DRAFT MEDIA AND DIGITAL COMMUNICATIONS POLICY

DOCUMENT NUMBER	472916
REPORTING OFFICER	Linda Wiles, Manager Business
AUTHORISING OFFICER	Roger Bailey, Interim General Manager
RELEVANCE TO COMMUNITY STRATEGIC PLAN	4. Collaborative and progressive leadership 4.1 A clear strategic direction that is delivered upon
FINANCIAL IMPLICATIONS	There are no Financial implications associated with this report.
LEGISLATIVE IMPLICATIONS	Local Government Act 1993
POLICY IMPLICATIONS	Compliance with the Code of Conduct and Privacy and confidentiality obligations.
ATTACHMENTS	1. Draft Media and Digital Communications Policy ↓

RECOMMENDATION

That the Draft Media and Digital Communications Policy attached to the report be adopted.

Introduction

The Draft Media and Digital Communications Policy has undergone an internal review and development. This policy consolidates the previously separate Media Policy and Digital Media Policy into a single, contemporary document that reflects current communication practices across traditional and digital platforms. It provides a clear framework to guide councillors, staff, and representatives in their communication with the community and the media.

Adoption of this policy will strengthen Council’s commitment to transparent, accurate and consistent communication, while also mitigating reputational and operational risks.

Discussion

Council previously adopted a Digital Media Policy in June 2018 (Resolution 122/2018).

Since that time:

- Communication channels have significantly evolved, particularly in digital and social media.
- The distinction between traditional media and digital platforms has become increasingly integrated.
- A separate Media Policy was developed to address traditional media interactions.

To improve clarity, efficiency and consistency, both policies have now been combined into a single Media and Digital Communications Policy.

This policy applies to, The Mayor and Councillors, Council employees and Committee members, contractors, consultants, and volunteers.

Council is committed to maintaining transparent, accurate and timely communication with the community. This policy establishes principles and expectations for communicating Council information through conventional, non-digital media i.e. print, broadcast, outdoor and digital platforms, including social media and Council-owned websites.

Financial

Nil.

OLG 23a Guideline consideration

Does not conflict with Guidelines.



Draft Media and Digital Communications Policy

Policy Approval and Distribution

Approved by	Council resolution
Responsible Officer	Communications Officer
Council Service Unit	Communications
Next Review Date	01-04-2028

Version Control

Ref	Date	Description	Council Resolution
1.0	26-06-2018	Digital Media Policy (including Guidelines and Style 122/2018 Guides) adopted by Council.	
1.1	12-03-2026	Media Policy and Digital Media Policy presented to Executive.	N/A
1.2	12-03-2026	Media Policy and Digital Media Policy combined.	N/A
1.3	31-03-2026	Combined Policy presented to Executive.	N/A
1.4	13-05-2026	Presented to ManEx – endorsed.	N/A
1.5	xx-xx-2026	Presented to Council	

PURPOSE

Council is committed to maintaining transparent, accurate and timely communication with the community. This policy establishes principles and expectations for communicating Council information through conventional, non-digital media *i.e. print, broadcast, outdoor* and digital platforms, including social media and Council-owned websites.

The policy aims to:

- Promote clear and consistent communication with the community.
- Support positive relationships with the media.
- Ensure authorised and responsible communication on behalf of Council.
- Protect Council’s reputation and reduce the risk of misinformation.
- Provide guidance on appropriate use of digital and social media.

SCOPE

This policy applies to:

- The Mayor
- Councillors
- Council employees
- Committee members
- Contractors and consultants
- Volunteers and service providers engaged by Council

The policy applies to communication through:

- Traditional media outlets – Print, Broadcast, Outdoor.
- Social media platforms
- Council websites and digital channels
- Public commentary relating to Council activities.

DEFINITIONS

Traditional Media

Refers to the established forms of mass communication that existed before the rise of the internet and digital platforms. This includes channels that broadcast or publish information to a wide audience in a one-way communication style, such as:

- Print media: newspapers, magazines, newsletters
- Broadcast media: television and radio
- Outdoor media: billboards, posters, flyers

Social Media

Internet-based platforms that allow users to create, share and exchange information and content.

Official Social Media Use

Any social media activity undertaken on behalf of Council or representing Council.

Personal Social Media Use

Use of social media in a private capacity without representing Council.

Online Community

Members of the public who engage with Council through digital platforms.

Council Online Platforms

Council-owned digital platforms such as websites and official social media accounts.

Moderator / Communications

Authorised staff responsible for managing and monitoring Council social and traditional media platforms.

RELATED COUNCIL POLICIES, PROCEDURE AND GUIDELINES

- Code of Conduct Policy
- Media and Digital Communications Procedures

- Council Style Guide

LEGISLATIVE FRAMEWORK

- Local Government Act 1993
- Local Government (General) Regulation

REVIEW PERIOD

This policy will be reviewed periodically to ensure it remains current, effective and compliant with legislative requirements.

POLICY STATEMENT

Council recognises the importance of media and digital communication in keeping the community informed and engaged. Digital platforms and traditional media provide valuable channels for sharing information about Council services, activities, projects and community initiatives.

Council communications will aim to:

- Provide accurate, timely and relevant information to the community.
- Maintain professional and constructive relationships with media organisations.
- Encourage community engagement and feedback through appropriate channels.
- Ensure consistency and clarity in messaging across all communication platforms.
- Protect confidential information and comply with relevant legislation and privacy obligations.
- Use communication channels that best suit the message and intended audience.

Council's website is recognised as the central source of official Council information and should maintain accurate and up-to-date content.

Authorised Communication

Council recognises that clear and consistent communication requires designated spokespersons.

Authorised spokespersons may include:

- The Mayor
- The General Manager
- The Communications Officer
- Delegated Councillors or staff authorised by the Mayor or General Manager
- Councillors

May express personal views but must clearly distinguish these from Council's adopted position.

Councillors authorised to speak on behalf of Council must represent Council's adopted position.

Only authorised spokespersons may speak on behalf of Council.

Principles for Media and Digital Communication

Council communication activities will be guided by the following principles:

- Communication will be accurate, clear and accessible.

- Information will be communicated in a consistent and professional manner.
- Content will be appropriate to the communication channel being used.
- Council will uphold intellectual property, privacy and legislative requirements.
- Community feedback and engagement will be monitored and considered in improving communication.
- Information published on digital platforms will be regularly reviewed to ensure it remains current and relevant.

Employee and Councillor Responsibilities

All Councillors, employees and representatives of Council must:

- Comply with Council's Code of Conduct and related policies.
- Ensure that information shared publicly about Council is accurate.
- Respect confidentiality and avoid disclosing non-public information.
- Clearly distinguish between personal opinions and official Council positions.
- Communicate respectfully and professionally in public forums and online environments.
- Avoid behaviour that may damage Council's reputation.

Employees and Councillors speaking in a personal capacity must make it clear that their views do not represent Council unless authorised.

Non-Compliance

Failure to comply with this policy may result in action in accordance with Council's:

- Code of Conduct
- Disciplinary procedures
- Relevant employment or contractual arrangements.

7.3 FINANCE

7.3.1 STATEMENT OF BUSINESS ETHICS

DOCUMENT NUMBER	473191
REPORTING OFFICER	Damian Smith, Acting Manager Finance
AUTHORISING OFFICER	Roger Bailey, Interim General Manager
RELEVANCE TO COMMUNITY STRATEGIC PLAN	4. Collaborative and progressive leadership 4.1 A clear strategic direction that is delivered upon
FINANCIAL IMPLICATIONS	There are no Financial implications associated with this report.
LEGISLATIVE IMPLICATIONS	There are no Legislative implications associated with this report.
POLICY IMPLICATIONS	There are no Policy implications associated with this report.
ATTACHMENTS	1. Draft Statement of Business Ethics ↓

RECOMMENDATION

That the Draft Statement of Business Ethics, attached to the Report, be adopted.

Introduction

The Statement of Business Ethics provides guidelines on what to expect from Council and what the Council expects in return from those who do business with Council.

The attached draft policy is a revised version of the existing policy. The purpose of the Statement of Business Ethics is to outline the principles and standards of ethical conduct expected when conducting business with Council. It provides guidance to suppliers, contractors, service providers and other external parties, while reinforcing Council’s commitment to integrity, fairness and accountability.

Discussion

The revised Statement of Business Ethics maintains the principles and structure of the original policy while incorporating updates to reflect current best practice and legislative requirements.

Key changes in the revised policy include:

- Updating the responsible officer and service unit to reflect organisational changes.
- Inclusion of a provision addressing modern slavery risks in procurement processes, aligning with obligations under the *Modern Slavery Act 2018 (NSW)*.
- Minor administrative updates and formatting improvements to enhance clarity and usability.

The policy continues to outline:

- Council’s expectations of ethical conduct for Councillors, staff and external parties;
- Principles of value for money and fairness in procurement processes;
- Requirements relating to conflicts of interest, gifts and benefits, and confidentiality;

- Expected standards for interactions with Council officers; and
- Consequences of non-compliance.

The revised policy ensures Council maintains strong governance practices and continues to foster transparency, accountability, and trust in its business dealings.

Financial

There are no financial implications associated with this report.

OLG 23a Guideline consideration

Report purpose does not conflict with guidelines.



DRAFT Statement of Business Ethics

Policy Approval and Distribution

Approved by	Council resolution
Responsible Officer	Manager Finance
Section/Service Unit	Finance
Next Review Date	01-07-2030

Version Control

Ref	Date	Description	Resolution Number
0.1	17-09-2019	Endorsed by the Consultative Committee.	N/A
1.0	24-09-2019	Adopted by Council.	317/2019
2.0	19-05-2026	Endorsed by Executive	N/A
3.0	27-05-2026	Endorsed by ManEx.	N/A
4.0	23-06-2026	Presented to council.	

1. Introduction

Council is proud to be a professional, friendly and ethical organisation.

Council provides a large number of services, and our community expects strong ethical standards in the provision of those services, and in everything else Council does. How Council manages relationships with business is a key to maintaining the community’s trust and confidence.

Council has developed this Statement of Business Ethics to set the principles and standards that third parties are expected to apply when dealing with Council or acting on Council’s behalf.

This statement is a guide for suppliers, contractors, service providers, businesses and individuals to adopt standards of ethical behaviour that meet Council’s requirements. It also outlines what to expect when external parties are conducting business with or on behalf of Council.

2. Key Business Principles

Council expects all its Councillors, employees and other delegates to behave ethically and abide by Council's Code of Conduct.

Cootamundra-Gundagai Regional Council expects external parties and their representatives to maintain similar standards of ethical conduct in their dealings with Council.

There are two main principles that form the basis of Council business agreements. One is the need to get best value for public money. The other is the need to demonstrate impartiality and fairness at all stages of a process.

- **Best value for money** does not automatically mean the lowest price. Rather, Council will balance all relevant factors including initial cost, whole of life costs, quality, reliability and timeliness in determining true value for money.
- **Impartiality and fairness** are about being objective, even-handed and reasonable. This does not mean pleasing everyone. If some people are adversely affected by a particular decision, that is unfortunate, but not necessarily unfair or unreasonable. Council will strive to be fair by ensuring that its processes are appropriate and demonstrate this by being open and accountable, wherever practical.

3. What can you expect from Council?

Council will ensure that all its policies, procedures and practices related to tendering, contracting and the purchase of goods or services are consistent with best practice and ethical conduct.

Staff are bound by Council's Code of Conduct. When doing business with external parties Council staff are accountable for their actions and are expected to:

- Act with integrity
- Use public resources effectively and efficiently
- Deal fairly, honestly and ethically with all individuals and organisations
- Avoid actual, potential or perceived personal or professional conflicts of interest
- Treat all potential suppliers impartially and fairly
- Make decisions solely on merit
- Give reasons for decisions (where appropriate)
- Not call tenders unless there is a firm intention to proceed to contract
- Respect confidentiality of commercial information and privacy of individuals
- Respect and follow Council's policies and procedures
- Promote open competition while seeking best value for money
- Meet or exceed public interest and accountability standards
- Never solicit or accept remuneration, gifts or other benefits from a supplier for the discharge of official duties
- Respond promptly to reasonable requests for advice and information
- Council will take reasonable steps to ensure that goods and services procured by and for the Council are not the product of modern slavery within the meaning of the Modern Slavery Act 2018 (NSW).
- Report any suspected unethical or corrupt conduct on the part of a Council official, in writing, to the General Manager.

4. Interaction with Council Officers

Any interaction between suppliers and Council Officers must comply with the following requirements:

- Meetings are to be by appointment only, unannounced visits to Council sites are not allowed
- Businesses wishing to demonstrate a new product or service should provide details to Council's email address, mail@cgrc.nsw.gov.au for referral to the Procurement Officer and other appropriate staff.

5. What can Council expect of you?

Council requires all external parties to observe the following principles when conducting business with Council:

- Act ethically, fairly and honestly in all dealings with Council
- Abstain from collusive practices
- Comply with the law including legislation and regulations, and relevant Council documentation, policies and procedures including the Code of Conduct, Procurement Policy, and Equal Employment Opportunity Management Plan
- Respect the obligation of Council staff to abide by Council policies
- Not offer Council employees or Councillors or other Council delegates any financial or other inducements, gifts or benefits. Further information is detailed at item 6, Incentives, Gifts and Benefits
- Provide accurate and reliable information and advice when required
- Prevent actual, potential or perceived conflicts of interest and declare these as soon as possible if they occur
- Respect confidentiality of commercial and Council information, and privacy of individuals
- Obtain Council's consent before discussing Council business in the media
- Provide working conditions for your employees that comply with industrial relations laws and regulations
- Ensure that you do not lobby or seek to influence Council Officers or Councillors while business proposals or tenders are being considered
- Advise the General Manager if you believe any person has breached the law, this Statement of Business Ethics or Council's other policies and procedures

6. Incentives, Gifts & Benefits

Council has guidelines with respect to gifts and benefits. All public officials are required to comply with these guidelines at all times. There is no need or place for incentives when dealing with Council.

Gifts must not be given in connection with any prospective business dealings and public officials are not permitted to ask for any reward or incentive for doing their job.

7. Why should external parties comply with this Statement of Business Ethics?

Compliance with this Statement of Business Ethics will make doing business with Council easier and more effective. You can be sure that you are not disadvantaged because Council requires others who deal with Council to do the same. Ethical practice makes good business sense.

8. Non-compliance

You should be aware of the consequences of not complying with the Council’s ethical requirements when doing business with Council. Non-compliance with the requirements of the Statement of Business Ethics resulting in demonstrated corrupt or unethical conduct could lead to:

- Termination of contract
- Loss of future work or opportunities
- Loss of reputation
- Investigation for corruption
- Referral to external agency for investigation of criminal activity
- Disqualification of tender

If an apparent breach of any agreed standard of ethical conduct is identified the matter should immediately be brought to the attention of the General Manager on 1300 459 659.

9. Contact Information

If you have questions or comments concerning this Statement of Business Ethics, or have information on suspected corruption, maladministration or serious waste of funds, please contact the General Manager’s office by letter, phone, or email (details below).

If you would like a copy of Council’s Code of Conduct, or any other relevant policy or procedure, please visit Council’s website at www.cgrc.nsw.gov.au or contact Council’s Public Officer (details below).

Public Officer (Manager Business) Cootamundra-Gundagai Regional Council	General Manager Cootamundra-Gundagai Regional Council
Phone 1300 459 689	Phone 1300 459 689
PO Box 420, Cootamundra NSW 2590	PO Box 420, Cootamundra NSW 2590
Email mail@cgrc.nsw.gov.au	Email mail@cgrc.nsw.gov.au

7.3.2 QUARTERLY BUDGET REVIEW STATEMENT - MARCH 2026

DOCUMENT NUMBER	472253
REPORTING OFFICER	Damian Smith, Acting Manager Finance
AUTHORISING OFFICER	Roger Bailey, Interim General Manager
RELEVANCE TO COMMUNITY STRATEGIC PLAN	4. Collaborative and progressive leadership 4.1 A clear strategic direction that is delivered upon
FINANCIAL IMPLICATIONS	Increase of net operating result from continuing operations of \$5.3m, predicting a \$7.4m deficit on 30 June 2026 before capital items. Decrease in Capital expenditure of \$302k, sourced from grants and reserves except for \$48k from general funds being savings on Cootamundra Open space and recreation projects.
LEGISLATIVE IMPLICATIONS	Compliance with Clause 203(1) of the Local Government (General) Regulation, 2021 requires that, not later than 2 months after the end of each quarter, excluding the June quarter, the responsible accounting officer must submit a budget review statement to Council. The format of the review must be consistent with the minimum requirements contained in the Quarterly Budget Review Statement Guidelines provided by the Office of Local Government.
POLICY IMPLICATIONS	There are no Policy implications associated with this report.
ATTACHMENTS	1. CGRC Mar 26 QBR ↓

RECOMMENDATION

That Council:

- 1. Note the completion of the March 2026 Quarterly Budget Review.**
- 2. Adopt operating budget variations as outlined in the attachment totalling a net \$5,257,935.**
- 3. Adopt capital budget variations as outlined in the attachment totalling a net decrease of \$301,740.**

Introduction

The purpose of this report is to present a summary of Council’s financial position at the end of the quarter, and to report on progress made against the original budget adopted by Council in its 2025-26 Operational Plan. A summary of operating budget variances, together with details of capital projects expenditure, are included in the March 2026 Quarterly Budget Review documents attached to the report.

Discussion

Details of the budget variations are included in the attached report below. There have been adjustments made to the capital and operational budget to accurately reflect the expected actual result as of 30 June 2026.

Based on current projections Council is forecasting an operating deficit of \$7.4m.

The variation in the net operating result before depreciation is due to an increase in ordered works for FY2026 on State Roads compared to original budget. This has resulted in a corresponding increase in both Income and expenses for these works.

The employee benefits and on-costs have been decreased by \$2.9m, reflecting vacancies or positions in senior management in the organisation that were budgeted for, but not filled. This decrease has been slightly offset by some increases to materials and contracts expenditure. The increase in materials and contracts is due to rising input cost and increased state roads ordered works.

In addition, several internal budget reallocations have been undertaken during the quarter. While not having a material effect on the budget, they provide departmental managers with more accurate and reliable data to support informed decision-making.

A summary of the adjustments material to the operating result is as follows:

<u>Description</u>	<u>Amount</u>
<u>Rates and annual charges</u>	
Updated Income Budget for Stormwater Charges	\$77,710.00
<u>User charges and fees</u>	
State Roads Income increased for additional works ordered	(\$3,140,584.26)
Quarry Operations - Cootamundra - No income due to no explosives license holder currently on staff.	\$50,000.00
<u>Net gain from disposal of assets</u>	
Estimated Net Gain on Sale of Plant and Equipment	(\$357,000.00)
Net Gain on Disposal of Land - DOTT Land Proceeds less recorded Cost Base	(\$251,012.00)
<u>Employee benefits and on-costs</u>	
Net Adjustments to wages budgets	(\$2,971,958.25)
<u>Materials and contracts</u>	
State Roads Cootamundra Expense Budget Increase	\$2,044,759.22
Net reduction for various material and contract adjustments to projects.	(\$709,849.30)
Net Total	(\$5,257,934.59)

A summary of capital expense variations is as follows:

<u>Description</u>	<u>Amount</u>
<u>Plant & Equipment</u>	
Plant Purchase - Cootamundra	(\$130,000.00)
Plant Purchase - Gundagai	(\$200,000.00)
<i>(Adjustment to reduce Budget Allocation for underspend)</i>	
<u>Land and Buildings</u>	
2023/11 Local Emergency Management Centre - Gundagai	\$67,350.00
2023/07 Cootamundra Showground Evacuation Centre	(\$37,905.00)
<i>(Budget allocation for variations to projects funded by NSW Severe Weather & Flood)</i>	
Stadium Rock Climbing Auto Belays	(\$2,100.00)
<i>(Reducing Budget Allocation - Project Delivered Under Budget)</i>	
<u>Roads, bridges, footpaths</u>	
2023/18 - Advance Warning Signage Hovell St Causeway	\$45,000.00
2023/16 Advance Warning Signage Middleton Drive Gundagai	\$25,000.00
<i>(Budget allocation for variations to projects funded by NSW Severe Weather & Flood)</i>	
2025-2026 Reseal - Annie Pyers Drive	\$65,131.67
2025-2026 Reseal - Crowes Road	(\$80,000.00)
2025-2026 Reseal - Crowes Road Reseal (From Seal Change to Cattle Grid)	(\$11,831.47)
2025-2026 Reseal - Nangus Road (From Bridge to Nangus Tip Rd)	\$1,695.71
2025-2026 Reseal - Burra Rd (From Seal to Seal)	(\$32,672.96)
2025-2026 Reseal - Darbalara Road Reseal (From Bridge to 4.79 Kangaroo Vale Rd)	\$146,846.63
2025-2026 Reseal - Reno Road Reseal (From Seal Change to Seal Change)	(\$16,986.86)
Muttama Rd Coota (R2R)	\$50,274.36
<i>(Project changes to R2R program)</i>	

<u>Open Space and Recreation</u>	
Replacement Dosing System Coota Pool - Cootamundra	(\$39,371.82)
Pool Pump Infrastructure Upgrade Cost est: \$150k	(\$6,170.00)
<i>(Reducing Budget Allocation - Project Delivered Under Budget)</i>	
<u>Water Network Infrastructure</u>	
Coota Water Mains Modelling Investigation	(\$20,000.00)
<i>(Reverse Budget Allocation for 2026)</i>	
<u>Sewer Network Infrastructure</u>	
Betts St minor sewer pump station works - Est Cost \$150k	(\$50,000.00)
Sewer Telemetry/Scada Upgrades Gundagai (FY23 Budget \$225,000, FY24 Budget \$225,000)	(\$76,000.00)
<i>(Reducing Budget Allocation due to underspend)</i>	
Total	(\$301,739.74)

Financial

Increase of net operating result of \$5.3m predicting a \$7.4m deficit on 30 June 2026. Decrease in Capital expenditure of \$302k, noting the majority of this is offset by grant and reserve funding.

OLG 23a Guideline consideration

Report purpose does not conflict with guidelines.

Cootamundra-Gundagai Regional Council

Quarterly Budget Review Statement
For the year ended 31/03/2026

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Cootamundra-Gundagai Regional Council

Quarterly Budget Review Statement
For the year ended 31/03/2026

Report by Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

It is my opinion that the Quarterly Budget Review Statement for Cootamundra-Gundagai Regional Council 31/03/2026 satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Signed:



Date: 17/06/2026

Damian Smith
Acting Manager Finance

Cootamundra-Gundagai Regional Council

Quarterly Budget Review Statement

For the year ended 31/03/2026

Income & Expenses

For the year ended 31/03/2026

Income & expenses - Council Consolidated

(\$000's)	Previous Year Actual 2024/25	Original budget 2025/26	Sep QBRS	Dec QBRS	Revised budget 2025/26	Variations for this Mar Qtr	Notes	Projected year end result	Actual YTD figures
Income									
Rates and annual charges	19,807	20,926			20,926	(78)	2.1	20,848	19,325
User charges and fees	14,182	8,452			8,452	3,091	2.2	11,543	8,219
Other revenues	885	1,145			1,145	(480)	2.3	665	450
Grants and contributions - operating	9,263	8,511	377		8,888		2.4a	8,888	4,207
Grants and contributions - capital	6,300	1,985	655	251	2,891	-	2.4b	2,891	2,759
Interest and investment revenue	1,683	1,334			1,334			1,334	927
Other income	994				-	480	2.5	480	316
Net gain from disposal of assets					-	608	2.6	608	400
Total income from continuing operations	53,114	42,353	1,032	251	43,636	3,621		47,257	36,603
Expenses									
Employee benefits and on-costs	14,801	18,129			18,129	(2,972)	2.7	15,157	10,979
Materials and contracts	23,282	18,594	2,671		21,265	1,335	2.8	22,600	14,733
Borrowing costs	298	138			138			138	28
Other expenses	1,435	832			832			832	596
Net Loss from disposal of assets	2,242	-			-			-	-
Total Expenses from continuing operations	42,058	37,693	2,671	-	40,364	(1,637)		38,727	26,336
Operating Result from continuing operations excluding depreciation, amortisation and impairment of non financial assets	11,056	4,660	(1,639)	251	3,272	5,258		8,530	10,267
Depreciation, amortisation and impairment of non financial assets	13,274	13,010			13,010		2.9	13,010	9,758
Net operating result from all operations	(2,218)	(8,350)	(1,639)	251	(9,738)	5,258		(4,480)	510
Net Operating Result before Capital Items	(8,518)	(10,335)	(2,294)	-	(12,629)	5,258		(7,371)	(2,250)

Cootamundra-Gundagai Regional Council

Quarterly Budget Review Statement

For the year ended 31/03/2026

**Income & expenses budget review statement
Recommended changes to revised budget**

Budget Variations being recommended include the following material items:

Notes	Details	
INCOME		
2.1	<u>Rates and annual charges</u>	
	Regulatory Services - Other Income	\$928,200.00
	Regulatory Services - Other Income	\$2,464,088.00
	Waste Collection Services - Domestic Waste Annual Charge <i>(Correcting budget allocation to correct costing account)</i>	(\$3,392,288.00)
	Stormwater Management - Other Income	\$32,988.00
	Stormwater Management - Other Income	\$94,989.00
	Stormwater Management - Rates & Annual Charges <i>(Correcting budget allocation to correct costing account, budget listed twice)</i>	(\$50,267.00)
	Plant Management - Internal Usage	\$2,208,498.00
	Plant Management - Internal Usage	\$1,591,502.00
	Plant Management - Internal Recharges	(\$2,208,498.00)
	Plant Management - Internal Recharges <i>(Correcting budget allocation to correct costing account)</i>	(\$1,591,502.00)
	Water Network - Other Income	\$1,464,558.00
	Water Network - Other Income	\$721,349.00
	Water Network - Rates & Annual Charges	(\$1,464,558.00)
	Water Network - Rates & Annual Charges <i>(Correcting budget allocation to correct costing account)</i>	(\$721,349.00)
	TOTAL	\$77,710.00
2.2	<u>User charges and fees</u>	
	Water Network - Other Income	\$2,107,534.00
	Water Network - Other Income	\$1,038,039.00
	Water Network - User Charges & Fees	(\$2,107,534.00)
	Water Network - User Charges & Fees <i>(Correcting budget allocation to correct costing account)</i>	(\$1,038,039.00)
	State Roads Cootamundra Budget WO <i>(Increase in ordered works for RMCC ordered works)</i>	(\$3,140,584.26)
	Quarry Operations - Cootamundra <i>(Currently no income from Quarries)</i>	\$50,000.00
	TOTAL	(\$3,090,584.26)
2.3	<u>Other revenues</u>	
	Rental Income <i>(Move Budget for Rental Income to correct account)</i>	\$480,000.00
	TOTAL	\$480,000.00
2.4a	<u>Grants and contributions - operating</u>	
	Youth Week	(\$3,438.00)
	Library - Cootamundra Tech Savvy Seniors Program	(\$2,509.00)
	Library - Gundagai Tech Savvy Seniors Program	(\$2,618.00)
	Library - Cootamundra - Good Things "Get Online Week"	(\$1,000.00)
	Library - Gundagai - Get Online Week	(\$1,000.00)
	Library - Cootamundra - Grandparents Day	(\$454.00)
	Australia Day	(\$15,000.00)
	Library - Gundagai - Grandparents Day	(\$454.00)
	NSW Seniors Festival Grant Program 2026	(\$10,000.00)
	Coota Connections Expo Cost Est	(\$2,727.00)
	Fire Hazard Reduction - Coolac	(\$8,000.00)
	Fire Hazard Reduction - Muttama	(\$6,000.00)
	Fire Hazard Reduction - Pettit	(\$6,500.00)
	Fire Hazard Reduction - Nangus Village	(\$7,000.00)
	Fire Hazard Reduction - Nangus Western Fire Break	(\$14,000.00)
	Fire Hazard Reduction - Tumblong Village	(\$6,500.00)
	Fire Hazard Reduction - Stockinbingal Village	(\$10,078.49)
	Fire Hazard Reduction - Wallendbeen Village	(\$16,750.26)
	Fire Hazard Reduction - Cootamundra Western Fire Break	(\$23,171.25)
	Road Safety Program - Cootamundra	(\$43,991.24)
	Road Safety Program - Gundagai	(\$43,991.24)
	Town streets - Gundagai	(\$21,000.00)

	Town streets - Cootamundra	(\$21,000.00)
	Library - Cootamundra	(\$2,885.55)
	Library - Gundagai	\$2,885.55
	Heritage Grant - Development & Building	(\$12,500.00)
	Operational Grant Income	\$279,682.48
	<i>(Correcting budget allocation to correct costing account)</i>	
	TOTAL	\$0.00
2.4b	Grants and contributions - capital	
	Bridge Replacement 2022/2023 - 2024/2025- Hillas Creek Bridge - (Fixing Country Bridges R2 project)	(\$152,202.46)
	2025-2026 Reseal - Annie Pyers Drive	(\$65,131.67)
	2025-2026 Reseal - Crowes Road Reseal (From Seal Change to Cattle Grid)	(\$98,168.00)
	2025-2026 Reseal - Nangus Road (From Bridge to Nangus Tip Rd)	(\$71,695.71)
	2025-2026 Gravel Resheeting - Stockdale Rd	(\$27,711.00)
	2025-2026 Reseal - Burra Rd (From Seal to Seal)	(\$217,327.04)
	2025-2026 Reseal - Darbalara Road Reseal (From Bridge to 4.79 Kangaroo Vale Rd)	(\$256,846.63)
	2025-2026 Reseal - Reno Road Reseal (From Seal Change to Seal Change)	(\$113,013.14)
	Muttama Rd Coota (R2R) Seg 1495/1496 - ID 133321-25NSW-RTR	(\$318,535.00)
	Muttama Rd Coota (R2R) Seg 1501 - ID 133322-25NSW-RTR	(\$294,032.00)
	Muttama Rd Coota (R2R) Seg 1502 - ID 133323-25NSW-RTR	(\$246,295.00)
	Hovell St Pavement Rehabilitation (Fixing Local Roads)	(\$503,709.52)
	Country Passenger Transport Infrastructure Grants Scheme - Bus Shelters Cootamundra	(\$11,814.42)
	FMP/0057 - Cootamundra flood warning system review	(\$58,951.64)
	FMP/0058 - Cootamundra Turf Club Detention Basin and McGowan Street Levee Feasibility Study	(\$47,045.00)
	Capital Grant Income	\$2,482,478.23
	<i>(Allocating grant income budget to projects)</i>	
	TOTAL	\$0.00
2.5	Other Income	
	Commercial Rent	(\$480,000.00)
	<i>(Estimated Commercial Rent Expected for the year)</i>	
	TOTAL	(\$480,000.00)
2.6	Net gain from disposal of assets	
	Estimated Net Gain on Sale of P&E	(\$357,000.00)
	Net Gain on Disposal of Land	(\$251,012.00)
	<i>(Disposal of DOTT Land and PPE for the year)</i>	
	TOTAL	(\$608,012.00)
TOTAL INCOME VARIANCE		(\$3,620,886.26)
EXPENSE		
2.7	Employee benefits and on-costs	
	Development & Building	(\$209,171.68)
	Youth Strategy & Services	(\$19,857.79)
	Library - Cootamundra	(\$102,009.79)
	Library - Gundagai	(\$45,920.41)
	Bradman Birthplace	(\$3,909.94)
	Gundagai Visitor Information Centre	(\$20,757.73)
	Community Events - Cootamundra	(\$6,262.04)
	Community Events - Gundagai	(\$2,153.57)
	Corporate Management & Administration	(\$71,558.41)
	Corporate Management & Administration	(\$16,320.00)
	Customer Service	(\$170,534.43)
	Tourism & Economic Development	(\$23,599.88)
	Work Health & Safety - Cootamundra	(\$15,561.09)
	Operations Management - Cootamundra	(\$105,276.13)
	Operations Management - Cootamundra	(\$145,755.84)
	Workshop Management - Cootamundra	\$12,346.49
	Executive Office	(\$357,602.69)
	Human Resources	(\$154,101.77)
	Financial Management	(\$458,435.54)
	Local Rural Roads Cootamundra Budget WO	(\$455,338.45)
	Regional Roads Cootamundra Budget WO	\$159,160.00
	Regional Roads Gundagai Budget WO	(\$27,068.16)
	Regulatory Services - Cootamundra	(\$70,452.29)
	Cemeteries - Cootamundra	(\$61,724.18)
	Parks & Gardens - Cootamundra	(\$185,534.72)
	Street Tree Maintenance - Cootamundra	(\$85,374.81)
	Sporting Grounds - Cootamundra	(\$52,020.98)
	Waste Collection - Cootamundra	(\$133,541.00)
	Regional Services - Cootamundra	(\$96,840.27)
	Regional Services - Cootamundra	\$17,868.65
	Animal Control - Gundagai	\$2,025.58
	Waste Collection - Gundagai	(\$28,641.69)
	Carberry Park - Landscapping LSCA-77	\$3,300.02

	Animal Control - Cootamundra	(\$17,840.60)
	Animal Care Facility - Cootamundra	\$37,865.96
	<i>(Reduction/increases in salaries & wages budget allocation)</i>	
	Sewer Management - Cootamundra	(\$79,496.36)
	Sewer Management - Gundagai	(\$55,657.17)
	Sewer Management - Gundagai	(\$14,707.47)
	<i>(Reduction/increases in salaries & wages budget allocation)</i>	
	Water Management - Cootamundra	(\$99,091.68)
	Water Management - Gundagai	\$25,869.30
	<i>(Reduction/increases in salaries & wages budget allocation)</i>	
	State Roads Cootamundra Budget WO	\$161,724.30
	<i>(Increase in salaries & wages budget allocation due to increased RMCC ordered works)</i>	
	TOTAL	(\$2,971,958.25)
2.8	<u>Materials and contracts</u>	
	Plant Management Administration - Materials Purchased	(\$1,450,000.00)
	Plant Management Administration - Materials Purchased	(\$1,050,000.00)
	Plant Management Running Expenses - Materials Purchased	\$1,450,000.00
	Plant Management Running Expenses - Materials Purchased	\$1,050,000.00
	<i>(Correcting budget allocation to correct costing account)</i>	
	Corporate Management & Administration	(\$79,049.41)
	Quarry Operations - Cootamundra	(\$80,000.00)
	Aerodrome	(\$20,000.00)
	Work Health & Safety - Cootamundra	(\$100,000.00)
	Asset Management - Cootamundra	(\$63,443.61)
	Cemeteries - Cootamundra	\$52,924.83
	Animal Control - Cootamundra	(\$39,270.49)
	Animal Care Facility - Cootamundra	\$5,990.12
	Sports Stadium - Cootamundra	(\$20,239.20)
	Street Tree Maintenance - Cootamundra	(\$125,363.39)
	Sporting Grounds - Cootamundra	(\$79,635.71)
	Landfill Operations - Cootamundra	\$364,676.93
	Stockinbingal Rec Ground Building & Property Management - Cootamundra	\$1,600.00
	Regulatory Services - Gundagai	\$14,618.28
	TV & Radio Towers - Gundagai	\$3,100.00
	Parks & Gardens - Gundagai	\$88,097.58
	Street Tree Maintenance - Gundagai	(\$13,126.07)
	Transfer Stations - Gundagai	(\$50,000.00)
	Mirrabooka Centre - Gundagai	(\$5,000.00)
	<i>(Reduction in expenses budget allocation)</i>	
	Water Management - Gundagai	(\$563,071.14)
	<i>(Reduction in expenses budget allocation)</i>	
	Library Grant - Get Online Week	\$1,000.00
	Australia Day Grant	\$15,000.00
	Carberry Park - Landscapping LSCA-77	\$3,686.48
	<i>(Allocation of Grant Expense not previously included in budget)</i>	
	Regional Roads Cootamundra Budget WO	\$46,312.66
	Regional Roads Gundagai Budget WO	(\$100,870.04)
	<i>(Correcting the budget split)</i>	
	Fire Hazard Reduction - Stockinbingal Village	(\$9,921.51)
	Fire Hazard Reduction - Wallendbeen Village	(\$1,249.74)
	Fire Hazard Reduction - Cootamundra Western Fire Break	\$10,884.12
	<i>(Variation to project budgets due to change in scope of works completed)</i>	
	State Roads Cootamundra Budget WO	\$2,044,759.22
	<i>(Increasing the expense budget due to increased ordered RMCC works)</i>	
	Gundagai RSL for the Richard Norden Memorial Project Council Res 039/2026 Cost Est: \$32,500	\$32,500.00
	<i>(Allocating budget for Council Rec 039/2026 - expense)</i>	
	TOTAL	\$1,334,909.92
2.9	<u>Depreciation, amortisation and impairment of non financial assets</u>	
	TOTAL	\$0.00
	TOTAL EXPENSE VARIANCE	(\$1,637,048.34)
	NET VARIATION	(\$5,257,934.60)

Cootamundra-Gundagai Regional Council

Quarterly Budget Review Statement

For the year ended 31/03/2026

Income & Expenses

Income & expenses - General Fund

(\$000's)	Previous Year	Original			Revised	Variations	Notes	Projected	Actual
	Actual 2024/25	budget 2025/26	Sep 2025/26	Dec 2025/26	budget 2025/26	for this Mar Qtr		year end result	YTD figures
Income									
Rates and annual charges	14,484	15,559		(200)	15,359	(78)	2.1	15,281	15,010
User charges and fees	9,725	4,536			4,534	3,091	2.2	7,625	4,676
Other revenues	885	1,144			1,144	(480)	2.3	664	449
Grants and contributions - operating	9,263	8,511	377	251	8,888	-	2.4a	8,888	4,207
Grants and contributions - capital	6,300	1,985			2,891	-	2.4b	2,891	2,747
Interest and investment revenue	1,683	828		(27)	828	-		828	517
Other income	319	-			-	480	2.5	480	309
Net gain from disposal of assets	-	-			-	608	2.6	608	400
Total income from continuing operations	42,659	32,563	377	24	33,644	3,621		37,265	28,315
Expenses									
Employee benefits and on-costs	13,455	16,699			16,699	(2,750)		13,950	10,135
Materials and contracts	21,236	12,993	2,671		15,664	1,309		16,973	11,372
Borrowing costs	196	-		-	-			-	-
Other expenses	1,386	832			832			832	596
Net Loss from disposal of assets	584							-	
Total expenses from continuing operations	36,857	30,524	2,671	-	33,195	(1,441)		31,755	22,103
Operating Result from continuing operations	5,802	2,039	(2,294)	24	449	2,180		5,510	6,212
Depreciation, amortisation and impairment of non financial assets	13,274	11,268		(45)	11,268			11,268	8,451
Net operating result from all operations	(7,472)	(9,229)	(2,294)	69	(10,819)	2,180		(5,758)	(2,239)
Net Operating Result before Capital Items	(13,772)	(13,510)	(2,294)	69	(13,710)	2,180		(8,649)	(4,986)

Cootamundra-Gundagai Regional Council

Quarterly Budget Review Statement

For the year ended 31/03/2026

Income & Expenses

Income & expenses - Water Fund

(\$000's)	Previous Year	Original	Sep	Dec	Revised	Variations	Notes	Projected	Actual
	Actual 2025/26	budget 2025/26	QBRs	QBRs	budget 2025/26	for this Mar Qtr		year end result	YTD figures
Income									
Rates and annual charges	2,371	2,186		100	2,286		2.1	2,286	2,000
User charges and fees	3,755	3,197			3,197			3,197	3,049
Other revenues	-	-			-			-	1
Grants and contributions - operating	-	-			-			-	-
Grants and contributions - capital	-	-	655		655			655	-
Interest and investment revenue	412	307		19	326		2.6	326	252
Total income from continuing operations	6,538	5,690	655	119	6,464	-		6,464	5,302
Expenses									
Employee benefits and on-costs	759	785			785	(73)		712	503
Materials and contracts	377	3,656			3,656	(563)		3,093	2,426
Borrowing costs	58	105			105			105	21
Net Loss from disposal of assets	48	-			-			-	-
Total expenses from continuing operations	1,242	4,546	-	-	4,546	(636)		3,910	2,950
Net operating result from continuing operations	5,296	1,144	655	119	1,918	636		2,554	2,353
Depreciation, amortisation and impairment of non financial assets	562	599		(4)	595			595	446
Net operating result from all operations	4,734	545	655	115	1,323	636		1,959	1,906
Net Operating Result before Capital Items	4,734	545	-	115	668	636		1,304	1,906

Cootamundra-Gundagai Regional Council

Quarterly Budget Review Statement

For the year ended 31/03/2026

Income & Expenses

Income & expenses - Sewer Fund

(\$000's)	Previous Year	Original	Sep	Dec	Original	Variations	Notes	Projected	Actual
	Actual 2024/25	budget 2025/26	QBRS	QBRS	budget 2024/25	for this Mar Qtr		year end result	YTD figures
Income									
Rates and annual charges	2,952	3,181		100	3,281		2.1	3,281	2,315
User charges and fees	702	719			719			719	494
Other revenues	-	-			-			-	-
Grants and contributions - operating	-	-			-			-	-
Grants and contributions - capital	-	-			-			-	12
Interest and investment revenue	263	200		7	207		2.6	207	158
Other income	-	-			-			-	7
Total income from continuing operations	3,917	4,100	-	107	4,207	-		4,207	2,986
Expenses									
Employee benefits and on-costs	587	645			645	(149)		496	341
Materials and contracts	1,669	1,945			1,945	-		1,945	935
Borrowing costs	44	33			33			33	8
Other expenses	1	-			-			-	-
Net Loss from Disposal of Assets	416	-			-			-	-
Total expenses from continuing operations	2,717	2,623	-	-	2,623	(149)		2,474	1,284
Net operating result from continuing operation	1,200	1,477	-	107	1,584	149		1,733	1,703
Depreciation, amortisation and impairment of non financial assets	1,165	1,143		49	1,192			1,192	894
Net operating result from all operations	35	334	-	58	392	149		541	809
Net Operating Result before Capital Items	35	334	-	58	392	149		541	797

Cootamundra-Gundagai Regional Council

Quarterly Budget Review Statement

For the year ended 31/03/2026

Capital Budget Review Statement

Capital budget - Council Consolidated

(\$000's)	Original budget				Revised budget	Variations for this		Notes	Projected year end	Actual YTD
	2025/26	Carry forwards	Sep QBRS	Dec QBRS	2025/26	Mar	Qtr		result	figures
Capital funding										
Rates & other untied funding	6,043	1,697	(404)	(1)	7,335	(48)	3.1	7,287	1,573	
DOTT Loan	2,000				2,000			2,000		
Capital grants & contributions	2,145	2,068	655	(78)	4,790	222	3.2	5,012	1,657	
Reserves:										
- External restrictions/reserves	4,738	4,295		(605)	8,428	(146)	3.3	8,282	3,028	
- Internal restrictions/reserves	3,050	195		-	3,245	(330)	3.4	2,915	1,549	
Receipts from sale of assets										
- Plant & equipment	650				650			650	424	
- Land & buildings			498	(40)	458		3.5	458	400	
Total capital funding	18,626	8,255	749	(724)	26,906	(302)		26,604	8,631	
Capital expenditure										
- Plant & equipment	2,650				2,650	(330)		2,320	1,973	
- Land & buildings	325	1,580		(40)	1,865	27	3.6	1,892	189	
- Roads, bridges, footpaths	4,232	806	7	316	5,361	192	3.7	5,553	2,425	
- Waste Network	-	720			720			720	-	
- Stormwater Drainage	85		78		163			163	149	
- Open Space and Recreational	720	585	9	(395)	919	(46)	3.8	874	172	
- Water Network Infrastructure	4,090	1,806	655	85	6,636	(20)	3.9	6,616	1,103	
- Sewer Network Infrastructure	2,665	2,758		(690)	4,733	(126)	4.1	4,607	1,925	
- Loan Repayments Principal	859				859			859	429	
- Demerger Costs	3,000				3,000			3,000	266	
Total capital expenditure	18,626	8,255	749	(724)	26,906	(302)		26,604	8,631	
Net capital funding - surplus/(deficit)	-	-	-	0	0	(0)		(0)	-	

Cootamundra-Gundagai Regional Council

Quarterly Budget Review Statement
For the year ended 31/03/2026

Capital budget review statement
Recommended changes to revised budget

Budget variations being recommended include the following material items:

Notes	Details	
CAPITAL FUNDING		
3.1	Rates & other untied funding	
	Stadium Rock Climbing Auto Belays	-2,100
	Replacement Dosing System Coota Pool - Cootamundra	-39,372
	Pool Pump Infrastructure Upgrade Cost est: \$150k <i>(Budget Adjustment against untied funding)</i>	-6,170
	TOTAL	-47,642
3.2	Capital grants & contributions	
	2023/11 Local Emergency Management Centre - Gundagai	67,350
	2023/07 Cootamundra Showground Evacuation Centre	-37,905
	2023/18 - Advance Warning Signage Hovell St Causeway	45,000
	2023/16 Advance Warning Signage Middleton Drive Gundagai <i>(Budget Allocation changes for NSW Severe Weather & Flood)</i>	25,000
	2025-2026 Reseal - Annie Pyers Drive	65,132
	2025-2026 Reseal - Crowes Road	-80,000
	2025-2026 Reseal - Crowes Road Reseal (From Seal Change to Cattle Grid)	-11,831
	2025-2026 Reseal - Nangus Road (From Bridge to Nangus Tip Rd)	1,696
	2025-2026 Reseal - Burra Rd (From Seal to Seal)	-32,673
	2025-2026 Reseal - Darbalara Road Reseal (From Bridge to 4.79 Kangaroo Vale Rd)	146,847
	2025-2026 Reseal - Reno Road Reseal (From Seal Change to Seal Change)	-16,987
	Muttama Rd Coota (R2R) <i>(Budget Allocation changes for Roads to Recovery Program)</i>	50,274
	TOTAL	221,902
3.3	External restrictions/reserves	
	Coota Water Mains Modelling Investigation	-20,000
	Gundagai water mains replacement project - West Street from Punch to Hanley	48,104
	Gundagai Water Mains Replacement Project - Cost Est: \$470k	-48,104
	Gundagai Water Mains Modelling	-50,000
	Gundagai Water Treatment Plant Refurbishment - Sand Filters, Low & High Lift Pumps & Intake System <i>(Funded from Water Reserve)</i>	50,000
	Betts St minor sewer pump station works - Est Cost \$150k	-50,000
	Sewer Telemetry/Scada Upgrades Gundagai (FY23 Budget \$225,000, FY24 Budget \$225,000) <i>(Funded from SewerReserve)</i>	-76,000
	TOTAL	-146,000
3.4	Internal restrictions/reserves	
	Plant Purchase - Cootamundra	-130,000
	Plant Purchase - Gundagai <i>(Funded from Plant Reserve)</i>	-200,000
	TOTAL	-330,000
3.5	Land and Buildings	
	Disposal of Council Property - Gundagai	80,000
	Disposal of Council Property - Gundagai <i>(Correcting allocation of reduction in budget from QBR Dec25)</i>	-80,000
	TOTAL	0
TOTAL CAPITAL FUNDING VARIANCE		-301,740
3.6	Plant & Equipment	
	Plant Purchase - Cootamundra	-130,000
	Plant Purchase - Gundagai <i>(Reducing Budget Allocation - reduced purchases for plant replacement program)</i>	-200,000
	TOTAL	-330,000
3.6	Land and Buildings	
	2023/11 Local Emergency Management Centre - Gundagai	67,350
	2023/07 Cootamundra Showground Evacuation Centre <i>(Budget allocation after variations of funding lodged projects for NSW Severe)</i>	-37,905

	<i>Weather & Flood due to change in project scope)</i>	
	Stadium Rock Climbing Auto Belays <i>(Reducing Budget Allocation)</i>	-2,100
	TOTAL	27,345
3.7	<u>Roads, bridges, footpaths</u>	
	Detroit Road Concrete Causeway Replacement	-82,016
	Gundagai Roads - Capital Works Budget <i>(Reducing Budget Allocation)</i>	82,016
	2023/18 - Advance Warning Signage Hovell St Causeway	45,000
	2023/16 Advance Warning Signage Middleton Drive Gundagai <i>(Budget allocation after variations of projects for NSW Severe weather & Flood)</i>	25,000
	Olney St Drainage	350,000
	Wallendbeen Silo Underpass Drainage	80,000
	Cootamundra Roads - Capital Works Budget <i>(Allocate budget to new projects)</i>	-430,000
	2025-2026 Reseal - Annie Pyers Drive	65,132
	2025-2026 Reseal - Crowes Road	-80,000
	2025-2026 Reseal - Crowes Road Reseal (From Seal Change to Cattle Grid)	-11,831
	2025-2026 Reseal - Nangus Road (From Bridge to Nangus Tip Rd)	1,696
	2025-2026 Reseal - Burra Rd (From Seal to Seal)	-32,673
	2025-2026 Reseal - Darbalara Road Reseal (From Bridge to 4.79 Kangaroo Vale Rd)	146,847
	2025-2026 Reseal - Reno Road Reseal (From Seal Change to Seal Change)	-16,987
	Muttama Rd Coota (R2R) <i>(Project changes to R2R program)</i>	50,274
	2025-2026 Reseal - Burra Rd From 29.92 From Seal Change to 19.15 Yammatree Rd	-60,000
	2025-2026 Reseal - Long Tunnel Rd Reseal	21,172
	2025-2026 Reseal - Muttama Rd	-18,303
	2025-2026 Reseal - Rileys Flat Rd Reseal	-2,088
	2025-2026 Reseal - Tarrabandra Road (From Seal Change to Brungle Rd)	-12,047
	2025-2026 Reseal - Tarrabandra Road (From Seal Change to Seal Change)	-65,000
	2025-2026 Reseal - Threeways Rd Reseal	-893
	2025-2026 Reseal - West Street (From O'Hagan Street to Williams Street)	-14,406
	Gravel Resheeting - Bundarbo Rd	130,000
	Cross and Eagle Sts Gundagai Intersection Re-Design	17,000
	Gundagai Roads - Capital Works Budget <i>(Budget reallocation between roads projects)</i>	4,566
	TOTAL	192,457
3.8	<u>Open Space and Recreation</u>	
	Replacement Dosing System Coota Pool - Cootamundra	-39,372
	Pool Pump Infrastructure Upgrade Cost est: \$150k <i>(Reducing Budget Allocation)</i>	-6,170
	TOTAL	-45,542
3.9	<u>Water Network Infrastructure</u>	
	Coota Water Mains Modelling Investigation <i>(Reducing Budget Allocation)</i>	-20,000
	Gundagai water mains replacement project - West Street from Punch to Hanley	48,104
	Gundagai Water Mains Replacement Project - Cost Est: \$470k	-48,104
	Gundagai Water Mains Modelling	-50,000
	Gundagai Water Treatment Plant Refurbishment - Sand Filters, Low & High Lift Pumps & Intake System <i>(Reallocation of budgets between projects)</i>	50,000
	TOTAL	-20,000
3.8	<u>Sewer Network Infrastructure</u>	
	Betts St minor sewer pump station works - Est Cost \$150k	-50,000
	Sewer Telemetry/Scada Upgrades Gundagai (FY23 Budget \$225,000, FY24 Budget \$225,000) <i>(Reducing Budget Allocation)</i>	-76,000
	TOTAL	-126,000
TOTAL CAPITAL EXPENSE VARIANCE		-301,740

Cootamundra-Gundagai Regional Council

Quarterly Budget Review Statement

For the year ended 31/03/2026

Cash & investments budget review statement

Cash & investments - Council Consolidated

(\$000's)	Previous Year budget 2024/5	Original budget 2025/26	Approved changes			Revised budget 2025/26	Variations for this Mar Qtr		Notes	Projected year end result	Actual YTD figures
			Carry forwards	Sep QBRS	Dec QBRS		Mar	Qtr			
Total Cash and Cash Equivalent	31,162	33,062	- 6,187	- 1,249	- 157	25,469	5,833			31,302	31,654
Externally restricted ⁽¹⁾											
- Domestic Waste Management	1,971	5,423	(720)			4,703				4,703	2,660
- Water Fund	7,807	13,277	(1,806)		(85)	11,386	20	4.1		11,406	8,985
- Sewer Fund	5,928	10,162	(2,758)		940	8,344	126	4.2		8,470	5,785
- Stormwater Management	518	518	-	(77)		441				441	433
- Developer Contributions - General	1,478	1,638				1,638				1,638	1,394
- Developer Contributions - Sewer	219	219				219				219	415
- General Fund Unspent Grants & Contributions	1,286	1,286			(109)	1,177				1,177	1,681
- RERRF, SCF Rd1, OLG Flood Unspent Grants	3,564	3,564		(2,248)		1,316	222	4.3		1,538	1,753
Total externally restricted	22,771	36,087	(5,284)	(2,325)	746	29,224	368			29,592	23,106
<small>(1) Funds that must be spent for a specific purpose</small>											
Internally restricted ⁽²⁾											
- Cootamundra Aerodrome	166	166	(195)			(29)				29	161
- Bradmans Birthplace	76	76				76				76	76
- Cootamundra Caravan Park	191	191	(40)			151				151	187
- Heritage Centre	29	29				29				29	26
- Development - Land & Buildings	1,767	1,767				1,767				1,767	1,767
- Employee Leave Entitlements	1,536	1,536				1,536				1,536	1,536
- Quarries & Pit Restoration	286	286				286				286	268
- Bangus	632	632	(310)	(322)		-				-	-
- Plant Replacement	2,749	3,399				3,399	330	4.4		3,729	2,525
- Cemetery	38	38	(121)			(83)				83	112
- Southern Phone	540	540				540				540	540
- Waste Management	500	500	(720)			(220)				220	500
- Dog on Tuckerbox Land						-				-	368
Total internally restricted	8,510	9,160	(1,386)	(322)	-	7,452	330			7,782	8,066
<small>(2) Funds that Council has earmarked for a specific purpose</small>											
Unallocated Cash	(119)	(12,185)	483	1,398	(903)	(11,207)	5,135			(6,072)	482

Cootamundra-Gundagai Regional Council

Quarterly Budget Review Statement
For the year ended 31/03/2026

Cash & Investments Budget Review Statement

Investments

Investments have been invested in accordance with Council's Investment Policy.

Cash

This Cash at Bank amount has been reconciled to Council's physical Bank Statements.
The date of completion of this bank reconciliation is 31/03/26

The YTD cash & investment figure reconciles to the actual balances held as follows:

	\$ 000's
Cash at Bank (as per bank statements)	7,792
Investments on Hand	24,000
less: unpresented cheques	(Timing Difference) 171
add: undeposited funds	(Timing Difference) 25
less: receipts not yet updated	(Timing Difference) 8
Reconciled cash at bank & investments	31,654

Recommended changes to revised budget

Budget variations being recommended include the following material items:

Notes	Details	\$
4.1	Coota Water Mains Modelling Investigation (Reduction in budget returned to Water Fund)	20,000
4.2	Betts St minor sewer pump station works - Est Cost \$150k Sewer Telemetry/Scada Upgrades Gundagai (FY23 Budget \$225,000, FY24 Budget \$225,000) (Reduction in Budget funded from Sewer Fund)	50,000 76,000 <u>126,000</u>
4.3	NSW Severe Weather & Flood Roads 2 Recovery (Restriction of grants funds receivable)	99,445 122,457 <u>221,902</u>
4.4	Plant Purchase - Cootamundra Plant Purchase - Gundagai (Reduced purchases for plant replacement program)	130,000 200,000 <u>\$330,000</u>

Cootamundra-Gundagai Regional Council

Quarterly Budget Review Statement
For the year ended 31/03/2026

Consultancy & legal expenses budget review statement

Consultancy & legal expenses overview

Expense	YTD expenditure (actual dollars)	Budgeted (Y/N)
Consultancy	58,131	Y
Legal Fees	28,808	Y

Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

Comments

Expenditure included in the above YTD figure but not budgeted includes:

Details

Consultancy

Valuation of easement for sewer in South Gundagai	1,000
ABB Australia Pty Limited	2,400
Ahern Construction Dispute Consultants	10,133
Landmark Planning Pty Ltd	27,080
Ingle and Associates Pty Ltd	138
Noel Thomson Architecture Pty Ltd	3,880
OranaSoft	8,500
Priority LG Pty Ltd	5,000
	58,131

Legal Costs

Caravan Park - Cootamundra - Asset Management	510
Regulatory Services - Administration expenses	1,019
Development & Building - Administration expenses	2,077
Lindsey Taylor Lawyers - Unauthorised works by Australian Meat Properties Pty	13,546
Lindsey Taylor Lawyers - Demerger Transition Committee	2,465
JMA Legal Pty Ltd - Redevelopment DOTT	9,490
Marsdens Law Group - DA2025/013	1,750
Total	30,856

Key performance indicators budget review statement - Industry KPI's (OLG)

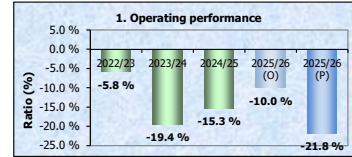
(\$000's)	Current projection		Original budget 25/26	Actuals prior periods	
	Amounts	Indicator		24/25	23/24
	25/26	25/26			

NSW local government industry key performance indicators (OLG):

1. Operating performance

Operating revenue (excl. capital) - operating expenses	-7371	-21.8 %	-10.0 %	-15.3 %	-19.4 %
Operating revenue (excl. capital grants & contributions)	33844				

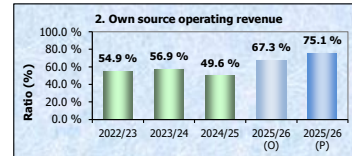
This ratio measures Council's achievement of containing operating expenditure within operating revenue.



2. Own source operating revenue

Operating revenue (excl. ALL grants & contributions)	35477.89	75.1 %	67.3 %	49.6 %	56.9 %
Total Operating revenue (incl. capital grants & cont)	47257				

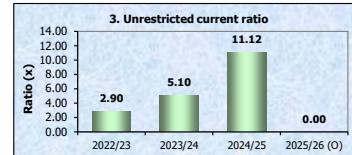
This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants & contributions.



3. Unrestricted current ratio

Current assets less all external restrictions	#REF!	#REF!	11.12	5.10	2.90
Current liabilities less specific purpose liabilities	4596				

To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.

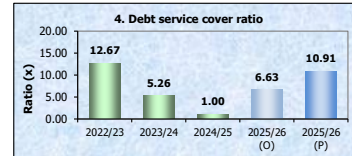


NSW local government industry key performance indicators (OLG):

4. Debt service cover ratio

Operating result before interest & dep. exp (EBITDA)	9368	10.91	6.63	1.00	5.26
Principal repayments + borrowing interest costs	859				

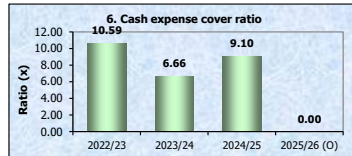
This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.



6. Cash expense cover ratio

Current year's cash & cash equivalents (incl. term deposits)	#REF!	#REF!	9.10	6.66	10.59
Operating & financing activities cash flow payments	2520				

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.



Cootamundra-Gundagai Regional Council

Quarterly Budget Review Statement

For the year ended 31/03/2026

Contracts budget review statement

Part A - Contracts listing - contracts entered into during the quarter

Contractor		Contract value	Start date	Expected Completion date
Benex Group Pty Ltd	Water and sewer mains replacement in Gundagai	\$ 920,929.00	11/03/2026	1/07/2026
Benex Group Pty Ltd	Water and sewer mains replacement in Cootamundra	\$ 1,008,065.73	6/03/2026	7/08/2026
P&TS Group Pty Ltd	To provide a reticulated water supply to the Dog on the Tucker Box Service Centre Gundagai per specifications	\$ 2,089,500.00	2/04/2026	18/11/2026
Leisure and Recreation Group	Management and Operation of Council's Gundagai Swimming Pool and Gymnasium Facilities	\$ 457,253.40	1/07/2026	30/06/2026

Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$150,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included.

Cootamundra-Gundagai Regional Council

For the year ended 31/03/2026

Developer Contributions Summary

\$'000's

Choice: Council Consolidated

Purpose	Opening Balance As at 1 July 2025	Developer Contributions Received				Interest Earned	Monetary Amounts Expended	Internal Borrowings (to)/from	Held as Restricted Asset As at this Q	Cumulative balance of internal borrowings (to)/from As at this Q
		Cash Q1	Cash Q2	Cash Q3	Non-Cash					
Drainage									0	
Roads									0	
Traffic facilities									0	
Parking									0	
Open space									0	
Community facilities									0	
Other									0	
Total S7.11 Under plans	0	0	0	0	0	0	0	0	0	0
S7.11 Not under plans									0	
S7.12 Levies	1,478	31	45	23					1,577	
S7.4 Planning agreements									0	
S64 Contributions	219	6	0	6					231	
Other									0	
Total Developer Contributions	1,697	37	45	29	0	0	0	0	1,808	0

7.3.3 RESTRICTED CASH RECONCILIATION - MAY 2026

DOCUMENT NUMBER	474017
REPORTING OFFICER	Damian Smith, Acting Manager Finance
AUTHORISING OFFICER	Roger Bailey, Interim General Manager
RELEVANCE TO COMMUNITY STRATEGIC PLAN	4. Collaborative and progressive leadership 4.1 A clear strategic direction that is delivered upon
FINANCIAL IMPLICATIONS	CGRC is compliant with OLG legislation.
LEGISLATIVE IMPLICATIONS	There are no Legislative implications associated with this report.
POLICY IMPLICATIONS	There are no Policy implications associated with this report.
ATTACHMENTS	Nil

RECOMMENDATION

The Restricted Cash Reconciliation report for the period ending 31 May 2026, be received and noted.

Report

The restricted cash figures have been reconciled to 31 May 2026 as shown in the below table.

Internally Restricted Reserves	Bal 30 Jun 2025	Transfers To	Transfers From	Bal 31 May 2026
Aerodrome Bitumen Resurfacing	165,588		(4,800)	160,788
Bradman's Birthplace	76,337		-	76,337
Cootamundra Caravan Park	191,419	26,034		217,453
Heritage Centre	28,621		(2,739)	25,882
Development - Land & Buildings	1,767,204		(583)	1,766,621
Employee Leave Entitlements	1,536,363		-	1,536,363
Quarries & Pit Restoration	286,225		(17,900)	268,325
Plant Replacement	2,749,019	3,889,590	(3,993,062)	2,645,548
Cemetery	37,963	419,852	(379,328)	78,487
Southern Phone	540,143		-	540,143
Waste Management	500,000		-	500,000
Dog on Tuckerbox Land		400,000	(32,500)	367,500
Total Internal	7,878,881	4,735,477	(4,430,911)	8,183,447

Externally Restricted Reserves	Bal 30 Jun 2025	Transfers To	Transfers From	Bal 31 May 2026
Domestic Waste	1,970,948	2,632,321	(1,749,405)	2,853,864
Water Supply	7,807,419	5,090,125	(4,512,588)	8,384,956
Sewerage Service	5,928,360	2,864,016	(3,346,537)	5,445,838
Stormwater Infrastructure Renewal	517,986	128,218	(149,240)	496,964
Developer Contributions - General	1,293,961	131,267		1,425,228
Developer Contributions - Sewer	403,000	18,276		421,276
General Fund Unspent Grants & Contributions	1,286,229	38,949	(335,719)	989,459
RERRF, SCF Rd1, OLG Flood Unspent Grants	3,564,519		(2,288,727)	1,275,792
Total External	22,772,423	10,903,170	(12,382,217)	21,293,377
TOTALS	30,651,304	15,638,647	(16,813,128)	29,476,824

Restricted Cash Reconciliation

Cash at 31 May 2026	\$ 27,810,547
Less:	
Externally Restricted Reserves	(21,293,377)
Add:	
Grant Debtors and Contract Asset Outstanding	659,015
Unrestricted Cash	<u>7,176,185</u>

Less:	
Internally Restricted Allocations	(8,183,447)
Net Balance	(1,007,262)

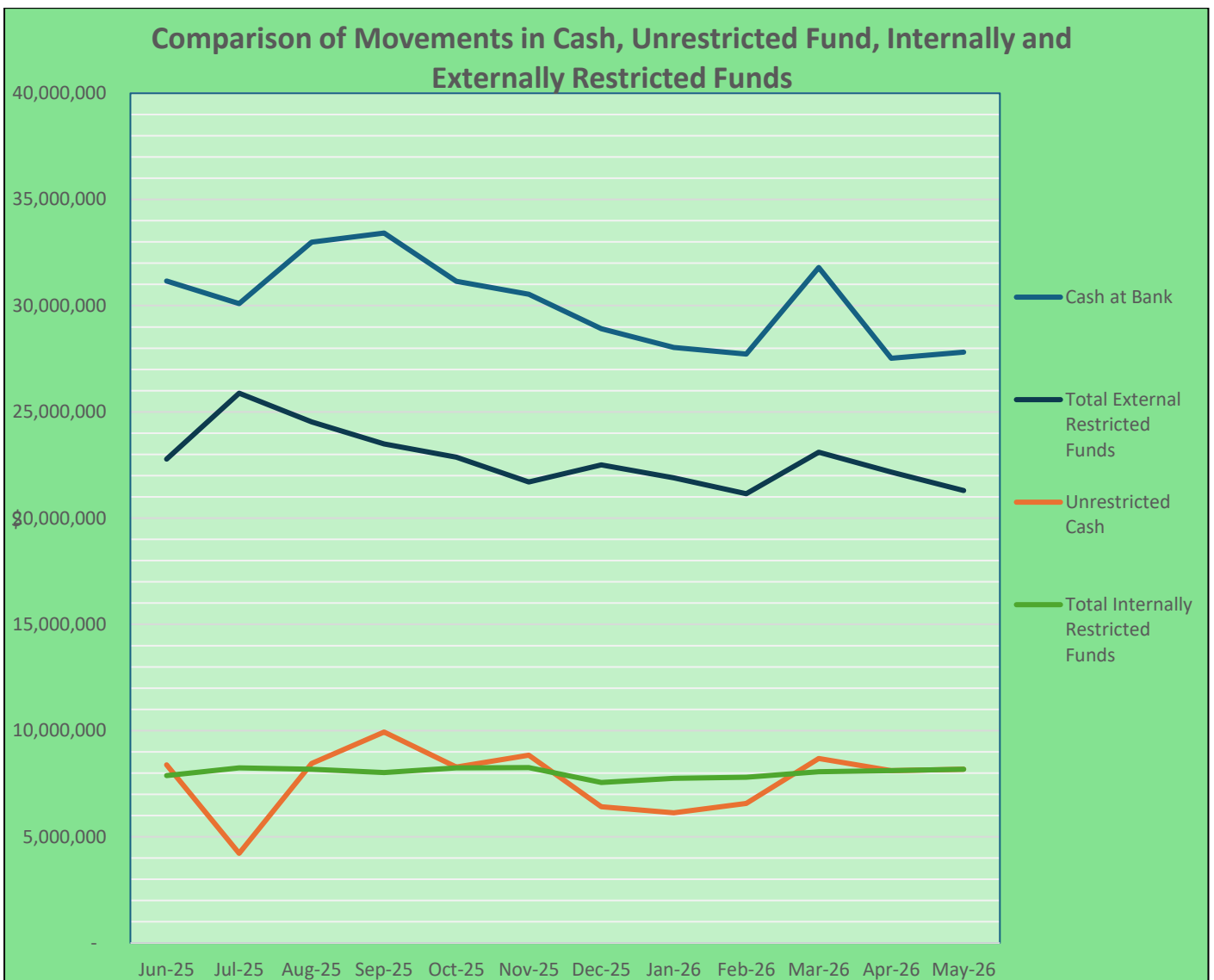
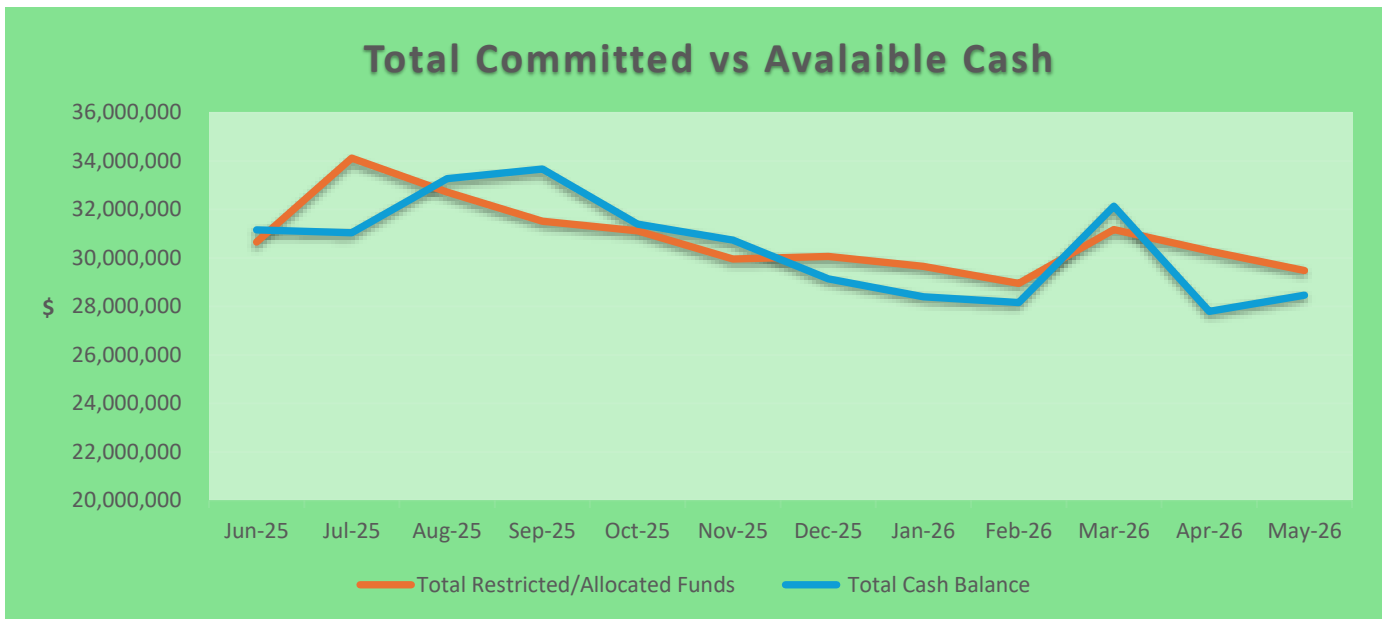
Financial

CGRC is compliant with OLG legislation having Unrestrictive Cash of \$7.1M on 31 May 2026. However, council does not currently have sufficient funds to cover Internally Restricted Allocations, with a shortfall of \$1M.

Further monitoring of income and expenditure will continue.

OLG 23a Guideline consideration

Report purpose does not conflict with guidelines.



7.3.4 FINANCE UPDATE - MAY 2026

DOCUMENT NUMBER	474062
REPORTING OFFICER	Damian Smith, Acting Manager Finance
AUTHORISING OFFICER	Roger Bailey, Interim General Manager
RELEVANCE TO COMMUNITY STRATEGIC PLAN	4. Collaborative and progressive leadership 4.1 A clear strategic direction that is delivered upon
FINANCIAL IMPLICATIONS	There are no Financial implications associated with this report.
LEGISLATIVE IMPLICATIONS	There are no Legislative implications associated with this report.
POLICY IMPLICATIONS	There are no Policy implications associated with this report.
ATTACHMENTS	Nil

RECOMMENDATION

That the Finance Update report for the month of May 2026, be noted.

Report

The May Finance Update has been reviewed, and no issues have been detected.

Operations

Income

The operational income is at 94% when comparing actual to budget, with the annual rates already being recognised as income but becoming due and payable quarterly throughout the year.

Department	Income Actual	Income Budget	Variance	Result	Comment
Building Department	\$489,519	\$457,500	107%	😊	
Business Department	\$249,044	\$279,200	89%	😊	
Engineering Cootamundra	\$5,537,301	\$6,322,763	88%	😊	
Engineering Gundagai	\$792,325	\$897,023	88%	😊	
Executive Department	\$264,792	\$190,000	139%	😊	Includes Workers Comp Insurance bonus received.
Finance Department	\$102,209	\$30,000	341%	😊	Includes Credit Card Surcharge and Insurance rebates.
Grants	\$6,270,052	\$7,795,082	80%	😊	\$2.5m in Disaster grants to come
Rates Cootamundra	\$6,930,098	\$6,930,098	100%	😊	
Rates Gundagai	\$4,789,534	\$4,789,534	100%	😊	
Services Cootamundra	\$3,507,740	\$4,072,051	86%	😊	
Services Gundagai	\$1,585,147	\$1,896,132	84%	😊	

Department	Income Actual	Income Budget	Variance	Result	Comment
Sewer Cootamundra	\$2,998,849	\$3,305,537	91%	😊	
Sewer Gundagai	\$797,162	\$878,687	91%	😊	
Water Cootamundra	\$4,461,438	\$3,858,436	116%	😊	Water sales up. See also bulk water purchase expenditure.
Water Gundagai	\$2,197,425	\$1,900,424	116%	😊	
Plant Hire - Gundagai	\$1,283,905	\$1,050,000	122%	😊	
Plant Hire - Cootamundra	\$2,036,554	\$2,208,498	92%	😊	
Interest on Investments	\$1,128,448	\$1,333,835	85%	😊	
Overheads Recovery	\$3,398,579	\$3,505,000	97%	😊	
Total	\$48,820,121	\$51,699,800	94%		

Expenditure

Operational Expenditure is at 92% when comparing actual to budget.

Department	Expense Actual	Expense Budget	% Spent	Result	Comment
Building Department	\$1,565,420	\$1,889,868	83%	😊	
Business Department	\$3,232,959	\$3,828,458	84%	😊	
Engineering Cootamundra	\$10,017,104	\$9,717,347	103%	😊	
Engineering Gundagai	\$4,864,494	\$4,338,442	112%	😊	
Executive Department	\$2,378,953	\$2,369,008	100%	😊	
Finance Department	\$1,946,296	\$1,742,122	112%	😊	Includes \$386K expenditure for pension concessions, rates write offs and legal fees for debt collection that was not budgeted.
Services Cootamundra	\$4,879,648	\$5,796,026	84%	😊	
Services Gundagai	\$2,535,215	\$3,024,923	84%	😊	
Sewer Cootamundra	\$741,081	\$1,136,373	65%	😊	Staff resourcing issues have led to a lack of capacity. Existing staff focusing on critical faults only.
Sewer Gundagai	\$1,001,677	\$1,286,314	78%	😊	Staff resourcing issues due to vacant position. Work on pump stations underway. Budget to be underspent in 2025-26.
Water Cootamundra	\$3,068,496	\$3,442,884	89%	😊	Bulk water purchases likely to push this over the budget. This will be reflected in income. This budget also includes loan repayments.
Water Gundagai	\$687,411	\$925,632	74%	😊	Staff resourcing issues due to vacant position. Work on pump stations underway. Budget to be underspent

					in 2025-26. Cleaning of reservoirs completed in last quarter.
Plant Expenses - Cootamundra	\$1,285,055	\$1,450,000	89%	😊	
Plant Expenses - Gundagai	\$742,121	\$1,050,000	71%	😊	
Depreciation	\$11,925,905	\$13,010,078	92%	😊	
Overhead Expenses	\$4,326,259	\$4,940,000	88%	😊	
Total	\$55,198,094	\$59,947,475	92%		

Capital

Income

Capital income is at 89% of budget when comparing actual to budget.

Asset Category	Total YTD.	Budget	% Rec'd	Result	Comments
Plant & Equipment - Cootamundra	\$276,681	\$325,000	85%	😊	
Plant & Equipment - Gundagai	\$316,596	\$325,000	97%	😊	
Property Disposal – Cootamundra	-	-	0%	😊	
Property Disposal – Gundagai	-	-	0%	😊	
Dog on the Tuckerbox	\$400,000	\$457,500	87%	😊	Annie Pyers Drive Sold in June
Section 7.12 Developer Contributions	\$131,267	\$160,000	74%	😊	
TOTAL	\$1,124,544	\$1,267,500	89%		

Expenditure

Capital expenditure is at 35% of budget when comparing actual to budget.

Asset Category	Total	Budget	% Spent	Result	Comments
Cootamundra Land	\$4,800	\$245,000	2%	😞	Aerodrome Project Planning – On hold due to Demerger.
Cootamundra Plant	\$1,413,373	\$1,170,000	121%	😞	Includes the purchase of jet patcher from prior years. 2025-26 budget reduced in error not recognising RMCC plant purchase
Cootamundra Roads	\$1,854,050	\$2,854,688	65%	😞	All R2R projects completed and fully expended. All RERRF projects completed and fully expended for 2025-26. Gravel re-sheeting budget reduced due to repairs being completed under natural disaster program. Reseal program completed. Heavy patching program budget reduced due to works being

Ordinary Council Meeting Agenda

					completed under natural disaster program. Olney St drainage commenced. Gas works hardstand project not yet commenced. Expect to carryover \$450k
Cootamundra Building	\$523,749	\$729,752	72%	😊	Fisher Park Amenities and Showground Evac Centre Commencing. Mitchell Park Canteen has received quotes.
Cootamundra Recreation	\$195,710	\$239,623	82%	😊	
Cootamundra Waste	-	-		😊	Nil Budget
Cootamundra Bridges	\$19,900	\$20,000	100%	😊	Contractor engaged to report on bridges this FY
Cootamundra Water	\$77,115	\$912,427	8%	😊	Water Mains replacement now commenced. Res 1 & 2 projects have \$350k budget on hold pending Goldenfield's service agreement. Reservoir outlet works on hold due to priorities. Unspent funds to be carried over.
Cootamundra Sewer	\$2,100,287	\$3,353,000	63%	😊	RFQ for Vent pipe replacement closed. Sewer Mains Replacement commencing. \$150k allowance for easement for Betts St rising main unlikely to be needed but not yet confirmed.
Cootamundra Demerger	\$145,424	\$1,500,000	10%	😊	Actual shows current year exp
Cootamundra PROPERTY	\$16,500	\$50,000	33%	😊	Cemetery Masterplan in final stages
Gundagai Bridges	\$124,343	\$121,417	102%	😊	Contractor engaged to report on bridges this FY
Gundagai Building	\$161,492	\$567,010	28%	😊	Anticipating that there will be under expenditures of \$50k and \$165k to be carried over for works at depot, water proofing of admin building and caravan park. Works still underway on VIC, LEMC & Carberry Park Toilets
Gundagai Demerger	\$145,424	\$1,500,000	10%	😊	Actual shows current year exp
Gundagai Plant	\$991,519	\$1,100,000	90%	😊	Program expended except for lime spreader
Gundagai PROPERTY	\$16,600	\$120,994	14%	😊	Cemetery beams completed yet to have costings flow through. Toilets units purchased and delivered, project to be completed in July 2026.
Gundagai Recreation	\$110,051	\$816,862	13%	😊	Pool tiling completed. Tenders for pool works to be released shortly (est \$355K); Effluent project awaiting EPA approval. Update of tree plan done and first round of tree orders issued. Anticipate saving of \$20k

Gundagai Roads	\$1,940,145	\$2,806,978	69%	😊	All R2R projects completed and fully expended. All RERRF projects completed and fully expended for 2025-26. Gravel re-sheeting budget reduced due to repairs being completed under natural disaster program. Reseal program completed. Heavy patching program budget reduced due to works being completed under natural disaster program.
Gundagai Sewer	\$263,809	\$1,254,000	21%	😐	Sewer Main Rehab in preliminary stage. Caravan Park Pump at tender. William St Pump Station – design only. Sewer modelling project completed. Unspent sewer funds to be carried over. A large amount of shovel ready works prepared for 2026-27.
Gundagai Waste	\$0	\$720,000	0%	😐	Council now resolved to complete works, budget to be carried over.
Gundagai Water	\$3,769,202	\$5,703,959	66%	😐	\$2.7M committed for DOTT with project underway. Water mains budget nearing completed. Designs substantially completed for improvements at WTP. Preliminary works for fluoridation nearing completion. Unexpended funds to be carried over.
IT	\$0	\$50,000	0%	😐	No IT purchases to date
Total	\$13,873,493	\$25,835,710	54%		

Financial

There are no financial implications associated with this report.

OLG 23a Guideline consideration

Report purpose does not conflict with guidelines.

Demerger Costs Update

Demerger Costs 2023

Description	Actual (\$)
Other	2,186
Travel	144
Wages and Allowances	3,095
Total	5,425

Demerger Costs 2024

Description	Actual (\$)
Consultancy	89,085
Legal Fees	14,517
Marketing	10,400
Other	2,022
Total	116,024

Demerger Costs 2025

Description	Actual (\$)
Consultancy	15,760
Legal Fees	450
Wages and Allowances	2,373
Total	18,583

Demerger Costs to date 2026

Description	Actual (\$)	Committed (\$)
Consultant	53,720	
Legal Fees	2,465	-
Other	678	-
Software Upgrades and Training	155,440	53,400
Wages and Allowances	87,562	
Total	299,865	53,400
Grand Total	439,896	53,400

7.3.5 INVESTMENT REPORT - MAY 2026

DOCUMENT NUMBER	473991
REPORTING OFFICER	Damian Smith, Accountant
AUTHORISING OFFICER	Roger Bailey, Interim General Manager
RELEVANCE TO COMMUNITY STRATEGIC PLAN	4. Collaborative and progressive leadership 4.1 A clear strategic direction that is delivered upon
FINANCIAL IMPLICATIONS	Council’s cash and investment portfolio increased \$284,387.82 from \$27,526,160.16 as at 30th April 2026 to \$27,810,547.98 as at 31st May 2026
LEGISLATIVE IMPLICATIONS	Council investments comply fully with Section 625 of the Local Government Act 1993, Clause 212 of the Local Government (General) Regulation 2021.
POLICY IMPLICATIONS	Investments comply fully with the Council’s Investment Policy.
ATTACHMENTS	Nil

RECOMMENDATION

The report detailing Council Cash and Investments as at 31st May 2026, be noted.

Introduction

A report on Council’s Investments is required to be presented for Council’s consideration in accordance with Clause 212 of the Local Government (General) Regulation 2021.

Financial

Council’s cash and investment portfolio increased \$284,387.82 from \$27,526,160.16 as at 30th April 2026 to \$27,810,547.98 as at 31st May 2026.

OLG 23a Guideline consideration

Report purpose does not conflict with guidelines.

Cash and Investment Portfolio

Type	Long Rating	Short Rating	Issuer	Frequency	Purchase	Maturity	Days	Rate	Benchmark*	Principal
TD	A-	A2	Rabobank	At Maturity	03-12-25	02-06-26	181	4.42	4.49	\$3,000,000.00
TD	BBB	A3	Heartland	At Maturity	20-01-26	21-07-26	182	4.65	4.49	\$1,000,000.00
TD	BBB	A3	Heartland	At Maturity	28-01-26	27-10-26	272	4.75	4.49	\$3,000,000.00
TD	A-	A2	Rabobank	At Maturity	03-02-26	04-08-26	182	4.48	4.49	\$3,000,000.00
TD	AA-	A1+	NAB	At Maturity	10-02-26	11-08-26	182	4.55	4.49	\$1,000,000.00
TD	BBB	A2	JUDO	At Maturity	17-03-26	15-09-26	182	5.10	4.49	\$3,000,000.00
TD	AA-	A1+	NAB	At Maturity	18-03-26	21-07-26	125	5.00	4.49	\$1,000,000.00
TD	A-	A2	Bank of Queensland	At Maturity	08-04-26	07-10-26	182	5.30	4.49	\$2,000,000.00
TD	AA-	A1+	NAB	At Maturity	07-04-26	06-10-26	182	5.25	4.49	\$3,000,000.00
TD	BBB	A3	Heartland	At Maturity	19-05-26	17-11-26	182	5.35	4.49	\$3,000,000.00
CASH	AA-	A1+	CBA	Monthly				3.90	4.35	\$722,888.48
CASH	AA-	A1+	CBA	Monthly				3.90	4.35	\$4,062,343.12
CASH	AA-	A1+	NAB	Monthly				3.10	4.35	\$25,316.38
Total										\$27,810,547.98

Performance

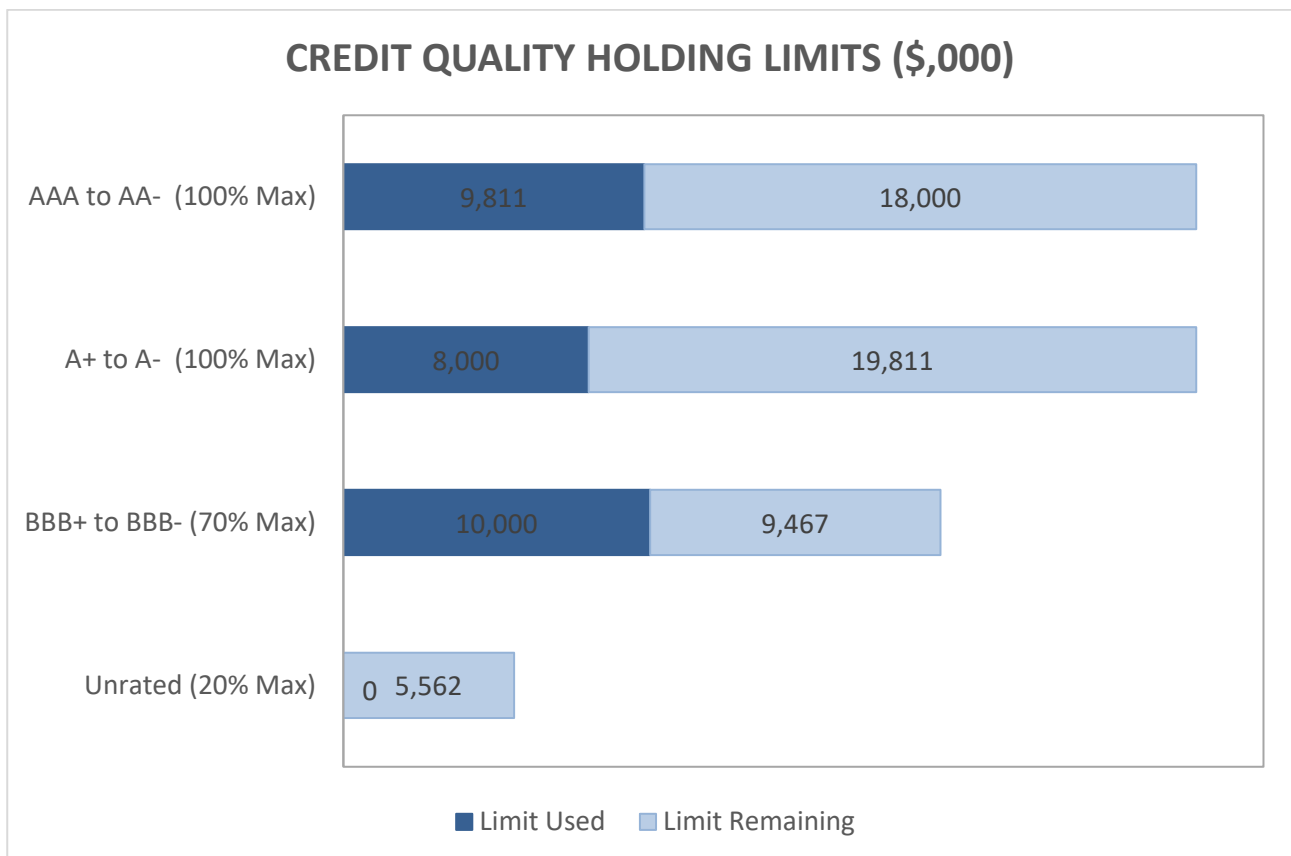
Cootamundra-Gundagai Regional Council’s investment portfolio outperformed the relevant BBSW Index benchmark by 5.50%. The average weighted yield for May was 4.73%, over an average weighted term of 82.7 days, with a benchmark of 4.49%.

Please note that Council have tried to invest in longer term investments, but the rate is far below the required benchmark and it isn’t a financially viable alternative.

Total Cost \$27,810,548	Monthly Interest Received \$112,033	Weighted Average Term 82.7 Days
Total Value \$27,810,548	Yearly Interest Received \$1,215,654	Weighted Average Yield 4.73%

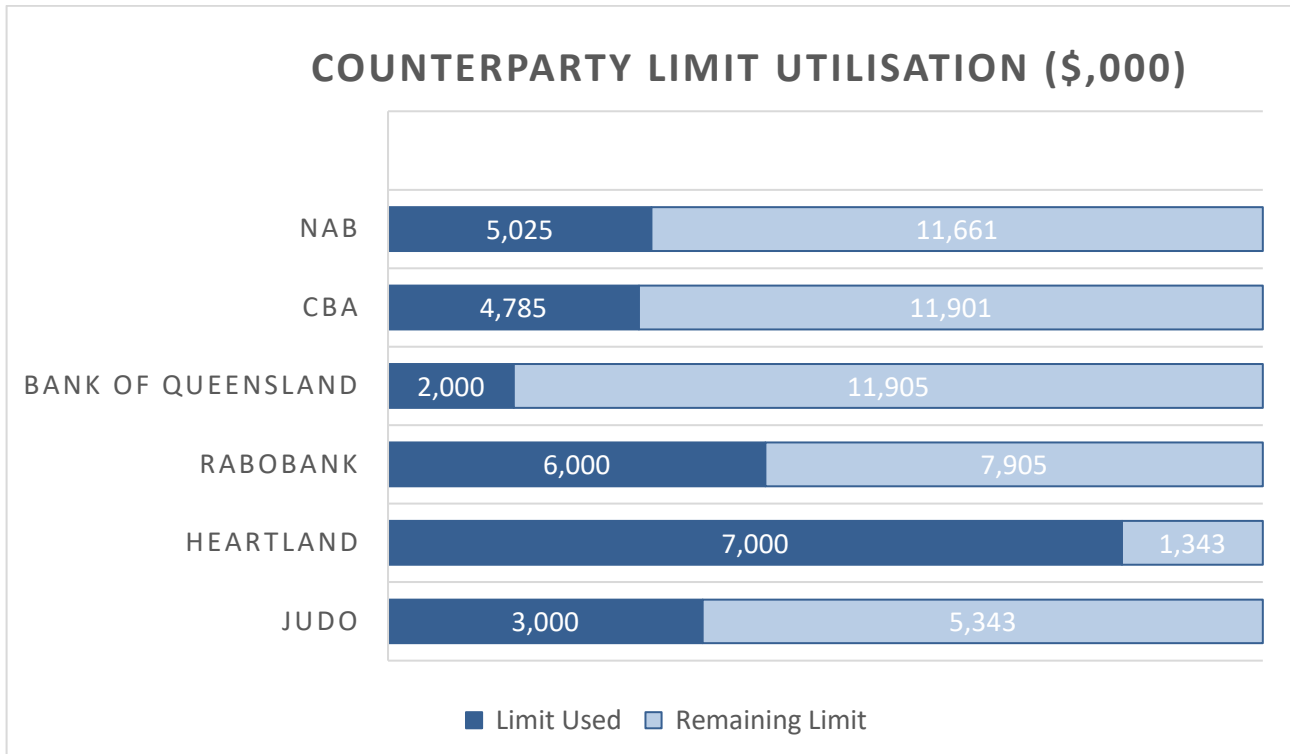
Credit Quality Compliance

Council’s investment portfolio was compliant with policy in terms of S&P long term rating credit quality limits, as displayed below.



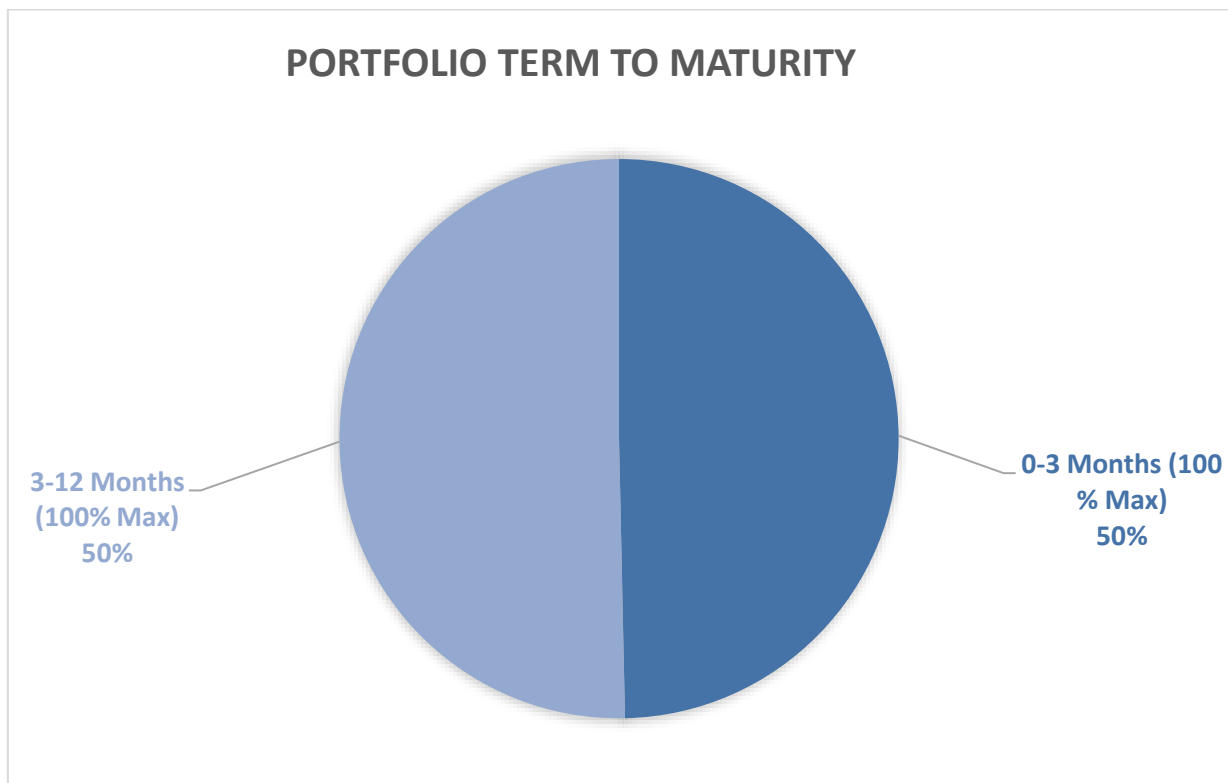
Counter Party Compliance

As at the end of September, Council was compliant with policy. It is worth noting that capacity limits are affected by changes in the on-call account balance compared to the total portfolio balance.

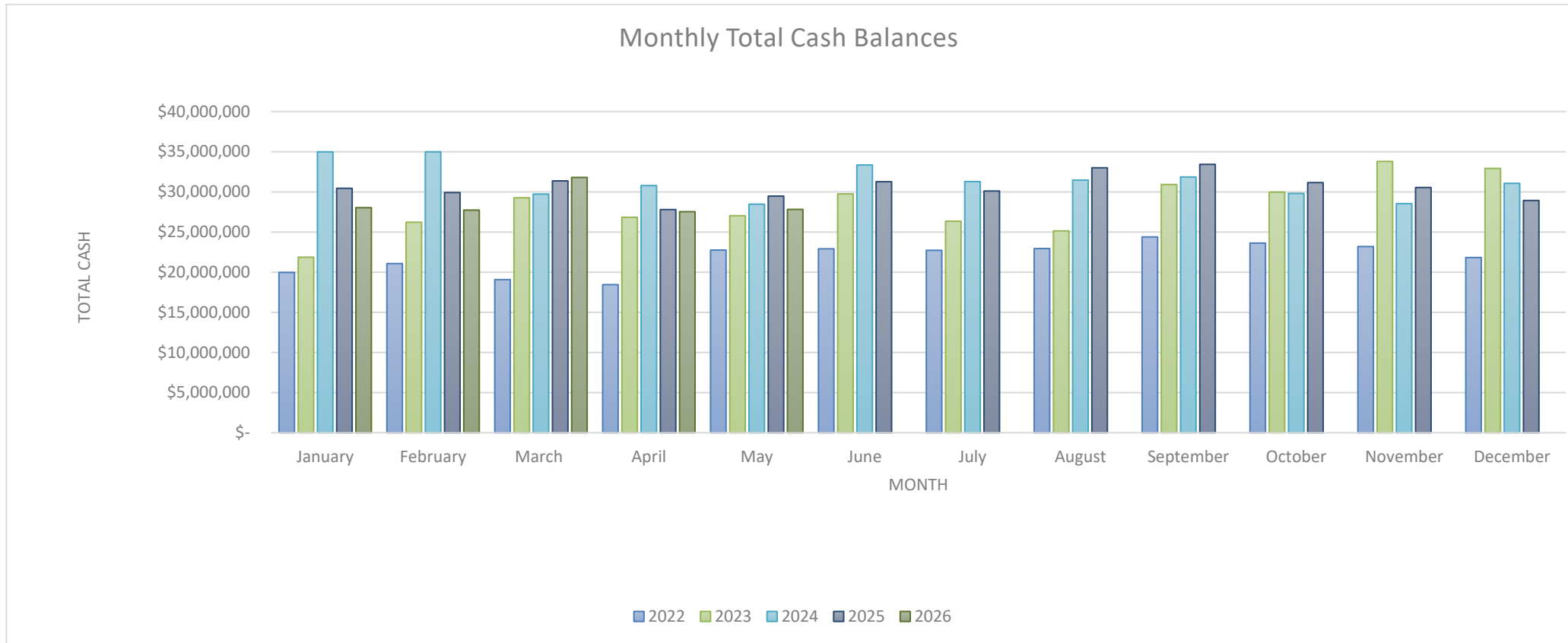


Term to Maturity

Council’s investment portfolio maturities shown graphically below were also compliant with policy requirements. All of the investments are short term to deal with liquidity and to be prepared for the demerger split.



Total Cash Balance



The below graph shows the month end total cash balance, highlighting the normal fluctuations that occur throughout the year. This visual helps demonstrate Council’s liquidity position over time and supports monitoring of financial capacity and cash flow trends.

Declaration

I hereby certify that investments listed in the report have been made in accordance with Section 625 of the Local Government Act 1993, Clause 212 of the Local Government (General) Regulation 2021 and Council's Investment Policy.

Damian Smith
Responsible Accounting Officer

7.4 SUSTAINABLE DEVELOPMENT

Nil

7.5 ENGINEERING COOTAMUNDRA

7.5.1 COOTAMUNDRA ENGINEERING REPORT - MAY 2026

DOCUMENT NUMBER	474052
REPORTING OFFICER	David Brodie, Acting Manager Engineering Cootamundra
AUTHORISING OFFICER	Trevor Dando, Acting Deputy General Manager Operations
RELEVANCE TO COMMUNITY STRATEGIC PLAN	5. Integrated and accessible region 5.2 Easily accessible from major cities and other regional towns
FINANCIAL IMPLICATIONS	There are no Financial implications associated with this report.
LEGISLATIVE IMPLICATIONS	There are no Legislative implications associated with this report.
POLICY IMPLICATIONS	There are no Policy implications associated with this report.
ATTACHMENTS	Nil

RECOMMENDATION

That the Cootamundra Engineering Report for the month of May 2026 be noted.

Introduction

The Cootamundra Engineering Report for the month of May 2026 is submitted for the information of Council and the community.

Discussion

State Roads

Olympic Highway: Asphalt Works and line marking and core sampling were completed at Dirnaseer Road intersection on 5 May. Culvert and table drain cleaning works have also been completed at various locations.

Minor Pavement Repairs under Routine Services were performed throughout the Wallendbeen area and were also completed.

All Ordered Works on Olympic Highway and Burley Griffin Way under RMCC for 2025-26 have now been completed. Routine Maintenance continues on Olympic Highway and Burley Griffin Way.

Vegetation Works are now completed with commencement of minor pavement repair works throughout the network.

Local Roads

Grading crews have been guide posting and line dotting during recent weeks due to wet weather.

The maintenance crew are nearing completion on Yeo Yeo Hampstead Road with 8000 squares remaining, however, due to weather conditions there will be a delay of a day or two on expected completion.

The construction crew trimmed the last 4000 squares of Kilrush Road prior to sealing being undertaken.

Minor patching has been carried out on the following roads:-

- Frampton Road
- West Jindalee Road
- North Berthong Road
- Milvale Road.

A total of more than 30,000 squares was completed on local roads during May completing this years Heavy Patching program.

Maintenance in the Wallendbeen area has started on Morrisons Hill Road. A second crew are moving from Yeo Yeo Hampstead Road to Brawlin Springs Road as the weather has seen the reconstruction put on hold until the spring.

Pipe installation at the Wallendbeen Viaduct and desilting of the waterway from the outlet to the crossing has been completed by the concrete crew. The crew then moved on to Cootamundra footpath works before relocating into the Olney Street drainage project and town street drainage and foliage removal.

Work is continuing around the wet weather repairing kerb and de-silting Boundary Road Drainage.

The small plant is busy working through 2.4 kilometres of drainage works for RMCC. Drainage issues in Cootamundra back lanes were investigated and addressed between RMCC requirements.

Slashing moving around town streets including Lloyd Conkey Avenue, Cowcumbra Street, Pinkerton Road and Boundary Road by the Town Attendant. Several damaged signs have been replaced on local roads including the truck turning sign on Stockinbingal Road, and the "S" bend signs on Muttama Road.

Civil Projects

The first delivery of pipes for Olney Street stormwater took place in early May following completion of service locations. Assessment of concrete contractors has been completed in line with Council's procurement process for upcoming Olney Street pit and kerb works.

Line marking schedules for final heavy patching have been set, as well as various intersections within Cootamundra to commence in early June, weather permitting.

Road Safety

RSO Meeting: Met with the new Hilltops RSO and Junee RSO to discuss current local road safety issues, identify common challenges, and explore opportunities for working together moving forward. Shared Road Safety Action Plans and discussed ideas for joint initiatives and improved regional collaboration.

Local Transport Forum: The Local Transport Forum convened on Thursday with a duly constituted quorum comprising representatives from TfNSW and NSW Police. Meeting minutes have been formally distributed to members for review and comment, and the action items report has been completed to facilitate ongoing monitoring and implementation.

TfNSW RSO Meeting: Attendance at the compulsory TfNSW Annual Road Safety Officer Meeting was undertaken on 26–27 May, with participation occurring online in lieu of travel to Queanbeyan.

This engagement forms part of contractual obligations and provided a valuable opportunity to discuss forthcoming projects and strengthen collaboration with neighbouring RSOs.

TfNSW Funded Projects: Completed project and evaluation reports for the 2025–2026 TfNSW-funded projects. Final amendments to the 2026-2027 TfNSW funded projects have been submitted for approval.

Community Consultation: The Parker Street accessible parking consultation was completed with outcomes scheduled for discussion at the Local Traffic Forum.

Cycleway user surveys were delivered to locations in Gundagai frequented by regular cycling enthusiasts, with the aim of increasing participation in the current survey round. Response numbers were low with a total of 39 submissions received. Work on the Cycleway Draft Plans is continuing, with further refinement underway in preparation for the release of survey results at the end of June.

Community Awareness: A media campaign for National Road Safety Week was promoted during the week of 17–24 May. To mark the occasion, the Cootamundra Cenotaph and the Dad, Dave, Mum and Mabel statue in Gundagai were illuminated in yellow. Fatality Free Friday took place on 29 May, with promotional material included throughout Council’s advertising platforms.

Event Management: Preparations for the Muscle Car Challenge took place from 28–30 May. COOTA400 have tentatively booked the Aerodrome for the 13-15 May 2027.

School Bus Service Operators: – School bus operators have been notified of the upcoming temporary closure of Sheridan Street on 14 May, as well as intermittent closures on Olney Street over the next ten weeks due to road works.

Water & Sewer

The Water and Sewer team have been undertaking routine maintenance as the work schedule allows. During May staff cleared 11 sewer chokes, repaired 9 leaking services, 5 meter changes and 2 full length burst water mains on 100mm AC requiring installation of new services. A 100mm fire service was also cut in to the mill in Sutton Street.

An increased number of dirty water calls were received from residents requiring mains flushing.

Staff have also been doing some inspection work in Cootamundra sewers using closed circuit tv cameras.

Cootamundra Standpipe Income – May 2026

2025/2026		Income	No. of Transactions
2025	August	\$1,066.02	62
2025	September	\$1,538.89	102
2025	October	\$3,733.97	154
2025	November	\$2,945.37	93
2025	December	\$3,257.99	120
2026	January	\$1,457.59	77
2026	February	\$0.00	0
2026	March	\$0.00	0
2026	April	\$0.00	0
2026	May	\$5.20	8
2025/2026	Totals	\$14,005.03	616

Workshop

The workshop has been busy carrying out general services and repairs, replacing fuel pumps in fuel trailers and a lot of electrical work, rewiring harness and diagnostics of body control modules due to major electrical faults.

Financial

Projects funded from various funding sources as noted above.

Maintenance works funding from General Fund and aligns with the adopted 2025/2026 budget.

OLG 23a Guideline consideration

The work outlined in this report does not conflict with the guidelines.

7.6 ENGINEERING GUNDAGAI

7.6.1 GUNDAGAI ENGINEERING REPORT - MAY 2026

DOCUMENT NUMBER	474209
REPORTING OFFICER	Thomas Hogg, Acting Manager Engineering Gundagai
AUTHORISING OFFICER	Trevor Dando, Acting Deputy General Manager Operations
RELEVANCE TO COMMUNITY STRATEGIC PLAN	5. Integrated and accessible region 5.2 Easily accessible from major cities and other regional towns
FINANCIAL IMPLICATIONS	There are no Financial implications associated with this report.
LEGISLATIVE IMPLICATIONS	There are no Legislative implications associated with this report.
POLICY IMPLICATIONS	There are no Policy implications associated with this report.
ATTACHMENTS	Nil

RECOMMENDATION

That the Gundagai Engineering Report for the month of May 2026 be noted.

Introduction

The Gundagai Engineering Report for the month of May 2026 is submitted for the information of Council and the community.

Discussion

Road Maintenance

Staff continue to undertake roads maintenance works throughout May. Staff are working on repairing the edges of roads to ensure that a drop doesn't form on the shoulder. Pothole patching has also occurred throughout main roads in addition to undertaking guidepost maintenance and replacement and culvert cleaning on various roads throughout the Council area.

Tree trimming has been carried out on Deltroit Road and Old Hume Highway ensuring the road corridor is clear of vegetation which may impact taller and wider trucks travelling along the road.

Natural Disaster repairs to Parsons Creek Road bridge were carried out during May with works now complete.

Maintenance grading has been completed on the following roads:-

- Yammatree Road
- Brawlin Road
- Nanangroe Road
- Maryvale Road
- Fairview Road

- Wee Jasper Road
- Tumblong Reserve Road
- Willis Road

Slashing has also occurred on various roads including the Old Hume Highway, Edwardstown Road, Gobarralong and Darbalara areas. Fire mitigation slashing has occurred in the Nangus and Muttama areas.

Staff have completed cleaning out of excess sand on a causeway on Illawong Road to ensure that water can flow through the causeway pipes rather than flowing over the road, preventing river sand being brought onto the road surface.

Council's contractor has undertaken bridge inspections in preparation for conducting load limit assessments to proactively ensure that bridges are not overloaded. It also provides opportunity for any safety issues to be identified and rectified. An example of this proactive work was evident when a sinkhole was identified on an approach to a bridge on Burra Road. What appeared to be a small pothole on the surface was much larger underground. This has now been made safe before any potential incident occurred.

Water and Sewer

Water staff continue to closely monitor the water level of the Murrumbidgee River. The water level has dropped below the original intake level and supply is now relying on the extension which was installed in April. A major watermain break occurred on Mount Street last Saturday which was rectified the same day.

Council's contractors have completed cleaning and inspections of the reservoirs. This work is ensuring that Council can provide the cleanest water possible and provides an insight into the condition of Council's water reservoirs. Council staff have completed water meter reading for this quarter.

Monthly testing results have been received for Council's effluent quality. This monthly testing is required to comply with environmental protection licence reporting obligations. The results were well below the maximum allowable limits, reflecting the effective management and operation of the plant by staff.

Council also had a pre-tender meeting for upgrades to the Caravan Park pumping station. These works will ensure that the new pumping station has sufficient volume to meet functional requirements.

Staff met with the Advanced Operational Support (AOS) Program team to review their final report on the Gundagai Water Treatment Plant. Whilst improvements were suggested, AOS have commented on how well the plant is being run. Staff are working on development of an implementation plan to incorporate the suggestions into existing operations. Many of the improvements are minor adjustments or modifications which will be undertaken as part of routine operations of the plant. The next stage of the AOS program is to implement/update online monitoring of critical measurements within the plant, for example continuous monitoring of chlorine levels. This stage of the program is fully grant funded up to \$150,000.

Capital Works

The Department of Climate Change, Energy, the Environment and Water (DCEEW) have awarded a contract to a specialised bridge construction company to undertake the Mundarlo Bridge

Replacement. A commencement meeting occurred during May with construction to occur shortly following the receipt of final designs, and approvals are granted. The new bridge is expected to be opened in early 2027.

Council is working closely with contractors on the Annie Pyers Drive Water Main Project to ensure that the project is completed within the contracted deadline. The contractors have expressed concerns about the likely delay of pipe deliveries due to raw material supply issues caused by the Iran conflict. They are currently exploring options of mobilising additional crews to offset any delays. Works are progressing steadily on project components that are not directly subject to supply delays, including preparation of under boring of the Hume Highway and final designs for the pump station.

National Heavy Vehicle Register

Heavy vehicle applications continue to be received for vehicle movements related to major projects currently underway throughout the LGA. Council staff are assessing these in accordance with the approved Vehicle Movement Plans in addition to Council’s direction from the report to Council in October. Of note, Council is continuing to receive Over Size Over Mass (OSOM) applications which are inconsistent with previously approved routes leading to the applications are being rejected.

Council has received 41 applications and reviewed a total of 39 Access Permit Applications for the LGA during May 2026.

Applications Received	Granted - Notice	Approved (Pre-approval)	Approved with Conditions	Refusals	Closed
41	2	1	31	1	4

The refusal was for an AB Triple.

Road Safety

Following recent correspondence with TransGrid relating to the HumeLink East Project (Adjungbilly Village) concerns were raised regarding compliance with approved traffic routes. TransGrid has reaffirmed its commitment to working with Council to address reported issues and maintain safe and compliant project delivery. TransGrid has also invited Council to attend a site visit to the HumeLink East project, including a tour of Adjungbilly village.

Financial

Projects funded from various funding sources as noted above and align with the adopted 2025/2026 budget.

OLG 23a Guideline consideration

OLG 23a Guidelines have been reviewed and the work outlined in this report does not conflict with the guidelines.

7.7 REGIONAL SERVICES GUNDAGAI

7.7.1 GUNDAGAI REGIONAL SERVICES REPORT - MAY 2026

DOCUMENT NUMBER	474142
REPORTING OFFICER	Greg Ewings, Acting Manager Regional Services Gundagai
AUTHORISING OFFICER	Trevor Dando, Acting Deputy General Manager Operations
RELEVANCE TO COMMUNITY STRATEGIC PLAN	2. A region for the future 2.2 A thriving region that attracts people to live, work and visit
FINANCIAL IMPLICATIONS	There are no financial implications associated with this report.
LEGISLATIVE IMPLICATIONS	There are no Legislative implications associated with this report.
POLICY IMPLICATIONS	There are no Policy implications associated with this report.
ATTACHMENTS	Nil

RECOMMENDATION

That the Gundagai Regional Services report for the month of May 2026 be noted.

Introduction

This report provides an overview of key projects, operational activities, and service delivery outcomes undertaken by the Regional Services Division during May 2026.

Throughout the reporting period, Council continued to deliver a broad range of maintenance, infrastructure, and community support services across the Gundagai region. Works remained focused on maintaining public infrastructure, enhancing community facilities, improving public safety, and ensuring the effective delivery of essential services.

The following sections outline completed works, ongoing projects, and routine operational activities undertaken during the month.

1. REGIONAL SERVICES – PARKS, RESERVES, SPORTING FIELDS, PLAYGROUNDS AND PROJECTS

Key Achievements for the Month:

Council staff continued to deliver a high standard of maintenance and improvement works across parks, reserves, and recreational facilities. Key activities included:

- Continued proactive fire mitigation works in designated areas are being finalised.
- Ongoing maintenance at the Gundagai Saleyards to ensure operational efficiency and compliance.
- Routine watering, turf management, and field preparation to maintain optimal playing conditions across sporting facilities.

- Inspection, maintenance, and repair of playgrounds and play equipment to support sustainable safe play areas and asset longevity.
- General maintenance across parks, reserves, playgrounds, and public open spaces to ensure safe, accessible, and visually appealing environments.

2. GUNDAGAI MEMORIAL SWIMMING POOL

Contractors continued to progress essential repair and maintenance works on the pool superstructure throughout May 2026.

Works Undertaken:

1. Completion of removal and replacement of damaged expansion joints.
2. Progression of shade sail installation, including structural components, with installation of shade covers scheduled for June 2026.

3. CEMETERIES

Council continues to maintain all cemetery facilities to a high standard, ensuring sites remain respectful, accessible, and well-presented.

Activities Undertaken:

- Ongoing general maintenance, including mowing, weeding, and grounds upkeep across all cemetery locations.
- Continued pathway maintenance and infrastructure inspections to preserve safety and amenity.
- Installation of two new beams in the Nth Gundagai Lawn Cemetery.
- 4 interments undertaken during the reporting period, conducted in accordance with Council procedures and with appropriate sensitivity.
- Council staff attended the Cemeteries and Crematoria Association NSW Conference to ensure compliance and licencing requirements are continuing to be met and increase our capacity for upcoming licences inclusions.
- Continued administration of Pre-Need burial agreements and assessment of monument applications.
- Ongoing site monitoring to ensure compliance with operational standards and community expectations.

4. BIOSECURITY

Biosecurity activities continued to focus on compliance, education, and community engagement to strengthen regional outcomes.

Key Activities:

- Continued awareness campaigns and community education.
- Ongoing inspections and compliance monitoring across identified risk areas.
- Completion of 25/26 WAP targets for the Gundagai areas.

5. GUNDAGAI PUBLIC & COUNCIL FACILITIES INCOME

Gundagai RV Park Income – May 2026

- 01/05/26 – 31/05/26: Total Income \$107.40

Gundagai Landfill Income – May 2026

- 01/05/26 – 31/05/26: General Income \$10,491.28

Gundagai Standpipe Income May 2026

2025/2026		Income GST Incl.	Number of Transactions	Previous Year Income
2025	July	\$3,013.61	13	\$2,454.08
2025	August	\$1,202.81	11	\$1,424.58
2025	September	\$2,543.68	12	\$2,245.89
2025	October	\$1,827.94	11	\$3,235.13
2025	November	\$5,232.65	16	\$2,352.76
2025	December	\$6,384.75	17	\$3,083.95
2026	January	\$11,743.19	17	\$1,914.33
2026	February	\$26,650.59	17	\$2794.07
2026	March	\$25,746.73	20	\$6768.10
2026	April	\$17,136.31	19	\$14,104.02
2026	May	\$21,059.48	16	\$13,078.40
25/26	Totals	\$122,541.74	169	

Gundagai Saleyards Truck Wash May 2026

2025/2026		Income GST Incl.	Number of Transactions	Previous Year Income
2025	July	\$3,518.05	34	\$3,945.32
2025	August	\$3,254.40	32	\$2,968.02
2025	September	\$4,022.16	24	\$2,943.21
2025	October	\$5,094.67	32	\$2,731.61
2025	November	\$3,976.71	32	\$3,710.83
2025	December	\$3,170.29	26	\$3,645.21
2026	January	\$3,908.68	28	\$3,260.07
2026	February	\$2,455.41	28	\$3486.04
2026	March	\$3,442.91	26	\$3571.64
2026	April	\$3,641.40	28	\$3633.62
2026	May	\$3,179.79	27	\$3,867.23
25/26	Totals	\$39,664.47	317	

3. Compliance

Council continues to ensure compliance with the Companion Animals Act 1998 and the Local Government (General) Regulation 2021 (Regulation 217(1)(f)) through ongoing monitoring, enforcement, and community education initiatives.

Feral Cat Management Plan

- Council continues implementation of its Feral Cat Management Plan.

Impounded Animals

- One cat and one dog were impounded.

Abandoned vehicles

An Expression of Interest (EOI) process will again be conducted prior to the EOFY.

Council progressed management and disposal of abandoned vehicles and impounded items during May 2026.

- Follow-up actions undertaken from previous Expression of Interest (EOI) process.
- Remaining unsold items were retained and scheduled for future disposal in accordance with legislative requirements.
- Preparation commenced for the next EOI process, including newly impounded vehicles that have met statutory holding and notification requirements.

Financial

There are no further financial implications as all work has been carried out as per the approved 25/26 budget allocations.

OLG 23a Guideline consideration

There are no implications for the guidelines.

7.8 REGIONAL SERVICES COOTAMUNDRA

7.8.1 COOTAMUNDRA REGIONAL SERVICES REPORT - MAY 2026

DOCUMENT NUMBER	474044
REPORTING OFFICER	Steven Lowe, Acting Manager Regional Services Cootamundra
AUTHORISING OFFICER	Trevor Dando, Acting Deputy General Manager Operations
RELEVANCE TO COMMUNITY STRATEGIC PLAN	2. A region for the future 2.2 A thriving region that attracts people to live, work and visit
FINANCIAL IMPLICATIONS	There are no Financial implications associated with this report.
LEGISLATIVE IMPLICATIONS	There are no Legislative implications associated with this report.
POLICY IMPLICATIONS	There are no Policy implications associated with this report.
ATTACHMENTS	Nil

RECOMMENDATION

The Cootamundra Regional Services Report for the month of May 2026 be noted.

Introduction

This report has been prepared to inform Council of the activities undertaken by the Regional Services – Cootamundra department over the month of May 2026.

Discussion

Parks & Gardens

The recent weather has allowed staff to prioritise tree maintenance requests throughout May. As there is a backlog of tree requests, contractors have been engaged to carry out some major works that are deemed dangerous or have been on the list for an extended period. Staff will undertake pruning in Scott Avenue as well as low hanging branches across from the public school on Thompson Street within the upcoming school holidays to enable a safer work area in addition to minimising disruption to traffic flow and the public whilst pruning works are undertaken.

A stump grinding list has been advertised through Vendor Panel and has allowed contractors to quote on removing these stumps. A contract has been awarded with works due to be undertaken in early June.

Weekly playground inspections continue to be conducted with repairs carried out where necessary. Staff have replaced the rope handrail at Livvi’s Place with solid timber to improve safety and increase longevity.

Parks staff are continuing to line mark and maintain sports surfaces for winter sports, along with general turf care, troubleshooting and irrigation repairs as required.

The appointment of a Ranger has allowed Parks & Gardens staff to focus on the backlog that has accrued while relieving in this position.

Truck Wash

The truck wash recorded 181 transactions for the month, generating a total of \$10,534.38 in invoicing. A contractor has installed heavy duty solenoid valves to prevent damage from water hammer and future issues.

Cemeteries

There were three burials at Cootamundra Cemetery and one interment at Stockinbingal Cemetery in May.

Regulatory Services

The total Companion Animal fees collected for May was \$770.00.

There were four cats and four dogs at the pound at the beginning of May. Three dogs and two cats were impounded. One dog went to rescue, two were adopted. Three cats remain at the shelter, with one being adopted.

Council's Ranger impounded one vehicle due to obstructing access to a residence in Cootamundra. The vehicle is being held as required under PSUP (Public Spaces Unattended Property Act).

Biosecurity

There were a number of inspections carried out in May including Muttama Creek, Cootamundra Saleyards, Red Guide Posts, Railway Corridor, TSR's and other Council managed roadways.

Spraying:

- 4 Red Guide post locations
- 14 Cooper St – Elm Tree
- Cowcumbra Tank Reserve for LLS

General Overview:

- Main focus of the month has been to finish the private inspections, complete Biosecurity Induction training and continuing to work on the WAP targets.
- A contractor assisted with finishing off the private inspections required in Cootamundra and finished all waterway inspections for Gundagai.

Planned:

- Complete High Risk Pathway Inspections – Roads (Required WAP target)
- Weeds Information Day (Required WAP target)
- Priority Weed spraying of Bridal Creeper at Cootamundra and Stockinbingal

Waste Services

The secondhand tip shop processed 87 transactions for May with a total of \$696.31 in income. During this time staff have diverted 750kg of waste from the landfill into the shop to be repurposed.

A total of 4.40 tonnes of recycled crushed concrete was sold this month and a total of 83.30 tonnes of compost soil.

Waste staff completed the screening of the broken-down green waste to make a new batch of compost soil. The soil is being tested and will then become available to use within the Council areas including being available for purchase.

Facilities



A pest inspection was carried out in the Cootamundra town hall and civic hall, as well as the showground rotunda. Both locations found the presence of active white ants. The pest inspector is treating the areas to kill off the colony of white ants causing the damage. Once the treatment has been completed and there are no more active white ants the areas will be inspected for damage and a cost for repairs will be developed.

Staff have carried out small maintenance jobs on public amenities buildings. Most of this maintenance is due to increased vandalism and aging structures. A contractor has installed a new toilet at Stockinbingal Railway Park toilets.

The Civic Hall ceiling was damaged from a roof leak and has been repaired. Unfortunately, the cornice in this area is no longer produced and we are waiting on the custom-made cornice to be constructed so we can finish off the repairs.

The Cootamundra outdoor pool was emptied for the structural engineers to inspect the shell of the pool and surrounding areas. The water consumption for the aquatic centre has been heavily increasing over the past 18 months and although we have repaired a number of issues the pool appears to be still losing water. Based on the inspection, there will be a structural engineering inspection report completed identifying areas of concern, defects, remedial actions and recommendations. Based on the findings and conclusion of the report, an estimate for the cost of the works to be completed will also be developed to assist with budgets and/or grant funding.

The Cootamundra EV charging stations’ data for May is shown below:-

	Chargers installed		Charging sessions
	0		47
	kWh charged		Revenue
	778.304		\$235.46
	Petrol offset (L)		Carbon offset (kg)
	416.67		184.2

Capital Works Projects

Work has continued on the Fisher Park Changerooms project. The building is close to lock-up stage with the roller doors to be installed in early June. The remaining work to be undertaken is the flooring, cabinetry and fit out. This is the last of the SCCF Round 5 projects and will provide two female changerrooms, a kitchen, bar and public amenities.

The Cootamundra Cemetery Masterplan is close to being finalised with completion expected by mid-June.

The flood funded evacuation centre upgrades at the Cootamundra showground luncheon pavilion is near completion. This includes the installation of heating of cooling, concrete paths, external lighting, toilet amenity upgrades, additional seating, flooring and kitchen appliances.

Financial

All areas of expenditure relating to operations within the Regional Services – Cootamundra department are within budget allocations.

OLG 23a Guideline consideration

No impacts associated with this report.

7.8.2 STRUCTURAL REPORT ON COOTAMUNDRA OUTDOOR POOL

DOCUMENT NUMBER	474714
REPORTING OFFICER	Steven Lowe, Acting Manager Regional Services Cootamundra
AUTHORISING OFFICER	Trevor Dando, Acting Deputy General Manager Operations
RELEVANCE TO COMMUNITY STRATEGIC PLAN	2. A region for the future 2.2 A thriving region that attracts people to live, work and visit
FINANCIAL IMPLICATIONS	There are Financial implications associated with this report and they are outlined within the report.
LEGISLATIVE IMPLICATIONS	There are no Legislative implications associated with this report.
POLICY IMPLICATIONS	There are no Policy implications associated with this report.
ATTACHMENTS	Nil

RECOMMENDATION

That Council implement the following staged repair strategy for the Cootamundra Outdoor Pool over the next three years to enable the allocation of appropriate funding across three successive financial years:

- 1. FY 26/27 Stage 1 - \$250,000 (High priority works)**
- 2. FY 27/28 Stage 2 - \$100,000 (Medium priority works)**
- 3. FY 28/29 Stage 3 - \$50,000 (Lower priority works)**

Introduction

The Leisure and Recreation Group (L&R Group), managers of the Cootamundra Aquatic Centre, notified Council in April 2025 of a significant increase in water consumption at the facility. In response, Council undertook an internal review of the pool’s daily operations to determine whether the increased water usage was attributable to operational practices or underlying infrastructure issues.

As part of the investigation, a specialist contractor was engaged to conduct a visual inspection of the outdoor pool to identify any obvious defects that may have been contributing to water loss. CCTV inspections were also undertaken of the pipework extending from the pool pump room through to the return lines. No cracks, leaks, or other defects were identified within the pipe network.

The inspection did, however, identify multiple defects in the lining of the pool gutters on both sides of the pool, which required replacement. Cracking was also observed along the pool wall beneath the starting blocks, necessitating repairs and waterproofing works to mitigate water loss. All recommended remedial works were subsequently completed.

Despite these repairs, daily water consumption monitoring, which has been in place since the commencement of the 2025–26 summer pool season in November 2025, continues to indicate abnormally high-water usage.

To further investigate the source of the water loss, Council obtained quotations and engaged a structural engineer to undertake a comprehensive structural condition assessment of the outdoor pool following the conclusion of the 2025-26 summer season. The pool was drained to facilitate full access for the assessment and enable a detailed inspection of the pool structure and associated infrastructure.

The structural condition assessment was undertaken through a collaborative framework involving Bids Constructions as Project Coordinator and Span Consulting Engineers as the independent Structural Engineering Authority. This report presents the findings of a visual structural condition assessment of the Olympic-sized swimming pool, surrounding concourse, children's pool, and balance tank. The assessment aims to identify observable structural defects, determine the likely causes of deterioration, and provide recommendations for remedial works and any further investigations required to support the long-term operation and sustainability of the facility.

Discussion

The structural condition report identified a number of defects that could contribute to water loss. Where appropriate, recommendations have been provided for:

- Immediate remedial maintenance works,
- Further detailed investigation,
- Monitoring of structural movement and deterioration, and
- Specialist repair methodologies for affected structural elements.

Any repair works affecting structural elements should be undertaken in accordance with the recommendations of a suitably qualified structural engineer and relevant Australian Standards.

Below is the summary of the inspection carried out for each asset. This summary indicates a brief overview of the assets inspected, and the outcomes.

Asset ID	Inspected Structure	Structural Elements	Structural Elements unable to inspect
S-01	Olympic Size Swimming Pool	Reinforced concrete pool with tiled lining	Multiple defects including two joint type fault lines found in the base slab where the defect is along the length of the pool.
S-02	Pavement slab around large and small pool.	Reinforced concrete slab on ground.	Differential settlement as well as cracks and defective joints are found.
S-03	Children's Swimming Pool	Reinforced concrete pool with tiled lining	Some minor defects are found which require regular maintenance.
S-04	Balance Tank	Underground tank with no access inside the tank	Access inside the tank was not available. Limited visual inspection carried out from outside the hatch.

The highest priority repairs requiring immediate attention relate to defects identified within the 50-metre Olympic-sized swimming pool. During the inspection, significant deterioration and voiding were observed within the mortar and grout joints of the tiled pool finish. Evidence of water ingress through the tile joints was noted at multiple locations.

A continuous line of defective tile joints was identified approximately 3.9 metres from each side wall of the pool. To facilitate further investigation, selected tiles were removed along the full length of

the affected alignment and corresponds with the location of the cracked and deteriorated tile joints observed at the surface.

Based on the inspection findings, the substrate defect is considered to be the likely cause of the ongoing deterioration and water seepage evident within the overlying tiled finish.

The observed condition suggests that movement or discontinuity within the underlying concrete substrate/joint interface has transferred through to the tiled finish, resulting in opening of the tile joints, debonding of grout material, and subsequent water ingress.

The proposal is to rectify defects in accordance with the highest-priority repairs requiring immediate attention related to defects identified within the 50-metre Olympic-sized swimming pool. During the inspection, significant deterioration and voiding were observed within the mortar and grout joints of the tiled pool finish. Evidence of water ingress through the tile joints was noted at multiple locations.

A continuous line of defective tile joints was identified approximately 3.9 metres from each side wall of the pool. To facilitate further investigation, selected tiles were removed along the extend along the full length of the affected alignment and corresponds with the location of the cracked and deteriorated tile joints observed at the surface.

Based on the inspection findings, the substrate defect is considered to be the likely cause of the ongoing deterioration and water seepage evident within the overlying tiled finish.

The observed condition suggests that movement or discontinuity within the underlying concrete substrate/joint interface has transferred through to the tiled finish, resulting in opening of the tile joints, debonding of grout material, and subsequent water ingress.

Proposed Scope of Works:-

- Remove tiles and grout along the full extent of the affected defective joint line and adjacent deteriorated areas which is full length of the pool zone 3.9m from both side walls.
- Remove loose adhesive, deteriorated mortar, and defective substrate material to expose the underlying joint condition.
- Possibly cut and reinstate the portion of the concrete along full length, if it is required to install water stop or create waterproof joint in the case if the joint is found to be not properly built previously to accommodate waterproof structure.
- Undertake detailed inspection of the continuous substrate joint/crack to determine the extent of movement and deterioration.
- Carry out full scale repair as necessary along the full length of the pool structure at both locations.
- Reinstate or upgrade waterproofing membrane systems across the repaired area using pool-grade waterproofing materials suitable for submerged conditions. Consider engaging a waterproofing specialist and pool repair contractor experienced in submerged tiled structures for detailed repair design and implementation.
- Provide appropriate movement joint treatment along the identified joint line, including backing rod and flexible sealant or water stop as required.
- Reinstall tiles using high-performance flexible adhesive suitable for swimming pool applications.
- RegROUT tiled joints using waterproof and chemical-resistant grout.

- Conduct flood testing and watertightness inspection following completion of repairs to verify system performance.
- Implement periodic inspection and maintenance of tiled joints and movement joints to minimise future water ingress and deterioration.

Financial

The total cost to rectify all defects is estimated to be \$400,000 which includes a contingency factor of 10%. The implementation of the Stage 1 identified in this report is estimated to require funding of \$250,000 and should be undertaken prior to the pool summer season. This allocation will address the highest priority defects and form the first stage of the proposed three-year repair program. This will need to form part of the 2026-27 capex budget considerations and if endorsed will form part of the subsequent capital budgets of 2027-28 and 2028-29 financial years.

OLG 23a Guideline consideration

This report does not conflict with OLG 23a Guidelines.

8 MOTION OF WHICH NOTICE HAS BEEN GIVEN

8.1 RESCISSION OF ADOPTION OF THE 2025 MODEL CODE OF MEETING PRACTICE

DOCUMENT NUMBER	473284
REPORTING OFFICER	Linda Wiles, Manager Business
AUTHORISING OFFICER	Roger Bailey, Interim General Manager
RELEVANCE TO COMMUNITY STRATEGIC PLAN	4. Collaborative and progressive leadership 4.1 A clear strategic direction that is delivered upon
FINANCIAL IMPLICATIONS	There are no Financial implications associated with this report.
LEGISLATIVE IMPLICATIONS	Section 360 of the Local Government Act 1993.
POLICY IMPLICATIONS	There are no Policy implications associated with this report.
ATTACHMENTS	Nil

RECOMMENDATION

- 1. Council rescinds its previous resolution 257/2025, dated 9 December 2025, adopting the 2025 Model Code of Meeting Practice.**
- 2. Council reinstates its previous Code of Meeting Practice, adopted by council 22 July 2025, Resolution 133/2025, incorporating the mandatory provisions of the 2021 Model Meeting Code.**
- 3. Meetings of Council and its committees comprised solely of councillors be conducted in accordance with the reinstated Code until further amendment.**

Purpose

Councils are required to adopt and operate under a Model Code of Meeting Practice to ensure that council meetings are conducted in an open, consistent and transparent manner. The Code establishes the procedural framework for the conduct of meetings, including debate, decision-making processes, public access provisions, and standards of conduct for councillors and staff. Its purpose is to support sound governance, accountability, and public confidence in local government decision-making.

On 26 May 2026, the NSW Legislative Council voted to disallow the Local Government (General) Amendment (Model Code of Meeting Practice) Regulation 2025. As a result, the revised 2025 Model Code of Meeting Practice, which councils were required to adopt by 31 December 2025, is no longer in effect. The previous 2021 Model Code now applies.

The purpose of this report is to recommend that Council rescind its previous resolution adopting the 2025 Model Code of Meeting Practice to ensure compliance with legislative requirements and minimise confusion regarding applicable meeting procedures.

Background

The motion to disallow the 2025 Model Code was first introduced to Parliament in September 2025 and debated in November 2025. The matter was then deferred to allow the Minister for Local Government time to address concerns raised about several of the proposed changes.

When the motion returned to Parliament in May 2026, concerns remained unresolved, and the Legislative Council voted to disallow the 2025 Model Code in its entirety. While some of the changes were broadly supported, including requirements for councils to provide reasons when making planning decisions contrary to staff recommendations and stronger livestreaming provisions, several other amendments attracted significant opposition.

The most controversial changes included a proposed ban on private councillor briefings and tighter restrictions on councillors participating remotely in meetings. These concerns were reflected in the large number of submissions received during the public consultation process.

As a result, the Office of Local Government has advised councils should rescind their adoption of the 2025 Model Meeting Code to ensure compliance with section 360 of the *Local Government Act 1993 (NSW)* and to avoid uncertainty regarding meeting procedures.

Rescinding Resolution 133/2025 adopted by Council on 22 July 2025 will have the effect of reinstating Council's previous Code of Meeting Practice, which incorporates the mandatory provisions of the 2021 Model Meeting Code.

As more than three (3) months have elapsed since Council adopted the current meeting code, the rescission of this resolution does not require the signatures of three councillors.

Following rescission:

- Meetings of Council and committees comprised solely of councillors must be conducted in accordance with the reinstated Code of Meeting Practice.
- This arrangement will remain in place until such time as Council formally amends its meeting code.

It is noted that the disallowance of the amendment regulation does not prevent Council from incorporating supplementary provisions from the 2025 Model Meeting Code into its reinstated code, provided these are not inconsistent with the mandatory provisions of the 2021 Model Meeting Code.

Should Council wish to amend its Code of Meeting Practice moving forward, it will be required to prepare and publicly exhibit a draft code in accordance with section 361 of the Local Government Act 1993.

Financial

Nil.

OLG 23a Guideline consideration

Does not conflict with Guidelines.

8.2 NOTICE OF MOTION - MODIFICATIONS TO PRESCRIBED TRAFFIC CONTROL DEVICES FOR ADAMS X CROWN STREETS, COOTAMUNDRA

DOCUMENT NUMBER	474384
REPORTING OFFICER	Roger Bailey, Interim General Manager
AUTHORISING OFFICER	Roger Bailey, Interim General Manager

The following Notice of Motion by Councillor Cr Collins was submitted on 15 June, 2026.

I hereby give notice of my intention to move the following motion at the Council meeting of Tuesday, 23 June, 2026:

MOTION

1. That the prescribed traffic control devices for the intersection of Adams Street and Crown Street in Cootamundra be changed from ‘R1-2 Give Way’ to ‘R1-1 Stop Sign.’
2. That the line-marking be updated to reflect the change to the prescribed traffic control devices.
3. That the Local Traffic Forum be advised in writing of the decision undertaken by council.
4. That should any ‘Statements of Concern’ be received from the Local Traffic Forum, they be received, noted and disseminated to councillors for their attention.

Note from Councillor

Discussion: The “(2025) Authorisation and Delegation Instrument – Prescribed Traffic Control Devices and Regulation of Traffic” (“the Instrument”) permits councils to manage their network and make changes to the prescribed traffic control devices for those roads, as long as they are compliant with Schedule 4 which sets out conditions and limitations, including the scope where the Instrument may be used on unclassified roads and all regional roads but may not be used on ‘State’ roads unless provided with written consent from Transport.

By definition of the Instrument, both Adams Street and Crown Street are “unclassified roads,” also known as ‘local roads,’ and therefore the Instrument’s scope allows council to make changes to the prescribed traffic control devices for those roads and this intersection.

Many accidents have occurred at this intersection due at least one driver’s poor judgment when proceeding to cross the opposite road. Speeding, miscalculating distance, distracted driving. These are common causes for incidents at this intersection.

Residents on each corner of this intersection can attest to the damage to their front yards, fencing &/or hedges caused by incidents occurring here.

Visibility is rarely an issue. Any and all parked vehicles are parked parallel to the curb and rarely are large enough to cause a visible obstruction to drivers. ‘R5-40 - No parking (at any time) (symbolic)’ signage is in place and enforced on each side of the road on every corner of the intersection with exception for the northern portion of Adams Street.

By changing the prescribed traffic control devices from 'Give Way' signs to 'Stop' signs, then the frequency of accidents can be reduced due to traffic travelling on Adams Street having to come to complete stop before proceeding to enter the intersection and cross over Crown Street, forcing drivers take more time to judge the conditions before making their decision to proceed into the intersection.

This change could also provide the responding agencies to future accidents, should they occur, more evidence and situational awareness of how the incident occurred and how it could have been prevented.

Concern for a build-up of traffic is minimal. Congestion would clear just as quickly as it does currently. The impact on driving time is minimal.

Finance: To come out of the budget for 'Cootamundra Engineering' in line with operational works for modifications to the prescribed traffic control devices.

Note from Interim General Manager

This intersection has not previously been identified by Council's Road Safety Officer as a location of concern. Furthermore, Council has not received a history of community complaints regarding the intersection, nor has the matter been raised through NSW Police or the Local Traffic Forum. Accordingly, Council currently holds no crash history analysis, traffic count data or speed data that would assist in assessing whether the existing traffic controls are contributing to safety issues at the location.

Recent legislative changes provide Council with greater authority to determine certain traffic control measures on local roads, including the installation of prescribed traffic control devices such as Stop signs. However, notwithstanding this authority, it remains good practice for proposed changes to traffic control devices to be considered by the Local Traffic Forum prior to a decision being made. This allows Council to consider any available technical advice, road safety considerations and comments from NSW Police and other relevant stakeholders.

Should Council wish to investigate the matter further, it is recommended that the proposal first be referred to the Local Traffic Forum for consideration and comment, following which a report be presented to Council outlining any recommendations received and the implications of the proposed change.

8.3 NOTICE OF MOTION - MODIFICATIONS TO PRESCRIBED TRAFFIC CONTROL DEVICES FOR THOMPSON X HURLEY STREETS, COOTAMUNDRA

DOCUMENT NUMBER	474386
REPORTING OFFICER	Roger Bailey, Interim General Manager
AUTHORISING OFFICER	Roger Bailey, Interim General Manager

The following Notice of Motion by Councillor Cr Collins was submitted on 15 June, 2026.

I hereby give notice of my intention to move the following motion at the Council meeting of Tuesday, 23 June, 2026:

MOTION

1. That the prescribed traffic control devices for the intersection of Thompson Street and Hurley Street in Cootamundra be changed from ‘R1-2 Give Way’ to ‘R1-1 Stop Sign.’
2. That the line-marking be updated to reflect the change to the prescribed traffic control devices.
3. That the Local Traffic Forum be advised in writing of the decision undertaken by council.
4. That should any ‘Statements of Concern’ be received from the Local Traffic Forum, they be received, noted and disseminated to councillors for their attention.

Note from Councillor

Discussion: The “(2025) Authorisation and Delegation Instrument – Prescribed Traffic Control Devices and Regulation of Traffic” (“the Instrument”) permits councils to manage their network and make changes to the prescribed traffic control devices for those roads, as long as they are compliant with Schedule 4 which sets out conditions and limitations, including the scope where the Instrument may be used on unclassified roads and all regional roads but may not be used on ‘State’ roads unless provided with written consent from Transport.

By definition of the Instrument, both Thompson Street and Hurley Street are “unclassified roads,” also known as ‘local roads,’ and therefore the Instrument’s scope allows council to make changes to the prescribed traffic control devices for those roads and this intersection.

Many accidents have occurred at this intersection due at least one driver’s poor judgment when proceeding to cross the opposite road. Speeding, miscalculating distance, distracted driving. These are common causes for incidents at this intersection.

Residents on each corner of this intersection can attest to the damage to their front yards, fencing &/or hedges caused by incidents occurring here.

Visibility is rarely an issue. Any and all parked vehicles are parked parallel to the curb and rarely are large enough to cause a visible obstruction to drivers. ‘R5-40 - No parking (at any time) (symbolic)’ signage is in place and enforced on each side of the road on every corner of the intersection with exception for the northern portion of Adams Street.

By changing the prescribed traffic control devices from ‘Give Way’ signs to ‘Stop’ signs, then the frequency of accidents can be reduced due to traffic travelling on Thompson Street, particularly travelling North-East Bound, having to come to complete stop before proceeding to enter the

intersection and cross over Hurley Street, forcing drivers take more time to judge the conditions before making their decision to proceed into the intersection.

This change could also provide the responding agencies to future accidents, should they occur, more evidence and situational awareness of how the incident occurred and how it could have been prevented.

Concern for a build up of traffic is minimal. Congestion would clear just as quickly as it does currently. The impact on driving time is minimal.

Finance: To come out of the budget for 'Cootamundra Engineering' in line with operational works for modifications to the prescribed traffic control devices.

Note from Interim General Manager

This intersection has not previously been identified by Council's Road Safety Officer as a location of concern. Furthermore, Council has not received a history of community complaints regarding the intersection, nor has the matter been raised through NSW Police or the Local Traffic Forum. Accordingly, Council currently holds no crash history analysis, traffic count data or speed data that would assist in assessing whether the existing traffic controls are contributing to safety issues at the location.

Recent legislative changes provide Council with greater authority to determine certain traffic control measures on local roads, including the installation of prescribed traffic control devices such as Stop signs. However, notwithstanding this authority, it remains good practice for proposed changes to traffic control devices to be considered by the Local Traffic Forum prior to a decision being made. This allows Council to consider any available technical advice, road safety considerations and comments from NSW Police and other relevant stakeholders.

Should Council wish to investigate the matter further, it is recommended that the proposal first be referred to the Local Traffic Forum for consideration and comment, following which a report be presented to Council outlining any recommendations received and the implications of the proposed change.

9 QUESTIONS WITH NOTICE

9.1 QUESTION WITH NOTICE - CR WIGHT - STAFF ENTITLEMENTS IN THE BUDGET

DOCUMENT NUMBER	474419
REPORTING OFFICER	Roger Bailey, Interim General Manager
AUTHORISING OFFICER	Roger Bailey, Interim General Manager

RECOMMENDATION

The response to the Question with Notice regarding staff entitlements in the budget, be noted.

QUESTIONS WITH NOTICE

The following ‘question with notice’ from Councillor Wight has been received with the response from a Council officer provided respectively:

Cr Ros Wight – Do we currently have enough money in the Restricted Funds to cover all future staff entitlements e.g. long service leave etc?

I don’t see any allowances for these entitlements in the current budget.

As I understand it 22 staff have either resigned or left the Council in the last 18 months.

Interim General Manager’s Comment – Each month Council is advised of the status of its restricted cash balance. This is done via the ‘Restricted Cash Reconciliation’ Report included in the Council business paper.

Council has been alerted to the deteriorating financial position of Council for some time. As part of the independent Financial Sustainability Plan for the possible demerger the Council was alerted to the need for significant increases in rates whether the demerger proceeds or not. If the demerger is to proceed then it was proposed that the rate SRVs be:

- Cootamundra: 7.5% plus rate pegging increase each year for two years; plus
- Gundagai: 25% plus rate pegging increase each year for three years. In Gundagai’s case it was also forecast that the reinstated Council would also borrow \$1.5M each year for three years in order to help stabilise its financial situation

If the demerger was not to proceed then it was estimated that an SRV of 17.5% plus rate pegging increase followed by a 15% plus rate pegging increase would be necessary for CGRC if the demerger was not to proceed.

Council was also alerted to the deteriorating position in a report to its October 2025 Council meeting wherein Council resolved to move \$3.72M from the internal restriction for the advance payment of the Financial Assistance Grant and \$632K from the Bangus Landfill internal restriction to Unrestricted Cash in order to present a positive cash position for the 2024-25 Annual Financial Statements.

In the current month’s ‘Restricted Cash Reconciliation’ Report it is showing that there is an Unrestricted Cash balance of \$7.176M less internal restrictions of \$8.183M leaving a cash deficit of \$1.007M. Amongst the internal restrictions of \$7.176M is an amount of \$1.536M for Employee Leave Entitlements (ELE). The calculation of this reserve is typically done once per year, that being

for the annual financial statements. Council's finance staff will shortly undertake this calculation for the 2025-26 financial statements. It should be noted that the amount of the internally restricted cash does not equate to the total ELE liability. As at 30 June 2025 the total amount of the liability was \$3.637M, hence a little over 42% of the liability was cash backed. This is typical for councils and is considered adequate cash backing.

Should Council not be able to cash back its internal restrictions then Council can either choose to show a deficit cash position or adjust any of its internal restrictions.

Note: Council must have sufficient cash to fund its external restrictions.

In relation to the budgetary process Council budgets the expense of annual leave and long service leave for employees the difference between the actual taken and the liability incurred is adjusted against the liability provision. It is important that employers, such as councils, ensure that staff do not accumulate unnecessary ELE provisions as a result of staff not taking leave in a timely way.

9.2 QUESTION WITH NOTICE - CR WIGHT - WATER HYDRANTS IN COOTAMUNDRA

DOCUMENT NUMBER	474459
REPORTING OFFICER	Roger Bailey, Interim General Manager
AUTHORISING OFFICER	Roger Bailey, Interim General Manager

RECOMMENDATION

The response to the Question with Notice regarding Water Hydrants in Cootamundra, be noted.

QUESTIONS WITH NOTICE

The following ‘question with notice’ from Councillor Wight has been received with the response from a Council officer provided respectively:

Cr Ros Wight – Councillor Kelly has drawn attention to the state of the Water Hydrants in Cootamundra, in a lengthy good explanation of what has been going on. This is Critical Infrastructure and as each hydrant was shut off, why wasn’t it immediately repaired? How many hydrants are out action in Gundagai and Cootamundra, and when will they be repaired? Could I have a report on this please?

Response from Interim General Manager – Council currently has 422 mapped fire hydrants in Gundagai and 717 mapped fire hydrants in Cootamundra.

Where defects have been identified, Council has undertaken interim measures to minimise water loss and maintain network integrity. In some cases, hydrants have been isolated or fitted with bungs pending permanent repair. Immediate repair has not always been possible due to resource constraints within the water and sewer team, which is currently operating with three vacancies from an establishment of seven positions, together with competing operational priorities across the water network.

Council staff are currently aware of 47 hydrants that have been temporarily isolated or fitted with bungs due to defects requiring repair.

To obtain a comprehensive understanding of the condition of the hydrant network, Council has commenced a procurement process for the inspection and testing of all hydrants across the local government area. The purpose of this work is to identify the condition of the entire network, verify known defects and identify any additional maintenance requirements.

The tender is expected to be awarded at the end of July 2026, with inspection and testing anticipated to be completed within approximately six weeks of commencement. Following completion of the assessment, defects will be prioritised according to risk and operational impact, with critical defects addressed first. Rectification works are expected to occur over a period of approximately 12 to 24 weeks following completion of the inspection program.

A report outlining the findings of the inspection program and proposed rectification priorities will be provided to Council once the assessment has been completed.

9.3 QUESTION WITH NOTICE - CR WIGHT - TURNERS LANE AND COOTAMUNDRA AIRPORT LAND DEVELOPMENT

DOCUMENT NUMBER	474461
REPORTING OFFICER	Roger Bailey, Interim General Manager
AUTHORISING OFFICER	Roger Bailey, Interim General Manager

RECOMMENDATION

The response to the Question with Notice regarding Turners Lane and Cootamundra Airport Land Development, be noted.

QUESTIONS WITH NOTICE

The following ‘question with notice’ from Councillor Wight has been received with the response from a Council officer provided respectively:

Cr Ros Wight – Council owns land in Turner’s Lane and the Airport. There is still no water to The Turner’s Lane Blocks, what about the Airport blocks, when will these be available to sell? Coolamon have all their blocks serviced and marked out. We have failed to attract any industry to this town; this would be a good start. Could I have a time frame on this please?

Response from Interim General Manager – With the exception of Council's sewer and waste management facilities, the only industrial-zoned land currently owned by Council in the Turner's Lane area comprises Lots 3 and 5 DP1223224, located on the corner of Gundagai Road and Turner's Lane. These lots were created through a subdivision approved in 2016 (DA 2016/50).

There are currently no plans to further subdivide these parcels or prepare them for sale.

Lot 3 comprises approximately 2 hectares and is zoned E5 Heavy Industrial. Lot 5 is a narrow strip, a ‘spite strip’, adjoining Gundagai Road which appears to have been created either to restrict direct access from Gundagai Road or for potential future road widening purposes. Neither lot is currently serviced with water or sewer infrastructure.

For industrial development to occur in this location, significant infrastructure investment would be required. Preliminary investigations indicate that sewer servicing would likely require the construction of an additional pump station and approximately 600 metres of rising main connecting to the wastewater treatment plant. Water servicing would also require an extension of approximately 700 metres from the existing water main network.

Lots 1, 2 and 4 within the same subdivision were previously sold by Council and are now privately owned.

In relation to the Cootamundra Airport precinct, the development of additional allotments were deferred as part of cost-saving measures during the demerger transition period. This has been regularly reported through the Finance Update reports to Council. Any future allotments within the airport precinct are currently envisaged as aviation-related lots, primarily for aircraft hangar development, rather than general industrial land.

At this stage, Council has not allocated funding for the servicing or development of the Turner's Lane land and the additional airport allotments have been deferred. Accordingly, there is no established timeframe for these lots to be brought to market. Any future development would require Council consideration of the infrastructure costs involved and prioritisation.

9.4 QUESTION WITH NOTICE - CR WIGHT - COOTAMUNDRA STANDPIPE

DOCUMENT NUMBER	474465
REPORTING OFFICER	Roger Bailey, Interim General Manager
AUTHORISING OFFICER	Roger Bailey, Interim General Manager

RECOMMENDATION

The response to the Question with Notice regarding the Cootamundra Standpipe, be noted.

QUESTIONS WITH NOTICE

The following ‘question with notice’ from Councillor Wight has been received with the response from a Council officer provided respectively:

Cr Ros Wight – Councillor Cooper has written at length and often about the Standpipe. Council never put out any information to the businesses who were using this facility and the result was drivers would go to the site, attempt to use their current dongle, failed to connect, because they weren’t told that dongle was no longer in use. We should have done better than that, many account holders have moved on elsewhere. We now owe \$50 on each dongle which will have to be reimbursed, and with it should go an apology for the unbelievable inconvenience and expense this protracted repair has cost them.

Response from Interim General Manager – Council staff have not received any complaints regarding the dongles. The new signage is very explicit about how to use the new system via payment through credit card. Council’s Customer Service team have emailed those in the register for them to return their dongles and the deposit held by Council will be returned.

9.5 QUESTION WITH NOTICE - CR WIGHT - SUGGESTED CHANGE TO SCHEDULED COUNCIL MEETING TIME

DOCUMENT NUMBER	474466
REPORTING OFFICER	Roger Bailey, Interim General Manager
AUTHORISING OFFICER	Roger Bailey, Interim General Manager

RECOMMENDATION

The response to the Question with Notice regarding suggested change to Council Meeting scheduled time, be noted.

QUESTIONS WITH NOTICE

The following ‘question with notice’ from Councillor Wight has been received with the response from a Council officer provided respectively:

Cr Ros Wight – I have great concerns for the staff, and councillors who are making hazardous journeys during the winter months, from Cootamundra and Gundagai to attend nightly meetings.

There are two Councillors who have hit Kangaroos, one car destroyed, and the journey at night down the Hume Highway, through fog bound Muttama, is perilous to say the least. Could we please have a discussion about moving the meetings to 4 pm. This would be once a month for Council Meetings, for those who work in offices etc.

We could meet at 3:30: if you wanted some afternoon tea and then carry on after.

I consider this to be a very real OH&S matter, and I hope we can come to some satisfactory arrangement.

Response from Interim General Manager – Council will be at this meeting dealing with a report that is proposing the rescission of the current Code of Meeting Practice. This will have the effect of returning to the previous Code adopted on 22 July 2025.

The 2025 Code of Meeting Practice provides:

Timing of ordinary council meetings

3.1 Ordinary meetings of the council will be held at 6.00pm on the Fourth Tuesday of each month, alternating between Cootamundra and Gundagai with the exception of the December meeting which will be held on the 2nd Tuesday of that month.

If Council is wishing to amend its meeting time then it will be required to follow the provisions outlined in Section 361 of the NSW Local Government Act 1993, being:

- (1) Before adopting a code of meeting practice, a council must prepare a draft code.*
- (2) The council must give public notice of the draft code after it is prepared.*
- (3) The period of public exhibition must not be less than 28 days.*
- (4) The public notice must also specify a period of not less than 42 days after the date on which the draft code is placed on public exhibition during which submissions may be made to the council.*

(5) The council must publicly exhibit the draft code in accordance with its notice.

To provide the greatest flexibility Council would be best to advise in clause 3.1 of any draft Code of Meeting Practice that it would be proposing to set the time of the meeting by Council resolution. Such wording would be:

Timing of ordinary council meetings

3.1 The council shall, by resolution, set the frequency, time, date and place of its ordinary meetings.

10 CONFIDENTIAL ITEMS

10.1 CLOSED COUNCIL REPORT

DOCUMENT NUMBER	473606
REPORTING OFFICER	Teresa Breslin, Executive Assistant to Mayor and General Manager
AUTHORISING OFFICER	Roger Bailey, Interim General Manager
RELEVANCE TO COMMUNITY STRATEGIC PLAN	4. Collaborative and progressive leadership 4.1 A clear strategic direction that is delivered upon
FINANCIAL IMPLICATIONS	There are no Financial implications associated with this report.
LEGISLATIVE IMPLICATIONS	To facilitate compliance with sections 10 and 11 of the Local Government Act 1993.
POLICY IMPLICATIONS	There are no Policy implications associated with this report.
ATTACHMENTS	Nil

Note

Council’s Code of Meeting Practice allows members of the public present to indicate whether they wish to make representations to the meeting, before it is closed to the public, as to whether that part of the meeting dealing with any or all of the matters listed should be closed.

RECOMMENDATION

1. **Items 10.2, 10.3, 10.4 and 10.5 be considered in closed Council at which the press and public are excluded in accordance with the applicable provisions of the Local Government Act, 1993 and related public interest reasons detailed.**
2. **In accordance with section 11 (2) and (3) of the Local Government Act, 1993, the reports, correspondence and other documentation relating to Items 10.2, 10.3, 10.4 and 10.5 be withheld from the press and public.**

10.2 HUMAN RESOURCES REPORT

Provisions for Confidentiality

Section 10A (2) (a) – The Confidential Report contains personnel matters concerning particular individuals (other than councillors).

Public Interest

N/A.

10.3 LEGAL SERVICES PANEL TENDER

Provisions for Confidentiality

Section 10A (2) (d(i)) – The Confidential Report contains commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

Public Interest

N/A.

10.4 QUESTION WITH NOTICE - CR WIGHT - POTENTIAL SOLAR FARM

Provisions for Confidentiality

Section 10A (2) (d(i)) – The Confidential Report contains commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

Public Interest

N/A.

10.5 MAYORAL MINUTE - INTERIM GENERAL MANAGER 2025 PERFORMANCE REVIEW AND DRAFT 2026 PERFORMANCE AGREEMENT

Provisions for Confidentiality

Section 10A (2) (f) – The Confidential Report contains details of systems and/or arrangements that have been implemented to protect council, councillors, staff and Council property.

Public Interest

N/A.