

# Attachments

## UNDER SEPARATE COVER ORDINARY COUNCIL MEETING

**6:00PM, TUESDAY, 28 April, 2026**





## Table of Contents

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7.2.1	Draft 2026-30 Delivery Program and Draft 2026/27 Operational Plan and Associated Documents	
	Attachment 1 Draft 2026-2030 Delivery Program .....	4
	Attachment 2 Draft 2026-2027 Operational Plan (inclusive of Draft Revenue Policy).....	48



# WORKING IN PARTNERSHIP WITH THE COMMUNITY

To co-create a vibrant region attracting people, investment and business through innovation, diversity, and community spirit.



# CONTENTS

Message from the Mayor.....	4
Introduction.....	5
Our Plan.....	7
Resourcing strategy.....	8
Our strategic direction overview.....	9
How to read this plan.....	10
Snapshot of our community.....	11
Our plan for the future.....	12-36
1. A vibrant, safe, and inclusive community.....	12-15
2. A region for the future.....	16-21
3. A protected and enhanced environment.....	22-26
4. Collaborative and progressive leadership.....	27-32
5. Integrated and accessible region.....	33-36
Resourcing.....	37
Operating Budget.....	38
Long-Term Financial Plan.....	42

# MESSAGE FROM THE MAYOR



Welcome to the 2026-2030 Delivery Program. The Delivery program is a four-year plan that turns the strategic goals found in the Community Strategic Plan into actions. It is the point where a council makes a commitment to the Community Strategic Plan, and act upon those issues that are within its area of responsibility.

This year's Delivery Program outlines how Council will build on and deliver the strategic goals set out in the Community Strategic Plan (CSP). The Delivery Program is the action or "go to" document for Councillors. Whilst delivery and actions are foremost in Council plans forward, we remain committed to the Vision Statement. A vibrant region attracting people, investment and business through innovation, diversity and community spirit. The Delivery Program sets out the work and translates the goals from the CSP into clear actions Council will do over the next four years to address the priorities the community set out in the CSP.

The 2026-2030 Delivery Program highlights Council's CSP Statement, Our Place... Our Future, where we embrace the place we call home, and look to the future for enhanced living and sustainable environments.

**Cr Abb McAlister**

Mayor Cootamundra-Gundagai Regional Council



# INTRODUCTION

## INTERIM GENERAL MANAGER ROGER BAILEY

I understand that there is a significant degree of uncertainty surrounding the future of Cootamundra-Gundagai Regional Council, particularly with the possibility of a demerger and the creation of two new councils.

Despite this uncertainty, Council must continue to plan and set direction based on what is currently known. The business of Council must move forward, which is why we are pleased to introduce the 2026-2030 Delivery Program. As part of the Cootamundra-Gundagai Regional Council's Integrated Planning and Reporting (IP&R) framework, this Delivery Program is a four-year plan that translates the strategic goals outlined in the Community Strategic Plan (CSP) into actionable steps. It marks the point where Council commits to the CSP and takes action on the issues within its area of responsibility.

These plans are regularly reviewed and reported to Councillors to ensure Council remains on track in delivering the aspirations and priorities set by the community in the CSP and subsequent CSP Review.

The diagram on page 6 illustrates how the Delivery Program fits within the IP&R framework and Council's roadmap to achieving the objectives outlined in the CSP.

Our vision for the Cootamundra-Gundagai region is to be a vibrant area that attracts people, investment and business through innovation, diversity and community spirit. The recent CSP review has reinforced these ideals, and this Delivery Program will guide us towards realising these goals.

## ACKNOWLEDGEMENT OF COUNTRY

Council acknowledges the Wiradjuri people, the Traditional Custodians of the Land at which and pays its respects to Elders, both past and present, of the Wiradjuri Nation and extends that respect to other Aboriginal people who are present.





# ABOUT THIS PLAN

## INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Integrated Planning and Reporting Framework is one of the central components of local government in NSW.

The Integrated Planning and Reporting Framework recognises that most communities share similar aspirations: a safe, healthy and pleasant place to live, a sustainable environment, opportunities for social interaction, opportunities for employment and reliable infrastructure. The differences lie in how each community responds to these needs, and the resulting character of the individual towns and villages. It also recognises that all Council's plans and policies are interconnected.

This Delivery Program has been prepared in accordance with the Integrated Planning and Reporting Framework and the Local Government Act 1993. The framework allows Council to draw all its plans together, planning holistically for the future.

## COMMUNITY STRATEGIC PLAN

The Community Strategic Plan (CSP) represents the highest level of strategic planning undertaken by a local Council and identifies the main priorities and aspirations of the community. It is a ten-year plan that provides a clear set of objectives to achieve its vision.

Cootamundra-Gundagai Regional Council developed its CSP "Our place, Our future" through extensive consultation with community through online, telephone, face-to-face community survey and forums. When the plan refers to 'we' and 'our' it refers to the collective Cootamundra-Gundagai community, including Council, other levels of government, businesses, organisations and residents.

The plan aligns with the NSW State Plan and Riverina-Murray Regional Plan, and has been prepared with regard to social justice principles of access, equity, participation and rights, and addresses social, environmental, economic and governance matters.

## DELIVERY PROGRAM

The Delivery Program is a four-year plan that turns the strategic goals in the CSP into actions. It is the point where Council makes a commitment to the community to act upon the issues that are most important and within its area of responsibility.

All of Council's plans, projects, activities and funding allocations must be directly linked to the Delivery Program, making it a key document for Councillors. The Delivery Program highlights the activities Council has committed to undertake during Council's four-year term.



# RESOURCING STRATEGY

In order to meet service levels and deliver the projects and actions outlined in this document, Council needs to allocate its resources. Council's Resourcing Strategy (provided under separate cover) provides details of how this will be done through its finances, people and assets.

The three elements of the Resourcing Strategy are the:

- **Long Term Financial Plan** – a ten year plan that details financial projections and scenario modelling based on assumptions, and economic factors.
- **Workforce Management Strategy** – a four-year strategy that details the workforce challenges and opportunities and the actions that will be undertaken to ensure continued service delivery.
- **Revised Asset Management Strategy** – a ten-year strategy that details Council's asset portfolio and guides the planning, acquisition, operation, maintenance, renewal and disposal of assets.



## OUR STRATEGIC DIRECTION OVERVIEW

Our vision for the Cootamundra-Gundagai region is to be a vibrant region attracting people, investment and business through innovation, diversity, and community spirit.

As a community we value:

- Country Living
- Agricultural landscape
- Friendly communities

The Delivery Program is aligned to the five focus areas of the Community Strategic Plan (CSP) and links to objectives. It also includes the list of activities and services delivered under the CSP Theme.

## THE THEMES AND FOCUS AREAS ARE:

### 1. A VIBRANT, SAFE, AND INCLUSIVE COMMUNITY

We have a thriving community where diversity is embraced, everyone is welcomed, valued, safe and we have opportunities to enhance our health, happiness, and wellbeing.

### 2. A REGION FOR THE FUTURE

We are a prosperous and resilient region providing opportunities for growth and learning to strengthen and grow our economy, support tourism, and adopt new technologies to ensure long-term sustainability.

### 3. A PROTECTED AND ENHANCED ENVIRONMENT

We have attractive towns and villages that complement our unique natural environment, where heritage is preserved and enhanced whilst balancing the needs for regional development and growth.

### 4. COLLABORATIVE AND PROGRESSIVE LEADERSHIP

We have a transparent and accountable local Council with an actively engaged community and effective partnerships that fosters trust, facilitates innovation and uses resources wisely to meet community needs.

### 5. INTEGRATED AND ACCESSIBLE REGION

We have transport networks and services that are well connected and convenient and not only connect our villages and towns, but also connect us to other regions, capital cities and states, and our community has access to services and facilities that make the region 'liveable'.

# HOW TO READ THE DELIVERY PROGRAM

Community Strategic Plan Focus Area

## A VIBRANT, SAFE, AND INCLUSIVE COMMUNITY

We have a thriving community where diversity is embraced, everyone is welcomed, valued, safe and we have opportunities to enhance our health, happiness, and wellbeing.

Community Strategic Plan objective that the activities and measures link to

### Objective 1. .1: Our health and wellbeing needs are met

No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
1.1a	Provide quality health and well-being services that support the changing needs of the community throughout the lifecycle through government and non-government organisations	1.1a(1)	Continue to consult with local health service providers and identify and advocate for opportunities to improve the quality and range of health services provided in the region	<ul style="list-style-type: none"> <li>Increase in quality and range of health services available</li> <li>Increase in community health</li> </ul>	<ul style="list-style-type: none"> <li>Community and Culture</li> <li>Development, Building and Compliance</li> </ul>
		1.1a(2)	Promote programs which encourage healthy lifestyle choices and activities	<ul style="list-style-type: none"> <li>Increase participation in programs and activities</li> </ul>	<ul style="list-style-type: none"> <li>Facilities</li> <li>Waste, Parks and Recreation</li> </ul>

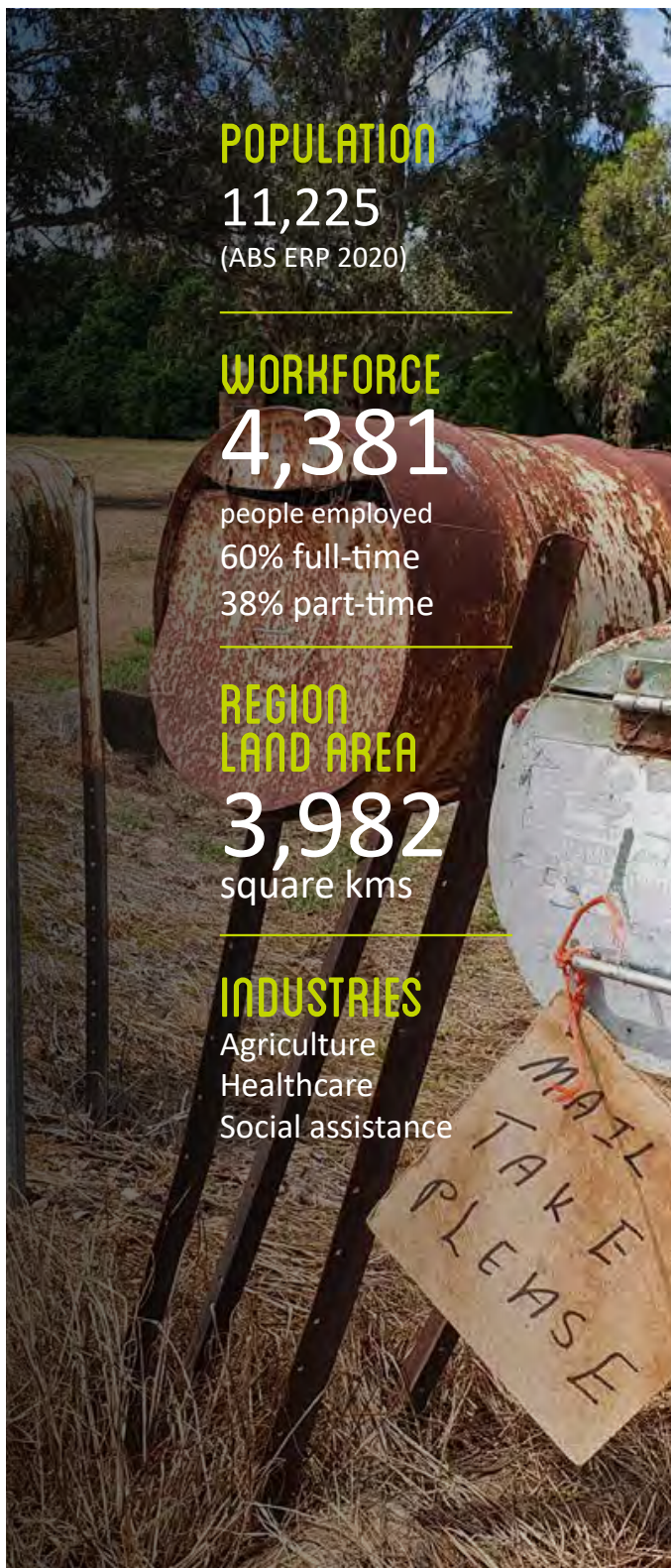
The strategy that will deliver on the objective

The activities that will be undertaken over the next four years to deliver the strategy

Area of Council responsible for delivery

How we will know if the activities have been delivered





**POPULATION**

**11,225**  
(ABS ERP 2020)

**WORKFORCE**

**4,381**  
people employed  
60% full-time  
38% part-time

**REGION  
LAND AREA**

**3,982**  
square kms

**INDUSTRIES**

Agriculture  
Healthcare  
Social assistance

# OUR COMMUNITY SNAPSHOT

The Cootamundra-Gundagai Regional Council Estimated Resident Population is 11,424 as at 2023.

The Cootamundra-Gundagai Regional Council area is located in the South West Slopes and Riverina Regions of New South Wales, about 390 kilometres south-west of the Sydney CBD, and about 95 kilometres north-west of the Canberra CBD.

The region boasts spectacular views of the country-side, with rolling hills and some of the country's best farming and cropping locations. We have museums for history lovers and an Arts Centre that holds regular workshops, exhibitions, performances and movie sessions. Combined with gorgeous architecture, streetscapes and views to keep the most ardent culture vultures and photography lovers intrigued.

The regions main industries are agriculture, meat processing, renewable energy, tourism, manufacturing and health and a growing dedication to coffee, great pub food and independent boutiques to attract the envious glances from Sydney, Melbourne and Canberra!



# A vibrant, safe, and inclusive community

We have a thriving community where diversity is embraced, everyone is welcomed, valued, safe and we have opportunities to enhance our health, happiness, and wellbeing.

## Delivery Program Activities

### Objective 1.1: Our Health and Wellbeing needs are met

No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
1.1a	Advocate for quality health and well-being services that support the changing needs of the community throughout the lifecycle through government and non-government organisations	1.1a(1)	Continue to consult with local health service providers and identify and advocate for opportunities to improve the quality and range of health services provided in the region	<ul style="list-style-type: none"> <li>Increase in quality and range of health services available</li> <li>Increase in community health</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> <li>Sustainable Development</li> </ul>
		1.1a(2)	Promote programs which encourage healthy lifestyle choices and activities	<ul style="list-style-type: none"> <li>Increase in programs, activities participation</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services</li> </ul>
1.1b	Provide opportunities for the recreational use of parks, sporting facilities, swimming pools by ensuring they are safe, maintained and managed and meet the needs of all community members	1.1b(1)	Maintain and enhance parks, gardens and recreational facilities	<ul style="list-style-type: none"> <li>Parks, Gardens, open spaces &amp; recreational facilities are maintained to a high level.</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services</li> </ul>
		1.1b(2)	Promote year-round use of Council facilities	<ul style="list-style-type: none"> <li>Increased patronage of Council Facilities</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services</li> <li>Business</li> </ul>
		1.1b(3)	Prepare and deliver the CGRC Open Space Strategy / Management Plan	<ul style="list-style-type: none"> <li>Completion of the Open Space Strategy and Management Plan</li> <li>Established hierarchy and prioritisation of service delivery and specifications</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services</li> </ul>
		1.1b(4)	Work in partnership with active sporting associations, community groups and health providers to ensure sporting facilities are fit for current and future community need	<ul style="list-style-type: none"> <li>Increase in sporting associations, community groups, health providers and community satisfaction</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services</li> <li>Cootamundra</li> <li>Gundagai</li> </ul>
		1.1b(5)	Investigate feasibility of a footbridge linking Wallendbeen Rest area with Barry Grace Oval	<ul style="list-style-type: none"> <li>Feasibility study</li> <li>Funding source</li> </ul>	<ul style="list-style-type: none"> <li>Engineering</li> <li>Cootamundra</li> </ul>

No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
1.1c	Seek funding and investment for the replacement and renewal of the existing sports and recreational Facilities across the LGA	1.1c(1)	Investigate opportunities and funding sources to replace and renew Gundagai Pool infrastructure as outlined in the Masterplan	<ul style="list-style-type: none"> <li>Increased accessibility of pool</li> <li>Increased patronage of pool</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services Gundagai</li> </ul>
		1.1c(1)	Cootamundra Showground upgrades to the Luncheon Pavilion	<ul style="list-style-type: none"> <li>Upgrades completed</li> <li>Grant funding report completed</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services Cootamundra</li> </ul>
1.1d	Work closely with Murrumbidgee Local Health Rural Operations representatives to provide input into health programs to ensure services, programs and reforms are communicated and implemented throughout the LGA	1.1d(1)	Ensure MLH programs and services are communicated to the Community	<ul style="list-style-type: none"> <li>Communication strategy developed</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		1.1d(2)	Provide input into health service programs and advocate for our Local Health District	<ul style="list-style-type: none"> <li>Partnership with health provider</li> <li>Programs implemented</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>

**Objective 1.2: A welcoming community that cares for and looks after each other**

No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
1.2a	Support initiatives and facilities that encourage social inclusion and community connections	1.2a(1)	Enhanced opportunities for Community events for senior citizens.	<ul style="list-style-type: none"> <li>Improved engagement with senior citizens</li> <li>Increased events for seniors</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		1.2a(2)	Undertake cultural development and cultural planning to support cultural diversity	<ul style="list-style-type: none"> <li>Cultural development plan developed</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		1.2a(3)	Introduce an annual community event designed to warmly welcome new residents, helping them connect with locals, discover community groups and services, and feel a true sense of belonging in their new home.	<ul style="list-style-type: none"> <li>New residents feel welcome and engaged with the Community</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		1.2a(4)	Investigate the feasibility of a Sporting Walk of fame to celebrate local stories.	<ul style="list-style-type: none"> <li>Walk Trail established</li> <li>Artwork will be commissioned</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		1.2a(5)	Develop and Implement a Community Focused Drought Resilience Program	<ul style="list-style-type: none"> <li>Drought Resilience program will be completed</li> <li>Community engaged with program</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		1.2a(6)	Investigate Viability of a Community Centre Hub at the Former Cootamundra Hospital	<ul style="list-style-type: none"> <li>Community Centre Hub established</li> <li>Feasibility study completed</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>

No.	Strategy	No.	Delivery Program Activity	Measure of Success	Responsible Department
1.2b	Acknowledge and respect Aboriginal and Torres Strait Islander peoples	1.2b(1)	Formalisation of the Memorandum of Understanding between MAWANG and Council	<ul style="list-style-type: none"> <li>Regular liaison and consultation with MAWANG</li> <li>Number of meetings with working parties</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
1.2c	Local groups, clubs, and volunteer organisations are recognised, supported and promoted	1.2c (1)	Provide support and funding where possible to support a range of community groups to deliver positive outcomes for the local community	<ul style="list-style-type: none"> <li>Increased community satisfaction</li> <li>Increase community group participation</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
1.2d	Increase focus on the Arts by providing accessible, functional, multi-purpose facilities and spaces suitable for culture, recreational, learning and information services and activities	1.2d(1)	Build and sustain partnerships with cultural and arts bodies, and the local arts community, to support activities and to secure funding for cultural and arts development in the local government area	<ul style="list-style-type: none"> <li>Increase in cultural and arts activity participation rates</li> <li>Funding opportunities sought and realised</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		1.2d(2)	Deliver a diverse range of Art Gallery/Museum and Library events and programs that are accessible and relevant to the community	<ul style="list-style-type: none"> <li>Number of events held</li> <li>Attendance rates</li> <li>Local and regional artist involvement</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		1.2d(3)	Design and Launch Themed Tourist Drive Showcasing Arts, culture and Local Heritage.	<ul style="list-style-type: none"> <li>Tourist Drive Completed</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
1.2e	Ensure implementation of Disability Inclusion Action Plan elements across the LGA	1.2e(1)	Update the Disability Inclusion Plan and ensure elements of the plan are considered during the planning and implementation of events and projects	<ul style="list-style-type: none"> <li>Disability Inclusion Plan updated</li> <li>Outcomes realised</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> <li>Engineering</li> <li>Regional Services</li> </ul>

Objective 1.3: Maintaining emergency resilience and low crime levels					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
1.3a	Deliver dependable emergency service management practices and responses which protects the safety of our community	1.3a(1)	Continue maintenance and operations of Emergency Management Centre's	<ul style="list-style-type: none"> <li>• Purchase of portable generator to enable easy relocation and back-up power</li> </ul>	<ul style="list-style-type: none"> <li>• Operations</li> </ul>
		1.3a(2)	Continue to participate in Local Emergency Management Meetings with local emergency services	<ul style="list-style-type: none"> <li>• Coordinated response to local emergencies</li> <li>• Resources available to respond to emergencies</li> <li>• Procedures and protocols up to date</li> </ul>	<ul style="list-style-type: none"> <li>• Operations</li> </ul>
		1.3a(3)	Maintain and update Council's emergency response plans	<ul style="list-style-type: none"> <li>• Up to date emergency response plans</li> <li>• Up to date risk assessments</li> <li>• Specified tasks and agency responsible for response identified</li> </ul>	<ul style="list-style-type: none"> <li>• Operations</li> </ul>
		1.3a(4)	Continue to work in partnership with local agencies such as Fire and Rescue NSW, Rural Fire Services and State Emergency Service, Health, Ambulance, Police, Local Land Services to identify and advocate for opportunities to improve overall community Safety	<ul style="list-style-type: none"> <li>• Maintenance of lower crime rates</li> </ul>	<ul style="list-style-type: none"> <li>• Operations</li> </ul>
1.3b	Installation of CCTV cameras in higher crime areas	1.3b(1)	Review Contracts	<ul style="list-style-type: none"> <li>• Contracts renewed/revised with security providers</li> </ul>	<ul style="list-style-type: none"> <li>• Regional Services Cootamundra Gundagai</li> </ul>
		1.3b(2)	Seek Funding for the provision of closed circuit television cameras in high priority areas	<ul style="list-style-type: none"> <li>• Source and apply for funding to install Closed Circuit Television cameras in areas of high crime</li> </ul>	<ul style="list-style-type: none"> <li>• Regional Services Cootamundra Gundagai</li> </ul>

# 2

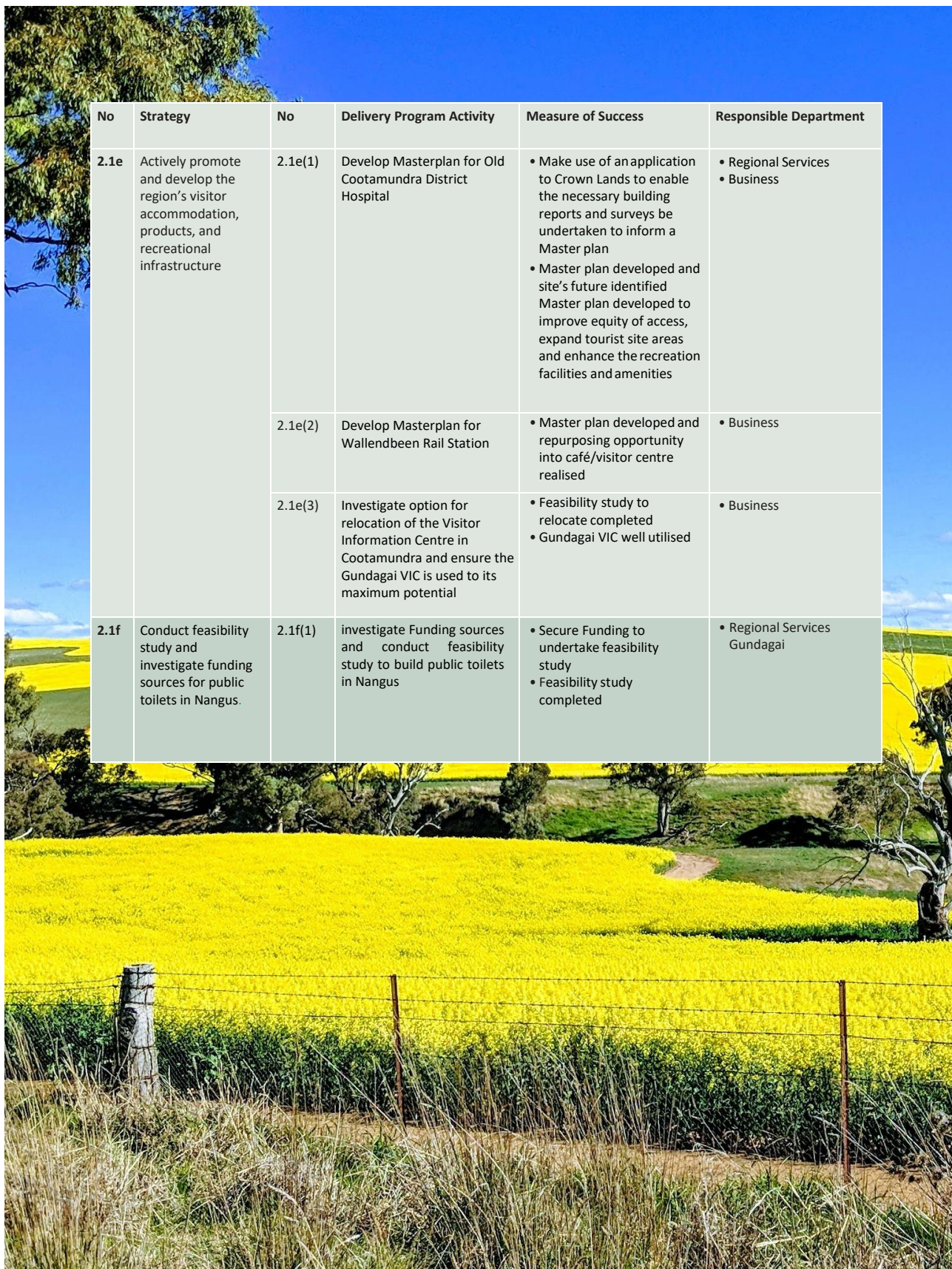
## A REGION FOR THE FUTURE

We are a prosperous and resilient region providing opportunities for growth and learning to strengthen and grow our economy, support tourism, and adopt new technologies to ensure long-term sustainability.

### Delivery Program Activities

Objective 2.1: Recognised as a must-visit tourist destination					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
2.1a	Seek funding and investment opportunities for tourism asset development	2.1a(1)	Develop project management plan for the Old Mill project and associated documents	<ul style="list-style-type: none"> <li>Project development plan developed</li> <li>Revised costings received</li> <li>Funding sought</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> <li>Regional Services Gundagai</li> <li>Sustainable Development</li> </ul>
		2.1a(2)	Feasibility study into mountain bike trail and seek alternative solutions to CGRC rail trail.	<ul style="list-style-type: none"> <li>Feasibility study commissioned</li> <li>Funding sought</li> <li>Bike Trail created</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		2.1a(3)	Develop a concept and detailed project plan for the Wallendbeen Silo art Project to enable the release of a formal call for Expression of Interest	<ul style="list-style-type: none"> <li>Expression of Interest developed and issued</li> <li>Artist commissioned</li> <li>Artwork approved and work commenced</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> <li>Regional Services Cootamundra</li> </ul>
		2.1a(4)	Investigate the viability of upgrades to the Wallendbeen Station Masters precinct as outlined in the Wallendbeen Village Strategy	<ul style="list-style-type: none"> <li>Feasibility Study Commissioned</li> <li>Funding sourced to conduct feasibility Study</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		2.1a(5)	Rectify WW2 refueling site	<ul style="list-style-type: none"> <li>Develop a plan to rectify the AMPOL site that considers responsibility for future maintenance</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services Cootamundra</li> </ul>

No	Strategy	No	Delivery Program Activity	• Measure of Success	• Department Responsible
2.1b	Seek funding and investment opportunities to improve existing visitor amenities and experiences	2.1b(1)	Seek funding for Gundagai Goal redevelopment.	• Funding secured	• Business
		2.1b(2)	Playground and recreational ground maintained and upgraded where appropriate	• Consistent maintenance program for public toilets around the LGA • Playground and recreational grounds and equipment maintained to a safe standard	• Regional Services
		2.1b(3)	Upgrades to the Dog on the Tucker box precinct at Annie Pyers Drive	• Potable Water Supply provided to the precinct • Investigate feasibility of the provision of sewer with commercial operators at the precinct	• Operations
2.1c	Growth and expansion of the region's events calendar and tourism products with a focus on agritourism opportunities	2.1c(1)	Work with Cootamundra and Gundagai businesses and tourism groups to help support and grow new events	• Full events schedule across the region including Coota Beach Volleyball, Festival of Lights, Fields of Gold Festival • New events scheduled	• Business
		2.1c(2)	Enhance Bradman's Birthplace with Interactive, Immersive Experiences to ensure Bradman's cottage remains a vibrant and engaging attraction	• Funding secured and plan completed for the development of interactive installations and inclusive digital experiences with the inclusion of 3D VR cinematic and sensory experiences	• Business
		2.1c(3)	Establish a Heritage Walk in Cootamundra	• Heritage walks identified and established with dedicated App and way finding signs in place	• Business
2.1d	Increased marketing of the Cootamundra and Gundagai tourism brands	2.1d(1)	Update Economic Development Strategy and tourism marketing plans	• Combined region tourism and marketing and engagement plans in place • Combined economic development and tourism marketing activities undertaken across the region	• Business
		2.1d(2)	Seek funding to continue delivering on the Tourism Communications Plan	• Funding sourced and secured • Activities delivered as per Tourism Communications Plan	• Business
		2.1d(3)	Develop and implement a Strategic Destination Marketing Plan	• Design and execute a comprehensive marketing strategy to promote our LGA as a must-visit destination	• Business



No	Strategy	No	Delivery Program Activity	Measure of Success	Responsible Department
2.1e	Actively promote and develop the region's visitor accommodation, products, and recreational infrastructure	2.1e(1)	Develop Masterplan for Old Cootamundra District Hospital	<ul style="list-style-type: none"> <li>• Make use of an application to Crown Lands to enable the necessary building reports and surveys be undertaken to inform a Master plan</li> <li>• Master plan developed and site's future identified Master plan developed to improve equity of access, expand tourist site areas and enhance the recreation facilities and amenities</li> </ul>	<ul style="list-style-type: none"> <li>• Regional Services</li> <li>• Business</li> </ul>
		2.1e(2)	Develop Masterplan for Wallendbeen Rail Station	<ul style="list-style-type: none"> <li>• Master plan developed and repurposing opportunity into café/visitor centre realised</li> </ul>	<ul style="list-style-type: none"> <li>• Business</li> </ul>
		2.1e(3)	Investigate option for relocation of the Visitor Information Centre in Cootamundra and ensure the Gundagai VIC is used to its maximum potential	<ul style="list-style-type: none"> <li>• Feasibility study to relocate completed</li> <li>• Gundagai VIC well utilised</li> </ul>	<ul style="list-style-type: none"> <li>• Business</li> </ul>
2.1f	Conduct feasibility study and investigate funding sources for public toilets in Nangus.	2.1f(1)	investigate Funding sources and conduct feasibility study to build public toilets in Nangus	<ul style="list-style-type: none"> <li>• Secure Funding to undertake feasibility study</li> <li>• Feasibility study completed</li> </ul>	<ul style="list-style-type: none"> <li>• Regional Services</li> <li>• Gundagai</li> </ul>

Objective 2.2: A thriving region that attracts people to live, work and visit					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
2.2a	Support and facilitate economic development and employment opportunities	2.2a(1)	Livability information available on Council website	<ul style="list-style-type: none"> <li>• Webpage hits and downloads</li> </ul>	<ul style="list-style-type: none"> <li>• Business</li> </ul>
		2.2a(2)	Continue working with Country Change and continue supporting local businesses to build stronger relationships with and facilitate opportunities for growth	<ul style="list-style-type: none"> <li>• Business satisfaction with Council</li> <li>• Increased employment and business opportunities</li> <li>• Increased engagement with key business groups</li> </ul>	<ul style="list-style-type: none"> <li>• Business</li> </ul>
		2.2a(3)	Establish monthly communication to industry outlining opportunities and economic activity of the region	<ul style="list-style-type: none"> <li>• Increased industry engagement</li> </ul>	<ul style="list-style-type: none"> <li>• Business</li> </ul>
2.2b	Attract new business and employment opportunities to the region, supporting their establishment and retention	2.2b(1)	Promote Local Buying and Trading, encouraging residents to shop, trade and support businesses within the region to keep money circulating locally and strengthen the LGA's economy	<ul style="list-style-type: none"> <li>• Local Economy strengthened</li> <li>• Local businesses promoted</li> </ul>	<ul style="list-style-type: none"> <li>• Business</li> </ul>
		2.2b(2)	Actively market the region targeting current and new residents	<ul style="list-style-type: none"> <li>• Population growth</li> <li>• New businesses</li> </ul>	<ul style="list-style-type: none"> <li>• Business</li> </ul>
		2.2b(3)	Support Local Enterprises and Organisations to foster local business success and provide targeted support for startup, development, and expansion of local business.	<ul style="list-style-type: none"> <li>• Population growth</li> <li>• New businesses thriving</li> </ul>	<ul style="list-style-type: none"> <li>• Business</li> </ul>
		2.2b(4)	Collaborate with producers to jointly fund a Local Government Area wide premier food/agritourism products marketing campaign	<ul style="list-style-type: none"> <li>• Tourism Action Committee engagement</li> <li>• Established working group of local producers to develop food/agritourism campaign</li> <li>• Improved promotion of existing community run farmers markets</li> <li>• Increased visitor numbers and producers</li> </ul>	<ul style="list-style-type: none"> <li>• Business</li> </ul>

2.2c	Review and update Council's Tourism and Economic Development Strategy	2.2c(1)	Tourism and Economic Development review and update Economic Development Strategy	<ul style="list-style-type: none"> <li>Strategies implemented and reports developed</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
2.2d	Deliver Youth Strategy actions and promote existing Youth Council Resources including establishing Youth Hub	2.2d(1)	Support Youth Council activities in both towns and assist in promotion and advocacy for Youth Council	<ul style="list-style-type: none"> <li>Youth activities promoted and supported by the community</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		2.2d(2)	Work in conjunction with TAFE, Schools and employment training and support services to establish a jobs expo	<ul style="list-style-type: none"> <li>Jobs Expo coordinated and delivered</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		2.2d(3)	Review and update Councils Youth Strategy	<ul style="list-style-type: none"> <li>Youth Strategy completed</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
2.2e	Work with businesses, planners and governments to facilitate key infrastructure projects to support economic growth	2.2e(1)	Aerodrome redevelopment and investigate possible subdivisions	<ul style="list-style-type: none"> <li>Further development of hanger sites</li> <li>Increased usage of the facility</li> <li>Introduction of long-term parking</li> </ul>	<ul style="list-style-type: none"> <li>Engineering</li> </ul>
		2.2e(2)	Council Depot Redevelopment	<ul style="list-style-type: none"> <li>Feasibility study completed and recommendations made</li> <li>Streamlined depot operations</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services</li> </ul>
		2.2e(3)	Ensure procurement policies encourage local businesses to be competitive market suppliers	<ul style="list-style-type: none"> <li>Local business satisfaction</li> </ul>	<ul style="list-style-type: none"> <li>Finance</li> </ul>
2.2f	Facilitation of business grants	2.2f(1)	Continue to assist community groups and event organisers to apply for government funding grants and opportunities	<ul style="list-style-type: none"> <li>Increased number of community-based events</li> <li>Increased community participation in events</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
2.2g	Improving Council's focus on the Arts by providing accessible, functional and multi-purpose facilities and spaces suitable for cultural, recreational, learning and information services and activities	2.2g(1)	Work in partnership with other government agencies and the community to plan arts and cultural facilities and activities	<ul style="list-style-type: none"> <li>Partnership established</li> <li>Plans are implemented and outcomes realised</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		2.2g(2)	Develop maintenance schedule for key sites, and any new sites that activate	<ul style="list-style-type: none"> <li>All Council facilities upgraded for accessibility</li> <li>Council facilities maintenance schedule established, and work undertaken</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services</li> </ul>

Objective 2.3: A region that can accommodate and support strategic growth					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
2.3a	Pursue affordable housing opportunities in the region	2.3a(1)	Investigate and report on housing shortage issues in the region and identify strategies to mitigate	<ul style="list-style-type: none"> <li>Report on the housing issues in the region and strategies identified to mitigate issues</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development</li> </ul>
		2.3a(2)	Develop planning policies to facilitate range of housing options	<ul style="list-style-type: none"> <li>Policies in place</li> </ul>	<ul style="list-style-type: none"> <li>Development, Building and Compliance</li> </ul>
2.3b	Provide appropriate land development to meet market demand	2.3b(1)	Implement Development Control Plans to ensure compliance with appropriate legislation and to achieve best planning and development outcomes	<ul style="list-style-type: none"> <li>Increase in number and value of development approvals</li> <li>Increase in community satisfaction</li> <li>Land use is optimised to meet social, environmental and economic needs of the region</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development</li> </ul>
		2.3b(2)	Access and determine planning and development applications to foster community growth	<ul style="list-style-type: none"> <li>Development applications determined</li> <li>Estimated value of development</li> <li>Processing time</li> <li>Applications lodges</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development</li> </ul>
2.3c	Implement actions from the Local Environmental Plan and Development Control Plan such as providing approval for subdivisions and boundary realignments below the minimum lot sizes and allowing for rural zones to be considered 'open' and implementing a zero minimum lot size for the R3-Medium Density Residential Zone	2.3c(1)	Finalise a new, comprehensive Local Environmental Plan for the Cootamundra-Gundagai local government area	<ul style="list-style-type: none"> <li>Actions implemented as identified from the Land Use Strategies and Studies</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development,</li> </ul>
2.3d	Explore economic potential associated with the Inland Rail development	2.3d(1)	Council will work collaboratively with key partners and agencies to actively pursue Inland Rail opportunities	<ul style="list-style-type: none"> <li>Progress update provided quarterly</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
2.3e	To Facilitate future growth, sustainability and stability for Cootamundra Township, investigate potable water supply improvements	2.3e (1)	Council will investigate potable water supply improvements for the Cootamundra Township	<ul style="list-style-type: none"> <li>Investigation commenced</li> <li>Works completed</li> </ul>	<ul style="list-style-type: none"> <li>Engineering Cootamundra</li> </ul>

# 3

## A PROTECTED AND ENHANCED ENVIRONMENT

We have attractive towns and villages that complement our unique natural environment, where heritage is preserved and enhanced whilst balancing the needs for regional development and growth.

### Delivery Program Activities

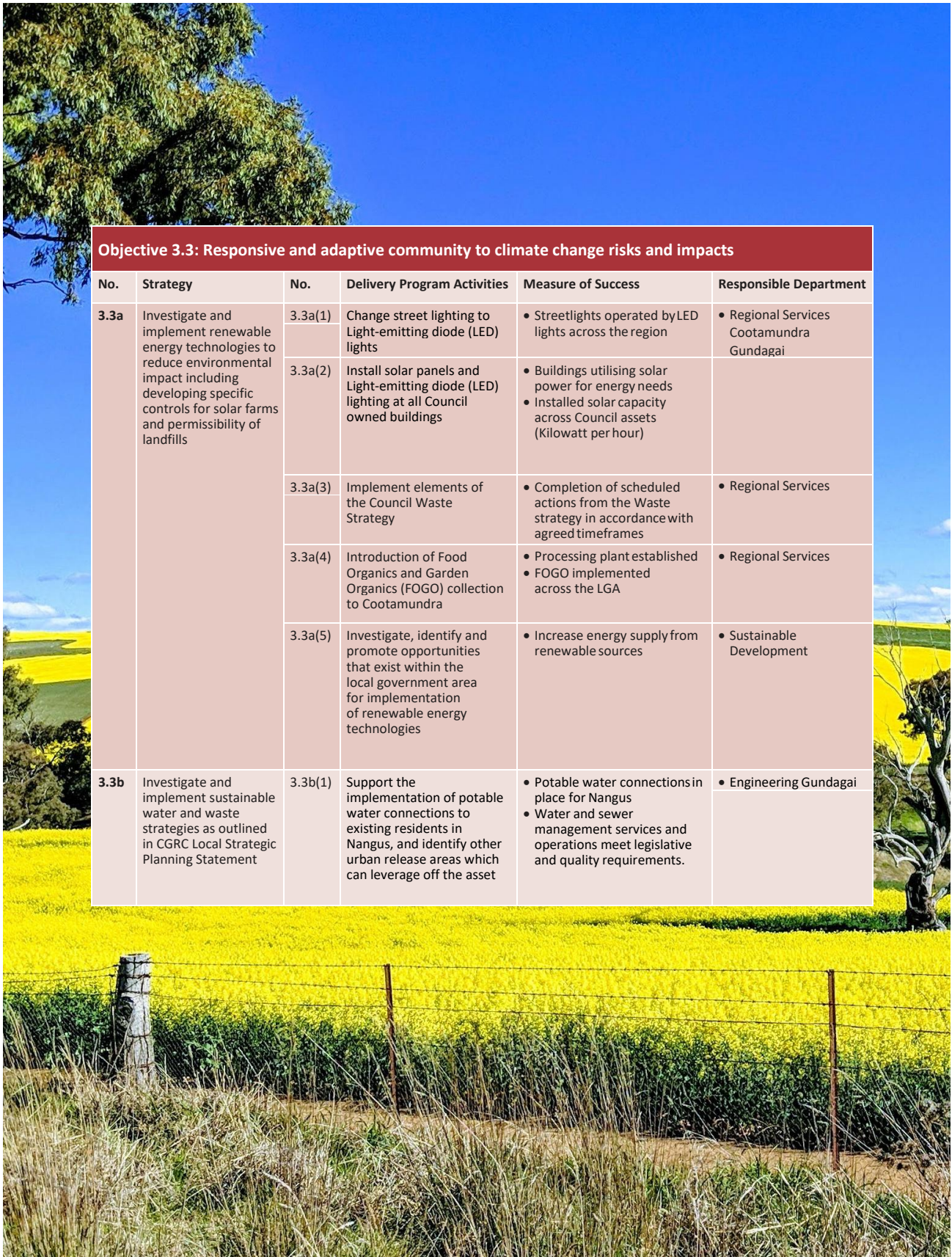
Objective 3.1: Our natural environment is valued and protected					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
3.1a	Implement land-use strategies as highlighted in the Local Environmental Plan and Development Control Plan which enhance and protect our natural environment	3.1a(1)	CGRC will ensure planning and operational processes consider the impacts to biosecurity and our natural environment	<ul style="list-style-type: none"> <li>Compliance with the Biosecurity Act</li> <li>Land use is optimised to meet the social, environment and economic needs of the region</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development</li> </ul>
		3.1a(2)	Assess and determine residential development applications in compliance with planning instruments including Council's Local Environment Plan	<ul style="list-style-type: none"> <li>Development assessment processes are streamlined to support regional development and growth</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development</li> </ul>
3.1b	Undertake active weed and pest management	3.1b(1)	Continued delivery of the noxious weeds Action Plan	<ul style="list-style-type: none"> <li>Weeds management program delivered in line with Action plan and community expectation</li> <li>Weed Control contracts awarded</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services</li> </ul>
3.1c	Ensuring new developments minimise impacts on water catchments, including downstream and groundwater sources	3.1c(1)	Plan, construct, maintain and manage the water infrastructure network	<ul style="list-style-type: none"> <li>Reduction in unplanned water interruptions</li> <li>Water supply quality compliance with Australian Drinking Water Standards</li> </ul>	<ul style="list-style-type: none"> <li>Engineering</li> </ul>
		3.1c(2)	Adhere to Local Environmental Plan and development strategies when considering developments and urban releases	<ul style="list-style-type: none"> <li>Land use is optimised to meet the social, environment and economic needs of the region.</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development</li> <li>Engineering</li> </ul>

No	Strategy	No	Delivery Program Activities	Measure of Success	Responsible Department
3.1d	Locate developments, including new urban release areas away from areas of known high biodiversity value, high bushfire, and flooding hazards, contaminated land, and designated waterways to reduce the community's exposure to natural hazards	3.1d(1)	Adhere to Land Use Strategies and Studies when considering developments and urban releases	<ul style="list-style-type: none"> <li>Land use is optimised to meet the social, environment and economic needs of the region.</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development</li> </ul>
		3.1d(2)	Maintain declared Asset Protection Zones (APZ) to protect the community	<ul style="list-style-type: none"> <li>Assets are protected</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development</li> </ul>

**Objective 3.2: We have attractive towns and villages**

No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
3.2a	Undertake place making and beautification activities at entrances to towns and villages	3.2a(1)	Seek funding to establish street trees and urban greening along Coolac Road	<ul style="list-style-type: none"> <li>Funding secured and plan developed</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services</li> </ul>
		3.2a(2)	Develop Place Activation Plans for villages to support Villages strategy and encourage activation of villages as opportunity arises	<ul style="list-style-type: none"> <li>Villages are activated more regularly</li> <li>Reduction in the number of requests for maintenance of residential, rural and open spaces received</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> <li>Sustainable Development</li> <li>Regional Services</li> </ul>
3.2b	Increase highway signage for Cootamundra and investigate additional signage opportunities for walks, public art, village facilities, cemeteries, river, nature-based experiences	3.2b(1)	Develop plan to standardised signage across region	<ul style="list-style-type: none"> <li>Signage plan developed and approved</li> <li>Funding secured</li> <li>Signage updates scheduled</li> <li>Signage installed</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> <li>Regional Services</li> <li>Sustainable Development</li> </ul>
3.2c	Regeneration of creeks and waterways including Muttama Creek, Morley's Creek and Gundagai waterways	3.2c(1)	Develop a Masterplan for the Muttama Creek	<ul style="list-style-type: none"> <li>Plan developed</li> <li>Funding sought</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services</li> <li>Cootamundra</li> </ul>
		3.2c(2)	Work in partnership with government agencies and the community in continuing to seek funding, plan activities and undertake works that improve the regeneration of Morley's Creek	<ul style="list-style-type: none"> <li>Partnerships Established</li> <li>Funding secured and Plan(s) developed</li> <li>Activities and Programs undertaken</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services</li> <li>Gundagai</li> </ul>
3.2d	Planning for rural, urban and industrial development is complementary to the region's natural environment and heritage	3.2d(1)	Implement actions and strategies from the Villages Strategy	<ul style="list-style-type: none"> <li>All village subdivisions to have minimum vegetation requirements</li> <li>Stormwater networks will be designed to incorporate water sensitive urban design principles</li> <li>Actions from LEP (once endorsed) implemented</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development</li> <li>Engineering</li> </ul>
		3.2d(2)	Create a street tree master plan for all villages and rural communities	<ul style="list-style-type: none"> <li>Street tree masterplan implemented across the LGA</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development</li> <li>Regional Services</li> </ul>

		3.2d(3)	Develop the Development Control Plan	<ul style="list-style-type: none"> <li>Environmental standards met</li> <li>Urban greening and regeneration of remnant flora and fauna</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development</li> </ul>
		3.2d(4)	Maintain and update strategic land use plans	<ul style="list-style-type: none"> <li>Number of planning proposals prepared and submitted to the Department of Planning &amp; Environment</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development</li> <li>Regional Services</li> </ul>
		3.2d(5)	Implement the recommendations from Flood Studies	<ul style="list-style-type: none"> <li>Flood study recommendation implemented</li> </ul>	<ul style="list-style-type: none"> <li>Engineering</li> </ul>
		3.2d(6)	Ensure Village facilities are maintained and upgraded accordingly	<ul style="list-style-type: none"> <li>Villages facilities maintained</li> <li>Community satisfaction</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services</li> </ul>
		3.2d(7)	Undertake flood warning system review for Cootamundra	<ul style="list-style-type: none"> <li>System review completed</li> <li>Recommendations implemented</li> </ul>	<ul style="list-style-type: none"> <li>Engineering Cootamundra</li> </ul>
		3.2d(8)	Undertake a feasibility study for the Cootamundra Turf Club detention basin and McGowen Street Levee	<ul style="list-style-type: none"> <li>Feasibility study completed</li> </ul>	<ul style="list-style-type: none"> <li>Engineering Cootamundra</li> </ul>
		3.2d(9)	Conduct Flood Study for the Villages of Nangus, Coolac, Tumblong and Darbalara	<ul style="list-style-type: none"> <li>Flood Study for Villages complete</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development</li> </ul>
3.2e	Ensuring the protection of high environmental value assets throughout plans	3.2e(1)	Develop and operate development control systems which support the protection of agricultural land	<ul style="list-style-type: none"> <li>Development controls in place</li> <li>Increase in size of local economy of agricultural sector</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development</li> </ul>
3.2f	Ensure cemeteries across the LGA are upgraded and well maintained	3.2f(1)	Install toilet facilities in North and South Gundagai Cemeteries	<ul style="list-style-type: none"> <li>Toilets built and utilised by the community</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services Gundagai</li> </ul>
		3.2f(2)	Upgrade irrigation from domestic to commercial in the North Gundagai Lawn Cemetery	<ul style="list-style-type: none"> <li>Irrigations upgraded</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services Gundagai</li> </ul>
		3.2f(3)	Investigate ecologically friendly and space saving internment options for ashes in cemeteries across the LGA.	<ul style="list-style-type: none"> <li>Investigation completed</li> <li>New space saving internment options utilised</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services Cootamundra Gundagai</li> </ul>
		3.2f(4)	Apply for funding to manage, maintain and monitor the box-gum woodlands remnant areas in Cemeteries at Wallendbeen and Stockinbingal	<ul style="list-style-type: none"> <li>Conservations areas thriving</li> <li>Native vegetations flourishing</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services Cootamundra</li> </ul>
		3.2f(5)	Develop Masterplan for Cootamundra Cemetery	<ul style="list-style-type: none"> <li>Masterplan Developed</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services Cootamundra</li> </ul>



Objective 3.3: Responsive and adaptive community to climate change risks and impacts					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
3.3a	Investigate and implement renewable energy technologies to reduce environmental impact including developing specific controls for solar farms and permissibility of landfills	3.3a(1)	Change street lighting to Light-emitting diode (LED) lights	<ul style="list-style-type: none"> <li>Streetlights operated by LED lights across the region</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services Cootamundra Gundagai</li> </ul>
		3.3a(2)	Install solar panels and Light-emitting diode (LED) lighting at all Council owned buildings	<ul style="list-style-type: none"> <li>Buildings utilising solar power for energy needs</li> <li>Installed solar capacity across Council assets (Kilowatt per hour)</li> </ul>	
		3.3a(3)	Implement elements of the Council Waste Strategy	<ul style="list-style-type: none"> <li>Completion of scheduled actions from the Waste strategy in accordance with agreed timeframes</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services</li> </ul>
		3.3a(4)	Introduction of Food Organics and Garden Organics (FOGO) collection to Cootamundra	<ul style="list-style-type: none"> <li>Processing plant established</li> <li>FOGO implemented across the LGA</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services</li> </ul>
		3.3a(5)	Investigate, identify and promote opportunities that exist within the local government area for implementation of renewable energy technologies	<ul style="list-style-type: none"> <li>Increase energy supply from renewable sources</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development</li> </ul>
3.3b	Investigate and implement sustainable water and waste strategies as outlined in CGRC Local Strategic Planning Statement	3.3b(1)	Support the implementation of potable water connections to existing residents in Nangus, and identify other urban release areas which can leverage off the asset	<ul style="list-style-type: none"> <li>Potable water connections in place for Nangus</li> <li>Water and sewer management services and operations meet legislative and quality requirements.</li> </ul>	<ul style="list-style-type: none"> <li>Engineering Gundagai</li> </ul>

Objective 3.4: Greater efficiency in the use of resources					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
3.4a	Improve waste minimisation and recycling practices in homes workplaces, development sites and public places	3.4a(1)	Prepare business case for operations of transfer stations for Stockinbingal and Wallendbeen	<ul style="list-style-type: none"> <li>Community awareness, understanding and satisfaction with the Closure of Wallendbeen and Stockinbingal landfills and alternative arrangements</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services</li> </ul>
		3.4a(2)	Undertake promotional campaign to increase community sustainability awareness	<ul style="list-style-type: none"> <li>Increase % of materials diverted from landfill</li> <li>Reduced recycling contamination</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services</li> </ul>
3.4b	Encourage energy and resource efficiency initiatives such as native and water wise gardens to increase drought tolerance	3.4b(1)	Prepare an Integrated Water Cycle Management Plan	<ul style="list-style-type: none"> <li>Funding for Integrated Water Cycle Management</li> <li>Plan prepared and implemented</li> </ul>	<ul style="list-style-type: none"> <li>Engineering</li> </ul>
3.4c	Revise asset management strategy	3.4c(1)	Watermain Replacement and Reservoir Disinfection Projects	<ul style="list-style-type: none"> <li>Projects delivered</li> <li>Council assets upgraded</li> </ul>	<ul style="list-style-type: none"> <li>Engineering</li> </ul>
		3.4c(2)	Funding sourced for accessibility upgrades to Council buildings	<ul style="list-style-type: none"> <li>Funding secured</li> <li>Council buildings upgraded to meet accessibility requirements</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services</li> </ul>
		3.4c(3)	Electrical control systems upgrade	<ul style="list-style-type: none"> <li>Systems upgraded and operational</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services</li> </ul>
		3.4c(4)	Pipe replacement program	<ul style="list-style-type: none"> <li>Pipes with history of breaks upgraded</li> </ul>	<ul style="list-style-type: none"> <li>Engineering</li> </ul>
3.4d	Continue to communicate strategies and activities relating to sustainability	3.4d(1)	Provide programs, information and services to our community to increase awareness of, and participation in, environmentally sustainable activities	<ul style="list-style-type: none"> <li>Reduction in power consumption</li> <li>Reduction in use of potable water</li> <li>Reduction of volume of waste going to landfill</li> <li>Increase in local participation rates</li> <li>Increase in community satisfaction</li> </ul>	<ul style="list-style-type: none"> <li>Engineering</li> <li>Regional Services</li> <li>Sustainable Development</li> </ul>

# 4

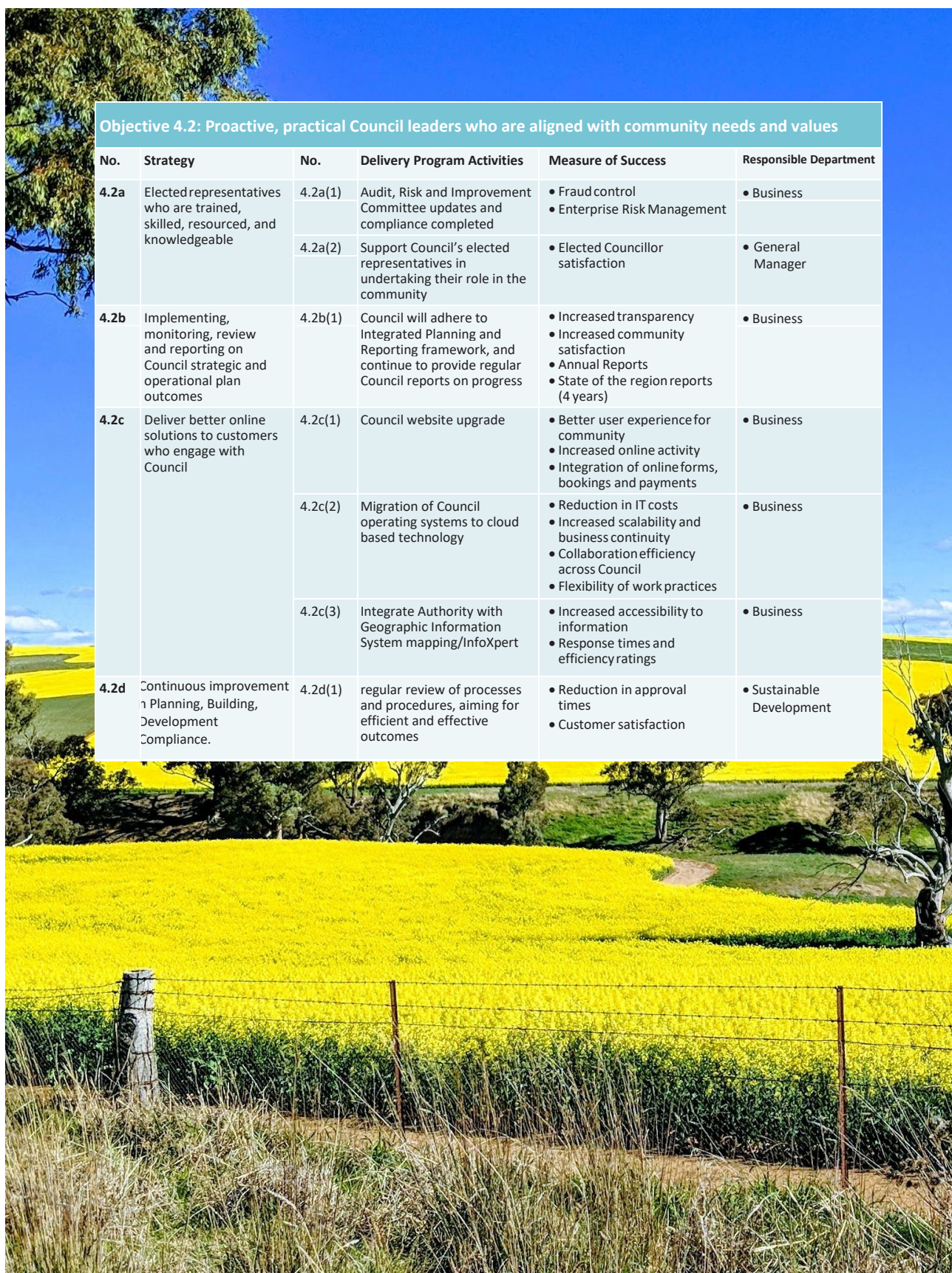
## COLLABORATIVE AND PROGRESSIVE LEADERSHIP

We have a transparent and accountable local Council with an actively engaged community and effective partnerships that fosters trust, facilitates innovation and uses resources wisely to meet community needs.

### Delivery Program Activities

Objective 4.1: A clear strategic direction that is delivered upon					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
4.1a	Continuous improvement in services delivery based on accountability, transparency and good governance	4.1a(1)	Invest in programs and activities which encourage and develop the capacity of current and future community leaders	<ul style="list-style-type: none"> <li>Increase in programs and activity participation rates</li> </ul>	<ul style="list-style-type: none"> <li>Interim General Manager</li> </ul>
		4.1a(2)	Manage projects with latest project management practices to ensure delivery of projects which meet the changing needs of our community on time, within budget and to an acceptable standard	<ul style="list-style-type: none"> <li>Number of projects delivered on time, on budget</li> </ul>	<ul style="list-style-type: none"> <li>All Departments</li> </ul>
		4.1a(3)	Adopt and maintain information technology and communication services and infrastructure that assists the efficient and effective undertaking of Council's operations, increases productivity and adequately supports the organisation and our community's needs	<ul style="list-style-type: none"> <li>Increase in customer and staff satisfaction</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		4.1a(4)	Develop and implement service review schedule and determine the number of reviews to conduct per Council term	<ul style="list-style-type: none"> <li>Conduct Council service review schedule confirmed</li> <li>Service reviews conducted as per the schedule</li> <li>Quarterly progress reports</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
4.1b	Provide the community with responsive customer service	4.1b(1)	Provide quality customer service during all "front line" interactions between Council and the community and in all other interactions	<ul style="list-style-type: none"> <li>Average speed/time of response</li> <li>Increased community satisfaction</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		4.1b(2)	Council will track the progress towards achievement against measurable	<ul style="list-style-type: none"> <li>Plans are implemented and outcomes realised</li> <li>Monitoring and reporting undertaken</li> <li>Community is informed</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>

No	Strategy	No	Delivery Program Activities	Measure of Success	Responsible Department
4.1c	Maintain a high-quality workforce that is committed to delivering on the community's and Council's vision and goals	4.1c(1)	Implement the Workforce Management Plan to support all staff in the delivery of community expectations	<ul style="list-style-type: none"> <li>• Workforce Management Plan implemented, and outcomes realised</li> </ul>	<ul style="list-style-type: none"> <li>• General Manager</li> </ul>
		4.1c(2)	Promote local employment and training opportunities within the Council organisation	<ul style="list-style-type: none"> <li>• Increase in job vacancy applications received from community members</li> <li>• Increase in training opportunities offered</li> <li>• Increase in staff training participation rates</li> </ul>	<ul style="list-style-type: none"> <li>• General Manager</li> </ul>
		4.1c(3)	Provide a safe and healthy environment for staff and contractors through compliance with all Work, Health and Safety legislative requirements and minimising risk	<ul style="list-style-type: none"> <li>• Reduction in number and severity of workplace injury and incidents</li> <li>• Reduction in number and volume of Worker's Compensation claims</li> <li>• Reduction in cost of Worker's Compensation Insurance premiums</li> <li>• Achievement of initiatives outlined in Equal Employment Opportunity (EEO) Management Plan</li> </ul>	<ul style="list-style-type: none"> <li>• All Departments</li> </ul>
		4.1c(4)	Develop and implement a Staff Wellbeing Program	<ul style="list-style-type: none"> <li>• Staff Wellbeing Program implemented, and outcomes realised</li> <li>• Increase in staff satisfaction</li> </ul>	<ul style="list-style-type: none"> <li>• General Manager</li> </ul>
4.1d	Strengthen strategic partnerships with the community, business and all levels of government	4.1d(1)	Successfully establish, manage and maintain strong relationships with all levels of government	<ul style="list-style-type: none"> <li>• Council is able to access Government Ministers and senior officials at request. Quarterly updates on access provided</li> </ul>	<ul style="list-style-type: none"> <li>• General Manager</li> </ul>
		4.1d(2)	Successfully establish, manage and maintain strong relationships with local businesses, business and community groups	<ul style="list-style-type: none"> <li>• Relationships established</li> <li>• Scheduled communications and ongoing engagement</li> </ul>	<ul style="list-style-type: none"> <li>• General Manager</li> </ul>
		4.1d(3)	Participation in Local Government NSW events as the representative body of Cootamundra Gundagai in order to improve the standing of Local Government in NSW	<ul style="list-style-type: none"> <li>• Participation in Local Government NSW events and activities</li> </ul>	<ul style="list-style-type: none"> <li>• General Manager</li> </ul>
4.1e	Ensure long-term financial sustainability through short, medium and long-term financial planning	4.1e(1)	Conduct Long Term Financial Plan review and update	<ul style="list-style-type: none"> <li>• Long Term Financial Plan review completed</li> <li>• Financial performance reports submitted to Council</li> </ul>	<ul style="list-style-type: none"> <li>• Finance</li> </ul>



Objective 4.2: Proactive, practical Council leaders who are aligned with community needs and values					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
4.2a	Elected representatives who are trained, skilled, resourced, and knowledgeable	4.2a(1)	Audit, Risk and Improvement Committee updates and compliance completed	<ul style="list-style-type: none"> <li>Fraud control</li> <li>Enterprise Risk Management</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		4.2a(2)	Support Council's elected representatives in undertaking their role in the community	<ul style="list-style-type: none"> <li>Elected Councillor satisfaction</li> </ul>	<ul style="list-style-type: none"> <li>General Manager</li> </ul>
4.2b	Implementing, monitoring, review and reporting on Council strategic and operational plan outcomes	4.2b(1)	Council will adhere to Integrated Planning and Reporting framework, and continue to provide regular Council reports on progress	<ul style="list-style-type: none"> <li>Increased transparency</li> <li>Increased community satisfaction</li> <li>Annual Reports</li> <li>State of the region reports (4 years)</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
4.2c	Deliver better online solutions to customers who engage with Council	4.2c(1)	Council website upgrade	<ul style="list-style-type: none"> <li>Better user experience for community</li> <li>Increased online activity</li> <li>Integration of online forms, bookings and payments</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		4.2c(2)	Migration of Council operating systems to cloud based technology	<ul style="list-style-type: none"> <li>Reduction in IT costs</li> <li>Increased scalability and business continuity</li> <li>Collaboration efficiency across Council</li> <li>Flexibility of work practices</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		4.2c(3)	Integrate Authority with Geographic Information System mapping/InfoXpert	<ul style="list-style-type: none"> <li>Increased accessibility to information</li> <li>Response times and efficiency ratings</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
4.2d	Continuous improvement Planning, Building, Development Compliance.	4.2d(1)	regular review of processes and procedures, aiming for efficient and effective outcomes	<ul style="list-style-type: none"> <li>Reduction in approval times</li> <li>Customer satisfaction</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development</li> </ul>

**Objective 4.3: Actively engaged and supportive community**

No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
4.3a	Engaging and partnering with the community in the delivery of CSP objectives	4.3a(1)	Actively promote and encourage community participation in making decisions that affect our community	<ul style="list-style-type: none"> <li>Number of engagement activities</li> </ul>	<ul style="list-style-type: none"> <li>General Manager</li> <li>Business</li> </ul>
		4.3a(2)	Council will regularly and continuously seek community feedback on and support for the delivery of the Community Strategic Plan	<ul style="list-style-type: none"> <li>Number of Community Strategic Plan activities delivered</li> <li>Community satisfaction</li> </ul>	<ul style="list-style-type: none"> <li>General Manager</li> <li>Business</li> </ul>
4.3b	Promoting and celebrating achievements of Council and the community	4.3b(1)	Develop marketing campaigns for major Council projects to highlight project benefits and outcomes for the community	<ul style="list-style-type: none"> <li>Marketing plans in place and implemented</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		4.3b(2)	Share community achievements on Council communications platform as appropriate	<ul style="list-style-type: none"> <li>Engagement with Council communications</li> <li>Community satisfaction and sense of pride</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
4.3c	Facilitate more face-to-face community engagement/pop-up activities	4.3c(1)	As the opportunity arises, Council will seek to facilitate face-to-face engagement activities for each of its engagement exercises	<ul style="list-style-type: none"> <li>Number of face-to-face engagement activities implemented</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>

No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
4.3d	Develop and implement a Communications Plan for Council	4.3d(1)	Update communications strategy for CGRC that will guide the Councils communication with the community and other key stakeholders	<ul style="list-style-type: none"> <li>Communications plan in place</li> <li>Community communications proactive and responsive</li> <li>Activities implemented</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
4.3e	Facilitate community consultation	4.3e(1)	Ensure community consultation activities are designed to adhere to community engagement best practice.	<ul style="list-style-type: none"> <li>Number of engagement activities</li> <li>Community satisfaction</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
4.3f	Active and robust Section 355 Working Committees	4.3f(1)	Continue to support Section 355 Committees and encourage the development of Services and facilities in our communities	<ul style="list-style-type: none"> <li>Section 355 Committee engagement and delivery</li> <li>Monitor and review Section 355 Committee sustainability and longevity</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
4.3g	Greater engagement with Village communities	4.3g(1)	Continue to engage with Village communities to ensure their needs are taken into consideration.	<ul style="list-style-type: none"> <li>Regular Communication realised with the village communities</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>

Objective 4.4: Recognised as a premier local government Council that represents and advocates for community needs					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
4.4a	Maintaining a strong and robust financial position that supports the delivery of services and strategies ensuring long-term financial stability	4.4a(1)	Manage Councils income and expenditure in line with Treasury guidelines	<ul style="list-style-type: none"> <li>Rates and annual charges levied in accordance with statutory limits and requirements target</li> <li>Number of invoices processed by Council Finance</li> </ul>	<ul style="list-style-type: none"> <li>Finance</li> </ul>
		4.4a(2)	Council will ensure statutory compliance is achieved and demonstrate good governance practices	<ul style="list-style-type: none"> <li>Effective risk management and mitigation</li> <li>Council effectiveness in delivering Community Strategic Plan activities</li> <li>Staff turnover and talent attraction</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		4.4a(3)	Guide and control Council's financial position and performance	<ul style="list-style-type: none"> <li>Operating performance ratio</li> <li>Contained operating expenditure within operating income</li> </ul>	<ul style="list-style-type: none"> <li>Finance</li> </ul>
		4.4a(4)	Develop Asset Management plans which deliver Long Term financial sustainability and asset renewal	<ul style="list-style-type: none"> <li>Asset management plans developed and outcomes realised</li> <li>Renew sub-standard assets to agreed service levels</li> </ul>	<ul style="list-style-type: none"> <li>All Departments</li> </ul>
4.4b	By meeting all legislative requirements and operating within good governance practices and frameworks	4.4b(1)	Implement Council's Governance and Risk Management Framework and Action Plan	<ul style="list-style-type: none"> <li>Facilitate review of council's organisational risk register</li> <li>Review and implement insurance renewal</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		4.4b(2)	Implementation of Council's Corporate Business Continuity Plan including coordination of the IT Disaster Recovery Plan and Divisional Sub Plans	<ul style="list-style-type: none"> <li>Annual test and review of business Continuity Plan</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		4.4b(3)	Delivery of the Integrated Planning and Reporting framework	<ul style="list-style-type: none"> <li>Council recognised as 'best practice' Council</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		4.4b(4)	Create plan to relocate historic records and update retention schedule	<ul style="list-style-type: none"> <li>Relocation Plan created</li> <li>Retention schedule updated</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
		4.4b(5)	Implement Enterprise Risk Management module in Pulse	<ul style="list-style-type: none"> <li>ERM module implemented</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>

No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
4.4c	Information is communicated with the community consistently, reliably, timely and in a manner that best suits diverse needs	4.4c(1)	Current, informative and easy access to Council information is made available to the community using a range of communication methods, including traditional media and digital channels, Council's website, Community News newsletter and social media	<ul style="list-style-type: none"> <li>• Increase in engagement with Council</li> <li>• Increased community satisfaction</li> </ul>	<ul style="list-style-type: none"> <li>• Business</li> </ul>
4.4d	Planning and decision making is holistic and integrated and has due regard to the long-term and cumulative impacts	4.4d(1)	Implementation of the Cootamundra-Gundagai Regional Council's suite of plans, including the Community Strategic Plan, Delivery Program, Operational Plan and resourcing plans	<ul style="list-style-type: none"> <li>• Increased community satisfaction</li> <li>• Plans are implemented and outcomes realised</li> </ul>	<ul style="list-style-type: none"> <li>• Business</li> </ul>
		4.4d(2)	Council's corporate plans are informed by community expectations and are reviewed and updated on a regular basis to meet the changing needs of our community members	<ul style="list-style-type: none"> <li>• Plans reviewed and updated as required</li> </ul>	<ul style="list-style-type: none"> <li>• Business</li> </ul>
4.4e	Advocate to NSW Government for the provision of incentives to attract health specialists and essential support services for our community	4.4e(1)	Council will actively pursue opportunities to work with NSW Government to attract health and support workers and services to the region	<ul style="list-style-type: none"> <li>• Engagement with NSW Govt</li> <li>• Meetings with local Member</li> </ul>	<ul style="list-style-type: none"> <li>• Business</li> </ul>
4.4f	Implement and deliver Council's Disability Inclusion Action Plan	4.4f(1)	Update disability inclusion action plan and implement	<ul style="list-style-type: none"> <li>• Disability Inclusion Access Plan developed, and outcomes realised</li> </ul>	<ul style="list-style-type: none"> <li>• Business</li> </ul>
4.4g	Establish innovative leadership practices	4.4g(1)	Council will actively seek opportunities to innovate its operations and build a stronger innovation culture within the organisation and the broader community	<ul style="list-style-type: none"> <li>• Engagement with Council</li> <li>• Staff and community satisfaction</li> </ul>	<ul style="list-style-type: none"> <li>• Interim General Manager</li> </ul>
4.4h	Advocate for greater connectivity to counteract black spots and investigate funding opportunities through Better Connectivity Plan for Regional and Rural Australia (infrastructure NSW) to improve mobile and broadband connectivity in the Villages of Coolac, Muttama, Adjungbilly, Nangus, Stockinbingal and Wallendbeen	4.4h(1)	Continue to Advocate for greater connectivity in the region and actively pursue funding opportunities to improve mobile and broadband connectivity for the continued development of efficient telecommunications technology for business, landowners, education and health needs.	<ul style="list-style-type: none"> <li>• Increased community connectivity</li> <li>• Increased community satisfaction</li> <li>• Increased business opportunities</li> </ul>	<ul style="list-style-type: none"> <li>• Business</li> </ul>

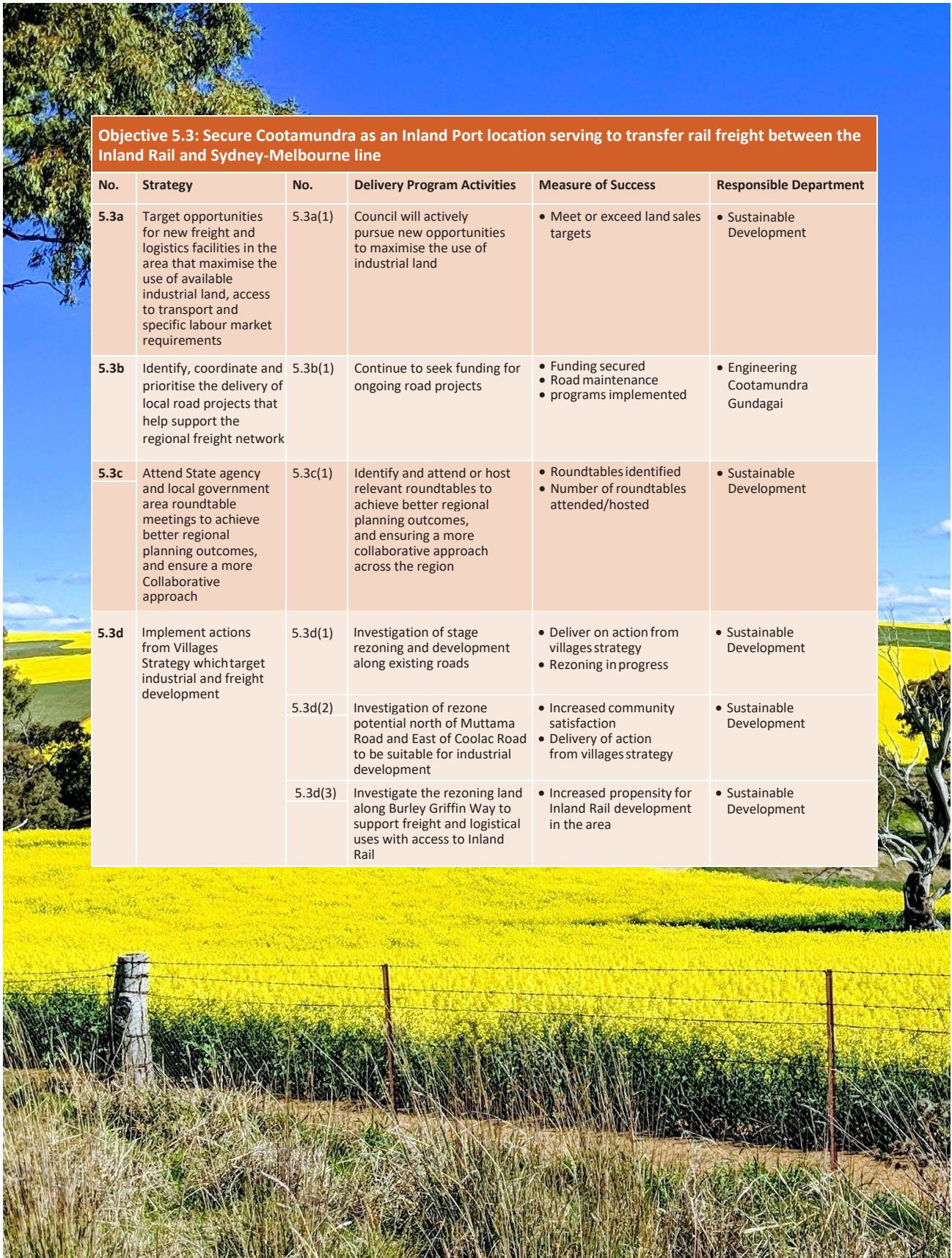
# 5 INTEGRATED AND ACCESSIBLE REGION

We have transport networks and services that are well connected and convenient and not only connect our villages and towns, but also connect us to other regions, capital cities and states, and our community has access to services and facilities that make the region 'liveable'.

## Delivery Program Activities

Objective 5.1: Known for our good road network					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
5.1a	Revising the asset management plan	5.1a(1)	Align Council's Assets and Civil Works Departments, works programs	<ul style="list-style-type: none"> <li>Consolidated asset maintenance schedule in place</li> <li>Assets upgraded based on condition and priority rating</li> </ul>	<ul style="list-style-type: none"> <li>Engineering</li> </ul>
5.1b	Prioritising access road maintenance and future development to provide safe and efficient road and pathway network	5.1b(1)	Deliver road safety awareness projects targeted at problems identified through crash data, police information, council staff, community groups, businesses, schools and wider community	<ul style="list-style-type: none"> <li>High levels of engagement between Council's Road Safety Officer and key stakeholders</li> <li>Delivery of local road safety projects</li> </ul>	<ul style="list-style-type: none"> <li>Engineering</li> </ul>
		5.1b(2)	Deliver annual resealing program	<ul style="list-style-type: none"> <li>Resealing program delivered and reported</li> </ul>	<ul style="list-style-type: none"> <li>Engineering</li> </ul>
		5.1b(3)	Ensure consistent maintenance and upgrades to road network in villages	<ul style="list-style-type: none"> <li>Roads maintained</li> </ul>	<ul style="list-style-type: none"> <li>Engineering</li> </ul>
		5.1b(4)	Deliver annual heavy patching program	<ul style="list-style-type: none"> <li>Heavy patching program delivered and reported</li> </ul>	<ul style="list-style-type: none"> <li>Engineering Cootamundra</li> </ul>
		5.1b(5)	Town Drainage system modeling and review to identify suitability of current infrastructure needs and assist with managing nuisance minor flood events	<ul style="list-style-type: none"> <li>Drainage system data collected</li> <li>Modeling complete</li> <li>Recommendations implemented</li> </ul>	<ul style="list-style-type: none"> <li>Engineering Cootamundra</li> </ul>
5.1c	Considering alternate /additional road maintenance partners	5.1c(1)	Council will review road maintenance contracts and consider opportunities to tender major works to ensure road maintenance is delivered efficiently	<ul style="list-style-type: none"> <li>Community satisfaction with roads</li> <li>Roads constructed and upgraded to appropriate Australian Standards</li> </ul>	<ul style="list-style-type: none"> <li>Engineering</li> </ul>
5.1d	Improve passenger and freight transport connections in the region	5.1d(1)	Council will perform an advocacy role and liaise with government departments and private transport operators on a needs basis with updates to be provided on a yearly	<ul style="list-style-type: none"> <li>Improved passenger and freight transport connections within the region</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development</li> <li>Engineering Cootamundra Gundagai</li> </ul>
		5.1d(2)	Identify freight routes for heavier vehicles	<ul style="list-style-type: none"> <li>Freight routes identified and implemented</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development</li> <li>Engineering</li> </ul>

Objective 5.2: Easily accessible from major cities and other regional towns					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
5.2a	Feasibility study/ masterplan for development of Cootamundra airport into a true regional airport facilitating visitors, business, health services, and managing emergencies	5.2a(1)	Develop feasibility study/ masterplan for Cootamundra Aerodrome, with consideration to revenue generating opportunities, and long-term commercial activities	<ul style="list-style-type: none"> <li>Feasibility study / master planning commenced</li> </ul>	<ul style="list-style-type: none"> <li>Engineering</li> <li>Development, Building and Compliance</li> </ul>
5.2b	Improve road conditions across the region, and advocate improving access to regional cities and connection out of the region	5.2b(1)	Continue implementing the fixing local roads program	<ul style="list-style-type: none"> <li>Local roads resealed</li> <li>Community satisfaction with road condition</li> </ul>	<ul style="list-style-type: none"> <li>Engineering</li> <li>Cootamundra</li> <li>Gundagai</li> </ul>
		5.2b(2)	Seek funding for upgrades to Stockinbingal and Muttama Roads	<ul style="list-style-type: none"> <li>Funding sourced and secured for road upgrade</li> </ul>	<ul style="list-style-type: none"> <li>Engineering</li> <li>Cootamundra</li> <li>Gundagai</li> </ul>
		5.2b(3)	Deliver Bridge Replacement Program	<ul style="list-style-type: none"> <li>Bridges replaced in line with program</li> </ul>	<ul style="list-style-type: none"> <li>Engineering</li> <li>Cootamundra</li> <li>Gundagai</li> </ul>
		5.2b(4)	Seek funding to build a bridge over low level causeway at Muttama	<ul style="list-style-type: none"> <li>Seek sourced</li> <li>Plan developed</li> </ul>	<ul style="list-style-type: none"> <li>Engineering</li> <li>Cootamundra</li> </ul>
		5.2b(5)	Work with partners to improve access to public and community transport	<ul style="list-style-type: none"> <li>Improved and expanded public and community transport within the region</li> </ul>	<ul style="list-style-type: none"> <li>Business</li> </ul>
5.2c	Establish linked network of pedestrian footpaths and cycle paths through continued extension and upgrade of pedestrian and cycle paths	5.2c(1)	Develop program to identify and target curb and gutter upgrades	<ul style="list-style-type: none"> <li>Program established and curb and gutter upgrades in process</li> </ul>	<ul style="list-style-type: none"> <li>Engineering</li> </ul>
		5.2c(2)	Continue to update cyclway and pedestrian access plan for the region	<ul style="list-style-type: none"> <li>Plan reviewed</li> <li>Works commenced</li> <li>Seek funding opportunities for upgrades and works</li> </ul>	<ul style="list-style-type: none"> <li>Engineering</li> </ul>
		5.2c(3)	Deliver footpath extensions and safe footpath / disabled access	<ul style="list-style-type: none"> <li>Footpaths extended</li> <li>Safe walking path established in Stockinbingal between school, recreational ground, King George Park and the Post Office</li> <li>Disabled access addressed across footpath replacement program with access to community facilities prioritised (i.e. Stockinbingal and Wallendbeen Halls)</li> </ul>	<ul style="list-style-type: none"> <li>Engineering</li> <li>Cootamundra</li> <li>Gundagai</li> </ul>
5.2d	Seek funding to enable electric charging infrastructure	5.2d(1)	Investigate funding opportunities for installation of electric car charging facilities in Gundagai	<ul style="list-style-type: none"> <li>Funding secured</li> <li>Charging stations installed</li> </ul>	<ul style="list-style-type: none"> <li>Regional Services</li> <li>Gundagai</li> </ul>



Objective 5.3: Secure Cootamundra as an Inland Port location serving to transfer rail freight between the Inland Rail and Sydney-Melbourne line					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
5.3a	Target opportunities for new freight and logistics facilities in the area that maximise the use of available industrial land, access to transport and specific labour market requirements	5.3a(1)	Council will actively pursue new opportunities to maximise the use of industrial land	<ul style="list-style-type: none"> <li>Meet or exceed land sales targets</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development</li> </ul>
5.3b	Identify, coordinate and prioritise the delivery of local road projects that help support the regional freight network	5.3b(1)	Continue to seek funding for ongoing road projects	<ul style="list-style-type: none"> <li>Funding secured</li> <li>Road maintenance programs implemented</li> </ul>	<ul style="list-style-type: none"> <li>Engineering Cootamundra Gundagai</li> </ul>
5.3c	Attend State agency and local government area roundtable meetings to achieve better regional planning outcomes, and ensure a more Collaborative approach	5.3c(1)	Identify and attend or host relevant roundtables to achieve better regional planning outcomes, and ensuring a more collaborative approach across the region	<ul style="list-style-type: none"> <li>Roundtables identified</li> <li>Number of roundtables attended/hosted</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development</li> </ul>
5.3d	Implement actions from Villages Strategy which target industrial and freight development	5.3d(1)	Investigation of stage rezoning and development along existing roads	<ul style="list-style-type: none"> <li>Deliver on action from villages strategy</li> <li>Rezoning in progress</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development</li> </ul>
		5.3d(2)	Investigation of rezone potential north of Muttama Road and East of Coolac Road to be suitable for industrial development	<ul style="list-style-type: none"> <li>Increased community satisfaction</li> <li>Delivery of action from villages strategy</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development</li> </ul>
		5.3d(3)	Investigate the rezoning land along Burley Griffin Way to support freight and logistical uses with access to Inland Rail	<ul style="list-style-type: none"> <li>Increased propensity for Inland Rail development in the area</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable Development</li> </ul>



Objective 5.4: Functional communications technologies to improve services and facilities across the					
No.	Strategy	No.	Delivery Program Activities	Measure of Success	Responsible Department
5.4a	Develop a digital services strategy	5.4a(1)	Review existing digital platforms and consider cost effective solutions within existing budget to provide improved functionality and usability for our community in a digital services strategy	<ul style="list-style-type: none"> <li>• Strategy developed and actions implemented</li> <li>• More convenient ways for community to engage with Council</li> <li>• Increased digital communication with Council</li> </ul>	<ul style="list-style-type: none"> <li>• Business</li> </ul>
5.4b	Implement technology solutions to improve transport infrastructure and experiences	5.4b(1)	Investigate next generation, mobile enabled technology to transform Council digital information and customer experience	<ul style="list-style-type: none"> <li>• Improved transport accessibility, roadsafety and productivity</li> <li>• Improved, more flexible services offered to the community</li> </ul>	<ul style="list-style-type: none"> <li>• Business</li> <li>• Engineering Cootamundra Gundagai</li> </ul>
5.4c	Advocate for future technology provision (i.e., IoT) to support business and lifestyle in our community	5.4c(1)	Offer and promote free public Wi-Fi internet access in key public spaces across the local government area	<ul style="list-style-type: none"> <li>• Delivery of public Wi-Fi network</li> <li>• Positive feedback from community</li> </ul>	<ul style="list-style-type: none"> <li>• Business</li> </ul>

# RESOURCING.

The aspirations of our community will not be achieved without sufficient resources – time, money, assets and people – to carry them out. Council is committed to allocating resources to ensure the successful delivery of the Delivery Program Activities contained in this Delivery Program, while ensuring the continuation of basic services in a fiscally responsible manner. This resourcing strategy includes:

- The Long-Term Financial Plan: to provide financial modelling for the next ten years
- The Workforce Management Plan: to address the human resourcing requirements for the next four years, and
- The Asset Management Plan: to identify critical assets, and develop risk management strategies and actions to improve capability, requirements and timeframes.



COOTAMUNDRA GUNDAGAI REGIONAL COUNCIL					
Operating Budget					
2026-2027 to 2029-2030					
Description	Budget 2025-2026	Delivery Program			
		Budget 2026-2027	Estimate 2027-2028	Estimate 2028-2029	Estimate 2029-2030
<b>03001 - Development and Building</b>					
Total Revenue	(430,000)	(465,504)	(477,142)	(489,070)	(501,297)
Total Expenses	1,882,775	2,051,159	2,102,438	2,154,999	2,208,874
<b>03001 - Development and Building Net Cost</b>	<b>1,452,775</b>	<b>1,585,655</b>	<b>1,625,296</b>	<b>1,665,929</b>	<b>1,707,577</b>
<b>03002 - Regulatory Services</b>					
Total Revenue	(2,000)	(2,000)	(2,050)	(2,101)	(2,154)
Total Expenses	1,633,916	2,025,662	2,076,303	2,128,211	2,181,416
<b>03002 - Regulatory Services Net Cost</b>	<b>1,631,916</b>	<b>2,023,662</b>	<b>2,074,253</b>	<b>2,126,109</b>	<b>2,179,262</b>
<b>03003 - Food Safety and Public Health</b>					
Total Revenue	(15,000)	(15,750)	(16,144)	(16,547)	(16,961)
Total Expenses	3,900	4,003	4,103	4,206	4,311
<b>03003 - Food Safety and Public Health Net Cost</b>	<b>(11,100)</b>	<b>(11,747)</b>	<b>(12,040)</b>	<b>(12,341)</b>	<b>(12,650)</b>
<b>03004 - Cemeteries</b>					
Total Revenue	(395,000)	(359,600)	(368,590)	(377,805)	(387,250)
Total Expenses	456,501	497,440	509,876	522,623	535,688
<b>03004 - Cemeteries Net Cost</b>	<b>61,501</b>	<b>137,840</b>	<b>141,286</b>	<b>144,818</b>	<b>148,438</b>
<b>03005 - Animal Control</b>					
Total Revenue	(48,000)	(18,117)	(18,570)	(19,034)	(19,510)
Total Expenses	141,659	223,750	229,344	235,077	240,954
<b>03005 - Animal Control Net Cost</b>	<b>93,659</b>	<b>205,633</b>	<b>210,774</b>	<b>216,043</b>	<b>221,445</b>
<b>03006 - Public Toilets</b>					
Total Revenue	-	-	-	-	-
Total Expenses	264,410	297,597	305,037	312,662	320,479
<b>03006 - Public Toilets Net Cost</b>	<b>264,410</b>	<b>297,597</b>	<b>305,037</b>	<b>312,662</b>	<b>320,479</b>
<b>03007 - Tourism &amp; Economic Development</b>					
Total Revenue	-	(72,810)	(74,630)	(76,496)	(78,409)
Total Expenses	346,512	268,462	275,173	282,053	289,104
<b>03007 - Tourism &amp; Economic Development Net Cost</b>	<b>346,512</b>	<b>195,651</b>	<b>200,543</b>	<b>205,556</b>	<b>210,695</b>
<b>03008 - Community Services</b>					
Total Revenue	-	-	-	-	-
Total Expenses	137,094	119,077	122,054	125,105	128,233
<b>03008 - Community Services Net Cost</b>	<b>137,094</b>	<b>119,077</b>	<b>122,054</b>	<b>125,105</b>	<b>128,233</b>
<b>03009 - Libraries</b>					
Total Revenue	(108,000)	(115,686)	(118,579)	(121,543)	(124,582)
Total Expenses	945,923	712,226	730,031	748,282	766,989
<b>03009 - Libraries Net Cost</b>	<b>837,923</b>	<b>596,539</b>	<b>611,453</b>	<b>626,739</b>	<b>642,407</b>
<b>03011 - Museums and Art</b>					
Total Revenue	(13,000)	(18,275)	(18,732)	(19,200)	(19,680)
Total Expenses	36,622	28,931	29,654	30,395	31,155
<b>03011 - Museums and Art Net Cost</b>	<b>23,622</b>	<b>10,656</b>	<b>10,922</b>	<b>11,195</b>	<b>11,475</b>
<b>03012 - Visitors Information Centres</b>					
Total Revenue	(65,000)	(40,018)	(41,018)	(42,044)	(43,095)
Total Expenses	270,552	257,575	264,015	270,615	277,380
<b>03012 - Visitors Information Centres Net Cost</b>	<b>205,552</b>	<b>217,557</b>	<b>222,996</b>	<b>228,571</b>	<b>234,285</b>
<b>03013 - Executive Office</b>					
Total Revenue	-	-	-	-	-
Total Expenses	1,546,468	1,671,764	1,713,558	1,756,397	1,800,306
<b>03013 - Executive Office Net Cost</b>	<b>1,546,468</b>	<b>1,671,764</b>	<b>1,713,558</b>	<b>1,756,397</b>	<b>1,800,306</b>
<b>03015 - Civic Leadership (Councillor Costs + Election Expenses)</b>					
Total Revenue	-	-	-	-	-
Total Expenses (Election costs in 2025 and 2029)	483,000	242,892	248,964	255,188	498,068
<b>03015 - Civic Leadership (Councillor Costs + Election Expenses) Net Cost</b>	<b>483,000</b>	<b>242,892</b>	<b>248,964</b>	<b>255,188</b>	<b>498,068</b>
<b>03016 - Community Events</b>					
Total Revenue	(2,000)	(2,000)	(2,050)	(2,101)	(2,154)
Total Expenses	68,935	208,825	214,046	219,397	224,882
<b>03016 - Community Events Net Cost</b>	<b>66,935</b>	<b>206,825</b>	<b>211,996</b>	<b>217,296</b>	<b>222,728</b>
<b>03017 - Community Donations</b>					
Total Revenue	-	-	-	-	-
Total Expenses	40,000	45,000	46,125	47,278	48,460
<b>03017 - Community Donations Net Cost</b>	<b>40,000</b>	<b>45,000</b>	<b>46,125</b>	<b>47,278</b>	<b>48,460</b>
<b>03018 - Governance and Business Systems</b>					
Total Revenue	-	-	-	-	-
Total Expenses	548,689	562,721	576,789	591,209	605,989
<b>03018 - Governance and Business Systems Net Cost</b>	<b>548,689</b>	<b>562,721</b>	<b>576,789</b>	<b>591,209</b>	<b>605,989</b>
<b>03019 - Risk Management</b>					
Total Revenue	-	-	-	-	-
Total Expenses	260,454	120,254	123,260	126,342	129,500
<b>03019 - Risk Management Net Cost</b>	<b>260,454</b>	<b>120,254</b>	<b>123,260</b>	<b>126,342</b>	<b>129,500</b>
<b>03020 - Work Health &amp; Safety</b>					
Total Revenue	-	(105,000)	(107,625)	(110,316)	(113,074)

Total Expenses	326,451	374,638	384,004	393,604	403,444
03020 - Work Health & Safety Net Cost	<b>326,451</b>	<b>269,638</b>	<b>276,379</b>	<b>283,289</b>	<b>290,371</b>
<b>03021 - Human Resources</b>					
Total Revenue	(40,000)	(40,000)	(41,000)	(42,025)	(43,076)
Total Expenses	571,245	470,278	482,035	494,086	506,438
03021 - Human Resources Net Cost	<b>531,245</b>	<b>430,278</b>	<b>441,035</b>	<b>452,061</b>	<b>463,363</b>
<b>03022 - Information Technology</b>					
Total Revenue	-	-	-	-	-
Total Expenses	1,066,105	1,059,756	1,086,250	1,113,406	1,141,241
03022 - Information Technology Net Cost	<b>1,066,105</b>	<b>1,059,756</b>	<b>1,086,250</b>	<b>1,113,406</b>	<b>1,141,241</b>
<b>03023 - Customer Service</b>					
Total Revenue	(2,000)	(2,532)	(2,596)	(2,661)	(2,727)
Total Expenses	546,579	356,895	365,817	374,963	384,337
03023 - Customer Service Net Cost	<b>544,579</b>	<b>354,362</b>	<b>363,222</b>	<b>372,302</b>	<b>381,610</b>
<b>03024 - Communications and Engagement</b>					
Total Revenue	(50,000)	(30,000)	(30,750)	(31,519)	(32,307)
Total Expenses	194,240	132,285	135,592	138,982	142,457
03024 - Communications and Engagement Net Cost	<b>144,240</b>	<b>102,285</b>	<b>104,842</b>	<b>107,464</b>	<b>110,150</b>
<b>03025 - Financial Management</b>					
Total Revenue	(210,000)	(1,325,755)	(1,358,899)	(1,392,871)	(1,427,693)
Total Expenses	11,033,752	7,353,205	7,537,035	7,725,461	7,918,597
03025 - Financial Management Net Cost	<b>10,823,752</b>	<b>6,027,450</b>	<b>6,178,136</b>	<b>6,332,589</b>	<b>6,490,904</b>
<b>03026 - General Purpose Income</b>					
Total Revenue	(20,364,107)	(18,464,657)	(18,926,273)	(19,399,430)	(19,884,416)
Total Expenses	200,000.00	234,657	240,523	246,536	252,700
03026 - General Purpose Income Net Cost	<b>(20,164,107)</b>	<b>(18,230,000)</b>	<b>(18,685,750)</b>	<b>(19,152,894)</b>	<b>(19,631,716)</b>
<b>03028 - Caravan Parks</b>					
Total Revenue	(70,000)	(104,351)	(106,960)	(109,634)	(112,375)
Total Expenses	12,799	20,049	20,550	21,064	21,591
03028 - Caravan Parks Net Cost	<b>(57,201)</b>	<b>(84,302)</b>	<b>(86,410)</b>	<b>(88,570)</b>	<b>(90,784)</b>
<b>03030 - Operations Management</b>					
Total Revenue	-	(15,577)	(15,966)	(16,365)	(16,774)
Total Expenses	1,262,595	1,720,797	1,763,817	1,807,912	1,853,110
03030 - Operations Management Net Cost	<b>1,262,595</b>	<b>1,705,220</b>	<b>1,747,851</b>	<b>1,791,547</b>	<b>1,836,336</b>
<b>03031 - Aerodrome</b>					
Total Revenue	(25,000)	(5,758)	(5,902)	(6,050)	(6,201)
Total Expenses	120,009	136,608	140,023	143,524	147,112
03031 - Aerodrome Net Cost	<b>95,009</b>	<b>130,850</b>	<b>134,121</b>	<b>137,474</b>	<b>140,911</b>
<b>03032 - Saleyards &amp; Truck Wash Operations</b>					
Total Revenue	(120,000)	(152,250)	(156,056)	(159,958)	(163,957)
Total Expenses	132,485	149,586	153,326	157,159	161,088
03032 - Saleyards & Truck Wash Operations Net Cost	<b>12,485</b>	<b>(2,664)</b>	<b>(2,730)</b>	<b>(2,799)</b>	<b>(2,869)</b>
<b>03033 - State Roads</b>					
Total Revenue	(2,100,000)	(3,800,000)	(3,895,000)	(3,992,375)	(4,092,184)
Total Expenses	1,818,109	3,452,977	3,539,301	3,627,784	3,718,478
03033 - State Roads Net Cost	<b>(281,891)</b>	<b>(347,023)</b>	<b>(355,699)</b>	<b>(364,591)</b>	<b>(373,706)</b>
<b>03034 - Regional Roads</b>					
Total Revenue	(1,000,000)	(550,676)	(564,443)	(578,554)	(593,018)
Total Expenses	597,836	1,861,535	1,908,073	1,955,775	2,004,669
03034 - Regional Roads Net Cost	<b>(402,164)</b>	<b>1,310,859</b>	<b>1,343,630</b>	<b>1,377,221</b>	<b>1,411,651</b>
<b>03035 - Local Rural Roads</b>					
Total Revenue	-	(4,164,238)	(4,268,344)	(4,375,052)	(4,484,428)
Total Expenses	3,029,700	6,144,171	6,297,776	6,455,220	6,616,601
03035 - Local Rural Roads Net Cost	<b>3,029,700</b>	<b>1,979,934</b>	<b>2,029,432</b>	<b>2,080,168</b>	<b>2,132,172</b>
<b>03036 - Town and Village Streets</b>					
Total Revenue	(70,000)	(73,500)	(75,338)	(77,221)	(79,151)
Total Expenses	1,433,078	2,276,948	2,333,871	2,392,218	2,452,023
03036 - Town and Village Streets Net Cost	<b>1,363,078</b>	<b>2,203,448</b>	<b>2,258,534</b>	<b>2,314,997</b>	<b>2,372,872</b>
<b>03037 - Quarries</b>					
Total Revenue	(100,000)	(105,000)	(107,625)	(110,316)	(113,074)
Total Expenses	150,000	22,923	23,496	24,083	24,685
03037 - Quarries Net Cost	<b>50,000</b>	<b>(82,077)</b>	<b>(84,129)</b>	<b>(86,233)</b>	<b>(88,388)</b>
<b>03038 - Stormwater Management</b>					
Total Revenue	(127,977)	(127,975)	(131,174)	(134,454)	(137,815)
Total Expenses	-	-	-	-	-
03038 - Stormwater Management Net Cost	<b>(127,977)</b>	<b>(127,975)</b>	<b>(131,174)</b>	<b>(134,454)</b>	<b>(137,815)</b>
<b>03039 - Plant Management</b>					
Total Revenue	(4,199,000)	(4,602,199)	(4,717,254)	(4,835,186)	(4,956,065)
Total Expenses	2,825,457	3,102,993	3,180,568	3,260,082	3,341,584
03039 - Plant Management Net Cost	<b>(1,373,543)</b>	<b>(1,499,206)</b>	<b>(1,536,686)</b>	<b>(1,575,104)</b>	<b>(1,614,481)</b>
<b>03040 - Private Works</b>					
Total Revenue	(200,000)	(210,000)	(215,250)	(220,631)	(226,147)
Total Expenses	135,000	218,302	223,759	229,353	235,087
03040 - Private Works Net Cost	<b>(65,000)</b>	<b>8,302</b>	<b>8,509</b>	<b>8,722</b>	<b>8,940</b>
<b>03041 - Buildings and Property Management</b>					
Total Revenue	(141,000)	(152,750)	(156,569)	(160,483)	(164,495)

Total Expenses	889,958	1,289,669	1,321,910	1,354,958	1,388,832
03041 - Buildings and Property Management Net Cost	<b>748,958</b>	<b>1,136,919</b>	<b>1,165,342</b>	<b>1,194,475</b>	<b>1,224,337</b>
<b>03042 - Noxious Weeds</b>					
Total Revenue	(66,000)	(66,000)	(67,650)	(69,341)	(71,075)
Total Expenses	125,402	171,052	175,329	179,712	184,205
03042 - Noxious Weeds Net Cost	<b>59,402</b>	<b>105,052</b>	<b>107,679</b>	<b>110,370</b>	<b>113,130</b>
<b>03043 - Swimming Pools</b>					
Total Revenue			-	-	-
Total Expenses	1,089,292	1,114,721	1,142,589	1,171,154	1,200,433
03043 - Swimming Pools Net Cost	<b>1,089,292</b>	<b>1,114,721</b>	<b>1,142,589</b>	<b>1,171,154</b>	<b>1,200,433</b>
<b>03044 - Sports Stadium</b>					
Total Revenue			-	-	-
Total Expenses	80,115	74,687	76,554	78,468	80,430
03044 - Sports Stadium Net Cost	<b>80,115</b>	<b>74,687</b>	<b>76,554</b>	<b>78,468</b>	<b>80,430</b>
<b>03045 - Parks and Gardens</b>					
Total Revenue	(1,000)	(78,341)	(80,299)	(82,307)	(84,364)
Total Expenses	1,525,948	1,915,770	1,963,664	2,012,756	2,063,074
03045 - Parks and Gardens Net Cost	<b>1,524,948</b>	<b>1,837,429</b>	<b>1,883,365</b>	<b>1,930,449</b>	<b>1,978,710</b>
<b>03046 - Sporting Grounds</b>					
Total Revenue	-	-	-	-	-
Total Expenses	409,645	807,238	827,419	848,104	869,307
03046 - Sporting Grounds Net Cost	<b>409,645</b>	<b>807,238</b>	<b>827,419</b>	<b>848,104</b>	<b>869,307</b>
<b>03047 - Waste Collection Services</b>					
Total Revenue	(3,392,288)	(3,641,743)	(3,732,787)	(3,826,107)	(3,921,759)
Total Expenses	520,125	718,372	736,332	754,740	773,608
03047 - Waste Collection Services Net Cost	<b>(2,872,163)</b>	<b>(2,923,371)</b>	<b>(2,996,455)</b>	<b>(3,071,367)</b>	<b>(3,148,151)</b>
<b>03048 - Landfill Operations</b>					
Total Revenue	(1,240,000)	(1,695,600)	(1,737,990)	(1,781,440)	(1,825,976)
Total Expenses	1,551,190	2,409,300	2,469,532	2,531,271	2,594,552
03048 - Landfill Operations Net Cost	<b>311,190</b>	<b>713,700</b>	<b>731,542</b>	<b>749,831</b>	<b>768,577</b>
<b>03049 - Waste Transfer Stations</b>					
Total Revenue		(930)	(953)	(977)	(1,001)
Total Expenses	325,854	342,297	350,854	359,626	368,616
03049 - Waste Transfer Stations Net Cost	<b>325,854</b>	<b>341,367</b>	<b>349,901</b>	<b>358,649</b>	<b>367,615</b>
<b>03050 - Asset Management Planning</b>					
Total Revenue			-	-	-
Total Expenses	181,899	65,907	67,555	69,244	70,975
03050 - Asset Management Planning Net Cost	<b>181,899</b>	<b>65,907</b>	<b>67,555</b>	<b>69,244</b>	<b>70,975</b>
<b>03052 - Emergency Services</b>					
Total Revenue	(180,000)	(189,000)	(193,725)	(198,568)	(203,532)
Total Expenses	970,000	1,096,319	1,123,727	1,151,820	1,180,616
03052 - Emergency Services Net Cost	<b>790,000</b>	<b>907,319</b>	<b>930,002</b>	<b>953,252</b>	<b>977,084</b>
<b>03053 - Demerger Costs</b>					
Total Revenue					
Total Expenses	-	2,500,000	-	-	-
03053 - Demerger Costs Net Cost	-	<b>2,500,000</b>	-	-	-
<b>23117 - Water Management</b>					
Total Revenue	(5,690,787)	(6,181,111)	(6,335,639)	(6,494,030)	(6,656,381)
Total Expenses	5,144,682	5,267,606	5,434,705	5,547,026	5,662,728
23117 - Water Management Net Cost	<b>(546,105)</b>	<b>(913,506)</b>	<b>(900,934)</b>	<b>(947,004)</b>	<b>(993,653)</b>
<b>33100 - Sewerage Management</b>					
Total Revenue	(4,100,113)	(3,966,197)	(4,065,352)	(4,166,986)	(4,271,160)
Total Expenses	3,765,862	3,353,596	3,430,548	3,509,677	3,590,431
33100 - Sewerage Management Net Cost	<b>(334,252)</b>	<b>(612,601)</b>	<b>(634,803)</b>	<b>(657,308)</b>	<b>(680,729)</b>
<b>Net operating result before Capital Grants (Surplus)/Deficit</b>	<b>6,535,549</b>	<b>8,591,572</b>	<b>6,272,383</b>	<b>6,399,011</b>	<b>6,765,524</b>
Add:					
Depreciation	(13,010,078)	(13,751,590)	(14,301,654)	(14,873,720)	(15,468,669)
<b>Operating Result (Surplus)/Deficit</b>	<b>(6,474,529)</b>	<b>(5,160,018)</b>	<b>(8,029,271)</b>	<b>(8,474,709)</b>	<b>(8,703,145)</b>



42 | COOTAMUNDRA-GUNDAGAI REGIONAL COUNCIL  
2026 FOUR YEAR DELIVERY PROGRAM

Cootamundra Gundagai Regional Council										
Long Term Financial Plan										
Budget 2026-2027										
Description	Delivery Program				Long Term Financial Plan					
	Budget 2026-2027	Forecast 2027-2028	Forecast 2028-2029	Forecast 2029-2030	Forecast 2030-2031	Forecast 2031-2032	Forecast 2032-2033	Forecast 2033-2034	Forecast 2034-2035	Forecast 2035-2036
<b>Income</b>										
Rates & Annual Charges	21,670,806	22,212,576	22,767,891	23,337,088	23,920,515	24,518,528	25,131,491	25,759,778	26,403,773	27,063,867
User Charges & Fees	9,738,407	9,981,867	10,231,414	10,487,199	10,749,379	11,018,113	11,293,566	11,575,905	11,865,303	12,161,935
Other Revenues	1,364,775	1,398,894	1,433,867	1,469,713	1,506,456	1,544,118	1,582,721	1,622,289	1,662,846	1,704,417
Grants & Contributions - Operating	9,414,727	9,650,095	9,891,348	10,138,632	10,392,097	10,651,900	10,918,197	11,191,152	11,470,931	11,757,704
Grants & Contributions - Capital	1,966,504	2,015,667	2,066,058	2,117,710	2,170,652	2,224,919	2,280,542	2,337,555	2,395,994	2,455,894
Interest & Investment Revenue	1,301,319	1,333,852	1,367,198	1,401,378	1,436,413	1,472,323	1,509,131	1,546,859	1,585,531	1,625,169
Rental and Other Income	532,551	545,865	559,511	573,499	587,837	602,533	617,596	633,036	648,862	665,083
Net profit from the disposal of assets	203,449	208,536	213,749	219,093	224,570	230,184	235,939	241,837	247,883	254,080
<b>Total Income from Continuing Operations</b>	<b>46,192,538</b>	<b>47,347,352</b>	<b>48,531,036</b>	<b>49,744,312</b>	<b>50,987,919</b>	<b>52,262,617</b>	<b>53,569,183</b>	<b>54,908,412</b>	<b>56,281,123</b>	<b>57,688,151</b>
<b>Expenses</b>										
Employee Costs	16,139,691	16,543,183	16,956,763	17,380,682	17,815,199	18,260,579	18,717,093	19,185,021	19,664,646	20,156,262
Materials & Contracts	21,377,881	21,912,328	22,460,136	23,258,140	23,839,593	24,435,583	25,046,473	25,922,635	26,570,700	27,234,968
Borrowing Costs	169,948	150,093	129,511	108,601	87,483	68,602	63,145	59,145	55,145	5,115
Depreciation	13,751,590	14,095,380	14,447,764	14,808,959	15,179,183	15,558,662	15,947,629	16,346,319	16,754,977	17,173,852
Other Expenses	845,000	866,125	887,778	909,973	932,722	956,040	979,941	1,004,439	1,029,550	1,055,289
Demerger Costs	2,500,000	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>54,784,110</b>	<b>53,567,109</b>	<b>54,881,953</b>	<b>56,466,354</b>	<b>57,854,180</b>	<b>59,279,466</b>	<b>60,754,281</b>	<b>62,517,559</b>	<b>64,075,019</b>	<b>65,625,486</b>
Operating Result from continuing operations - Surplus/(Deficit)	(8,591,572)	(6,219,758)	(6,350,917)	(6,722,042)	(6,866,260)	(7,016,849)	(7,185,098)	(7,609,147)	(7,793,897)	(7,937,336)
Operating Result from continuing operations before Capital Grants/Contrib Surplus/(Deficit)	(10,558,076)	(8,235,424)	(8,416,975)	(8,839,752)	(9,036,913)	(9,241,768)	(9,465,640)	(9,946,702)	(10,189,891)	(10,393,230)
Operating Result from continuing operations - Surplus/(Deficit)	(8,591,572)	(6,219,758)	(6,350,917)	(6,722,042)	(6,866,260)	(7,016,849)	(7,185,098)	(7,609,147)	(7,793,897)	(7,937,336)
Add:										
Depreciation Contra	13,751,590	14,095,380	14,447,764	14,808,959	15,179,183	15,558,662	15,947,629	16,346,319	16,754,977	17,173,852
Loan Funds (DOTT)	2,533,500	-	-	-	-	-	-	-	-	-
	7,693,518	7,875,622	8,096,847	8,086,916	8,312,922	8,541,813	8,762,531	8,737,173	8,961,081	9,236,516
<b>Less:</b>										
Capital Works - General Funds	(869,600)	(891,340)	(913,624)	(936,464)	(959,876)	(983,873)	(1,008,469)	(1,033,681)	(1,059,523)	(1,086,011)
Capital Works - Grant Funded	(3,966,504)	(4,065,667)	(4,167,308)	(4,271,491)	(4,378,278)	(4,487,735)	(4,599,929)	(4,714,927)	(4,832,800)	(4,953,620)
<b>Net Surplus</b>	<b>2,857,414</b>	<b>2,918,616</b>	<b>3,015,916</b>	<b>2,878,961</b>	<b>2,974,768</b>	<b>3,070,206</b>	<b>3,154,133</b>	<b>2,988,565</b>	<b>3,068,757</b>	<b>3,196,885</b>
<b>Movement in Reserves - Increase/Decrease</b>										
<b>Internally Restricted Reserves</b>										
Aerodrome Bitumen Resurfacing	(80,000)	(80,788)	-	-	-	-	-	-	-	-
Bradman's Birthplace	-	-	-	-	-	-	-	-	-	-
Cootamundra Caravan Park	-	-	-	-	-	-	-	-	-	-
Heritage Centre	-	-	-	-	-	-	-	-	-	-
Development - Land & Buildings	-	-	-	-	-	-	-	-	-	-
Employee Leave Entitlements	-	-	-	-	-	-	-	-	-	-
Quarries & Pit Restoration	-	-	-	-	-	-	-	-	-	-
Plant Replacement	(62,504)	(64,067)	(65,668)	(67,310)	(68,993)	(70,718)	(72,485)	(74,298)	(76,155)	(78,059)
Cemetery	-	-	-	-	-	-	-	-	-	-
Southern Phone	-	-	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-	-	-
Dog on Tuckerbox Land	-	-	-	-	-	-	-	-	-	-
<b>Externally Restricted Reserves</b>										
Domestic Waste	84,500	86,613	88,778	90,997	93,272	95,604	97,994	100,444	102,955	105,529
Water Supply	4,245	4,351	4,460	4,571	4,686	4,806	4,931	5,061	5,196	5,336
Sewerage Service	66,031	67,682	69,374	71,108	72,886	74,708	76,574	78,484	80,438	82,439
Stormwater Infrastructure Renewal	127,975	131,174	134,454	137,815	141,260	144,792	148,412	152,122	155,925	159,823
Developer Contributions - General	148,000	151,700	155,493	159,380	163,364	167,448	171,635	175,925	180,324	184,832
Developer Contributions - Sewer	12,000	12,300	12,608	12,923	13,246	13,577	13,916	14,264	14,621	14,986
General Fund Unspent Grants & Contributions*	-	-	-	-	-	-	-	-	-	-
RERRF, SCF Rd1, OLG Flood Unspent Grants**	-	-	-	-	-	-	-	-	-	-
<b>Movements in Restricted/Allocated Reserves</b>	<b>300,247</b>	<b>308,965</b>	<b>399,497</b>	<b>409,484</b>	<b>419,722</b>	<b>833,708</b>	<b>1,287,011</b>	<b>1,319,187</b>	<b>1,352,166</b>	<b>1,385,970</b>
<b>Unrestricted Cash Surplus for the year</b>	<b>2,557,167</b>	<b>2,609,651</b>	<b>2,616,419</b>	<b>2,469,477</b>	<b>2,555,047</b>	<b>2,236,498</b>	<b>1,867,121</b>	<b>1,669,378</b>	<b>1,716,591</b>	<b>1,810,915</b>

OUR PLACE...

OUR FUTURE.

2026 Delivery Program



COOTAMUNDRA-  
GUNDAGAI REGIONAL  
COUNCIL



# WORKING IN PARTNERSHIP WITH THE COMMUNITY

To co-create a vibrant region attracting people, investment and business through innovation, diversity, and community spirit.



**COOTAMUNDRA-  
GUNDAGAI** REGIONAL  
COUNCIL

2

COOTAMUNDRA-GUNDAGAI REGIONAL COUNCIL  
2026/27 ANNUAL OPERATIONAL PLAN

# CONTENTS

Introduction.....	4
How we will measure success.....	5
Planning for the future.....	7
Integrated Planning and Reporting Framework.....	7
About the Annual Operational Plan.....	7
Snapshot of our community.....	7
Our strategic direction overview.....	9
Organisational Structure.....	10-11
How to read this plan.....	13
Our strategies direction and objectives.....	14
1. A vibrant, safe, and inclusive community.....	14
2. A region for the future.....	17
3. A protected and enhanced environment.....	19
4. Collaborative and progressive leadership.....	21
5. Integrated and accessible region.....	23
Revenue Policy.....	25
Operating Budget.....	45
Capital Works Budget.....	48
Fees and Charges.....	50

# INTRODUCTION

The Annual Operational Plan is one of our most important documents. It is a key pillar of the IP&R Framework and demonstrates Council’s commitment to delivering on the priorities set by our community, as identified in the Community Strategic Plan.

The Operational Plan is renewed annually to set the short-term priorities for Council. It determines the key projects which are budgeted and approved for the Financial Year and sets the parameters used to measure the progress and success of these projects. The plan has been compiled following extensive discussions and workshops with Council staff and Councillors ensuring that the activities and actions contained in the Plan are balanced against the priorities identified in the four-year Delivery Program which is directly linked to the Community Strategic Plan. The Operational Plan also identifies the resources, requirements and functions of the organisation including the major projects, programs and activities Council has committed to undertaking. These projects and activities include maintaining and

improving roads, footpaths, parks, buildings, water and waste infrastructure, recreation facilities and other Council assets throughout the year.

In the last year Council and its delivery partners have delivered a number of projects identified in the 2025/26 Annual Operational Plan and made progress against many others. However, with the announcement of the demerger of the Cootamundra and Gungadai Council’s in July 2025, many priority areas will carry over or need to be put on hold until the outcome of the demerger is realised. As such, it is important to read this plan in conjunction with the annual report, four year delivery plan and community strategic plan as these plans currently stand.

The Plan is required to be placed on 28 days exhibition for community feedback, and adopted by June 30 each year.



# HOW WE WILL MEASURE SUCCESS

Council will monitor progress and measure success through thorough and transparent reporting processes to help the community understand the status of major projects, highlights, good news stories, as well as challenges Council has faced in the delivery of its services.

Council will report on the Annual Operational Plan outcomes through:

- Quarterly financial reports
- Quarterly progress reports
- Annual reports

Council is committed to engaging the community for feedback on its service delivery and performance. The best way for Council to do this is through its community engagement activities and creating opportunities for open and honest conversations. Council has prioritised community engagement and in this plan commits to more face-to-face engagement opportunities as well as investigate digital avenues for community engagement.

## ACKNOWLEDGEMENT OF COUNTRY

Council acknowledges the Wiradjuri people, the Traditional Custodians of the Land on which we live, work and play and pays its respects to Elders, both past and present, of the Wiradjuri Nation and extends that respect to other Aboriginal people.



**6** COOTAMUNDRA-GUNDAGAI REGIONAL COUNCIL  
2026/27 ANNUAL OPERATIONAL PLAN



# ABOUT THIS PLAN

## INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Integrated Planning and Reporting Framework is one of the central components of local government in NSW.

The Annual Operational Plan, along with our Four-Year Delivery Program, and Community Strategic Plan, are part of the NSW State Government’s Integrated Planning & Reporting Framework.

The Integrated Planning and Reporting Framework recognises that most communities share similar aspirations: a safe, healthy and pleasant place to live, a sustainable environment, opportunities for social interaction, opportunities for employment and reliable infrastructure. The differences lie in how each community responds to these needs, and the resulting character of the individual towns and villages. It also recognises that all Council’s plans and policies are interconnected.

The Operational Plan has been prepared in accordance with the Integrated Planning and Reporting Framework and the Local Government Act 1993. The framework allows Council to draw all its plans together, planning holistically for the future.

## ABOUT THE ANNUAL OPERATIONAL PLAN

The Operational Plan supports our Four-Year Delivery Program. It outlines the actions that Council will undertake in the 2026/27 financial year and allocate the resources necessary. The Operational Plan is based on Council’s organisational structure and includes business profiles, budgets, operational activities, business improvement plans, key strategic projects and KPI’s for each of the business units. These activities and projects are linked backed to our strategic directions and objectives addressed in Council’s Community Strategic Plan and corporate goals. Also included are Council’s annual budget, capital works program and fees and charges, as well as other financial details including information on rating and domestic waste management.

The Annual Operational Plan is prepared each year with each operational plan identifying the projects, programs and activities that council will conduct to achieve the commitments of the DP and CSP.



**POPULATION**

**11,424**  
(ABS ERP 2023)

**WORKFORCE**

**4,381**  
people employed  
60% full-time  
38% part-time

**REGION  
LAND AREA**

**3,982**  
square kms

**INDUSTRIES**

Agriculture  
Healthcare  
Social assistance

**OUR  
COMMUNITY  
SNAPSHOT**

The Cootamundra-Gundagai Regional Council Estimated Resident Population is 11,403 (abs 2021).

The Cootamundra-Gundagai Regional Council area is located in the South West Slopes and Riverina Regions of New South Wales, about 390 kilometres south-west of the Sydney CBD, and about 164 kilometres north-west of the Canberra CBD.

The region boasts spectacular views of the country-side, with rolling hills and some of the country's best farming and cropping locations. We have museums for history lovers and an Arts Centre that holds regular workshops, exhibitions, performances and movie sessions. Combined with gorgeous architecture, streetscapes and views to keep the most ardent culture vultures and photography lovers intrigued.

The regions main industries are agriculture, meat processing, renewable energy, tourism, manufacturing and health and a growing dedication to coffee, great pub food and independent boutiques to attract the envious glances from Sydney, Melbourne and Canberra!



## OUR STRATEGIC DIRECTION OVERVIEW

Our vision for the Cootamundra-Gundagai region is to be a vibrant region attracting people, investment and business through innovation, diversity, and community spirit.

The Annual Operating Plan is aligned to the five focus areas of the Community Strategic Plan (CSP) and Four-Year Delivery Program. It includes the list of activities and services that will be delivered in 2026/27 under each CSP Theme.

## THE THEMES AND FOCUS AREAS ARE:

### 1. A VIBRANT, SAFE, AND INCLUSIVE COMMUNITY

We have a thriving community where diversity is embraced, everyone is welcomed, valued, safe and we have opportunities to enhance our health, happiness, and wellbeing.

### 2. A REGION FOR THE FUTURE

We are a prosperous and resilient region providing opportunities for growth and learning to strengthen and grow our economy, support tourism, and adopt new technologies to ensure long-term sustainability.

### 3. A PROTECTED AND ENHANCED ENVIRONMENT

We have attractive towns and villages that complement our unique natural environment, where heritage is preserved and enhanced whilst balancing the needs for regional development and growth.

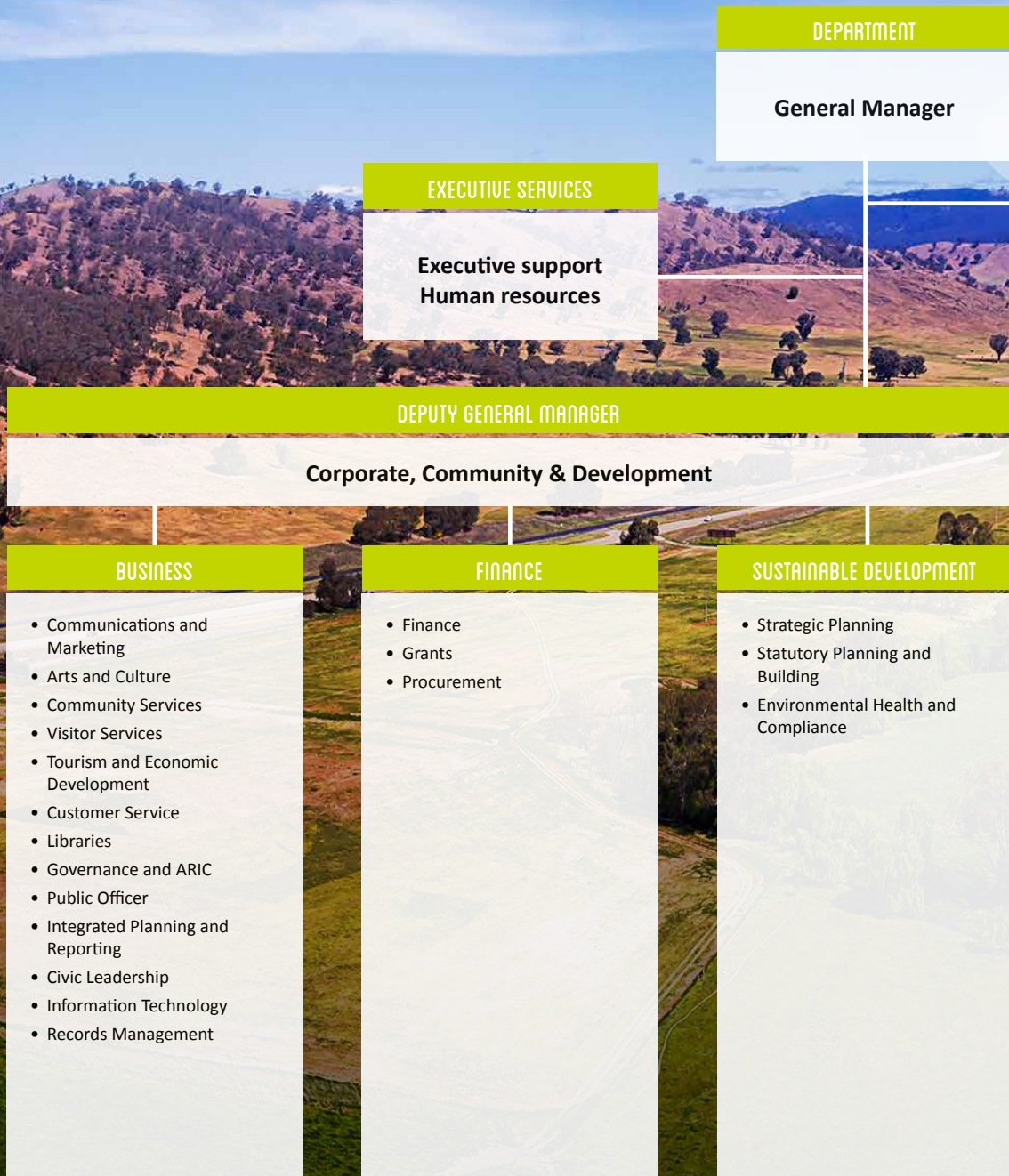
### 4. COLLABORATIVE AND PROGRESSIVE LEADERSHIP

We have a transparent and accountable local Council with an actively engaged community and effective partnerships that fosters trust, facilitates innovation and uses resources wisely to meet community needs.

### 5. INTEGRATED AND ACCESSIBLE REGION

We have transport networks and services that are well connected and convenient and not only connect our villages and towns, but also connect us to other regions, capital cities and states, and our community has access to services and facilities that make the region 'liveable'.

# ORGANISATIONAL STRUCTURE





# ANNUAL OPERATIONAL PLAN



12 COOTAMUNDRA-GUNDAGAI REGIONAL COUNCIL  
2026/27 ANNUAL OPERATIONAL PLAN

# HOW TO READ THE ANNUAL OPERATIONAL PLAN

Community Strategic Plan Focus Area

## A VIBRANT, SAFE, AND INCLUSIVE COMMUNITY

We have a thriving community where diversity is embraced, everyone is welcomed, valued, safe and we have opportunities to enhance our health, happiness, and wellbeing.

Objective that link to the CSP and will be achieved

**Objectives:**

- 1.1 Our health and wellbeing needs are met
- 1.2 A welcoming community that cares for and looks after each other
- 1.3 Maintaining low crime levels

2023/24 Actions	Delivery Program Ref.	Responsible Department
Support local health service providers and community groups in promoting programs which encourage healthy lifestyle choices and activities	1.1a (1)	Facilities Waste, Parks & Recreation
Collaborate with communications team to develop a communications and marketing program to promote year-round use of Council facilities	1.1b (2)	Facilities

Actions that will be delivered in the 2023/24 financial year - taken directly from the Delivery Program

Delivery Program objective

Area of Council responsible for delivery



# 1

## A VIBRANT, SAFE, AND INCLUSIVE COMMUNITY

We have a thriving community where diversity is embraced, everyone is welcomed, valued, safe and we have opportunities to enhance our health, happiness, and wellbeing.



Objectives:		
<p><b>1.1 Our health and wellbeing needs are met</b>  <b>1.2 A welcoming community that cares for and looks after each other</b>  <b>1.3 Maintaining emergency resilience and low crime levels</b></p>		
2026/27 Actions	Delivery Program Ref.	Responsible Department
Council maintains its public open spaces in a safe and acceptable manner and ensures that all associated infrastructure is fit for purpose. The level of service delivery is to be reflected according to the allocated resources.	1.1b (1)	Regional Services
Continue the upgrade and maintain amenities at Fisher Park to meet the demands of local and regional sporting associations and clubs.	1.1b (1)	Regional Services Cootamundra
Continue to manage the existing contract for the Cootamundra Aquatic Centre and Sports Stadium to ensure all areas of service delivery meet Community and Council expectations.	1.1b(3)	Regional Services Cootamundra
Monitor and maintain Cootamundra Aquatic Centre and Cootamundra Sports Stadium within the allocated resources and funding.	1.1b(3)	Regional Services Cootamundra
Work in partnership with Sportsground User Groups to ensure strong communication is maintained with Council and good service delivery and timely response to related issues.	1.1b(2)	Regional Services
Ensure that Street Trees are maintained within the allocated resources and funding available and deliver a safe streetscape to the Community and street users groups.	1.1b (3)	Regional Services

Objectives:		
<p><b>1.1 Our health and wellbeing needs are met</b>  <b>1.2 A welcoming community that cares for and looks after each other</b>  <b>1.3 Maintaining emergency resilience and low crime levels</b></p>		
2026/27 Actions	Delivery Program Ref.	Responsible Department
Maintain Communication between council and the Village Communities of Stockinbingal and Wallendbeen via regular site meetings and attendance at Community meetings as and when required	1.1b (3)	Regional Services Cootamundra
Ensure maintenance of council’s facilities in the villages of Stockinbingal and Wallendbeen are in a safe and acceptable manner and considered fit for purpose	1.1b (3)	Regional Services Cootamundra
Cootamundra and surrounding village cemeteries maintenance programs are delivered within the available resources and financial allocation and meet Councils and Community expectations	1.1b (5)	Regional Services
In dealing with Cemetery bookings and enquires, Council staff to maintain strong and professional communication between Council, funeral directors, and members of the public	1.1b (5)	Regional Services
Upgrades to the Luncheon Pavilion at the Cootamundra Showgrounds	1.1d(1)	Regional Services Cootamundra
Work with partners including Eastern Riverina Arts to develop a diverse annual program of events	1.2e (3)	Business
Maintain and operate Emergency Management Centres	1.3a (1)	Operations (Emergency Management)
Continue to participate in Local Emergency Management Meetings with local emergency services	1.3a (2)	Operations (Emergency Management)
Continue to update and maintain Council’s emergency management and response plans	1.3a (3)	Operations (Emergency Management)
Work in partnership with Fire and Rescue NSW, Rural Fire Service and State Emergency Service, NSW Health, Ambulance, Police and Local Land Services to implement community safety initiatives	1.3b (2)	Operations (Emergency Management)
Review security contracts and seek funding for the installation of Closed-Circuit Televisions (CCTV) cameras	1.3c (1)	Regional Services

# 2

## A REGION FOR THE FUTURE

We are a prosperous and resilient region providing opportunities for growth and learning to strengthen and grow our economy, support tourism, and adopt new technologies to ensure long-term sustainability.





Objectives:		
2.1: Recognised as a must-visit tourist destination		
2.2: A thriving region that attracts people to live, work and visit		
2.3: A region that can accommodate and support strategic growth		
2026/27 Actions	Delivery Program Ref.	Responsible Department
Development of the Gundagai Old Mill Redevelopment Project Management Plan	2.1a (1)	Business
Liaise with GrainCorp regarding the Wallendbeen Silo art project	2.1a (4)	Business
Investigate and deliver a potable water supply to the Dog on the Tuckerbox precinct at Annie Pyers Drive	2.1b (3)	Engineering Gundagai
Continue to implement actions as identified in the Agri-tourism strategy	2.1c (1)	Business
Update the Tourism & Economic Development Strategy	2.1d (2)	Business
Update region livability information and upload onto Council website	2.2a (1)	Business
Continue monthly communication to business and industry outlining opportunities and economic activity of the region.	2.2a (3)	Business
Actively market the region as a 'must visit' destination	2.2b (2)	Business
Continue to support Youth Council activities in both towns and assist in promotion and advocacy for Youth Council	2.2d (2)	Business
Review and update Councils Youth Strategy	2.2d (4)	Business
Develop a region wide maintenance schedule for Council assets and facilities	2.2h (2)	Regional Services
Undertake housing investigation and report on housing issues in the region and identify strategies to mitigate	2.3a (2)	Sustainable Development
Develop Planning Policies to facilitate options for a range of housing.	2.3b (2)	Sustainable Development
Investigate potable water supply improvements to facilitate future growth, sustainability and stability for Cootamundra Township	2.3e (1)	Engineering Cootamundra

# 3

## A PROTECTED AND ENHANCED ENVIRONMENT

We have attractive towns and villages that complement our unique natural environment, where heritage is preserved and enhanced whilst balancing the needs for regional development and growth.



Objectives:		
3.1: Our natural environment is valued and protected		
3.2: We have attractive towns and villages		
3.3: Responsive and adaptive community to climate change risks and impacts		
3.4: Greater efficiency in the use of resources		
2026/27 Actions	Delivery Program Ref.	Responsible Department
Continue to implement the noxious weeds program in accordance with the Riverina Regional Biosecurity (Weeds) Local Land Services and maintain communication with NSW Local Land Services Department	3.1b(1)	Regional Services
Plan, construct, maintain and manage the region's water infrastructure network in accordance with land development, and asset management priorities and availability of funding	3.1c(1)	Engineering
Implement existing Flood Study recommendations	3.2d(5)	Engineering
Develop Flood studies for Stockinbingal, Wallendbeen and Muttama Villages	3.2d(5)	Engineering Cootamundra
Seek Funding and investigate feasibility for Cootamundra Flood warning system review recommendations	3.2d (7)	Engineering Cootamundra
Undertake a feasibility study for the Cootamundra Turf Club detention basin and McGowan Street Levee	3.2d(8)	Engineering Cootamundra
Implement planning for the installation of toilet facilities in North and South Gundagai Cemeteries	3.2g(1)	Regional Services Gundagai
Upgrade irrigation in the North Gundagai Lawn Cemetery	3.2g(2)	Regional Services Gundagai
Apply for funding to manage, maintain and monitor box-gum woodlands remnant areas in Wallendbeen and Stockinbingal cemeteries	3.2g(4)	Regional Services Cootamundra
Continue standard fit out of LED lighting at all Council owned buildings	3.3a(2)	Regional Services
Introduce Food Organics and Garden Organics (FOGO) collection for Cootamundra, similar to Gundagai	3.3a(4)	Regional Services Cootamundra
Prepare business case/s for operations of transfer stations within CGRC	3.4a(1)	Regional Services
Monitor full contractor compliance associated with the Recycling Contract and strives to reduce waste going into landfill wherever possible.	3.4a(2)	Regional Services Cootamundra
Deliver planned watermain replacement and reservoir disinfection projects	3.4c(1)	Engineering

# 4

## COLLABORATIVE AND PROGRESSIVE LEADERSHIP

We have a transparent and accountable local Council with an actively engaged community and effective partnerships that fosters trust, facilitates innovation and uses resources wisely to meet community needs.



**Objectives:**

- 4.1: A clear strategic direction that is delivered upon
- 4.2: Proactive, practical Council leaders who are aligned with community needs and values
- 4.3: Actively engaged and supportive community
- 4.4: Recognised as a premier local government Council that represents and advocates for community needs

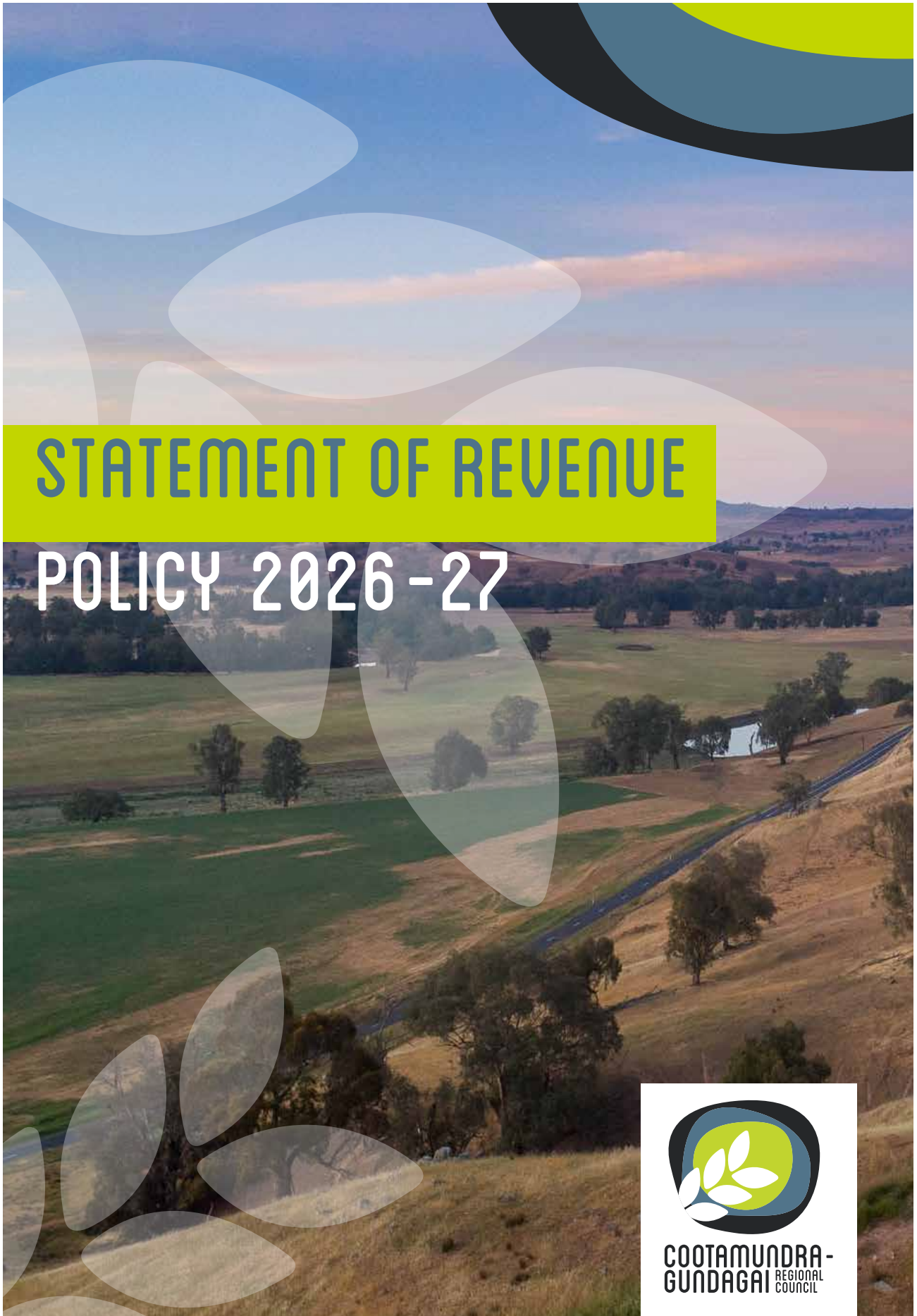
2026/27 Actions	Delivery Program Ref.	Responsible Department
Develop a service review schedule to determine the number of reviews per Council term and conduct those reviews	4.1a(4)	Business
Provide quality customer service during all front-line interactions	4.1b (1)	Business
Implement tracking and reporting of progress against strategic plans against objectives	4.1b (2)	Business
Ensure all Regulatory Policies, Procedures and reporting are managed in a professional and timely manner	4.1b (2)	Regional Services Cootamundra
Provide a safe and healthy environment for staff and contractors through compliance with all WH&S legislative requirements	4.1c (3)	Engineering
Continue implementation of staff wellbeing program	4.1c (4)	Interim General Manager (Human resources)
Conduct a Long-Term Financial Plan review and update Council’s Long-Term Financial Plan accordingly	4.1e (1)	Finance
Implement Audit, Risk and Improvement Committee updates and compliance requirements	4.2a (1)	Business
Develop ongoing Councilor training and Professional Development Programs as legislatively required	4.2a (2)	Business
Regional Services Cootamundra to report to Council monthly and annually on projects, maintenance, community feedback and financial information	4.2b (1)	Regional Services Cootamundra
Migrate Council’s operating system to cloud based technology	4.2c (2)	Business
Develop marketing and communication plans for major Council projects to keep community informed, highlight successes and community benefits	4.3b (1)	Business
Facilitate face-to-face community engagement activities, as the opportunity arises for Council projects	4.3c (1)	Business
Update Council communications strategy to guide Council’s communication and engagement with the community	4.3d (1)	Business
Support Section 355 Committees to deliver their services to communities	4.3f (1)	Business
Continue to progress with Demerge proposal as per the Detailed Implementation Plan adopted by Council	4.4a (2)	Interim General Manager
After demerge decision is finalised, develop Long-Term Asset Management Plans to deliver Long-Term Financial Sustainability and asset renewal	4.4a (4)	Engineering Regional Services
Implement Council’s Governance and Risk Management Framework and Action Plan	4.4b (1)	Business
Continue developing and maintaining risk management and business continuity plans	4.4b (2)	Business
Create Plan to relocate historic records and update retention schedule	4.4b (4)	Business

# 5 INTEGRATED AND ACCESSIBLE REGION

We have transport networks and services that are well connected and convenient and not only connect our villages and towns, but also connect us to other regions, capital cities and states, and our community has access to services and facilities that make the region 'liveable'.



Objective:		
5.1: Known for our good road network		
5.2: Easily accessible from major cities and other regional towns		
5.3: Secure Cootamundra as an Inland Port location serving to transfer rail freight between the Inland Rail and Sydney-Melbourne line		
5.4: Functional communications technologies to improve services and facilities across the region		
2026/27 Actions	Delivery Program Ref.	Responsible Department
Implement and review approved Asset Management Plan	5.1a (1)	Engineering Cootamundra
Deliver the annual road resealing program as budgeted	5.1b (2)	Engineering
Deliver the annual road Heavy Patching program as budgeted	5.1b (4)	Engineering Cootamundra
Seek funding to investigate current town stormwater suitability and recommend potential improvements	5.1b (5)	Engineering Cootamundra
Seek funding to deliver upgrades to Stockinbingal and Muttama Roads	5.2b (2)	Engineering Cootamundra
Seek funding to build a bridge over the low-level causeway at Muttama Road at Cullinga Creek	5.2b (4)	Engineering
Following completion of Pedestrian and Mobility Plans (PAMPS) seek funding to develop cycleway and pedestrian access for the region	5.2c (2)	Engineering
Apply for grant funding to install Electronic Vehicle charging stations in Gundagai	5.2d (1)	Regional Services Gundagai



# STATEMENT OF REVENUE

## POLICY 2026-27



# CONTENTS

Introduction.....	27
Rates.....	28
Charges.....	36
Waste Management Charges.....	39
Stormwater Management Service Charges.....	39
On-Site Sewerage Management Admin Charge.....	39
Water Access Charges.....	40
Sewer Access Charges.....	41
Water Usage Charges.....	42
Non-Residential Sewer Usage Charges.....	42
Liquid Trade Waste Charges.....	42
Payment of Rates and Charges.....	43
Operating Budget.....	45
Capital Works Program.....	48
Fees and Charges.....	50



# INTRODUCTION

Council's Revenue Policy goal is to effectively and equitably manage revenue raising, service level and asset management decisions, and to ensure ongoing financial sustainability.

The Long Term Financial Plan seeks to:

- Be under-pinned by a sound financial strategy that will ensure Council's financial sustainability is protected and improved,
- Accommodate asset maintenance and asset renewal and replacement activity and be fully integrated with Council's Asset Management Plans, and
- Accommodate service levels proposed in Council's Delivery Program and Operational Plan.

Council's financial strategies to meet these goals are:

- To explore all cost effective opportunities to maximise Council's revenue base,
- To ensure ratepayer's value for money by providing effective and efficient service,
- To generate revenue in an equitable manner over time and ensure that there is capacity to finance peaks in asset renewal costs and other outlays when necessary,
- To build up cash reserves over the ten year planning period to enable infrastructure renewals as projected in Council's Asset Management Plans.



# RATES

## RATING PRINCIPLES

The objective of this Revenue Policy is to ensure that rates are levied in a fair and equitable manner so as to provide sufficient funds to carry out the general services which benefit all the ratepayers of the area.

Council aims to set rates and charges at a level that provides a sustainable income but does not impose undue hardship on property owners.

Council is committed to a rates and charges process that is ethical, transparent, open, accountable and compliant with legal obligations (including the NSW Local Government Act 1993 and the Local Government (General) Regulation 2005 (NSW)).

Council rates administration will be honest, diligent and applied consistently and fairly across all properties.

In accordance with the NSW Local Government Act, 1993, Council will adopt four categories of ordinary rate, being Farmland, Residential, Business and Mining.

An ordinary rate will be applied to each parcel of rateable land within the local government area.

The ordinary rate applicable for each assessment will be determined by the property's categorisation, which is dependent upon the dominant use.

## RATE PEGGING

The Independent Pricing and Regulatory Tribunal (IPART) determines the rate peg, or allowable annual increase, that applies to local government rate income. IPART announced the rate peg to apply in the 2026-27 financial year will be 3.8%.

## PENSIONER CONCESSIONS

Council provides a pensioner concession for eligible pensioners, in accordance with Section 575 of the Local Government Act 1993. Owners who become eligible pensioners during the year are entitled to a pro-rata concession of their rates (and applicable/eligible charges), calculated on a quarterly basis. Concessions are also reversed on a quarterly basis when owners become ineligible for the concession. In the event that an eligible pensioner has not claimed the concession previously, Council will grant the concession for the current year only.

Eligible pensioners are granted concessions on their ordinary rates, domestic waste management, water access and sewerage access charges. The cost of granting these concessions is shared between the State Government (55%) and Council (45%).

Eligible ratepayers are entitled to a maximum rebate of up to:

- \$250 off ordinary rates and charges for domestic waste services; and
- \$87.50 off annual water access charges; and
- \$87.50 off annual sewer access charges



## VALUATIONS

Cootamundra-Gundagai Regional Council’s land values were last updated by the NSW Valuer-General (VG) in 2025.

The VG provides property valuations to local government authorities on a cyclical basis, in accordance with the NSW Valuation of Land Act 1916. For the purposes of the 2026-27 rating year, the Base Date for land values is 1 July 2024.

Supplementary notices of valuation are also issued by the VG outside the usual valuation cycle because of changes to property that are recorded on the Register of Land Values. Council is advised of changes to land values and makes any resulting adjustments to rates.

Existing valuations may be reviewed by the VG for the following reasons:

- Newly created parcels of land
- The transfer of part of land which is included in an existing valuation
- The amalgamation of parcels of land into a single valuation
- Changes to zoning and other changes

The VG has issued a large number of supplementary notices in recent months, and these changes will continue to affect Council’s rates and property database as they are issued up to 30 June 2026.



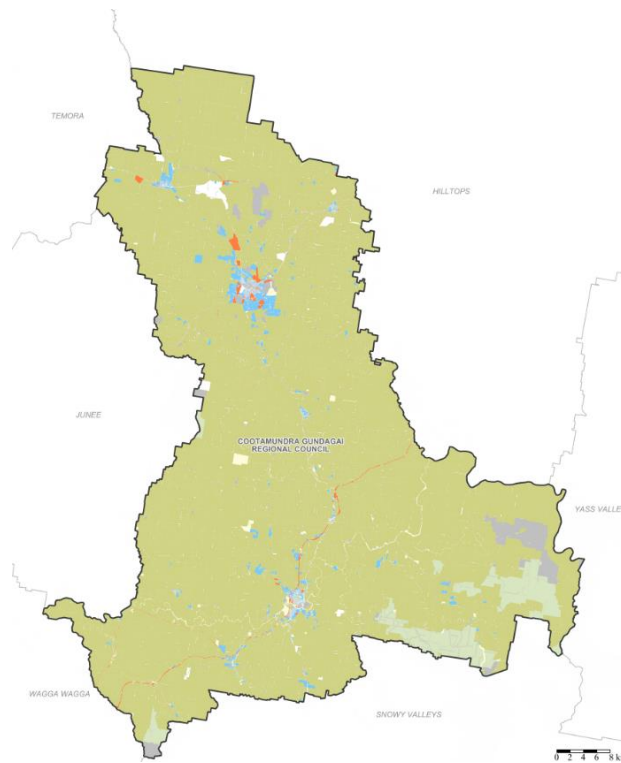
# Rating Structures

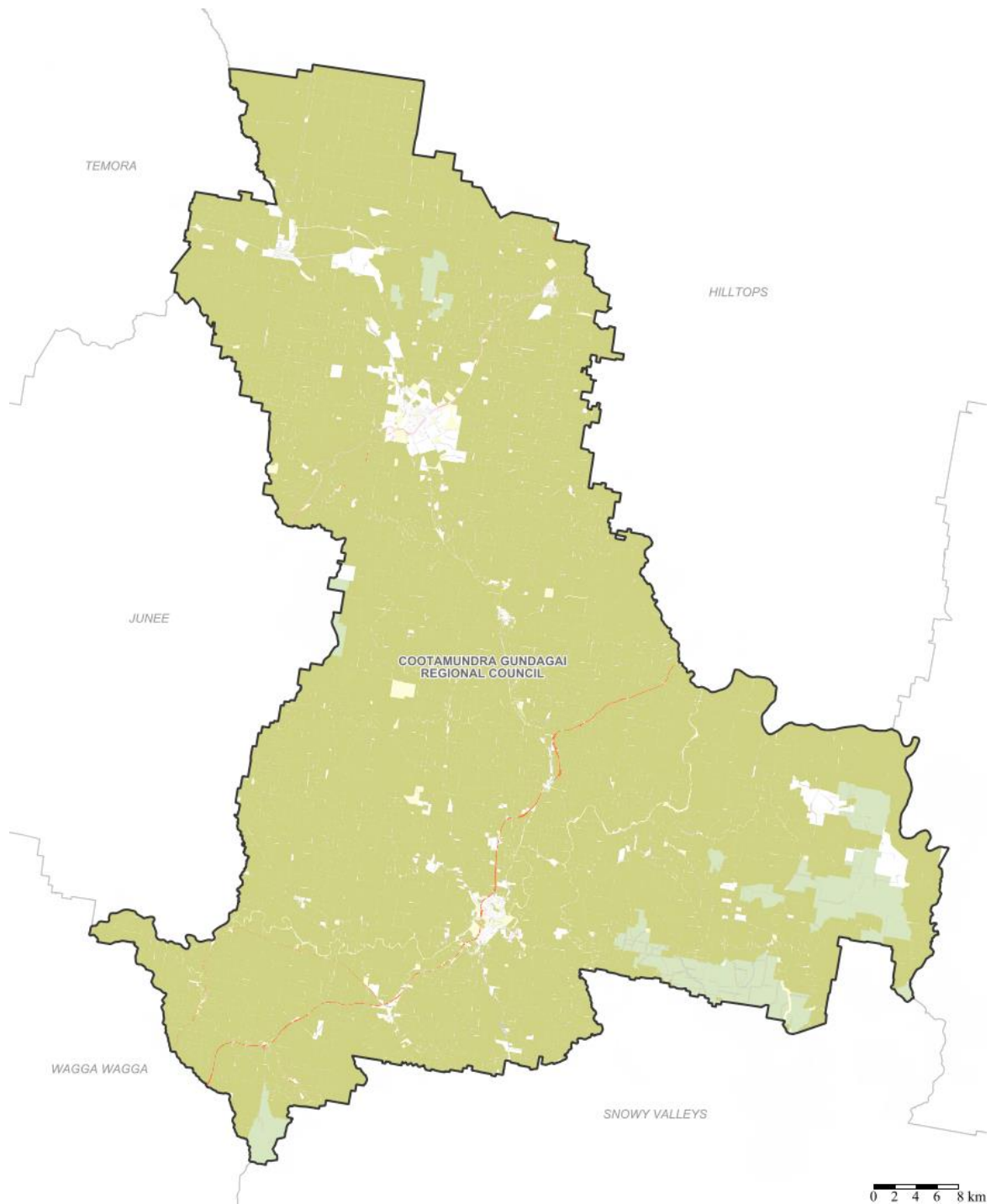
Council aims to derive revenue from ordinary rates for each rating category as outlined in the table below.

The rating structure uses an ad-valorem component (multiplied by the land value of the property as determined by the Valuer-General), together with a base amount component of \$427.00 applied to all rateable assessments.

Rating Category (s514-518)	Number of Assessments	Ad Valorem Rate	Base Amount \$	Total Base Rate	Land Value	2026/27 Estimated Income	% Yield
Farmland	1296	0.1273	\$427.00	553,392	\$3,987,385,105	\$5,629,333	46.55%
Residential	4754	0.401	\$427.00	2,029,958	\$767,000,130	\$5,105,629	42.22%
Business	519	1.2607	\$427.00	221,613	\$90,223,780	\$1,359,064	11.24%
Mining	0	0	\$427.00	-	-	-	-

## Rate Categorisation by Map

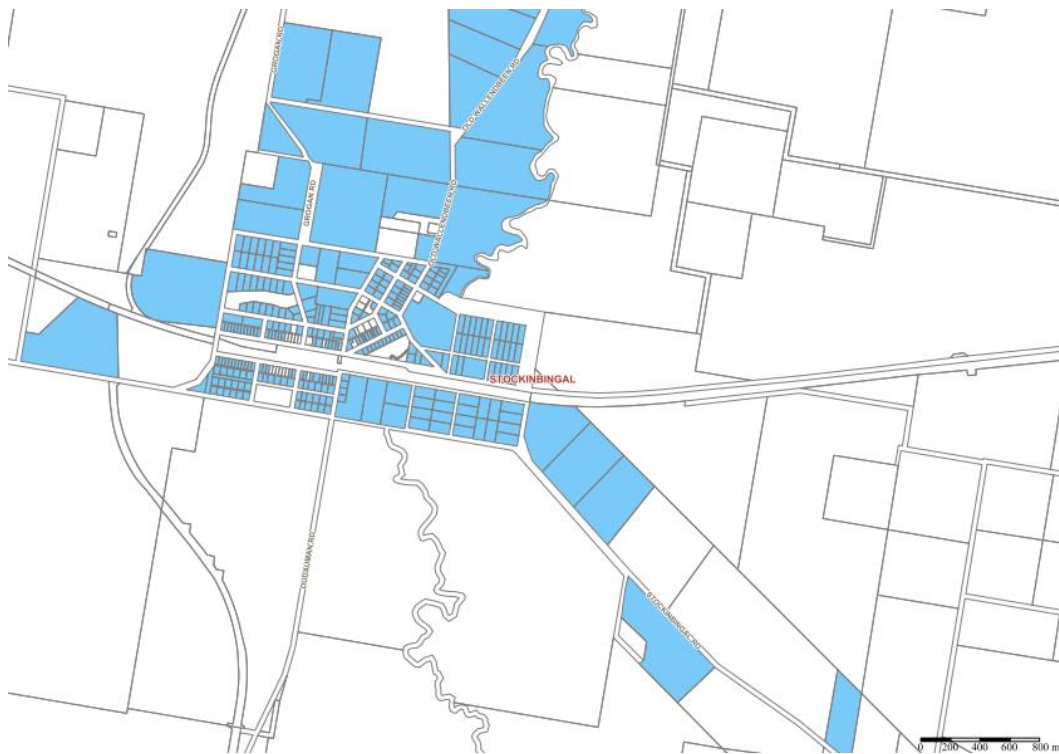




Farmland



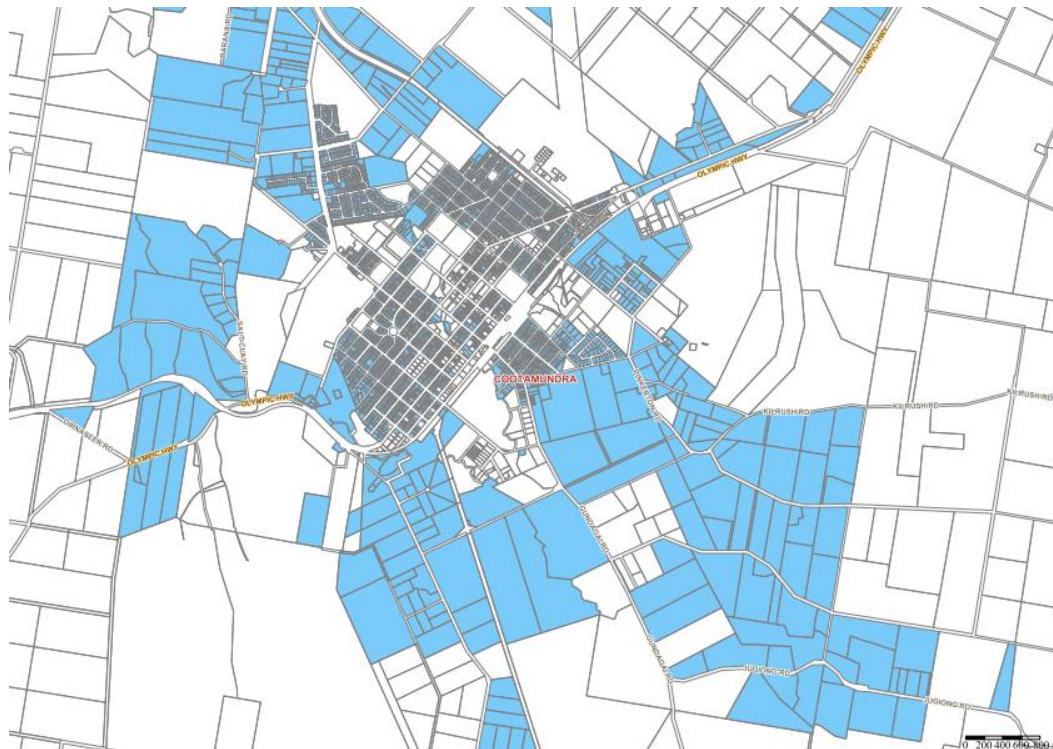
Residential Gundagai



Residential Stockinbingal



Residential Wallendbeen



Residential Cootamundra



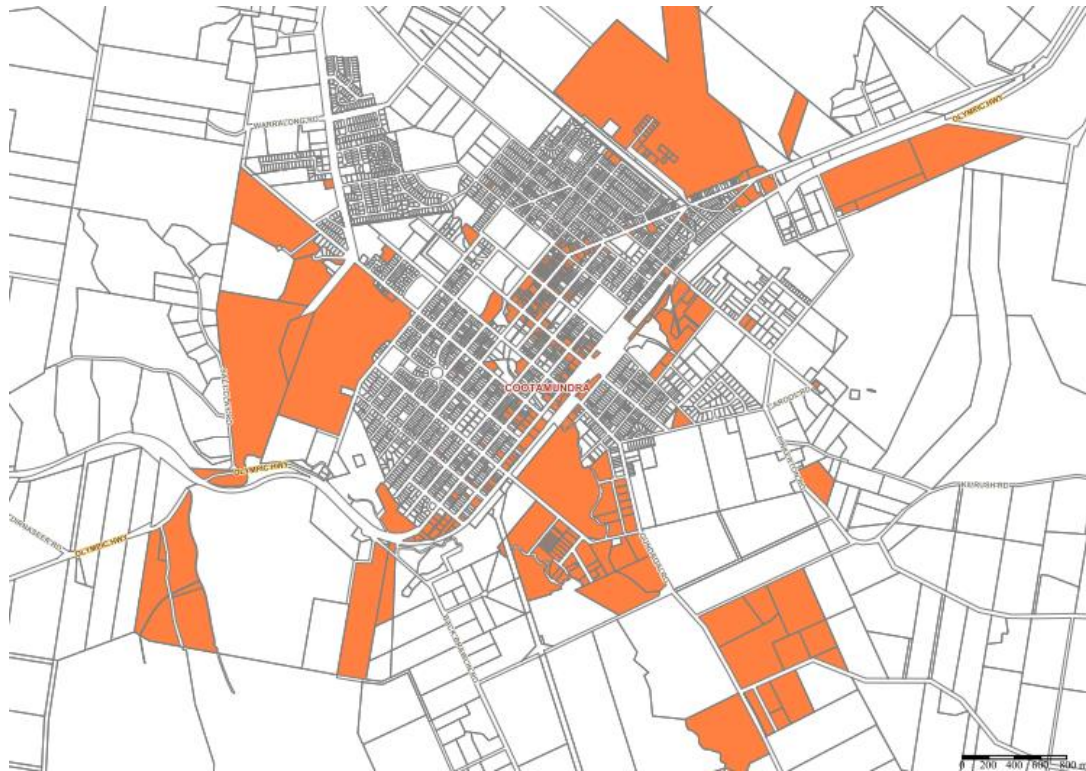
Business Gundagai



Business Stockinbingal



Business Wallendbeen



Business Cootamundra

# CHARGES

Council proposes to levy annual and service charges for the following:

- Domestic Waste Management Charges (Section 496 LGA), including Organic/Green Waste collection and Vacant charges)
- Residential Waste Management Charges – Other (Section 501 LGA)
- Non-Residential Waste Management Charges (Section 501 LGA)
- Rural Waste Charge (Section 501 LGA)
- Stormwater Management Service Charges (Section 496A LGA)
  - Residential
  - Residential Strata
  - Business (Non-Residential)
  - Business (Non-Residential) Strata
- Water Access Charges (Section 501 LGA)
- Sewer Access Charges (Section 501 LGA)
- Water Consumption (Usage) Charges (Section 502 LGA)
- Non-Residential Sewer Usage Charges (Section 502 LGA)
- (Non-Residential) Liquid Trade Waste Charges (Section 501/502 LGA)
- On-Site Sewerage Management Administration Charge (Section 501 LGA)

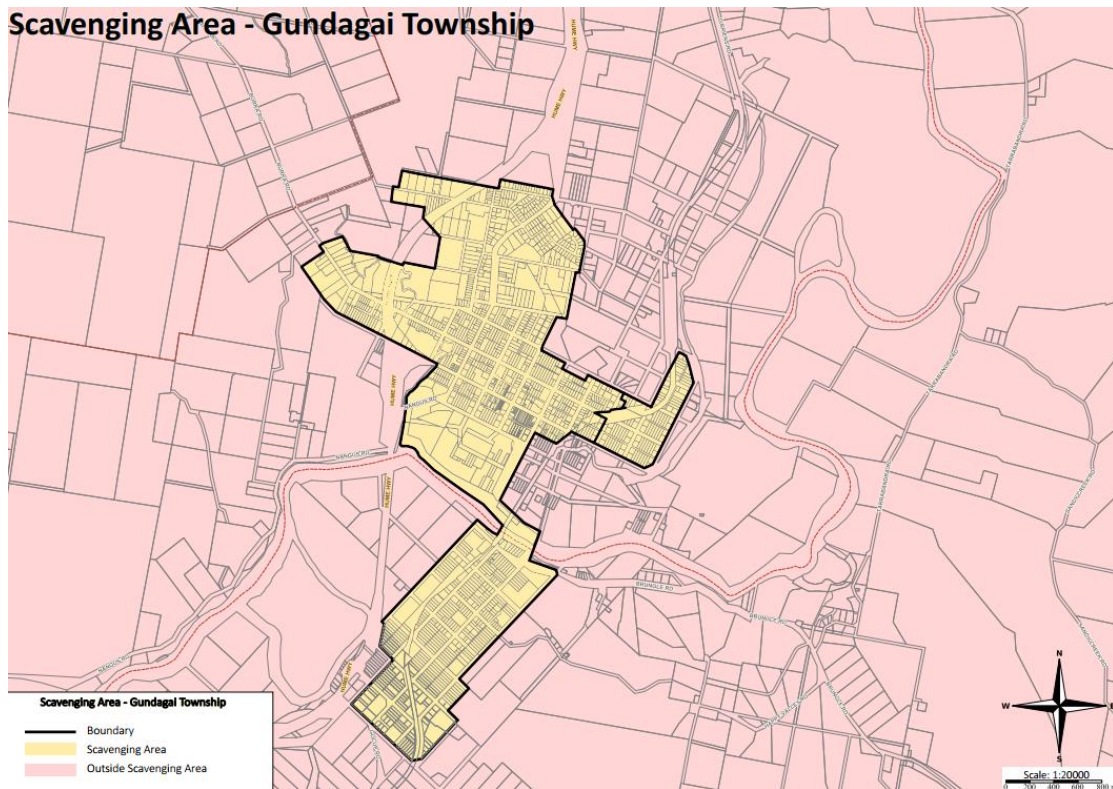
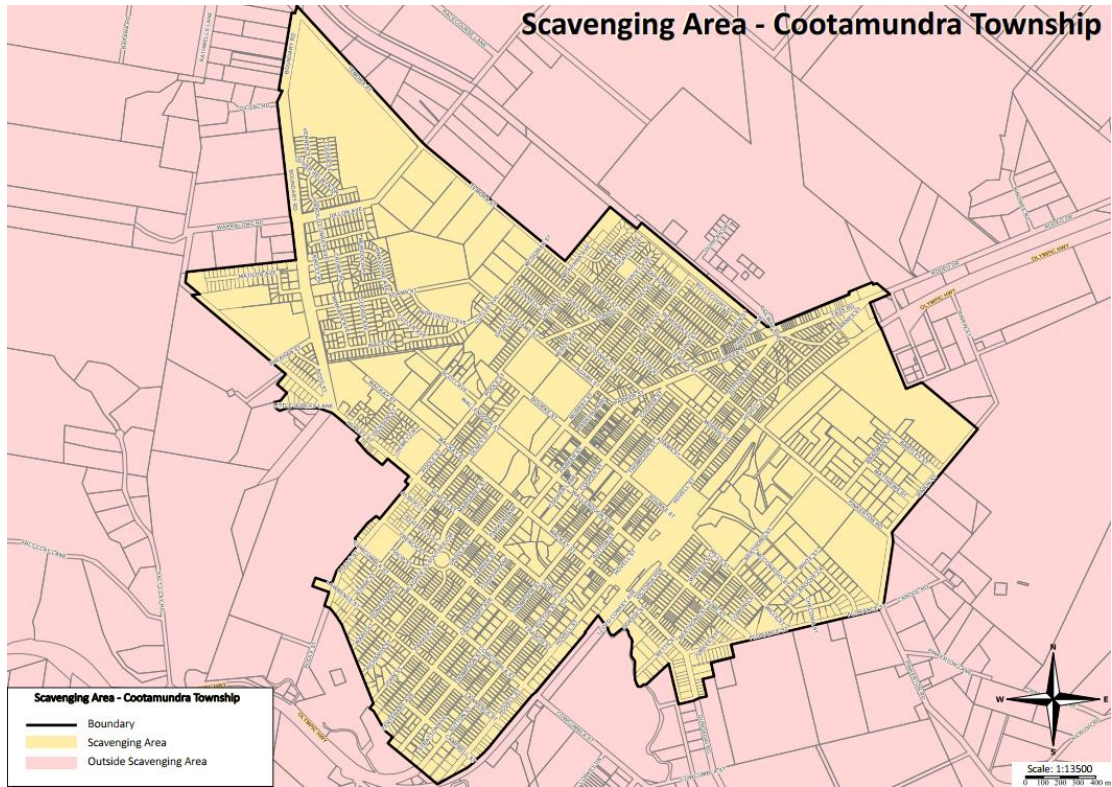
## PRO-RATA SERVICE CHARGE

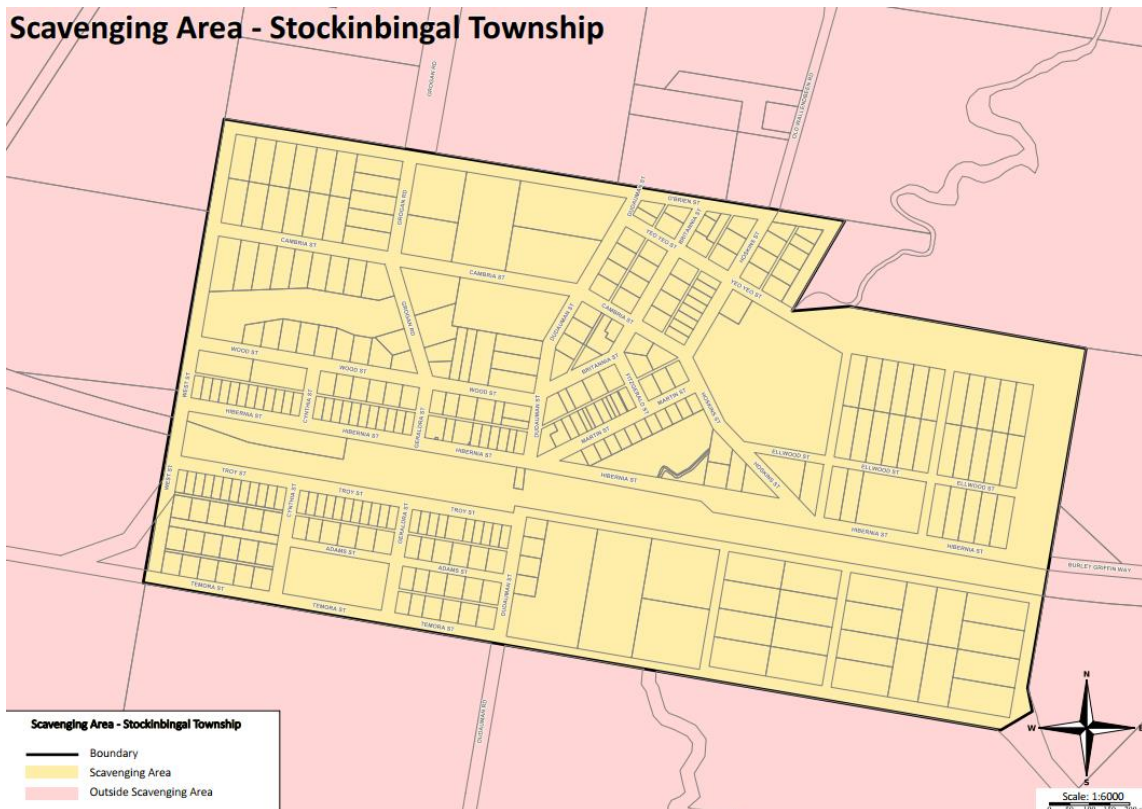
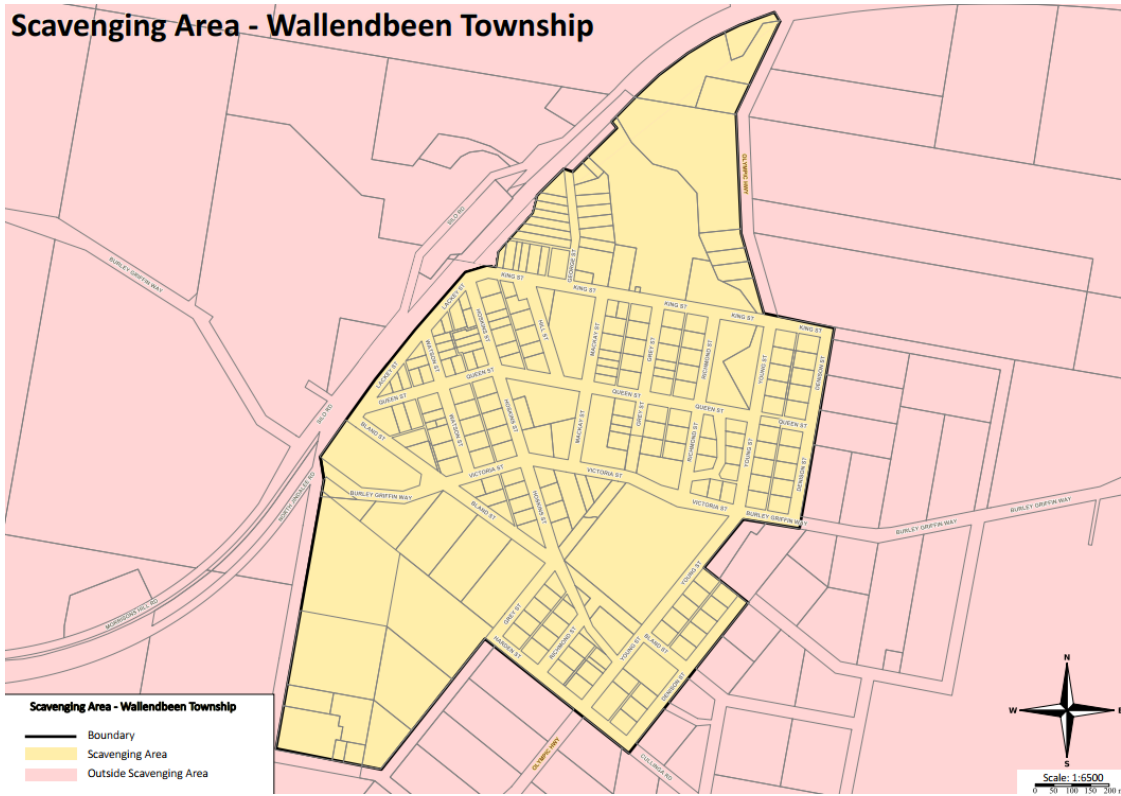
The levying of service charges will be calculated pro-rata for the time that the service was made available. In instances where a historical service charge adjustment is required, this will be limited to the reimbursement or refund (or levy) of one previous financial year, in addition to the current financial year, where applicable.

## WASTE MANAGEMENT CHARGES

Charge Description	Amount \$	Service Count	2026/27 Estimated
Domestic Waste Management Annual Charge per service (1 service per Assessment)	\$619.50	3,899	\$2,412,431
Organics/Green Waste Annual Charge per service (1 service per Assessment)	\$80.85	4,219	\$341,106
Residential Waste Management – Other Annual Charge per service (1 service per Assessment)	\$619.50	325	\$201,338
Rural Waste Charge Annual Charge per Assessment	\$91.35	1,954	\$178,498
Unoccupied (Vacant) Waste Annual Charge per	\$91.35	166	\$15,164
Commercial Waste Management Annual Charge per Service	\$619.50	791	\$490,025
Additional Rural Waste Charges Annual Charge per additional bin	\$91.35	2	\$183

# Scavenging Area Maps





## STORMWATER MANAGEMENT SERVICE CHARGES

Council levies annual Stormwater Management Charges to both residential and business properties, subject to exemptions under the Local Government Act, 1993. All revenue generated is applied to stormwater management improvements.

Charge Description	Amount \$	Service Count	2026/27 Estimated Yield
Residential Stormwater Management Annual Charge	\$25.00	3,211	\$80,275
Residential Strata Stormwater Management Annual Charge	\$12.50	142	\$1,775
Business (Non-Residential) Stormwater Management *** \$25.00 per 350 square metres of land size, or part there of Annual Charge – Maximum \$250.00	***	1,833	\$45,825
Business (Non-Residential) Strata Stormwater Management *** The greater of \$5.00, or the assessment’s proportion of the charge that would apply if the total land area was not strata’d. Annual Charge	***	20	\$100

## ON-SITE SEWERAGE MANAGEMENT ADMIN CHARGE

Charge Description	Amount \$	Service Count	2026/27 Estimated
On-Site Sewerage Management Administration Charge Annual Charge	\$55.00	1,610	\$88,550

## WATER ACCESS CHARGES

*The purpose of the annual charges for water supply services proposed to be made under section 501 of the Local Government Act 1993 is for both the provision of delivery of services to parcels with an existing service, and the proposed provision of services to parcels to which an extended reticulated supply is proposed to be provided by Council.*

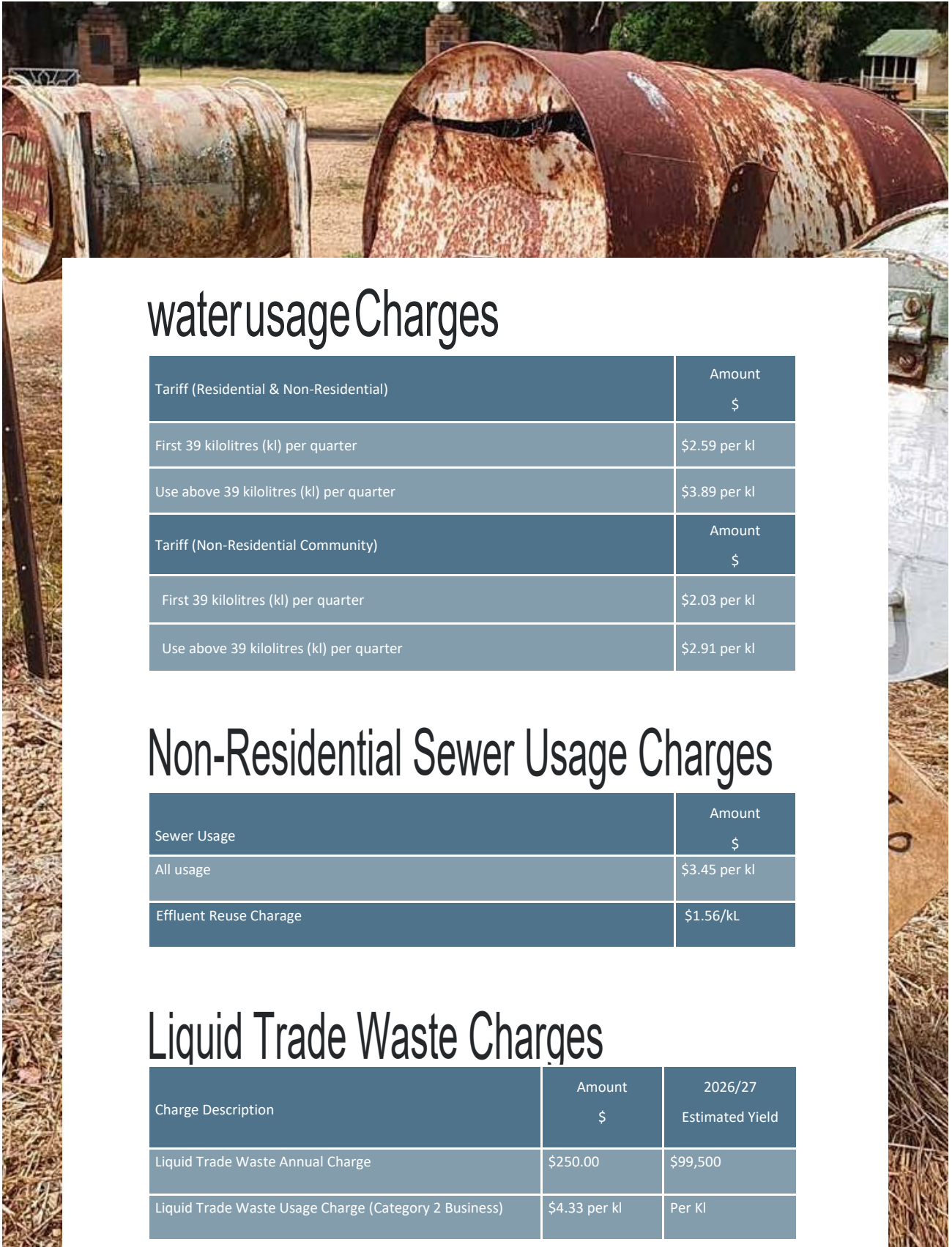
Charge Description	Residential Charge Amount	Service Count	2026/27 Estimated Yield Residential	Non-Residential Charge Amount	Service Count	2026/27 Estimated Yield Non-Residential
Strata Water Access Charge (per Strata Title)	\$537		(included in 20mm below)	\$537		(Included in 20mm below)
Water Access Charge 20mm	\$537	3,769	\$2,023,953	\$537	428	\$229,836
Non-Residential Community Water Access Charge 20mm				\$268	37	\$9,897
Water Access Charge 25mm	\$842	45	\$37,871	\$842	59	\$49,653
Non-Residential Community Water Access Charge 25mm				\$421	8	\$3,365
Water Access Charge 32mm	\$1,327	14	\$18,572	\$1,327	1	\$21,226
Non-Residential Community Water Access Charge 32mm				\$663	-	\$0
Water Access Charge 40mm	\$2,072	14	\$29,014	\$2,072	24	\$49,738
Non-Residential Community Water Access Charge 40mm				\$1036	3	\$3,109
Water Access Charge 50mm	\$3,368	7	\$22,579	\$3,368	34	\$114,526
Non-Residential Community Water Access Charge 50mm				\$1,619	4	\$6,477
Water Access Charge 63mm	\$5,143		-	\$5,143	1	\$5,143
Water Access Charge 75mm	\$7,577		-	\$7,577	2	\$15,155
Water Access Charge 80mm	\$8,291		-	\$8,291	2	\$16,581
Non-Residential Community Water Access Charge 80mm				\$4,145	1	\$4,145
Water Access Charge 100mm	\$13,473		\$0	\$13,473	5	\$67,332
Non-Residential Community Water Access Charge 100mm				\$6,477	-	\$0
Vacant Water Access Charge	\$517	101	\$52,217	\$517	46	\$23,782
Vacant Non-Residential Water Access Charge				\$259	4	\$1,034



## SEWER ACCESS CHARGES

The purpose of the annual charges for sewer supply services proposed to be made under section 501 of the Local Government Act 1993 is for both the provision of delivery of services to parcels with an existing service, and the proposed provision of services to parcels to which an extended reticulated supply is proposed to be provided by Council.

Charge Description	Residential Charge Amount	Service Count	2026/27 Estimated Yield	Non-Residential Charge Amount	Service Count	2026/27 Estimated Yield
Residential Sewer Access Charge	\$749.00	3,427	\$2,566,764	-		-
Non-Residential Sewer Access Charge 20mm	-		-	\$624	331	\$206,657
Non-Residential Community Sewer Access Charge 20mm				\$312	44	\$13,735
Non-Residential Sewer Access Charge 25mm	-		-	\$749	44	\$33,225
Non-Residential Community Sewer Access Charge 25mm				\$384	14	\$5,371
Non-Residential Sewer Access Charge 32mm	-		-	\$908	16	\$14,535
Non-Residential Community Sewer Access Charge 32mm				\$448	-	\$0
Non-Residential Sewer Access Charge 40mm	-		-	\$1,246	16	\$19,932
Non-Residential Community Sewer Access Charge 40mm				\$599	5	\$2,995
Non-Residential Sewer Access Charge 50mm	-		-	\$1,558	24	\$1,558
Non-Residential Community Sewer Access Charge 50mm				\$749	6	\$4,493
Non-Residential Sewer Access Charge 63mm	-		-	\$1,962	1	\$1,962
Non-Residential Sewer Access Charge 75mm	-		-	\$2,337	2	\$4,674
Non-Residential Sewer Access Charge 80mm	-		-	\$2,396	1	\$2,396
Non-Residential Community Sewer Access Charge 80mm				\$1,198	1	\$1,198
Non-Residential Sewer Access Charge 100mm	-		-	\$3,117	1	\$3,117
Non-Residential Community Sewer Access Charge 100mm				\$1,498	3	\$4,495
Vacant Sewer Access Charge	\$438.00	122	\$53,409	\$456	70	\$31,904
Vacant Non-Residential Community Sewer Access Charge				\$219	9	\$1,970



## waterusage Charges

Tariff (Residential & Non-Residential)	Amount \$
First 39 kilolitres (kl) per quarter	\$2.59 per kl
Use above 39 kilolitres (kl) per quarter	\$3.89 per kl
Tariff (Non-Residential Community)	Amount \$
First 39 kilolitres (kl) per quarter	\$2.03 per kl
Use above 39 kilolitres (kl) per quarter	\$2.91 per kl

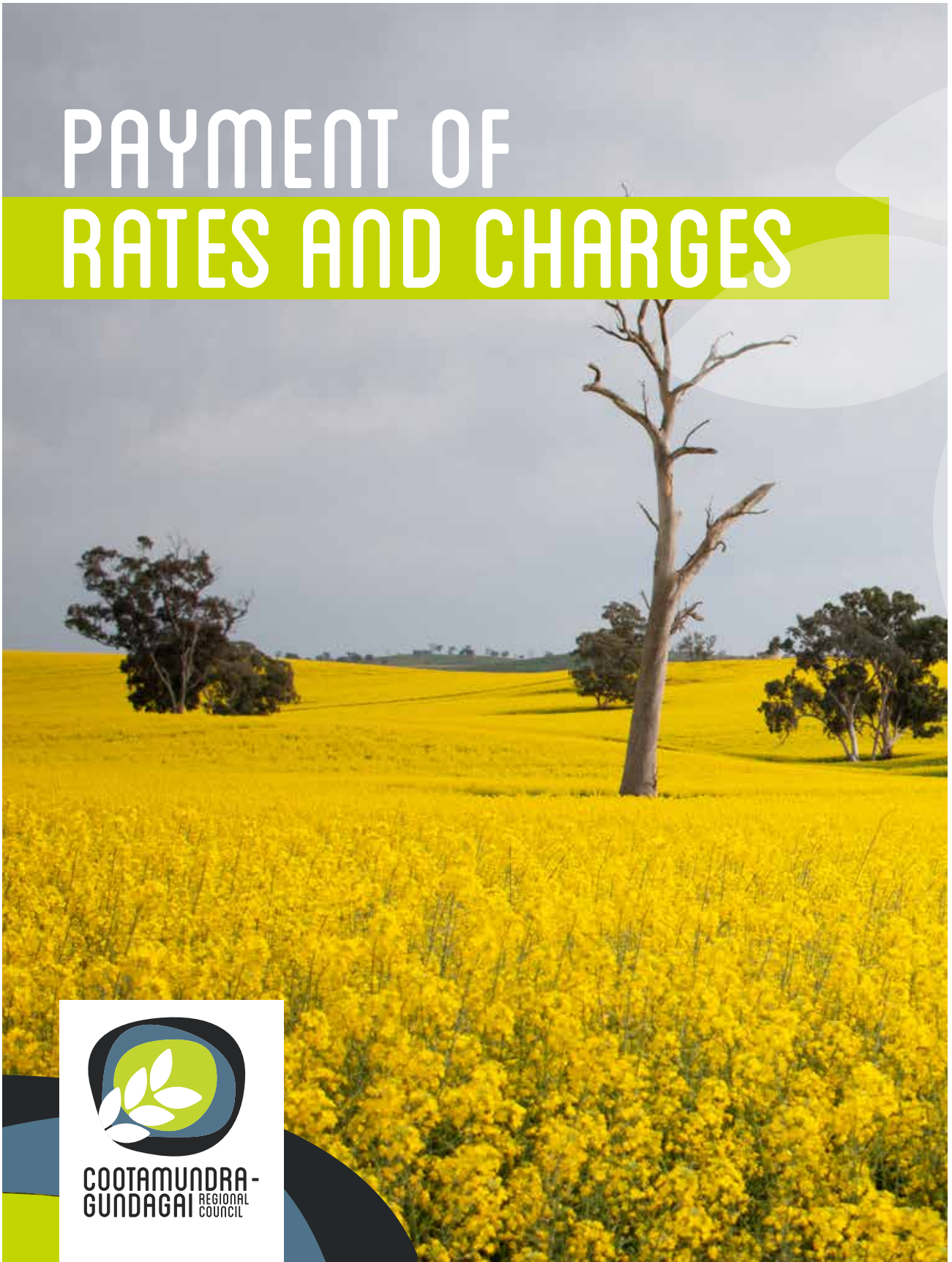
## Non-Residential Sewer Usage Charges

Sewer Usage	Amount \$
All usage	\$3.45 per kl
Effluent Reuse Charge	\$1.56/kl

## Liquid Trade Waste Charges

Charge Description	Amount \$	2026/27 Estimated Yield
Liquid Trade Waste Annual Charge	\$250.00	\$99,500
Liquid Trade Waste Usage Charge (Category 2 Business)	\$4.33 per kl	Per Kl

# PAYMENT OF RATES AND CHARGES



## PAYMENT ARRANGEMENTS

Council land rates and annual charges are paid in a single annual payment or by quarterly instalments. If a payment is made by a single annual payment, it is due by 31 August, and if it is paid by quarterly instalments it is due by 31 August, 30 November, 28 February and 31 May.

On or before 31 October, 31 January and 30 April, Council will send reminder notices (Instalment Notices) separately from the Rates Notice to each person paying by quarterly instalments. (s.562 NSW Local Government Act 1993). For the payment of rates and charges, Council accepts payment by BPay, BPoint (telephone and online), cheque, money order, credit card, EFTPOS, and cash. Note that payments cannot be made by direct credit to Council's bank account.

Council provides an optional direct debit facility for the payment of rates and charges periodically (weekly, fortnightly, monthly or quarterly on nominated due dates). If a scheduled direct debit is dishonoured, a \$15.00 fee in addition to any applicable bank charges will be added onto the rates and charges balance owing. There is no discount available for early payment of rates and charges.

## INTEREST ON OVERDUE RATES AND CHARGES

Interest on overdue rates and charges shall be set in accordance with section 566(3) of the NSW Local Government Act 1993, applying the maximum rate of interest payable as determined by the Minister of Local Government. The interest rate on overdue rates and charges that is to apply for the year from 1 July 2026 to 30 June 2027 is 10.50% per annum, calculated daily.

A three day grace period will apply so that interest will not be charged on overdue balances paid within three days of the due date. If an overdue balance is not paid within the three day grace period, interest will be charged based upon the number of days since the account became overdue.

## DEBT RECOVERY

Council has a responsibility to recover monies owing to it in a timely, efficient and effective manner, to finance its operations and to ensure effective cash flow management.

Council aims to ensure effective control over debts owed to Council, including overdue rates, fees, charges, and interest, and to establish debt recovery procedures for the efficient collection of receivables and management of outstanding debts, including deferment and alternative payment arrangements in accordance with Council's Debt Recovery Policy, and relevant Ministerial advices and legislation.

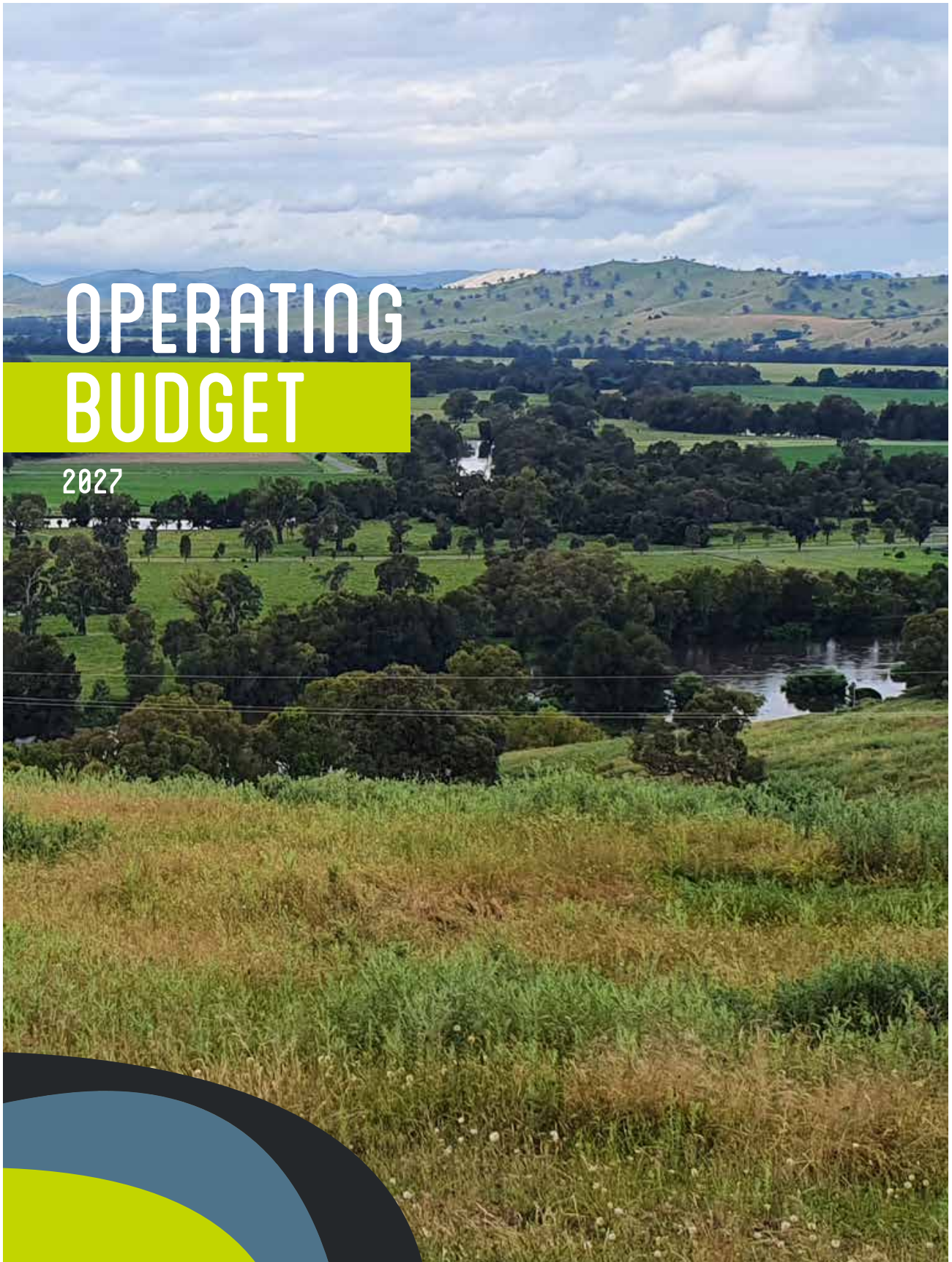
## HARDSHIP ASSISTANCE

Council recognises that there are cases of genuine financial hardship requiring the appropriate respect of the circumstances, especially in light of the economic circumstances and difficulties that have resulted from Covid-19, Rate Harmonisation, and Special Rate Variation.

Council's Rates and Charges Financial Hardship Policy, and relevant Ministerial advices and related legislation, have established guidelines for the assessment of hardship applications applying the principles of fairness, integrity, confidentiality, and compliance with relevant statutory requirements.

## COPIES OF NOTICES

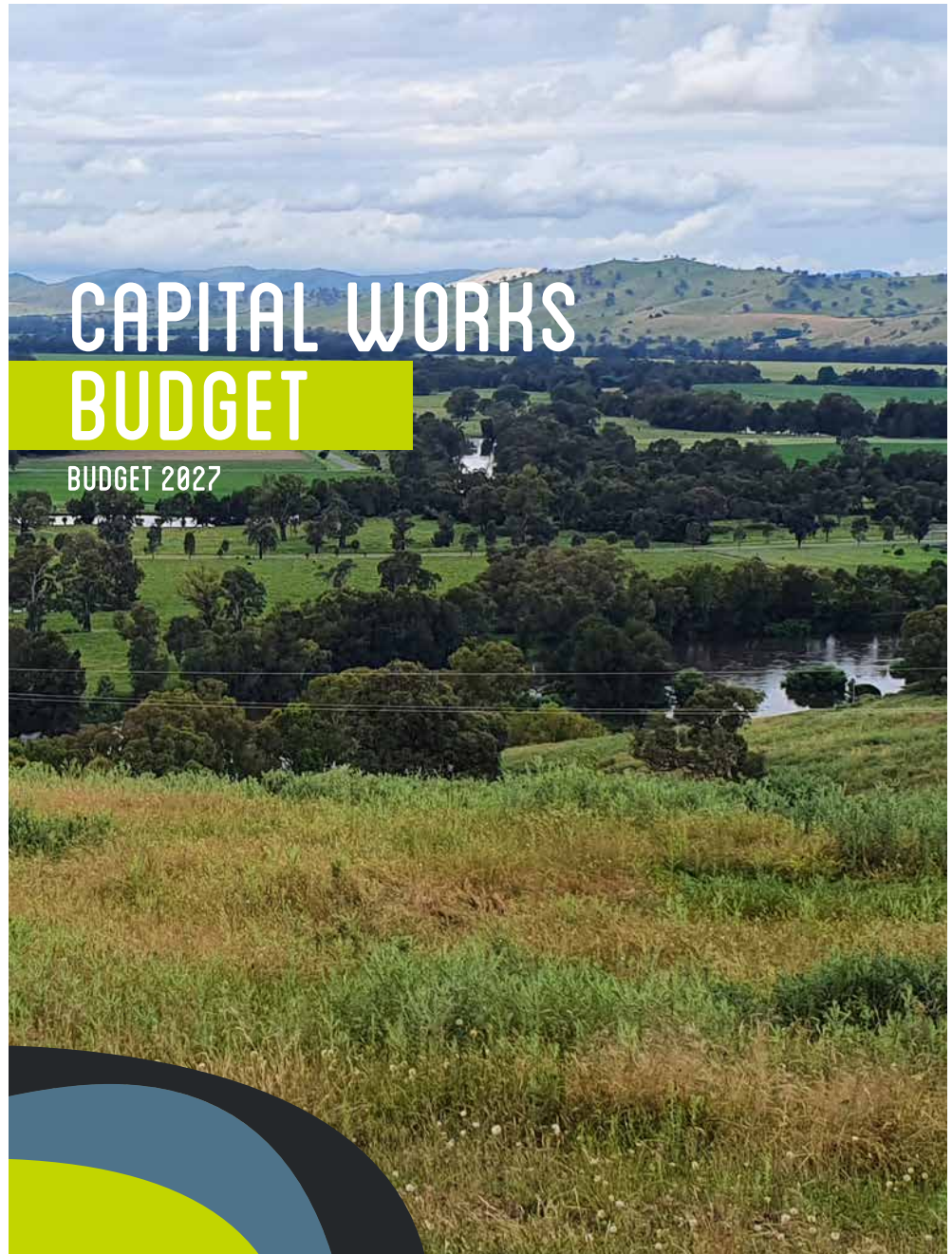
The fee to reproduce and supply a copy of a previously issued Rates or Water & Sewer charges notice will be \$15.00 per notice, payable in advance. A copy of a previously issued notice shall only be supplied to the owner of the property (or their nominated and correctly authorised agent) for the period of which the notice is requested.



**CGRC 2027 Budget  
Income Statement by Department**

Department	Task Type	Group Description	Sum of Budget 2027
Building Department	Income	Capital Grants and Contributions	-
		Rates	(98,004)
		User Charges & Fees	(383,250)
	<b>Income Total</b>		<b>(481,254)</b>
	Expense	Employee & Oncosts	1,432,552
		Materials & Contracts	622,610
	<b>Expense Total</b>		<b>2,055,162</b>
<b>Building Department Total</b>			<b>1,573,908</b>
Business Department	Income	Operating Grants & Contributions	(148,500)
		Other Revenues	(5,775)
		User Charges & Fees	(125,047)
	<b>Income Total</b>		<b>(279,322)</b>
	Expense	Employee & Oncosts	1,871,517
		Materials & Contracts	1,833,052
Other Expenses		45,000	
	<b>Expense Total</b>		<b>3,749,569</b>
<b>Business Department Total</b>			<b>3,470,247</b>
Engineering Cootamundra	Income	Operating Grants & Contributions	(1,303,043)
		Other Revenues	(343,000)
		User Charges & Fees	(170,754)
		Plant Hire - Internal Usage	(2,600,000)
		Stormwater Management Charge	(76,785)
		Sale of P&E	(73,951)
		State Roads Income	(3,800,000)
	<b>Income Total</b>		<b>(8,367,533)</b>
	Expense	Emergency Services Levy	400,000
		Employee & Oncosts	2,561,952
		Materials & Contracts	4,047,345
		Materials & Contracts - State Roads	2,844,102
		Employee & Oncosts - State Roads	608,875
	<b>Expense Total</b>		<b>10,462,274</b>
<b>Engineering Cootamundra Total</b>			<b>2,094,742</b>
Engineering Gundagai	Income	Operating Grants & Contributions	(1,445,367)
		Other Revenues	(249,500)
		User Charges & Fees	(139,331)
		Plant Hire - Internal Usage	(1,600,000)
		Stormwater Management Charge	(51,190)
		Sale of P&E	(129,498)
	<b>Income Total</b>		<b>(3,614,887)</b>
Expense	Emergency Services Levy	400,000	
	Employee & Oncosts	2,108,501	
	Materials & Contracts	4,047,477	
	<b>Expense Total</b>		<b>6,555,978</b>
<b>Engineering Gundagai Total</b>			<b>2,941,092</b>
Executive Department	Income	Operating Grants & Contributions	(40,000)
		<b>Income Total</b>	<b>(40,000)</b>
	Expense	Employee & Oncosts	1,683,666
		Materials & Contracts	504,635
		Mayor & Councillor Expenses	242,892
	<b>Expense Total</b>		<b>4,931,193</b>
<b>Executive Department Total</b>			<b>4,891,193</b>
Finance Department	Income	Capital Grants and Contributions	(1,966,504)
		Interest Income	(806,818)
		Operating Grants & Contributions	(6,411,818)
		Other Revenues	(189,000)
		User Charges & Fees	(31,500)
		Pension Concession	(257,250)
	<b>Income Total</b>		<b>(9,662,890)</b>
	Expense	Depreciation	11,960,421
		Employee & Oncosts	1,020,632
		Materials & Contracts	(2,449,590)
Pension Concession		564,362	
	<b>Expense Total</b>		<b>11,095,825</b>
<b>Finance Department Total</b>			<b>1,432,935</b>

<b>Rates Cootamundra</b>	<b>Income</b>	Rates	(7,256,416)
	<b>Income Total</b>		<b>(7,256,416)</b>
<b>Rates Cootamundra Total</b>			<b>(7,256,416)</b>
<b>Rates Gundagai</b>	<b>Income</b>	Rates	(4,837,610)
	<b>Income Total</b>		<b>(4,837,610)</b>
<b>Rates Gundagai Total</b>			<b>(4,837,610)</b>
<b>Services Cootamundra</b>	<b>Income</b>	Operating Grants & Contributions	(33,000)
		Other Revenues	(144,479)
		Rates	(2,403,551)
		User Charges & Fees	(1,020,807)
	<b>Income Total</b>		<b>(3,601,837)</b>
	<b>Expense</b>	Employee & Oncosts	2,311,045
		Materials & Contracts	5,847,304
	<b>Expense Total</b>		<b>8,158,349</b>
<b>Services Cootamundra Total</b>			<b>4,556,513</b>
<b>Services Gundagai</b>	<b>Income</b>	Operating Grants & Contributions	(33,000)
		Other Revenues	(965,572)
		Rates	(1,238,193)
		User Charges & Fees	(431,080)
	<b>Income Total</b>		<b>(2,667,845)</b>
	<b>Expense</b>	Employee & Oncosts	1,270,013
		Materials & Contracts	2,648,906
	<b>Expense Total</b>		<b>3,918,919</b>
<b>Services Gundagai Total</b>			<b>1,251,075</b>
<b>Sewer Cootamundra</b>	<b>Income</b>	Interest Income	(117,119)
		Rates	(1,891,723)
		User Charges & Fees	(406,577)
	<b>Income Total</b>		<b>(2,415,418)</b>
	<b>Expense</b>	Depreciation	797,564
		Employee & Oncosts	333,088
		Materials & Contracts	803,044
	<b>Expense Total</b>		<b>1,933,696</b>
<b>Sewer Cootamundra Total</b>			<b>(481,722)</b>
<b>Sewer Gundagai</b>	<b>Income</b>	Interest Income	(78,079)
		Rates	(1,261,149)
		User Charges & Fees	(211,551)
	<b>Income Total</b>		<b>(1,550,779)</b>
	<b>Expense</b>	Depreciation	410,866
		Employee & Oncosts	242,483
		Interest Expense	26,794
		Materials & Contracts	334,090
		Loan Repayments	405,667
	<b>Expense Total</b>		<b>1,419,900</b>
<b>Sewer Gundagai Total</b>			<b>(130,879)</b>
<b>Water Cootamundra</b>	<b>Income</b>	Interest Income	(179,582)
		Rates	(1,717,979)
		User Charges & Fees	(1,996,157)
	<b>Income Total</b>		<b>(3,893,718)</b>
	<b>Expense</b>	Depreciation	384,608
		Employee & Oncosts	405,341
		Interest Expense	40,154
		Materials & Contracts	329,191
		Bulk Water	2,184,000
		Loan Repayments	413,793
	<b>Expense Total</b>		<b>3,757,087</b>
<b>Water Cootamundra Total</b>			<b>(136,631)</b>
<b>Water Gundagai</b>	<b>Income</b>	Interest Income	(119,721)
		Rates	(1,145,319)
		User Charges & Fees	(1,022,353)
	<b>Income Total</b>		<b>(2,287,394)</b>
	<b>Expense</b>	Depreciation	198,132
		Employee & Oncosts	290,026
		Interest Expense	103,000
		Materials & Contracts	613,361
		Loan Repayments	306,000
	<b>Expense Total</b>		<b>1,510,519</b>
<b>Water Gundagai Total</b>			<b>(776,875)</b>
<b>Grand Total</b>			<b>8,591,572</b>

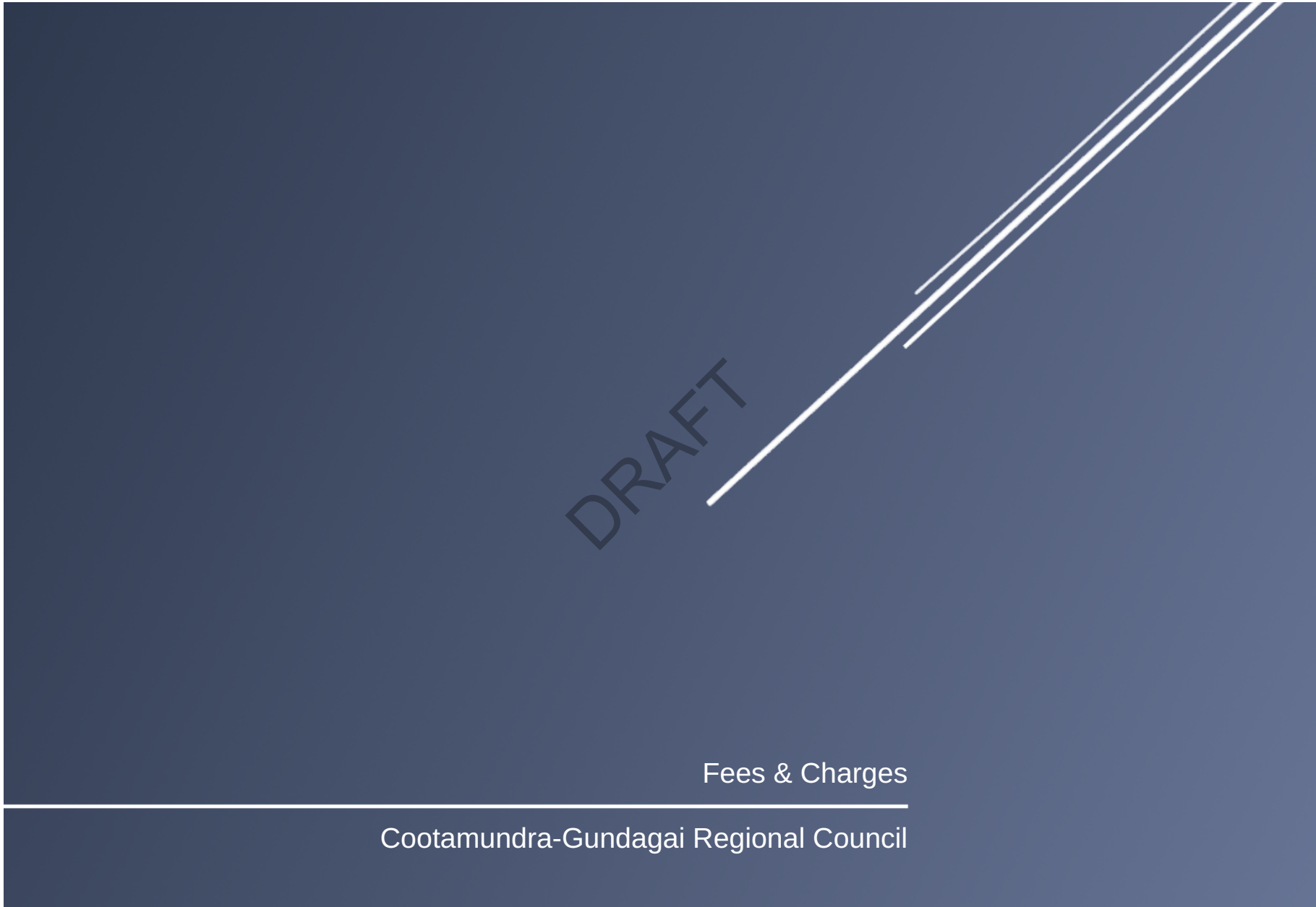


| 48

<b>CAPITAL EXPENDITURE PROGRAM 2027</b>	<b>Previous Year Budget</b>	<b>WO</b>	<b>Manager</b>	<b>TOTAL</b>	<b>REVENUE</b>	<b>GRANT</b>	<b>RESERVE</b>	<b>LOAN</b>
<b>Capital Income</b>								
Plant Disposal - Gundagai (Reduced program)	(325,000)	3811	Hogg	(272,000)			(272,000)	
Plant Disposal - Coota (Reduced program)	(325,000)	3812	Brodie	(272,000)			(272,000)	
Section 7.12 Developer Contributions	(160,000)	GL3001	Dawes	(160,000)			(160,000)	
<b>Bridges - Cootamundra</b>								
Adams St Causeway (Renewal)	-	New	Brodie	280,000	280,000			
Bridge Assessment & Strengthening Investigation	20,000	4736	Brodie	20,000	20,000			
<b>Bridges - Gundagai</b>								
Bridge Assessment & Strengthening Investigation	20,000	4737	Hogg	20,000	20,000			
Brawlin Rd (Replace 3500 dia corrugated pipe)	-	New	Hogg	275,000	275,000			
<b>Buildings - Cootamundra</b>								
Buildings - Capital Budget Only	50,000	4397	Lowe	50,000	50,000			
Wallenbeen Hall (Heritage) - three new fire exit double doors	-	New	Lowe	15,000	15,000			
<b>Buildings - Gundagai</b>								
Buildings - Capital Budget Only	50,000	3346	Ewings	50,000	50,000			
Gundagai Council Chambers - Waterproofing and glazing	-	4740	Ewings	70,000	70,000			
<b>Plant &amp; Equipment - Cootamundra</b>								
Computer hardware replacement	25,000	1172	Cody	25,000	25,000			
Plant Replacement - Coota (Reduced)	1,300,000	3810	Brodie	1,000,000			1,000,000	
<b>Plant &amp; Equipment - Gundagai</b>								
Computer hardware replacement	25,000	1172	Cody	25,000	25,000			
Plant Replacement - Gundagai (Reduced)	1,300,000	3809	Hogg	1,000,000			1,000,000	
<b>Roads - Cootamundra</b>								
Brodie								
2026-27 Flood Management - study for Wallendbeen and Muttama	-	New	Brodie	198,000	39,600	158,400		
Heavy Patching - Local Roads & Town Streets (R2R)	728,859	2683	Brodie	650,290		650,290		
Reseals - Local Roads & Town Streets (FAG)	1,000,000	2683	Brodie	1,000,000		1,000,000		
Heavy Patching - Regional Roads (Block Grant)	-	2683	Brodie	115,200		115,200		
Reseals - Regional Roads (Block Grant)	125,000	2683	Brodie	152,124		152,124		
<b>Roads - Gundagai</b>								
Heavy Patching - Local Roads & Town Streets (R2R)	623,859	2684	Hogg	765,490		765,490		
Reseals - Local Roads & Town Streets (FAG)	1,000,000	2684	Hogg	1,000,000		1,000,000		
Heavy Patching - Regional Roads	-	2684	Hogg					
Reseals - Regional Roads (Block Grant)	125,000	2684	Hogg	125,000		125,000		
<b>Sewer - Cootamundra</b>								
Sewer Vent Pipe Replacement	75,000	3769	Brodie	85,000			85,000	
Sewer Treatment Plant Upgrade - Sludge Lagoon Reduced from previous budget of \$500k	-	3760	Brodie	400,000			400,000	
Sewer Mains Replacement (Reduced)	1,000,000	4753	Brodie	500,000			500,000	
Sewer Main Root Removal Program	-	New	Brodie	100,000			100,000	
Sewer Modelling	20,000	4418	Brodie	25,000			25,000	
<b>Sewer - Gundagai</b>								
Sewer Mains Replacement	470,000	4430	Hogg	470,000			470,000	
Gundagai Riverside caravan park sewer pump station upgrade	-	3765	Hogg	150,000			150,000	
Sewer Modelling (Reduced)	50,000	4454	Hogg	25,000			25,000	
<b>Waste - Cootamundra</b>								
CCTV (New) - recommendation from Waste Audit	-	New	Lowe	25,000			25,000	
<b>Water - Cootamundra</b>								
Water Mains Replacement	500,000	3752	Brodie	500,000			500,000	
Water Modelling & Investigation Work	20,000	4417	Brodie	20,000			20,000	
<b>Water - Gundagai</b>								
Extension of Gundagai Water Supply to the Dog on the Tuckerbox site	2,400,000	1515	Hogg	2,533,500				2,533,500
Water Modelling & Investigation Work	50,000	4455	Hogg	50,000			50,000	
Water Mains Replacement	470,000	4727	Hogg	470,000			470,000	
Raw Water Pump (Construct)	150,000	4759	Hogg	450,000			450,000	
<b>TOTAL CAPITAL EXPENDITURE:</b>				<b>11,935,604</b>	<b>869,600</b>	<b>3,966,504</b>	<b>4,566,000</b>	<b>2,533,500</b>

<b>OPTIONAL CAPITAL EXPENDITURE FOR 2027</b>	<b>Previous Year Budget</b>	<b>WO</b>	<b>MANAGER</b>	<b>TOTAL</b>	<b>REVENUE</b>	<b>GRANT</b>	<b>RESERVE</b>	<b>LOAN</b>
<b>Bridges - Cootamundra</b>								
Muttuma Rd - Culling Creek (Design Only)	-	New	Brodie	200,000	200,000			
<b>Bridges - Gundagai</b>								
Detroit Rd Causeway (Replace)	130,000	4677	Hogg	130,000	130,000			
<b>Buildings - Gundagai</b>								
River Caravan Park - Building roofing and Gutter (Renewal)	-	4741	Ewings	45,000	45,000			
<b>Cemeteries</b>								
Cemetery Masterplan Cootamundra (Stage 1 - Implementation)	-	4742	Lowe	60,000			60,000	
Lawn Cemetery - New Beam and irrigation - Gundagai	60,000	4743	Ewing	60,000			60,000	
<b>Recreation - Cootamundra</b>								
Netting for Albert Park cricket / Livvi's place (Safety issue)	-	New	Lowe	30,000	30,000			
Stockinbingal Tennis Club (Replace flooring, roof and insulation)	-	New	Lowe	40,000	40,000			
<b>Recreation - Gundagai</b>								
Street Tree Management Plan Implementation	50,000	4748	Ewing	50,000	50,000			
<b>Roads - Cootamundra</b>								
			Brodie					
Villages Water Filling Stations (Investigation)	20,000	4810	Brodie	20,000	20,000			
<b>Roads - Gundagai</b>								
Gocup Rd Traffic Island (D&C)	50,000	4721	Hogg	50,000	50,000			
First Ave (Stage 4 - Byron St to Homer St) Construct	390,000	4722	Hogg	550,000	550,000			
<b>Stormwater Gundagai</b>								
Tor St (Construction)	20,000	4726	Hogg	250,000			250,000	
<b>Footpaths - Cootamundra</b>								
PAMP Footpath Project	-	New	Brodie	187,500		187,500		
<b>Footpaths - Gundagai</b>								
Hanley St (West St to High School)	-	New	Hogg	100,000	100,000			
<b>Waste - Gundagai</b>								
Boundary Fencing with Signage 850m	-	New		42,500			42,500	
Installation of Groundwater bores x4	-	New		20,000			20,000	
Installation of Solar and Battery system and additional CCTV Cameras	-	New	Ewing	22,000			22,000	
<b>Water - Cootamundra</b>								
Reservoir 1 & 2 - Renewal of outlet valves & pits	-	New	Brodie	350,000			350,000	
Reservoir 1 & 2 - Upgrade to Chlorinators	-	New	Brodie	500,000			500,000	
Reservoir 1 & 2 - Provison of all weather access	-	New	Brodie	55,000			55,000	
<b>TOTAL CAPITAL EXPENDITURE:</b>				<b>2,762,000</b>	<b>1,215,000</b>	<b>187,500</b>	<b>1,359,500</b>	<b>-</b>





## Table Of Contents

<b>Cootamundra-Gundagai Regional Council .....</b>	<b>8</b>
<b>ADMINISTRATION .....</b>	<b>8</b>
<b>ADMINISTRATION AND OFFICE FEES .....</b>	<b>8</b>
<b>ACCESSING AND PRINTING INFORMATION .....</b>	<b>8</b>
Photocopying .....	8
Printing and publications .....	8
Document provision.....	9
Government information (Public Access) Act 2009.....	9
Property and development information .....	9
Property certificates .....	9
Rates and property information .....	9
Outstanding notices .....	10
Copy of large plans and engineering specifications and reports.....	10
Other conveyancing certificates .....	10
<b>LIBRARIES .....</b>	<b>11</b>
<b>PRINTING AND PHOTOCOPYING .....</b>	<b>11</b>
<b>LAMINATING .....</b>	<b>11</b>
<b>RIVERINA REGIONAL LIBRARY FEES.....</b>	<b>11</b>
<b>TOURISM.....</b>	<b>13</b>
<b>HERITAGE CENTRE .....</b>	<b>13</b>
<b>OLD GUNDAGAI GAOL PRECINT .....</b>	<b>13</b>
<b>BRADMAN'S BIRTHPLACE MUSEUM .....</b>	<b>13</b>
<b>GAOL AUDIO TOURS.....</b>	<b>13</b>
<b>TOWN TOUR .....</b>	<b>14</b>
<b>MARBLE MASTERPIECE .....</b>	<b>14</b>
<b>BOOKING COMMISSIONS .....</b>	<b>14</b>
<b>COUNCIL FACILITIES .....</b>	<b>15</b>
<b>AERODROME.....</b>	<b>15</b>
<b>SPORT, RECREATION AND PLAYING FIELD HIRE .....</b>	<b>16</b>
Swimming Pools.....	16
Cootamundra Swimming Pool.....	16
Gundagai Swimming Pool.....	17

DRAFT

**Table Of Contents** [continued]

Park Rentals .....	18
Additional services .....	18
<b>Sporting Fields .....</b>	<b>18</b>
Fisher Park .....	19
Albert Park .....	19
Clarke Oval .....	19
Bassingthwaighte Park .....	19
Gundagai Grounds .....	20
Mitchell Park .....	20
Nicholson Park .....	20
Stockinbingal Recreation Ground .....	20
Town Tennis Courts .....	20
Wallendbeen Barry Grace Oval .....	20
Sports Stadium .....	20
<b>FACILITIES AND ROOM HIRE .....</b>	<b>21</b>
Cootamundra Showground .....	21
Cootamundra Town Hall .....	22
Full Day - Setup Required .....	22
Part Day - Setup Required .....	22
Part Day - No Setup Required .....	23
Full Day - No Setup Required .....	23
Administrative Costs .....	24
Markets .....	24
Gundagai Council Chambers .....	24
Stephen Ward Rooms .....	24
Muttama Hall .....	25
Wallendbeen Memorial Hall .....	25
Ellwoods Hall .....	26
The Arts Centre Cootamundra (TACC) .....	28
Electric Vehicle Charging .....	29
Gundagai Visitors Information Centre (VIC) Meeting Space .....	30
<b>CEMETERIES - This is a new charging model .....</b>	<b>31</b>
<b>LAWN CEMETERIES .....</b>	<b>31</b>
<b>COLUMBARIUMS/LAWN NICHE - NORTH GUNDAGAI .....</b>	<b>31</b>
<b>COLUMBARIAN/LAWN NICHE - COOTAMUNDRA .....</b>	<b>31</b>

DRAFT

**Table Of Contents** [continued]

MONUMENTAL CEMETERIES .....32

ADMINISTRATION FEES.....32

PRIVATE LAND WITHIN THE COOTAMUNDRA-GUNDAGAI REGIONAL COUNCIL AREA .....33

EXHUMATIONS.....33

**APPROVALS AND ENFORCEMENTS.....34**

BUILDING INFORMATION CERTIFICATES .....34

SWIMMING POOL COMPLIANCE.....34

FOOD AND HEALTH.....35

    Food Businesses.....35

    Public Health.....35

ENVIRONMENTAL PROTECTION .....36

ON-SITE SEWERAGE MANAGEMENT SYSTEMS (OSSM) .....36

ACTIVITIES THAT REQUIRE COUNCIL APPROVAL .....37

    Footpath trading.....37

    Manufactured Homes.....37

    Caravan Park Licence .....37

    Water supply, sewerage and stormwater drainage work .....37

    Other Activities.....38

    Management of Waste .....38

PLUMBING AND DRAINAGE .....38

REFUND OF APPLICATION FEES UPON WITHDRAWAL.....39

**DEVELOPMENT.....40**

DEVELOPMENT APPLICATIONS .....40

    Pre-Lodgement Meetings .....40

    Erection of a building, the carrying out of work, or demolition of a building (Sch 4, Pt 2, Item 2.1) .....40

    Development for the purposes of 1 or more advertisements (Sch 4, Pt2, Item 2.2) .....41

    Dwelling house < \$100,000 (Sch 4, Pt 2, Item 2.3).....41

    Development not involving erection of building (Sch 4, Pt 2, Item 2.7).....42

    Subdivision development.....42

    Concurrence .....42

    Integrated development.....42

    Fee for referral to design review panel (Sch 4, Pt 3, Item 3.4) .....43

    Designated development.....43

DRAFT

**Table Of Contents** [continued]

Additional fees for development that requires advertising.....43

Review of determination.....43

    Review of any other development, with an estimated cost as set out below (Sch 4, Pt 7, Item 7.3 and 7.3A).....43

    Review of decision to reject a development application (Sch 4, Pt 7, Item 7.4).....44

    Other review fees.....45

Modification of development consents.....45

    Modification of consent.....45

    Modification of Consent under S.4.55(2) or S.4.56(1) that does NOT involve minimal environmental impact.....45

    Modification of Consent under S.4.55(2) or S.4.56(1) that does NOT involve minimal environmental impact, and original fee was more than \$100 (Sch 4, Pt 4, Item 4.5).....45

    Additional modification application fees.....46

Other development service fees.....46

Fees for site compatibility certificates and site verification certificates under SEPPS.....46

Other fees.....47

**REFUND OF FEES UPON WITHDRAWAL.....47**

**DEVELOPMENT CONTRIBUTIONS.....47**

**LOCAL ENVIRONMENTAL PLAN / REZONING.....48**

    Planning proposal application.....48

    Development control plans.....48

**CERTIFICATION SERVICES.....49**

**CONSTRUCTION CERTIFICATES.....49**

    Class 1 & class 10 buildings.....49

    Class 2 to class 9 buildings.....50

**COMPLYING DEVELOPMENT CERTIFICATES.....51**

    Pre-lodgment Review of CDC.....51

    Class 1 and 10.....51

    Class 2-9.....52

**BUILDING CERTIFICATION INSPECTIONS.....53**

**OCCUPATION CERTIFICATES.....53**

**FIRE SAFETY SCHEDULES, CERTIFICATES & STATEMENT LODGEMENT.....53**

**SUBDIVISION CERTIFICATES & SUBDIVISION WORKS CERTIFICATES.....53**

**PRINCIPAL CERTIFIER REPLACEMENT.....54**

**OTHER CERTIFICATION SERVICES.....54**

**REFUND OF APPLICATION FEES UPON WITHDRAWAL.....55**

DRAFT

**Table Of Contents** [continued]

**WATER SUPPLY .....56**

**WATER ACCESS CHARGES .....56**

    Residential water access charges .....56

    Non-residential water access charges .....56

    Non-residential community water access charges .....57

**WATER USAGE (CONSUMPTION) FEES .....57**

    Water usage (consumption) fees .....57

    Standpipe water .....57

**WATER CONNECTION FEES.....58**

    Tapping fee .....58

**SEWERAGE SERVICES .....59**

    Sewer connection fees .....59

**LIQUID TRADE WASTE.....60**

**STORMWATER MANAGEMENT .....61**

**WASTE MANAGEMENT .....62**

**TIPPING FEES.....62**

    Cootamundra landfill .....62

        Clean Organic (FOGO, Green Waste etc) .....62

        General Waste .....62

        Industrial/Commercial .....63

        White goods.....63

        Tyres.....63

        Asbestos.....63

        Other waste .....64

    Gundagai landfill .....64

        Clean Organic (FOGO, Green Waste etc.) < 150mm in diameter.....64

        General Waste .....64

        Industrial/Commerical .....65

        White goods.....65

        Tyres.....65

        Other waste .....65

    Gundagai area village transfer stations .....66

    Stockinbingal and Wallendbeen landfills.....66

        Green Waste .....66

DRAFT

**Table Of Contents** [continued]

General Waste .....66

**ADDITIONAL SERVICES** .....67

**SALE OF 2ND-HAND AND OTHER GOODS** .....67

**REGULATORY COMPLIANCE**.....68

REGULATORY COMPLIANCE (UNATTENDED PROPERTY) ACT 2021 .....68

**ANIMAL CONTROL** .....69

ANIMAL REGISTRATIONS .....69

ADOPTION FEES (Includes desexing & lifetime registration) .....69

IMPOUNDING FEES.....70

Stock Impounding .....70

**COMPANION ANIMAL COMPLIANCE**.....70

Dangerous Dog Compliance Items .....70

**SALEYARDS** .....72

TRUCKWASH.....72

**BIOSECURITY** .....73

WEED CONTROL WORKS .....73

WEED INSPECTIONS .....73

**PRIVATE AND CONTRACT WORKS**.....74

ROADS AND FOOTPATHS .....74

Road opening charges.....74

**MAJOR PLANT HIRE**.....75

Private hire rates .....75

**EQUIPMENT HIRE** .....77

**LABOUR AND STORES** .....77

Replacement bins .....77

**OTHER PRIVATE WORKS** .....77

DRAFT

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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## Cootamundra-Gundagai Regional Council

### ADMINISTRATION

#### ADMINISTRATION AND OFFICE FEES

Rates & Water Refund Requests/Balance Transfers between Rates & Water or Assessments	\$20.00	\$20.00	0.00%	per transaction
Merchant Surcharge on credit cards over the counter, over the phone or internet. Council note the fee of 1% to be charged at all council Points of Service (POS) for payments made by Credit Card for the purpose of recovering Merchant Fees charged by financial institutions on all comparable transactions.			1.00%	per transaction
Dishonoured cheque or direct debit handling fee	\$15.00	\$15.00	0.00%	per transaction
Plus bank charge				
Postage			Actual Cost to Council	

#### ACCESSING AND PRINTING INFORMATION

##### Photocopying

A4 Black & White	\$0.50	\$0.55	10.00%	per page
A3 Black & White	\$0.90	\$1.00	11.11%	per page
A4 Colour	\$1.45	\$1.50	3.45%	per page
A3 Colour	\$2.70	\$2.95	9.26%	per page

##### Printing and publications

All Council documents are free to download from Council's website.

Hardcopy local environment plan and matrix	\$33.00	\$33.00	0.00%	each
Hardcopy local environment plan maps			\$2 each or \$100 full set	each
Hardcopy development control plan	\$33.00	\$33.00	0.00%	each

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Document provision**

Re-print or re-email of a rates notice or water and sewer notice	\$10.00	\$15.00	50.00%	per notice copy
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**Government information (Public Access) Act 2009**

Additional administrative charges may apply subject to determination of application as provided by the Acts. Charges advised by Council upon determination.

Subject to 50% reduction for financial hardship (set by legislation).

Formal Application	\$30.00	\$30.00	0.00%	each
Application processing charge	\$30.00	\$30.00	0.00%	per hour
Internal review	\$40.00	\$40.00	0.00%	

**Property and development information**

Information requiring administration or research by council officers	\$135.00	\$142.00	5.19%	per hour or part hour
Minimum \$50 fee				

**Property certificates**

Electronic Service Delivery	\$11.00	\$12.00	9.09%	
Flood Information Certificate			POA.	
Urgency Fee - 2 day delivery	\$164.00	\$172.00	4.88%	
Section 10.7(2) planning certificate (Sch 4, Part 9, Item 9.7)	\$71.00	\$71.00	0.00%	Legislated - per certificate
Section 10.7(2) & (5) planning certificate (Sch 4, Part 9, Item 9.7,9.8)	\$178.00	\$178.00	0.00%	Legislated - per certificate

**Rates and property information**

Rates – Section 603 certificate	\$100.00	\$100.00	0.00%	Legislated - per certificate
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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Rates and property information** [continued]

Statement of water meter readings & water consumption	\$110.00	\$115.00	4.55%	per meter
Special water meter reading (on request)	\$110.00	\$115.00	4.55%	per reading

**Outstanding notices**

Section 735A outstanding notices certificate (LG Act)	\$75.00	\$79.00	5.33%	per certificate
Schedule 5 outstanding notices certificate (EPA Act - formerly 121ZP)	\$75.00	\$79.00	5.33%	per certificate

**Copy of large plans and engineering specifications and reports**

Property Imagery Map (A3 maximum)	\$27.20	\$27.90	2.57%	
A4	\$2.90	\$3.00	3.45%	per page
A3	\$4.45	\$4.60	3.37%	per page
A2	\$36.00	\$37.00	2.78%	per page
A1	\$42.00	\$43.00	2.38%	per page
A0	\$48.00	\$50.00	4.17%	per page

**Other conveyancing certificates**

Copy of House Drainage Main and Junction Plan	\$85.00	\$89.00	4.71%	
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DRAFT

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**LIBRARIES**

**PRINTING AND PHOTOCOPYING**

A4 printing and photocopying (black and white)	\$0.50	\$0.60	20.00%	per page
A3 printing and photocopying (black and white)	\$0.90	\$1.00	11.11%	per page
A4 printing and photocopying (colour)	\$1.45	\$1.50	3.45%	per page
A3 printing & photocopying (colour)	\$2.80	\$3.00	7.14%	per page

**LAMINATING**

Business Card Size	\$0.80	\$0.90	12.50%	each
A5	\$2.30	\$2.40	4.35%	each
A4	\$3.70	\$3.70	0.00%	each
A3	\$6.40	\$6.40	0.00%	each

**RIVERINA REGIONAL LIBRARY FEES**

Inter Library Loan - copies or scans	\$5.10	\$5.20	1.96%	
Inter Library Loan - fee for loan requests from non-reciprocal libraries	\$33.60	\$35.30	5.06%	Each
Inter Library Loan - from overseas			cost recovery	each
Mobile Library - A4 printing/photocopying (black & white)	\$0.20	\$0.30	50.00%	per page
Mobile Library - A4 printing/photocopying (colour)	\$1.00	\$1.00	0.00%	per page
Processing/cataloguing fee for additional items – processed book item with cataloguing	\$5.00-\$35.00 depending on specifications			
	<b>Last year fee</b> \$9.00-\$35.00 depending on specifications			
Processing/cataloguing fee for additional items – processed digitised item with cataloguing and linking	\$13.00-\$29.00 depending on specifications			
Processing/cataloguing fee for additional items – processed non-book item with cataloguing (includes DVD/MP3 cases)	\$13.00-\$40.00 depending on specifications			
	<b>Last year fee</b> \$13.00-\$38.00 depending on specifications			
Replacement charge for lost/damaged collection items	\$11.00 plus replacement cost			
	<b>Last year fee</b> \$10.00 plus replacement cost			

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**RIVERINA REGIONAL LIBRARY FEES** [continued]

RRL membership for Victorian residents of Wahgunyah and Yarrawonga - limited membership no charge (a limit of 4 physical loans at any one time and no access to eResources)			Nil	
Visitor and Non-Resident* Membership Fee (non-refundable) – valid for 12 months (a limit of 4 physical loans at any one time and no access to eResources)	\$36.75	\$35.00	-4.76%	
*A person who does not have a current membership with another Public Library in NSW				
Inter Library Loan – Rush Fee	\$61.30	\$64.40	5.06%	
Inter Library Loan – Express Fee	\$83.00	\$87.00	4.82%	
Replace lost or damaged CD/DVD case	\$3.00	\$1.00	-66.67%	
Visitor's Fee (non-refundable) – one month	\$34.65	\$36.40	5.05%	
Visitor's Fee (non-refundable) – three months	\$92.40	\$97.00	4.98%	
RRL Non-Resident Membership fee for any person not eligible for reciprocal or resident membership – twelve months	\$115.50	\$121.30	5.02%	
RRL Bookclub Membership fee (per club of up to 10 members)	\$420.00	\$400.00	-4.76%	
Replacement charge for lost or damaged Book Club collection items	\$42.00	\$40.00	-4.76%	
Inter library loan search fee	\$5.00	\$5.30	6.00%	each
Reservation fee	\$1.05	\$1.10	4.76%	each
Library bags	\$2.10	\$3.00	42.86%	each
Library backsacks	\$5.00	\$5.30	6.00%	each
Library programs	From \$2.00 depending on content			each
Replace member card	\$2.10	\$2.20	4.76%	each

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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**TOURISM**

**HERITAGE CENTRE**

Entry	\$0.00	\$5.00	∞	per person
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**OLD GUNDAGAI GAOL PRECINT**

Community & Charity Use	Fee waiver at Manager discretion. Subject to approval. Bond may apply			
Ongoing Commercial Operators	Must enter into a formal agreement with Council. Revenue share or profit-based model to apply. Any exclusivity arrangements to be reviewed to ensure fairness and transparency			
Partial Area Hire	Reduced rate depending on area booked.			
Private Hire - Full Precint (including Cell Block, Gaoler's Residence, Infirmary and grounds)	\$0.00	\$150.00	∞	per booking
Overnight Hire for non-ticketed private investigations or private events.				
Short Term Hire (up to 3 hours)	\$0.00	\$25.00	∞	per hour

**BRADMAN'S BIRTHPLACE MUSEUM**

Opening hours are 9.00am to 5.00pm 7 days a week.

Local visitors entry fees are waived for their second and subsequent visit within a 12 month period, when they are accompanied by paying visitors.

Children under 16 years are free, and must be accompanied by an adult.

Adults	\$5.30	\$5.60	5.66%	per person
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**GAOL AUDIO TOURS**

Adult	\$5.30	\$5.60	5.66%	per person
Hire of Audio Headset	\$5.25	\$5.50	4.76%	each

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**TOWN TOUR**

Historic Town Guided Tour	\$7.00	\$7.50	7.14%	per person
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**MARBLE MASTERPIECE**

Adults	\$5.30	\$5.60	5.66%	per person
Pensioners	\$3.15	\$3.30	4.76%	per person
Child	\$2.10	\$2.20	4.76%	per person
Family	\$11.00	\$12.00	9.09%	per family

**BOOKING COMMISSIONS**

Service fee	10% (min charge \$20.00)			
Charged on all non-commission bookings.				
Coach Booking – Cancellation Fee	\$5.30	\$5.60	5.66%	

DRAFT

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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## COUNCIL FACILITIES

### AERODROME

Recreational User Fee			POA	
Terminal Hire (minimum of 1 day)	\$655.00	\$662.00	1.07%	per day
Commercial User Fee			POA	
Runway Hire (minimum of 1 day)	\$2,848.00	\$2,990.00	4.99%	per day
Security deposit for each hire	\$2,912.00	\$3,000.00	3.02%	per booking
Gliding Events	\$127.00	\$130.00	2.36%	per glider
Private operational aircraft based at the Aerodrome	\$339.00	\$1,570.00	363.13%	per year
Commercial aircraft owner annual payment to access the airfield	\$389.00	\$1,805.00	364.01%	per year
Aircraft based at the Aerodrome under 750kgs	\$158.00	\$733.00	363.92%	per year

**NOTES:**

Fees will be charged quarterly and will be applicable for all operational aircraft stationed at the Aerodrome for 7 nights or more per quarter  
 No other landing fees will be applicable.  
 Fees will be applicable to both fixed and rotary wing Aircraft.  
 Emergency Aircraft will be exempt from fees and charges.

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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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## SPORT, RECREATION AND PLAYING FIELD HIRE

### Swimming Pools

#### Cootamundra Swimming Pool

#### Opening Hours

SUMMER: Monday - Friday 6:30am - 8:30am & 11am - 7pm  
 Weekends & Public Holidays 10am - 7pm  
 Closed Christmas Day  
 Summer dates from 1st Weekend In November to the First weekend in March

WINTER: Monday - Friday 6:30-8:30am & 11am - 7pm  
 Weekends & Public Holidays 9am - 2pm

#### Casual Rates

Pool Inflatable session	\$0.00	\$8.00	∞	per hour
Special Events eg. External Swim Carnivals	No Spectator Fees during Special Events			each
Pool Private Hire per hour	\$145.00	\$150.00	3.45%	per hour

#### 4 month passes

Adult	\$145.00	\$150.00	3.45%	
Children, pensioners and concession pass holders	\$125.00	\$130.00	4.00%	
Family - Per Medicare Card	\$310.00	\$330.00	6.45%	

#### Annual passes

For entry from 1 July to 30 June

Adults	\$310.00	\$320.00	3.23%	
Children/Concession/Seniors	\$250.00	\$250.00	0.00%	
Family (Per Medicare Card)	\$850.00	\$880.00	3.53%	

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
<b>Multi visit passes</b>				
Adult 10 visit pass	\$45.00	\$50.00	11.11%	
Child or Pensioner 10 visit pass	\$38.00	\$40.00	5.26%	
<b>Single visit entry</b>				
Non Swimming Spectator	\$2.00	\$2.00	0.00%	per session
Adults	\$5.50	\$5.80	5.45%	per session
Child/Concession	\$4.50	\$4.60	2.22%	per session
Children 3 and under			No Charge	
Children in school groups	\$3.20	\$3.00	-6.25%	per person
<b>Gundagai Swimming Pool</b>				
<b>Multi visit passes</b>				
Adult 10 visit pass	\$58.00	\$61.00	5.17%	
Child or Pensioner 10 visit pass	\$40.00	\$43.00	7.50%	
<b>Season passes</b>				
Family 2 adults and dependents living at same address	\$271.00	\$285.00	5.17%	
Adult	\$132.00	\$139.00	5.30%	
Child/Concession	\$114.00	\$120.00	5.26%	
<b>Single visit entry</b>				
Adult	\$6.50	\$7.00	7.69%	per day
Child/Concession	\$4.00	\$4.50	12.50%	per day

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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Single visit entry** *[continued]*

Family		\$17 (Additional \$3.15 per child)		per day
		<b>Last year fee</b> \$16 (Additional \$3 per child)		
2 adults and 2 children, or 1 adult and 3 children				
Additional children at \$3.00 per child				
Non-swimming observer			No Charge	per day
School Groups	\$3.15	\$3.15	0.00%	per day
Children age 3 and under			No Charge	
With paying adult				

**Park Rentals**

All Park bookings that require no additional work from Council including power, extra bins or sectioned off area - no fee applies (eg Birthday parties)

Casual usage (Wedding, community events etc)	\$175.00	\$185.00	5.71%	per day
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**Additional services**

Additional park preparation is charged as an additional fee for labour and hire of Council plant.

Add cost of linemarking				At Cost Per Booking
Extra Toilet Cleaning	\$120.00	\$125.00	4.17%	per service
Electricity Access and Usage	\$42.00	\$44.00	4.76%	per day

**Sporting Fields**

Touch Football (adult) - Gundagai	\$12.00	\$13.00	8.33%	per player
Gundagai Sporting Groups (adult)	\$11.55	\$12.10	4.76%	per player
Cricket Association season	\$1,345.00	\$1,410.00	4.83%	per annum

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Fisher Park**

Fees for major events are to be determined by a quorum of the Cootamundra Sporting Groups Advisory Committee.

The Cootamundra Rugby League Club manages bookings for the Frank Smith Grandstand and kiosk.

Rugby League Football Club competition rounds	\$4,343.00	\$4,560.00	5.00%	per annum
Electricity and gas charged to Club by provider.				
Rugby League semi-finals, exhibitions, and trials	\$542.00	\$565.00	4.24%	each
Wattle Country Music Club	\$131.00	\$138.00	5.34%	per annum
Electricity and gas charged to Club by provider.				
Cycle Club	\$236.00	\$245.00	3.81%	each
Electricity and gas charged to Club by provider.				
Other Users	\$236.00	\$248.00	5.08%	each
Electricity and gas charged to Club by provider.				
Floodlighting	\$70.00	\$74.00	5.71%	per hour

**Albert Park**

Casual usage with kiosk	\$181.00	\$190.00	4.97%	each
Casual usage with kiosk & cricket wicket	\$646.00	\$675.00	4.49%	each

**Clarke Oval**

Australian Rules Football Club manages the hall

Australian Rules Football Club	\$3,220.00	\$3,380.00	4.97%	per annum
Casual usage	\$121.00	\$125.00	3.31%	each

**Bassingthwaighte Park**

Rugby Union Football Club	\$2,268.00	\$2,380.00	4.94%	per annum
Electricity and gas charged to Club by provider				

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Gundagai Grounds**

Electricity Access and Usage (Charged at cost per sporting code)			at cost	
Gundagai Grounds Casual Use (includes parks - Commercial activities Markets, Circuses etc)	\$513.00	\$539.00	5.07%	each
Gundagai Grounds per Oval (casual user)	\$115.50	\$121.50	5.19%	
Kiosk Hire (casual)per event	\$105.00	\$110.00	4.76%	
Circuses, Travelling Shows, Side Shows – Bond	\$1,050.00	\$1,100.00	4.76%	Per event
Erecting of Temporary Structures	\$420.00	\$440.00	4.76%	per day

**Mitchell Park**

Cootamundra Soccer Association	\$1,515.00	\$1,590.00	4.95%	per annum
Electricity and gas charged to Club by provider				

**Nicholson Park**

Netball Association season	\$277.00	\$290.00	4.69%	per annum
Add cost of linemarking				
Touch Football Association	\$2,268.00	\$2,380.00	4.94%	per annum
Casual usage	\$125.00	\$130.00	4.00%	each

**Stockinbingal Recreation Ground**

Casual usage, including kiosk	\$180.00	\$190.00	5.56%	each
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**Town Tennis Courts**

Town Tennis Club	\$646.00	\$678.00	4.95%	per annum
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**Wallendbeen Barry Grace Oval**

Casual usage, including kiosk	\$180.00	\$190.00	5.56%	each
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**Sports Stadium**

Casual court hire (per hour)	\$60.00	\$62.00	3.33%	per hour
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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Sports Stadium** [continued]

Casual Court Hire With Equipment	\$0.00	\$88.00	∞	per hour
Casual Organised Sports	\$8.00	\$9.00	12.50%	per person
Casual stadium use during hours	\$0.00	\$7.00	∞	per person
Day Hire	\$500.00	\$520.00	4.00%	per day
Elouera booking	\$0.00	\$4.60	∞	per person
School groups use with equipment (minimum 15 kids)	\$0.00	\$9.00	∞	per hour per child
Casual court hire	\$85.00	\$90.00	5.88%	per hour
Organised Sport Nomination Fee	\$35.00	\$38.00	8.57%	per team

**FACILITIES AND ROOM HIRE**

Bookings will only be confirmed when the fee is paid in full.

If a cancellation is made more than 6 weeks prior to the event, a full refund will be given and cancellations received after this time will incur a charge of 50% of the fee.

All breakages and cleaning costs are to be paid for as per Council's hiring agreement.

Bonds - Full refundable upon assessment of condition of the premises, post hire period.

**Cootamundra Showground**

Alan Elliott Pavilion	\$315.00	\$330.00	4.76%	per day
Camping - Powered	\$21.00	\$23.00	9.52%	per day/ night
Camping - Unpowered	\$10.50	\$11.00	4.76%	per day/ night
Camping during events - Powered	\$21.00	\$22.00	4.76%	per day/ night
Camping during events - Un-powered	\$10.50	\$11.00	4.76%	per day/ night
Full Grounds				POA
Half Ground				POA

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Cootamundra Showground** [continued]

Hire - Bond (fully refundable upon assessment of condition of the premises, post hire period)	\$1,000.00	\$1,050.00	5.00%	
Luncheon Pavillion	\$420.00	\$440.00	4.76%	
Ned Steiger Pavilion	\$420.00	\$440.00	4.76%	per day

**Cootamundra Town Hall**

Community/Not-for-profit organisations may be eligible for a Council donation of up to 50% of the General usage rate and the Area hired with equipment set-up/ remaining in place rate, upon written request and approval.

Cootamundra Town Hall - Bond (Fully refundable upon assessment of the condition of the premises, post hire period.)	\$630.00	\$660.00	4.76%	
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**Full Day - Setup Required**

Set up or pack up required by Council staff. Includes pre clean.

Civic hall	\$450.00	\$470.00	4.44%	per day
Civic Hall and kitchen	\$736.00	\$770.00	4.62%	per day
Council office car park part closure	\$210.00	\$220.00	4.76%	per day
Town Hall (includes Stage area)	\$736.00	\$770.00	4.62%	per day
Town hall and bar	\$945.00	\$992.00	4.97%	per day
Town hall and civic hall	\$1,030.00	\$1,082.00	5.05%	per day
Town hall and civic hall and bar	\$1,200.00	\$1,260.00	5.00%	per day
Town hall and civic hall and bar and kitchen	\$1,505.00	\$1,580.00	4.98%	per day
Town hall and civic hall and kitchen	\$1,200.00	\$1,260.00	5.00%	per day

**Part Day - Setup Required**

Set up or pack up required by Council staff. Includes pre clean.

Civic hall	\$270.00	\$280.00	3.70%	part day
Civic hall and kitchen	\$450.00	\$470.00	4.44%	part day
Council office car park part closure	\$130.00	\$137.00	5.38%	part day
Town Hall (includes Stage area)	\$450.00	\$470.00	4.44%	part day
Town hall and bar	\$570.00	\$600.00	5.26%	part day

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Part Day - Setup Required** [continued]

Town hall and civic hall	\$620.00	\$650.00	4.84%	part day
Town Hall and civic hall and bar	\$720.00	\$755.00	4.86%	part day
Town hall and civic hall and bar and kitchen	\$905.00	\$950.00	4.97%	part day
Town hall and civic hall and kitchen	\$720.00	\$755.00	4.86%	part day

**Part Day - No Setup Required**

No set up or pack up required by council staff. Includes pre clean.

Civic hall	\$210.00	\$220.00	4.76%	Part day
Civic hall and kitchen	\$270.00	\$280.00	3.70%	Part day
Council office car park part closure	\$90.00	\$95.00	5.56%	Part day
Town Hall (includes Stage area)	\$300.00	\$315.00	5.00%	Part day
Town hall and bar	\$360.00	\$378.00	5.00%	Part day
Town hall and civic hall	\$390.00	\$410.00	5.13%	Part day
Town hall and civic hall and bar	\$420.00	\$440.00	4.76%	Part day
Town hall and civic hall and bar and kitchen	\$480.00	\$500.00	4.17%	Part day
Town hall and civic hall and kitchen	\$450.00	\$470.00	4.44%	Part day

**Full Day - No Setup Required**

No set up or pack up required by council staff. Includes pre clean.

Civic hall	\$350.00	\$368.00	5.14%	per day
Civic hall and kitchen	\$450.00	\$470.00	4.44%	per day
Council office car park part closure	\$150.00	\$158.00	5.33%	per day
Town Hall (includes Stage area)	\$500.00	\$525.00	5.00%	per day
Town hall and bar	\$600.00	\$630.00	5.00%	per day
Town hall and civic hall	\$650.00	\$683.00	5.08%	per day
Town hall and civic hall and bar	\$700.00	\$735.00	5.00%	per day
Town hall and civic hall and bar and kitchen	\$800.00	\$840.00	5.00%	per day
Town hall and civic hall and kitchen	\$750.00	\$785.00	4.67%	per day

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Administrative Costs**

Where there are additional requirements in conjunction with the hire of the hall, for example the erection of a marquee, a fee will be charged to cover costs such as cleaning and restoration.

Cleaning fee per hour (if left in unacceptable state) Minimum 1hr charge	\$110.00	\$116.00	5.45%	per hour
Additional service fee	Private Work Rates			
Piano	\$116.00	\$122.00	5.17%	per day
Piano usage charged per day on which there is a performance.				
Call Out Fee for Caretaker – after hours	Private Work Rates			per hour

**Markets**

Market bookings are taken during winter months, June, July, August. Only one market is allowed to hire Council facilities on any day or weekend. No market bookings will be taken after discos, balls, or other major functions.

Civic hall only 8.00am to 6.00pm	\$1,148.00	\$1,205.00	4.97%	
Town hall only 8.00am to 6.00pm	\$1,979.00	\$2,075.00	4.85%	
Town and civic halls 8.00am to 6.00pm	\$1,681.00	\$1,765.00	5.00%	

**Gundagai Council Chambers**

Community Group Hire - Day Hire	\$105.00	\$110.00	4.76%	
Half day	\$289.00	\$303.00	4.84%	
After Hours Hire	\$473.00	\$495.00	4.65%	
Full day	\$473.00	\$495.00	4.65%	

**Stephen Ward Rooms**

Government and commercial hire - full day	\$204.00	\$215.00	5.39%	per day
Government and commercial hire - half day	\$100.00	\$105.00	5.00%	per half day
Community Group Weekend Hire	\$13.00	\$14.00	7.69%	per hour
Local community service groups and civic functions	\$7.35	\$7.70	4.76%	per booking

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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### Muttama Hall

No charge for rural fire service meetings or natural disaster events.

Bonds fully refundable upon assessment of condition of the premises, post hire period.

Activities e.g. Tai Chi, Active Farmers, Wired Lab, Playgroup	\$26.25	\$26.25	0.00%	per hour
Commercial and Government Meetings e.g. Land Care	\$26.25	\$26.25	0.00%	per hour
Community Interest or Council Meetings			No Charge	
Market Day Stalls (inside)	\$21.00	\$21.00	0.00%	per day
Market Day Stalls (outside)	\$26.25	\$26.25	0.00%	per day
Morning Tea or Afternoon Tea	\$26.25	\$26.25	0.00%	per hour
Private Party (day time use)	\$105.00	\$105.00	0.00%	per day
Private Party (night time use)	\$210.00	\$210.00	0.00%	per day
RFS meetings or natural disaster events			No Charge	
Wedding - \$200 Deposit Required	\$420.00	\$420.00	0.00%	3 Days
Muttama Hall Bonds				
Private Party (Day Time Use) \$50 Bond Required				
Private Party (Night Time Use) \$150 Bond Required				
Wedding \$200 Bond Required				

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### Wallendbeen Memorial Hall

Dinner Function	\$170.00	\$170.00	0.00%	
Dinner Function (Heating)	\$225.00	\$225.00	0.00%	per event
Market day	\$70.00	\$70.00	0.00%	
Market day (Heating)	\$92.00	\$92.00	0.00%	
Meeting - Day or Night	\$23.00	\$23.00	0.00%	per meeting
Stalls - Morning Tea	\$45.00	\$45.00	0.00%	per event
Stalls - Morning Tea (Heating)	\$79.00	\$79.00	0.00%	per event
Luncheon Cold Meal	\$85.00	\$85.00	0.00%	
Luncheon Cold Meal (Heating)	\$105.00	\$105.00	0.00%	
Luncheon Hot Meal	\$102.00	\$102.00	0.00%	
Luncheon Hot Meal (Heating)	\$124.00	\$124.00	0.00%	

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Wallendbeen Memorial Hall** [continued]

Presentation Night, Dance or Ball - 11pm	\$90.00	\$90.00	0.00%	per booking
Presentation Night, Dance or Ball - 11pm (Heating)	\$112.00	\$112.00	0.00%	per booking
Presentation Night, Dance or Ball - 1am (Heating)	\$169.00	\$169.00	0.00%	per booking
Presentation Night, Dance or Ball 1am	\$112.00	\$112.00	0.00%	per booking
Trivia Night	\$68.00	\$68.00	0.00%	per booking
Trivia Night (Heating)	\$90.00	\$90.00	0.00%	per booking
Private Party	\$225.00	\$225.00	0.00%	per booking
Private Party (Heating)	\$280.00	\$280.00	0.00%	per booking
Wedding	\$225.00	\$225.00	0.00%	per booking
Wedding (Heating)	\$281.00	\$281.00	0.00%	per booking
School Presentation Day	\$28.00	\$28.00	0.00%	per booking
Funeral Refreshments with Lunch	\$68.00	\$68.00	0.00%	per booking
Funeral Refreshments with Lunch (Heating)	\$90.00	\$90.00	0.00%	per booking
Funeral Refreshments with Afternoon Tea	\$51.00	\$51.00	0.00%	per booking
Funeral Refreshments with Afternoon Tea (Heating)	\$74.00	\$74.00	0.00%	per booking

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**Ellwoods Hall**

Bonds fully refundable upon assessment of condition of the premises, post hire period.

Community Interest Meeting, Council Meeting etc.			No Charge	
Private Party (adult)	\$60.00	\$60.00	0.00%	Half Day
Private Party (adult)	\$105.00	\$105.00	0.00%	Full Day
Private Party (children)	\$60.00	\$60.00	0.00%	Half Day
Private Party (children)	\$120.00	\$120.00	0.00%	Full Day
Wedding (includes set up and clean up)	\$300.00	\$300.00	0.00%	2 Days
Commercial Meetings/Inland Rail	\$52.50	\$52.50	0.00%	per hour
Activities - exercise groups etc	\$21.00	\$21.00	0.00%	per hour
Stop & Mingle Morning Teas			Donation	
Market Day Stalls (inside and outside)	\$35.00	\$35.00	0.00%	each
School Functions			No Charge	

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Ellwoods Hall** [continued]

Ellwoods Hall Bonds				
Private Party - \$60 Bond				
Wedding - \$150 Bond (\$150 Deposit)				

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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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### The Arts Centre Cootamundra (TACC)

#### HIRE FEE STRUCTURE

Schools & Registered Charities – 25% discount  
 When hiring for 3+ days or 3+ rooms - 10% discount

#### Rooms for hire:

Theatre room, Exhibition room, Meeting room, Arts room, Rehearsal room, Green room  
 Per hour \$22.00 (up to 8 hours)  
 Per day \$176.00 (8-24 hours)

Office space \$110.00 per week  
 The rehearsal space is included as a part of a larger hire at no additional cost

Additional hire options:

Kitchen	\$110.00 per day	Bio Box	\$220.00 per day
Staffing	\$44.00 per hour	Tech Support	\$55.00 per hour
Upright Piano	\$110.00	Baby Grand Piano	\$220.00
Specialised Flooring	\$270.00	Urn & Supplies	\$20.00
TACC Tables	\$6.60 each	Chairs	\$1.10 each
Stage \$12 each	\$12.00 each	Exhibition rm. sound system	\$15.00 per event
Exhibition room set up cabaret style (100 seats, staging and spotlights)	\$470.00		
Stage curtain and cyclorama	\$44.00 per day		

**Wedding** - \$1760.00 (3 days hire of exhibition room and kitchen with access to toilets through rehearsal space) + Set up & tear down considerations.

**Security deposit** – first day hire (1 day events pay hire up front). Refundable upon cancellation with over 21 days notice. If cancelled within 21 days security deposit is lost. Transferable if event date changed.

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**The Arts Centre Cootamundra (TACC)** [continued]

**Bond** – \$100 for one day with no key  
 -\$500 fully refundable unless – damage (handyman fees), air-conditioning/lights left on overnight (\$30/incident), breakages (replacement costs). If repairs etc cost over the bond amount, hirers are required to pay the difference between the bond and balance of works.

**New Hirers**

Are required to pay for technical support during bump in or set up. Minimum or 1 OR 4 hours depending on set up requirements.

**Call out fee**

All hirers will be given a contact number for the duration of their hire. A call out fee of \$50.00 will be deducted from the bond for any after hour site visits.

**Event Advertising**

Ticket sale management per event \$195.00 +10% of profits  
 Promotion of event by TACC \$88.00 per event

**Hire Options:**

**Artist contracted by TACC**

TACC will pay artist a set fee (as determined by Artist/TACC) – TACC will charge participation fee and do administration of events.

**Artist hires space at TACC**

Artist pays set fee as per above. Artist to do all administration and marketing. May choose to pay additional fee (\$ or %) for administration & marketing help locally. Artist charges participant fees and gets paid directly by participants.

The Arts Centre Cootamundra Hire Fee Structure

**Electric Vehicle Charging**

Electric Vehicle Charging Station -	\$0.31	\$0.31	0.00%	kw per hour
Electric Vehicle Charging Station - Grace Period	\$0.21	\$0.21	0.00%	per minute

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
<b>Gundagai Visitors Information Centre (VIC) Meeting Space</b>				
Gundagai VIC Meeting Space Hire	\$100.00	\$105.00	5.00%	half day
Gundagai VIC Meeting Space Hire	\$200.00	\$210.00	5.00%	per day

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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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## CEMETERIES - This is a new charging model

### LAWN CEMETERIES

Coolac, Cootamundra, Nangus, North Gundagai, South Gundagai, Stockinbingal, Tumblong, Wallendbeen

First Interment - Ashes into rows E & F Gundagai Lawn only	\$2,325.00	\$2,441.00	4.99%	Per Plot
First Interment - At need first bodily interment into grave plot	\$4,630.00	\$4,862.00	5.01%	Per Plot
First Interment - At need first bodily interment into grave plot non-standard grave preparation	\$4,915.00	\$5,161.00	5.01%	Per Plot
Infant First Interment - At need bodily interment of baby or child up to 12 years old age into grave plot	\$3,350.00	\$3,518.00	5.01%	Per Plot
Interment of ashes existing grave (If opening is not required) - Cootamundra only	\$1,575.00	\$1,654.00	5.02%	Per Interment
Interment right - right to inter (bury) bodily remains into a plot at the Cemetery (perpetual maintenance)	\$1,300.00	\$1,365.00	5.00%	Per Interment
Interment right - right to inter (place) ashes remains into a plot at the Cemetery	\$790.00	\$830.00	5.06%	Per Interment
Second Interment - At need reopen of grave for bodily interment into grave plot	\$1,740.00	\$1,827.00	5.00%	Per Plot

### COLUMBARIUMS/LAWN NICHE - NORTH GUNDAGAI

Cootamundra and Gundagai North - Perpetual Maintenance

Interment of ashes - Lawn Niche	\$1,900.00	\$1,995.00	5.00%	Per Plot
Interment right	\$790.00	\$830.00	5.06%	Per Interment
Single interment of ashes - Columbarium Wall	\$1,125.00	\$1,181.00	4.98%	Per Plot

### COLUMBARIAN/LAWN NICHE - COOTAMUNDRA

Cootamundra and Gundagai North - Perpetual Maintenance

Interment right - right to inter (place) ashes remains into a plot at the Cemetery	\$790.00	\$830.00	5.06%	Per Interment
Single interment of ashes into Columbarium wall (Single use only)	\$1,125.00	\$1,181.00	4.98%	Per Plot
Single interment of ashes into Lawn Niche (Single use only)	\$1,900.00	\$1,995.00	5.00%	Per Plot

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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### MONUMENTAL CEMETERIES

Coolac, Cootamundra, Mount Adrah, Muttama, Nangus, North Gundagai, South Gundagai, Stockinbingal, Tumblong, Wagragobilly (Darbalara), Wallendbeen.

Removal of grave ledgers must be undertaken by Accredited Monumental Stonemason at cost to the applicant - Council will not perform this task

All monumental works must be started within 12 months of burial, or additional fees maybe applicable

Burial of indigent persons under instruction from institution				At Cost Per Interment
At Cost				
First Interment - At need first bodily interment into grave plot Double Depth	\$4,530.00	\$4,757.00	5.01%	Per Interment
First Interment -At need first bodily interment into grave plot Single Depth	\$3,600.00	\$3,780.00	5.00%	Per Plot
First Interment At need first bodily interment into grave plot non-standard grave preparation	\$5,215.00	\$5,476.00	5.00%	Per Interment
Infant First Interment - At need bodily interment of baby or child up to 12 years old age into grave plot	\$2,520.00	\$2,646.00	5.00%	Per Plot
Interment of ashes existing grave (If opening is not required)	\$780.00	\$819.00	5.00%	Per Interment
Interment right - right to inter (bury) bodily remains into a plot at the Cemetery (perpetual maintenance)	\$1,300.00	\$1,365.00	5.00%	Per Interment
Second Interment - reopen of grave for subsequent bodily interment into grave plot	\$2,250.00	\$2,363.00	5.02%	Per Plot
Second Interment - reopen of grave for subsequent bodily interment into grave plot non-standard grave preparation	\$3,280.00	\$3,444.00	5.00%	Per Interment

### ADMINISTRATION FEES

Additional Fee for non standard headstone inscriptions, customer error (remake), re design				At Cost	At Cost
Additional Fee for non-standard headstone inscriptions, custom error (remake), re-design.				At Cost	At Cost
Additional Fee if Plaque/Headstone not started within 12 months of interment/burial	\$82.00	\$86.00	4.88%		Per Interment
Application for Permit to undertake any new monumental works (Must be untaken by accredited Stonemason)	\$135.00	\$142.00	5.19%		Per application
Burials on Weekends or Public Hoilday	\$903.00	\$948.00	4.98%		Per Burial
CC NSW Levy Per Burial	\$156.00	\$156.00	0.00%		

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**ADMINISTRATION FEES** [continued]

CC NSW Levy Per Interment	\$63.00	\$63.00	0.00%	
Ceramic photo			At Cost	At Cost
Completion of the burial going past normal cemetery operations hours	\$110.00	\$116.00	5.45%	Per Hour
Memorial Chair			At Cost	at cost
Refurbishment of brass plaques			At Cost	At Cost
Removal of ashes - returning to family	\$150.00	\$157.50	5.00%	each
Removal of unapproved monumental works			At Cost	At Cost
Replacement vase - Concrete	\$115.00	\$115.00	0.00%	each
Replacement vase - Stone	\$200.00	\$180.00	-10.00%	per vase

**PRIVATE LAND WITHIN THE COOTAMUNDRA-GUNDAGAI REGIONAL COUNCIL AREA**

Hire of Council plant and labour are charged as an additional fee if required.

Hire of Council plant and labour			At Cost	At Cost
Application for burial on private land	\$235.00	\$247.00	5.11%	Per application

**EXHUMATIONS**

Administration costs	\$686.00	\$720.00	4.96%	Per application
Excavation of grave			At Cost	At Cost
Preparation of site			At cost	At Cost

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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## APPROVALS AND ENFORCEMENTS

### BUILDING INFORMATION CERTIFICATES

First inspection included with BIC application. Re-inspection fee applies to all subsequent inspections.

Additional fee for an application for a BIC where a development consent, complying developing or construction certificate was required for the erection of the building and no such consent or certificate was obtained	The fee applicable to the lodgement of Development & Construction Certificate applications (including critical stage inspection fees and occupation certificate fees) applicable immediately prior to the lodgement of the building certificate application x 2. Council will give consideration to the circumstances where written submission is submitted.			
Class 1 & 10 buildings	\$450.00	\$473.00	5.11%	
Class 1 building (together with any Class 10 buildings on-site) or a Class 10 building. Includes first inspection.				
Class 2-9 buildings with a floor area less than 200m2	\$650.00	\$688.00	5.85%	
Class 2-9 buildings with a floor area between 200m2 and 2,000m2	\$787 plus \$0.75 per m2 over 200m2			
	<b>Last year fee</b> \$750 plus \$0.70 per m2 over 200m2			
Class 2-9 buildings with a floor area greater than 2,000m2	\$2110 + \$0.95 per m2 over 2,000m2			
	<b>Last year fee</b> \$2010 + \$0.90 per m2 over 2,000m2			
PART OF A BUILDING WHICH CONSISTS OF AN EXTERNAL WALL ONLY OR DOES NOT HAVE A FLOOR AREA	\$300.00	\$315.00	5.00%	
Re-inspection	\$200.00	\$210.00	5.00%	

### SWIMMING POOL COMPLIANCE

Application request for exemption Section 22	\$250.00	\$250.00	0.00%	Legislated - Each
Swimming pool compliance initial inspection	\$150.00	\$150.00	0.00%	Legislated - Each

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**SWIMMING POOL COMPLIANCE** [continued]

Swimming pool compliance follow-up inspections	\$100.00	\$100.00	0.00%	Legislated - Each
Registration of Pool on NSW Register by Council (Section 30(2))	\$10.00	\$10.00	0.00%	Legislated - Each
Section 23 outstanding notices certificate	\$73.00	\$77.00	5.48%	

**FOOD AND HEALTH**

General Fee Types for all Regulated Businesses

Pre-Purchase Inspection Report - all categories. Written application and current owner consent	\$410.00	\$431.00	5.12%	Each
Pre-Registration - advice and inspection. Includes advice, assessment and site inspection	\$338.00	\$355.00	5.03%	Each
Pre-opening inspection - Development Consent Compliance	\$154.00	\$166.00	7.79%	Each

**Food Businesses**

Administration fee - Large high/medium risk food businesses (franchises, supermarkets and those with more than 10 food handlers)	\$0.00	\$150.00	∞	Annually
Administration fee - Low risk food businesses	\$0.00	\$50.00	∞	Annually
Certificate of Clearance. Must be paid at time of written application for Certificate of Clearance. (s 185 Food Regulation 2025)	\$0.00	\$500.00	∞	Legislated - Each
Inspection Fee	\$0.00	\$215.00	∞	Each
Re-inspection	\$0.00	\$162.00	∞	Each
Administration fee - High/medium risk food businesses	\$205.00	\$100.00	-51.22%	Annually
Inspection and administration fee (community or charity)	Inspection and administration fee reduction for community or charity groups			
Temporary food event inspection	\$82.00	\$86.00	4.88%	Each
Improvement Notice (s 180 Food Regulation 2025)	\$330.00	\$565.00	71.21%	Legislated - Each

**Public Health**

Improvement notice or prohibition order given to occupier of premises at which there is regulated system (Schedule 5 Public Health Regulation 2022)	\$635.00	\$665.00	4.72%	Legislated - Each
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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Public Health** [continued]

Improvement notice or prohibition order in any other case (Schedule 5 Public Health Regulation 2022)	\$295.00	\$309.00	4.75%	Legislated - Each
Inspection fee	\$0.00	\$215.00	∞	Each
Notification of carrying out of skin penetration procedure (Schedule 5 Public Health Regulation 2022)	\$0.00	\$105.00	∞	Legislated - Each
Notification of installation of warm-water or cooling water system (Schedule 5 Public Health Regulation 2022)	\$0.00	\$120.00	∞	Legislated - Each
Notification of public swimming pool or spa pool (Schedule 5 Public Health Regulation 2022)	\$0.00	\$105.00	∞	Legislated - Each
Re-inspection of premises subject to prohibition order (Schedule 5 Public Health Regulation 2022)	\$0.00	\$255.00	∞	Legislated - Each
Re-Inspection	\$154.00	\$162.00	5.19%	Each

**ENVIRONMENTAL PROTECTION**

Clean-up notice issued in relation to depositing litter or waste (s 151 Protection of the Environment Operations (General) Regulation 2022)	\$0.00	\$286.00	∞	Legislated - Each
Underground petroleum storage system (UPSS) inspection fee	\$431.00	\$453.00	5.10%	Each
Underground petroleum storage system (UPSS) registration fee	\$205.00	\$215.00	4.88%	Each
Clean-up, prevention and noise control notices (s 151 Protection of the Environment Operations (General) Regulation 2022)	\$821.00	\$840.00	2.31%	Legislated - Each

**ON-SITE SEWERAGE MANAGEMENT SYSTEMS (OSSM)**

OSSM Administration Charge	\$54.00	\$57.00	5.56%	Each
S68 Application to install or alter a OSSM (includes 1 inspection)	\$390.00	\$410.00	5.13%	per application
S68 Application to modify an OSSM approval	\$92.00	\$97.00	5.43%	per application
S68 Application to Operate an OSSM (additional inspection fee applies if not undertaken as part of OC or final plumbing inspection)	\$92.00	\$97.00	5.43%	
OSSM Inspection fees (scheduled or complaint investigation (non compliance found))	\$205.00	\$220.00	7.32%	per inspection

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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### ACTIVITIES THAT REQUIRE COUNCIL APPROVAL

#### Footpath trading

Application fee	\$65.00	\$68.00	4.62%	per application
Annual Charge	\$56.00	\$59.00	5.36%	per annum
Busking Permit	\$12.00	\$13.00	8.33%	each

#### Manufactured Homes

Application for Certificate of Completion of installation of manufactured home or associated structure	\$359.00	\$377.00	5.01%	
Application to modify approval to install manufactured home or moveable dwelling	50% of original fee paid			
Install a manufactured home, moveable dwelling or associated structure in caravan park, manufactured home estate or the like and where existing development consent for such purpose is in place	\$451.00	\$474.00	5.10%	
Installation inspection (per inspection)	\$205.00	\$215.00	4.88%	
Install a manufactured home, moveable dwelling or associated structure on land other than caravan park or manufactured home estate	\$902.00	\$947.00	4.99%	per application

#### Caravan Park Licence

Approval to operate a caravan park or camping ground site fee	\$16.00 per dwelling or caravan site. \$11.00 per camp site.  Last year fee \$15.00 per dwelling or caravan site. \$10.00 per camp site.			
Modification of approval to operate a caravan park or manufactured home estate, plus per site fee	\$256.00	\$269.00	5.08%	
Five (5) year Approval to operate or licence renewal of Caravan Park or manufactured home estate under Local Government Act plus per site fee	\$692.00	\$727.00	5.06%	per application

#### Water supply, sewerage and stormwater drainage work

Fees exclude connection and inspection costs

s68 Connect a private drain or sewer with a public drain or sewer under the control of a council or with a drain or sewer which connects with such a public drain or sewer	\$185.00	\$194.00	4.86%	
s68 Install, alter, disconnect or remove a meter connected to a service pipe	\$92.00	\$97.00	5.43%	

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Water supply, sewerage and stormwater drainage work** [continued]

s68 Sewer Work Application	\$92.00	\$97.00	5.43%	
s68 Stormwater Work Application	\$92.00	\$97.00	5.43%	
s68 Water Supply Work Application	\$92.00	\$97.00	5.43%	

**Other Activities**

Approval to use a standing vehicle or any article for the purpose of selling any article in a public place	\$185.00	\$194.00	4.86%	
s68 Approval to carry out an activity prescribed by the regulations or an activity of a class or description prescribed by the regulations	\$185.00	\$194.00	4.86%	
s68 Operate a public car park	\$185.00	\$194.00	4.86%	
Application to Install a Oil or Solid Fuel Heating Appliance (includes 1 inspection) - Not required where if included in DA and CC or CDC approval.	\$227.00	\$238.00	4.85%	
Amusement device – application to operate	\$92.00	\$97.00	5.43%	per application

**Management of Waste**

s68 Dispose of waste into a sewer of the council	\$185.00	\$194.00	4.86%	
s68 Place a waste storage container in a public place	\$185.00	\$194.00	4.86%	
s68 Place waste in a public place	\$185.00	\$199.00	7.57%	

**PLUMBING AND DRAINAGE**

Actual number of inspections to be calculated at the time of the fee quote, depending on building type and sanitary requirements.

Plumbing and drainage inspection (per inspection)	\$205.00	\$215.00	4.88%	
Fee waived where Council appointed PC and inspection undertaken concurrently with a critical stage building works inspection				
Registration of Notice of Work	\$37.00	\$39.00	5.41%	

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**REFUND OF APPLICATION FEES UPON WITHDRAWAL**

Refund of application fee on withdrawal prior to determination	Price on application. Consideration will be given to a written request for a refund of a particular fee or charge paid. Any refund will be proportionate to the extent of administrative and professional works carried out at the date of the request.	
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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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## DEVELOPMENT

All fees and charges are set in compliance with the Environmental Planning and Assessment Act, 1979.

Note: Legislative building fee increases are not expected to be released until May 2025.

## DEVELOPMENT APPLICATIONS

If two or more fees are applicable to a single development (such as to subdivide land and erect a building on one or more lots created by the subdivision) the maximum fee payable for the development is the sum of those fees.

### Pre-Lodgement Meetings

Other application pre-lodgement fee. Advice for major development proposals.	\$947. On lodgement of DA 50% of fee paid transferred to application.			
	<b>Last year fee</b>			
	\$902. On lodgement of DA 50% of fee paid transferred to application.			
Other application pre-lodgement fee. Advice for minor development proposals.	\$474. On lodgement of DA 50% of fee paid transferred to application			
	<b>Last year fee</b>			
	\$452. On lodgement of DA 50% of fee paid transferred to application			
Residential application pre-lodgement fee. Written advice for basic planning enquiries (first meeting/enquiry is free)	\$164.00	\$172.00	4.88%	

### Erection of a building, the carrying out of work, or demolition of a building (Sch 4, Pt 2, Item 2.1)

For developments involving the erection of a building, the carrying out of work or demolition of a work or a building, and having an estimated cost within the range specified, the fee is calculated in accordance with the following table.

Up to \$5,000	\$147.00	\$147.00	0.00%	Legislated - per application
\$5,001 – \$50,000	\$226 plus an additional \$3 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5000.			Legislated - per application

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Erection of a building, the carrying out of work, or demolition of a building (Sch 4, Pt 2, Item 2.1)** [continued]

\$50,001 – \$250,000	\$469 plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000.		Legislated - per application
\$250,001 – \$500,000	\$1,544 plus an additional \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.		Legislated - per application
\$500,001 – \$1,000,000	\$2,325 plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.		Legislated - per application
\$1,000,001 – \$10,000,000	\$3,483 plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.		Legislated - per application
More than \$10,000,000	\$21,146 plus an additional \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.		Legislated - per application

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**Development for the purposes of 1 or more advertisements (Sch 4, Pt2, Item 2.2)**

Development for the purposes of 1 or more advertisements	\$379 plus \$93 for each advertisement in excess of one.		Legislated - per application
For developments for the purposes of 1 or more advertisements, but only if the fee under this item exceeds the fee that would be payable under Item 2.1			

**Dwelling house < \$100,000 (Sch 4, Pt 2, Item 2.3)**

Development involving the erection of a dwelling house with an estimated construction cost of \$100,000 or less	\$606.00	\$606.00	0.00%	Legislated - per application
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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Development not involving erection of building (Sch 4, Pt 2, Item 2.7)**

Development not involving the erection of a building, the carrying out of work, the subdivision of land or the demolition of a building or work (Sch 4, Part 2, Item 2.7)	\$379.00	\$379.00	0.00%	Legislated - per application
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**Subdivision development**

Recording Works as Executed drawing		\$115 per sheet		
		<b>Last year fee</b> \$110 per sheet		
Subdivision involving the opening of a public road (Sch 4, Part 2, Item 2.4)		\$885 + \$65 per newly created lot.		Legislated - per application
Subdivision not involving the opening of a public road (Sch 4, Part 2, Item 2.5)		\$440 + \$53 per newly created lot.		Legislated - per application
Strata subdivision (Sch 4, Part 2, Item 2.6)		\$440 + \$65 per newly created lot.		Legislated - per application

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**Concurrence**

In addition to the fee for a development application, a fee is payable for the referral and provision of advice by other approval bodies.

Processing fee payable to Council (Sch 4, Part 3, Item 3.2(a))	\$187.00	\$187.00	0.00%	Legislated - per authority
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**Integrated development**

The integrated development fee is payable in addition to the development application fees.

Threatened species development, or Class 1 aquaculture development (Sch 4, Part 3, Item 3.6)	\$1,472.00	\$1,472.00	0.00%	Legislated - per application
Processing fee payable to Council (Sch 4, Part 3, Item 3.1(a))	\$187.00	\$187.00	0.00%	Legislated - per application

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
<b>Fee for referral to design review panel (Sch 4, Pt 3, Item 3.4)</b>				
Referral of development application to design review panel	\$3,996.00	\$3,996.00	0.00%	Legislated - per each
<b>Designated development</b>				
Designated development - Additional Fee (Sch 4, Part 3, Item 3.3)	\$1,226.00	\$1,226.00	0.00%	Legislated - per application
Designated Development - giving of notice (Sch 4, Part 3, Item 3.5)	\$2,957.00	\$2,957.00	0.00%	Legislated - per application
<b>Additional fees for development that requires advertising</b>				
Giving of notice of DA under Community Participation Plan (Sch 4, Part 3, Item 3.8)	\$1,472.00	\$1,472.00	0.00%	Legislated - per application
Giving of Notice for prohibited development (Sch 4, Part 3, Item 3.7)	\$1,472.00	\$1,472.00	0.00%	Legislated - per application
<b>Review of determination</b>				
A further \$620.00 is payable if notice of the application is required to be given by the Act				
If DA does not involve erection of building, carrying out of work or demolition (Sch 4, Part 7, Item 7.1)	50% of the original DA fee			Legislated - per application
If DA involves erection of a dwelling-house valued \$100,000 or less (Sch 4, Part 7, Item 7.2)	\$253.00	\$253.00	0.00%	Legislated - per application
<b>Review of any other development, with an estimated cost as set out below (Sch 4, Pt 7, Item 7.3 and 7.3A).</b>				
Up to \$5,000	\$73.00	\$73.00	0.00%	Legislated - per application

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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Review of any other development, with an estimated cost as set out below (Sch 4, Pt 7, Item 7.3 and 7.3A).** [continued]

\$5,001 – \$250,000	\$114 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) by which the development exceeds \$5,000.			Legislated - per application
\$250,001 – \$500,000	\$666 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.			Legislated - per application
\$500,001 – \$1,000,000	\$949 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.			Legislated - per application
\$1,000,001 – \$10,000,000	\$1,314 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.			Legislated - per application
More than \$10,000,000	\$6,310 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.			Legislated - per application

**Review of decision to reject a development application (Sch 4, Pt 7, Item 7.4)**

The fee for an application under Division 8.2(1)(c) for a review of a decision to reject and not determine an application is based on the estimated cost of development, as follows.

Less than \$100,000	\$73.00	\$73.00	0.00%	Legislated - per application
\$100,000 – \$1,000,000	\$199.00	\$199.00	0.00%	Legislated - per application
More than \$1,000,000	\$333.00	\$333.00	0.00%	Legislated - per application

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Other review fees**

Notice of application for review of a determination (Sch 4, Part 7, Item 7.7)	\$826.00	\$826.00	0.00%	Legislated - per each
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**Modification of development consents**

**Modification of consent**

Section 4.55(1) Modifications (Sch 4, Part 4, Item 4.1)	\$95.00	\$95.00	0.00%	Legislated - per application
Section 4.55(1A) or 4.56(1) Modifications that involve minimal environmental impact (Sch 4, Part 4, Item 4.2)	\$859 or 50% of the original DA fee whichever is the lesser.			Legislated - per application

**Modification of Consent under S.4.55(2) or S.4.56(1) that does NOT involve minimal environmental impact**

if DA fee was < \$113.09 (Sch 4, Part 4, Item 4.3)			50% of DA fee	Legislated - per application
if DA fee was \$113.09 or more and does not involve the erection of a building, the carrying out of work or demolition (Sch 4, Part 4, Item 4.3)			50% of DA fee	Legislated - per application
If DA fee was \$113.09 or more and involves erection of a dwelling-house valued 100,000 or less (Sch 4, Part 4, Item 4.4)	\$253.00	\$253.00	0.00%	Legislated - per application

**Modification of Consent under S.4.55(2) or S.4.56(1) that does NOT involve minimal environmental impact, and original fee was more than \$100 (Sch 4, Pt 4, Item 4.5)**

Add an additional \$665 if notice of the application is required to be given under section S.4.55(2) or S.4.56(1)

Up to \$5,000	\$73.00	\$73.00	0.00%	Legislated - per application
\$5,001 – \$250,000	\$113 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5,000.			Legislated - per application

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Modification of Consent under S.4.55(2) or S.4.56(1) that does NOT involve minimal environmental impact, and original fee was more than \$100 (Sch 4, Pt 4, Item 4.5) [continued]**

\$250,001 – \$500,000	\$666 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.			Legislated - per application
\$500,001 – \$1,000,000	\$949 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.			Legislated - per application
\$1,000,001 – \$10,000,000	\$1,314 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.			Legislated - per application
More than \$10,000,000	\$6,310 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.			Legislated - per application

**Additional modification application fees**

If notification required under s4.55(2) or s4.56(1) (Sch 4, Pt 4, Item 4.6)	\$886.00	\$886.00	0.00%	Legislated
Modification accompanied by statement of qualified designer (Sch 4, Pt 4, Item 4.7)	\$1,013.00	\$1,013.00	0.00%	Legislated
Modification to be referred to design review panel for advice (Sch 4, Pt 4, Item 4.8)	\$3,996.00	\$3,996.00	0.00%	Legislated

**Other development service fees**

Bushfire Attack Level (BAL) Certificate	\$974.00	\$1,023.00	5.03%	each
Dwelling Permissibility Search	\$359.00	\$377.00	5.01%	per application
Any other fee or any fee determined under Schedule 4 of the Environmental Planning Assessment Regulation 2021			100% of regulated fee	Legislated - Each

**Fees for site compatability certificates and site verification certificates under SEPPS**

Application for site compatibility certificate under SEPP (Housing) 2021*Sch 4, Pt 8, Item 1)	\$353 plus \$42 for each dwelling (maximum fee payable is \$713)			Legislated - per each
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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Fees for site compatibility certificates and site verification certificates under SEPPS** [continued]

Application for site compatibility certificate under SEPP (Transport and Infrastructure) 2021 (Sch 4, Pt 8, Item 8.2)	\$353 plus \$265 for each hectare, or part hectare, of area of land (maximum fee payable is \$713)			Legislated - per each
Application for site verification certificate under SEPP (Resources and Energy) 2021 (Sch 4, Pt 8, Item 8.3)	\$4,983.00	\$4,983.00	0.00%	Legislated - per each
Application for traffic certificate under SEPP (Transport and Infrastructure) 2021 (Sch 4, Pt 8, Item 8.5)	\$550.00	\$550.00	0.00%	Legislated - per each

**Other fees**

Provision of certified copy of a document, map or plan under section 10.8(2) of the Act (Sch 4, Part 9, Item 9.9)	\$71.00	\$71.00	0.00%	Legislated - per each
Review of decision/advice - miscellaneous applications (excluding DA applications)	50% of original fee paid			

**REFUND OF FEES UPON WITHDRAWAL**

Refund of fees where an application is withdrawn prior to determination	Price on application. Consideration will be given to a written request for a refund of a particular fee or charge paid. Any refund will be proportionate to the extent of administrative and professional works carried out at the date of the request.			each
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**DEVELOPMENT CONTRIBUTIONS**

Development contributions are levied for the provision of additional infrastructure as detailed in Council's contribution plans, works programs and capital programs.

Gundagai area development generating heavy vehicle usage of local roads	Variable cost as per plan			
Cootamundra sewer development contribution	\$6,092.00	\$6,397.00	5.01%	per tenement
per equivalent tenement for all new subdivision in Cootamundra, in accordance with Council's section 64 contributions plan.				

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**DEVELOPMENT CONTRIBUTIONS** [continued]

Water supply headworks charge	Refer to Goldenfields Water County Council Schedule of Fees and Charges.		per equivalent tenement
Fee payable by Council to Goldenfields County Council for each new block created. Refer to Goldenfields County Council fees and charges.			
The fee is based on a peak water demand of 4 kilolitres per day = one equivalent tenement = 20mm meter.			
Section 7.12 contributions, development value < \$100,000	No Charge		
Section 7.12 contributions, development value \$100,001 – \$200,000	0.5% of the estimated cost of development		
Section 7.12 contributions, development value > \$200,000	1.0% of the estimated cost of development		

**LOCAL ENVIRONMENTAL PLAN / REZONING**

**Planning proposal application**

These fees are the minimum upfront fees that will be applied, and may be increased to meet Council's processing costs.

Planning Proposal Application/Request for Council consideration	\$3,588.00	\$3,767.00	4.99%	
Planning Proposal (LEP amendment)				POA

**Development control plans**

These DCP fees are the minimum upfront fees that will be applied, and may be increased to meet Council's processing costs. These fees do not apply to requests to vary the DCP in relation to a specific development application.

Minor DCP amendment	\$1,845.00	\$1,937.00	4.99%	
Amendment of existing control.				
Major DCP amendment	\$8,200.00	\$8,610.00	5.00%	
Includes new chapters or sub chapters.				

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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### CERTIFICATION SERVICES

Registration of construction certificate, subdivision works certificate, occupation certificate, subdivision certificate from private certifier (charged through NSW Planning Portal)	\$40.00	\$40.00	0.00%	Legislated
Builders insurance verification	\$58.00	\$61.00	5.17%	
Registration of CDC from private certifier (charged through NSW Planning Portal)	\$36.00	\$36.00	0.00%	Legislated

### CONSTRUCTION CERTIFICATES

Major Modification of Construction Certificate	POA. Based on extent of change. Fee as per new construction certificate may apply.			
Minor CC Modification (internal layout change)	\$379.00	\$398.00	5.01%	
Minor CC Modification (internal/external/set out change)	30% of original CC fee with a minimum of \$452.00+GST			
Performance Solution Assessment	Charged at actual cost to Council (Consultant Required) +10%			

### Class 1 & class 10 buildings

Fees based on estimated cost of development. Where consent was required but was not in place prior to the erection of the building, the maximum fee that would have been payable if the application for a construction certificate relating to the erection of the building (or part) had been made

Under \$5,000	\$451.00	\$474.00	5.10%	Each
\$5,001 - \$100,000	\$475 plus an additional \$0.35 for each \$100 in excess of \$5000 of building costs			per certificate
	<p style="text-align: right;"><b>Last year fee</b></p> \$452 plus an additional \$0.35 for each \$100 in excess of \$5000 of building costs			
\$100,001 – \$250,000	\$947 plus an additional \$0.25 for each \$100 in excess of \$100,000 of building costs			
	<p style="text-align: right;"><b>Last year fee</b></p> \$902 plus an additional \$0.25 for each \$100 in excess of \$100,000 of building costs			

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Class 1 & class 10 buildings** [continued]

\$250,001 - \$500,000	\$1292 plus an additional \$0.25 for each \$100 in excess of \$250,000 of building costs	<b>Last year fee</b> \$1230 plus an additional \$0.25 for each \$100 in excess of \$250,000 of building costs		
\$500,001-\$1,000,000	\$1937 plus an additional \$0.25 for each \$100 in excess of \$500,000 of building costs	<b>Last year fee</b> \$1845 plus an additional \$0.25 for each \$100 in excess of \$500,000 of building costs		
\$1,000,001+	\$3444 plus an additional \$0.25 for each \$100 in excess of \$1,000,000 of building costs	<b>Last year fee</b> \$3280 plus an additional \$0.25 for each \$100 in excess of \$1,000,000 of building costs		

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**Class 2 to class 9 buildings**

Fees based on estimated cost of development. Where consent was required but was not in place prior to the erection of the building, the maximum fee that would have been payable if the application for a construction certificate relating to the erection of the building (or part) had been made

Under \$5,000	\$631.00	\$663.00	5.07%	
\$5,001 – \$100,000	\$668 + \$0.35 per \$100 in excess of \$5,000	<b>Last year fee</b> \$636 + \$0.35 per \$100 in excess of \$5,000		
\$100,001 – \$250,000	\$1033 + \$0.25 per \$100 in excess of \$100,000	<b>Last year fee</b> \$984 + \$0.25 per \$100 in excess of \$100,000		

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Class 2 to class 9 buildings** [continued]

\$250,001-\$500,000		\$1507 + \$0.25 per \$100 in excess of \$250,000		
		<b>Last year fee</b> \$1435 + \$0.25 per \$100 in excess of \$250,000		
Greater than \$500,000				POA

**COMPLYING DEVELOPMENT CERTIFICATES**

CDC Demolition Works	\$620.00	\$651.00	5.00%	
Major Modification of Complying Development Certificate		POA. Based on extent of change. Fee as per new CDC may apply.		
Minor CDC Modification (internal layout change)	\$496.00	\$521.00	5.04%	
Minor CDC Modification (internal/external/set out change)		30% of original with a minimum of \$546+GST		
		<b>Last year fee</b> 30% of original with a minimum of \$520+GST		
CDC Subdivision	\$620.00	\$651.00	5.00%	

**Pre-lodgment Review of CDC**

Fee provides for preliminary review of a CDC application to ascertain whether application is suitable to proceed as a CDC. Plans must be provided with application for CDC review.

Other application pre-lodgement review fee.	\$820.00	\$861.00	5.00%	
Residential application pre-lodgement review fee. Written advice for simple CDC application (single dwelling or outbuildings).	\$389.00	\$408.00	4.88%	

**Class 1 and 10**

Fees based on estimated cost of development. No refund of Complying Development Certificate Fees are applicable if the application is refused.

Under \$5,000	\$564.00	\$592.00	4.96%	per certificate
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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Class 1 and 10** [continued]

\$5,001 - \$100,000	\$592 plus an additional \$0.35 for each \$100 in excess of \$5,000 of building costs	<p><b>Last year fee</b> \$564 plus an additional \$0.35 for each \$100 in excess of \$5,000 of building costs</p>		per certificate
\$100,001 - \$250,000	\$1184 plus an additional \$0.35 for each \$100 in excess of \$100,000 of building costs	<p><b>Last year fee</b> \$1128 plus an additional \$0.35 for each \$100 in excess of \$100,000 of building costs</p>		per certificate
\$250,001 - \$1,000,000	\$1615 plus an additional \$0.35 for each \$100 in excess of \$250,000 of building costs	<p><b>Last year fee</b> \$1538 plus an additional \$0.35 for each \$100 in excess of \$250,000 of building costs</p>		per certificate
\$500,001-\$1,000,000	\$2368 plus an additional \$0.25 for each \$100 in excess of \$500,000 of building costs	<p><b>Last year fee</b> \$2255 plus an additional \$0.25 for each \$100 in excess of \$500,000 of building costs</p>		
\$1,000,001+	\$4305 plus an additional \$0.35 for each \$100 in excess of \$1,000,000 of building costs	<p><b>Last year fee</b> \$4100 plus an additional \$0.35 for each \$100 in excess of \$1,000,000 of building costs</p>		

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**Class 2-9**

CDC for Class 2-9 building			POA	
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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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### BUILDING CERTIFICATION INSPECTIONS

Missed critical stage inspection administration charge	\$646.00	\$678.00	4.95%	
Urgent inspection 48 hours statutory notice not provided	\$359.00	\$377.00	5.01%	
Inspection fee where Council has been nominated as the PC	\$205.00	\$215.00	4.88%	per inspection
Inspection fee where Council has not been nominated as the PC	\$451.00	\$474.00	5.10%	per inspection

### OCCUPATION CERTIFICATES

Final or Partial Occupation Certificate Class 1 (Including combined Class 1 and 10 applications)	\$410.00	\$431.00	5.12%	
Final or Partial Occupation Certificate Class 10	\$154.00	\$162.00	5.19%	
Final or Partial Occupation Certificate Class 2 and 3		\$355 + \$215 per SOU		
		<b>Last year fee</b> \$338 + \$215 per SOU		
Final or Partial Occupation Certificate Class 4 to 9B < 500m	\$461.00	\$484.00	4.99%	
Final or Partial Occupation Certificate Class 4 to 9B > 500m <sup>2</sup>	\$666.00	\$699.00	4.95%	

### FIRE SAFETY SCHEDULES, CERTIFICATES & STATEMENT LODGEMENT

Inspection for FSS or Inspection Program for premises < 300m <sup>2</sup>	\$205.00	\$215.00	4.88%	
Inspection for FSS or Inspection Program for premises > 300m <sup>2</sup>	\$328.00	\$344.00	4.88%	
Issue of Fire Safety Schedule (FSS) for premises >300m <sup>2</sup>	\$595.00	\$625.00	5.04%	
Issue of Fire Safety Schedule (FSS) not previously issued/no valid current FSS for premises < 300m <sup>2</sup>	\$308.00	\$323.00	4.87%	
Lodgement/Registration of AFSS Statement	\$75.00	\$79.00	5.33%	each
Lodgement/Registration of AFSS Statement > 3 months past required lodgement date	\$180.00	\$189.00	5.00%	
Reminder of Annual Fire Safety Standard	\$55.00	\$58.00	5.45%	

### SUBDIVISION CERTIFICATES & SUBDIVISION WORKS CERTIFICATES

Subdivision Certificate Application >50 lots		\$807.00 + \$26.00 per lot		
		<b>Last year fee</b> \$769.00 + \$26.00 per lot		

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**SUBDIVISION CERTIFICATES & SUBDIVISION WORKS CERTIFICATES** [continued]

Subdivision Certificate Application 2-5 lots		\$134 + \$26 per lot		
		<b>Last year fee</b> \$128 + \$26 per lot		
Subdivision Certificate Application 21-50 lots		\$539.00 + \$26.00 per lot		
		<b>Last year fee</b> \$513.00 + \$26.00 per lot		
Subdivision Certificate Application 6-20 lots		\$199.00 + \$26.00 per lot		
		<b>Last year fee</b> \$190.00 + \$26.00 per lot		
Subdivision Works Certificate		\$484+ \$226 per lot created		
		<b>Last year fee</b> \$461+ \$215 per lot created		
Modification of Subdivision Works Certificate		30% of original application fee paid		

**PRINCIPAL CERTIFIER REPLACEMENT**

Change Principal Certifier (PC) to Council - Class 1 & 10		\$1292 + applicable inspection and OC fees		
		<b>Last year fee</b> \$1230 + applicable inspection and OC fees		
Change Principal Certifier (PC) to Council - Class 10		\$274 + applicable inspection and OC fees		
		<b>Last year fee</b> \$261 + applicable inspection and OC fees		
Change Principal Certifier (PC) to Council - Class 2 to 9		POA. Where contract certifier required applicable fee is cost +10%		

**OTHER CERTIFICATION SERVICES**

Building Classification Certificate for building or proposed building (class 1 & 10)	\$169.00	\$177.00	4.73%	
Building Classification Certificate for building or proposed building (class 2-9)	\$349.00	\$366.00	4.87%	

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**OTHER CERTIFICATION SERVICES** [continued]

Issuing of Compliance Certificate			POA	per certificate
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**REFUND OF APPLICATION FEES UPON WITHDRAWAL**

Refund of application fee on withdrawal prior to determination			Price on application. Consideration will be given to a written request for a refund of a particular fee or charge paid. Any refund will be proportionate to the extent of administrative and professional works carried out at the date of the request.	
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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**WATER SUPPLY**

**WATER ACCESS CHARGES**

The following water availability charges will be levied in accordance with the number and size of water service meters connected to the property. Where a property is not connected to the water supply, but access is available, a vacant charge shall apply. The water access charges are billed quarterly in arrears, usually at the end of August, November, February and May.

Water used for fire-fighting, fire preparedness, or emergency response is exempt from water access and usage charges. Fees apply only to private fire system testing (e.g, hydrant or sprinkler flow testing).

**Residential water access charges**

Strata Water Access Charge	\$517.00	\$537.00	3.87%	
Meter size 20mm	\$517.00	\$537.00	3.87%	Per meter
Meter size 25mm	\$810.00	\$841.00	3.83%	per meter
Meter size 32mm	\$1,327.00	\$1,327.00	0.00%	Per meter
Meter size 40mm	\$2,072.00	\$2,072.00	0.00%	Per meter
Meter size 50mm	\$3,238.00	\$3,368.00	4.01%	Per meter
Meter size 63mm	\$5,143.00	\$5,143.00	0.00%	Per meter
Meter size 75mm	\$7,286.00	\$7,577.00	3.99%	Per meter
Meter size 80mm	\$8,291.00	\$8,291.00	0.00%	Per meter
Meter size 100mm	\$12,955.00	\$13,473.00	4.00%	Per meter
Vacant water access charge	\$517.00	\$517.00	0.00%	Per meter

**Non-residential water access charges**

Strata Water Access Charge	\$517.00	\$537.00	3.87%	
Meter size 20mm	\$517.00	\$537.00	3.87%	Per meter
Meter size 25mm	\$810.00	\$842.00	3.95%	Per meter
Meter size 32mm	\$1,327.00	\$1,327.00	0.00%	Per meter
Meter size 40mm	\$2,072.00	\$2,072.00	0.00%	Per meter
Meter size 50mm	\$3,238.00	\$3,368.00	4.01%	Per meter
Meter size 63mm	\$5,143.00	\$5,143.00	0.00%	per meter

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Non-residential water access charges** [continued]

Meter size 75mm	\$7,286.00	\$7,577.00	3.99%	
Meter size 80mm	\$8,291.00	\$8,291.00	0.00%	Per meter
Meter size 100mm	\$12,955.00	\$13,473.00	4.00%	Per meter
Vacant water access charge	\$517.00	\$517.00	0.00%	Per meter

**Non-residential community water access charges**

Meter size 20mm	\$259.00	\$268.00	3.47%	per meter
Meter size 25mm	\$405.00	\$405.00	0.00%	per meter
Meter size 32mm	\$663.00	\$663.00	0.00%	per meter
Meter size 40mm	\$1,036.00	\$1,036.00	0.00%	per meter
Meter size 50mm	\$1,619.00	\$1,619.00	0.00%	per meter
Meter size 80mm	\$4,145.00	\$4,145.00	0.00%	per meter
Meter size 100mm	\$6,477.00	\$6,477.00	0.00%	per meter
Vacant water access charge	\$259.00	\$259.00	0.00%	

**WATER USAGE (CONSUMPTION) FEES**

**Water usage (consumption) fees**

First 39 kilolitres per quarter - Residential & Non-Residential	\$2.49	\$2.59	4.02%	Per Kilolitre
Use above 39 kilolitres per quarter - Residential & Non-Residential	\$3.74	\$3.89	4.01%	Per Kilolitre
First 39 kilolitres per quarter - Non-Residential Community	\$1.95	\$2.00	2.56%	Per Kilolitre
Use above 39 kilolitres per quarter - Non-Residential Community	\$2.80	\$2.90	3.57%	Per Kilolitre

**Standpipe water**

Water Deliveries	\$260.00 per hour + standpipe water			per hour
Standpipe access	\$5.60	\$5.80	3.57%	per kilolitre
Standpipe Key and Tag Deposit	\$67.00	\$69.60	3.88%	each

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**WATER CONNECTION FEES**

Water Meter Reading Fee	\$124.50	\$129.00	3.61%	
Water Pressure Test	\$173.00	\$180.00	4.05%	
Water Meter Test	\$173.00	\$180.00	4.05%	
Water Sampling Test	\$98.00 plus cost to test water			
Back Flow Prevention Device	Cost plus 10%			
Meter connection fee	\$887.00	\$921.00	3.83%	per connection
Where developer has provided tapping to allotment. 20mm service only. Larger service per actual cost.				
Meter relocation	Private Work Rates			per connection
Disconnection fee	Private Work Rates			
Water flow restrictor	\$164.00	\$170.00	3.66%	
Service connection location	Private Work Rates			
Water meter covers	\$93.50	\$97.00	3.74%	each
Supply only				
Water supply service connection fee – installation cost	Private Work Rates			

**Tapping fee**

Underboring costs where excavation is not practical	\$280.00	\$280.00	0.00%	per linear metre
Adjacent side of road service, 20 mm diameter including backflow prevention	\$1,320.50	\$1,320.50	0.00%	per connection
Opposite side of road service, 20mm diameter	\$2,439.00	\$2,439.00	0.00%	per connection
Larger service at actual cost including backflow prevention	Private Work Rates			per connection

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**SEWERAGE SERVICES**

Cost to supply treated effluent water	\$1.50	\$1.56	4.00%	kL
Vacant Sewer Access Charge - Non-Residential	\$438.00	\$455.00	3.88%	
Residential Sewer Access Charge	\$749.00	\$749.00	0.00%	per meter
Non-Residential Sewer Access Charge 20mm	\$624.00	\$624.00	0.00%	per meter
Non-Residential Sewer Access Charge 25mm	\$749.00	\$749.00	0.00%	per meter
Non-Residential Sewer Access Charge 32mm	\$873.00	\$908.00	4.01%	per meter
Non-Residential Sewer Access Charge 40mm	\$1,198.00	\$1,246.00	4.01%	per meter
Non-Residential Sewer Access Charge 50mm	\$1,498.00	\$1,558.00	4.01%	per meter
Non-Residential Sewer Access Charge 63mm	\$1,887.00	\$1,962.00	3.97%	per meter
Non-Residential Sewer Access Charge 75mm	\$2,247.00	\$2,337.00	4.01%	per meter
Non-Residential Sewer Access Charge 80mm	\$2,396.00	\$2,396.00	0.00%	per meter
Non-Residential Sewer Access Charge 100mm	\$2,997.00	\$3,117.00	4.00%	per meter
Vacant Sewer Access Charge - Residential	\$438.00	\$456.00	4.11%	per meter
Sewer Usage Charge	\$3.32	\$3.45	3.92%	per kilolitre
Non-Residential Community Sewer Access Charge 20mm	\$312.00	\$312.00	0.00%	per meter
Non-Residential Community Sewer Access Charge 25mm	\$375.00	\$384.00	2.40%	per meter
Non-Residential Community Sewer Access Charge 32mm	\$437.00	\$448.00	2.52%	per meter
Non-Residential Community Sewer Access Charge 40mm	\$599.00	\$599.00	0.00%	per meter
Non-Residential Community Sewer Access Charge 50mm	\$749.00	\$749.00	0.00%	per meter
Non-Residential Community Sewer Access Charge 80mm	\$1,198.00	\$1,198.00	0.00%	per meter
Non-Residential Community Sewer Access Charge 100mm	\$1,498.00	\$1,498.00	0.00%	per meter
Vacant Sewer Access Charge - Non-Residential Community	\$219.00	\$219.00	0.00%	per meter

**Sewer connection fees**

Adjacent side of road service, typical PVC connection <1.5m Deep	\$2,090.00	\$2,090.00	0.00%	
Complex sewer connection	private works rates			
Opposite side of road service, typical PVC connection <1.5m Deep	\$2,894.00	\$2,894.00	0.00%	

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Sewer connection fees** [continued]

Underboring costs where excavation is not practical	\$280.00	\$280.00	0.00%	per linear metre
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**LIQUID TRADE WASTE**

Septic Tank Waste Disposal Fee (Minimum Fee \$15)				Minimum fee of \$15.00
Trade waste annual fee	\$250.00	\$250.00	0.00%	
Trade waste usage charge (Category 2 Business)	\$4.33	\$4.33	0.00%	per kl

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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**STORMWATER MANAGEMENT**

Residential stormwater management charge				Legislated - Awaiting Advice
Residential strata stormwater management charge				Legislated - Awaiting Advice
Business (Non-Residential) Stormwater Management		\$26.25 per 350 square metres of land size, or part thereof		per annum
		Legislated - Awaiting Advice		
		<b>Last year fee</b> \$25.00 per 350 square metres of land size, or part thereof		
		Legislated - Awaiting Advice		
Business (Non-Residential) Strata Stormwater Management		The greater of \$5.25, or the assessment's proportion of the charge that would apply if the total land area was not strata'd.		per annum
		Legislated - Awaiting Advice		
		<b>Last year fee</b> The greater of \$5.00, or the assessment's proportion of the charge that would apply if the total land area was not strata'd.		
		Legislated - Awaiting Advice		
Business stormwater management charge maximum				Legislated - Awaiting Advice

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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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### WASTE MANAGEMENT

Domestic waste management - annual charge (1 service per assessment)	\$590.00	\$620.00	5.08%	per annum
Organics/Green Waste (1 service per assessment)	\$77.00	\$81.00	5.19%	per annum
Residential Waste Management - Other	\$590.00	\$620.00	5.08%	per annum
Rural Waste Charge	\$87.00	\$91.00	4.60%	per annum
Unoccupied (Vacant) Waste	\$87.00	\$91.00	4.60%	per annum
Commercial Waste Management	\$590.00	\$620.00	5.08%	per annum
Additional Rural Waste Bin 240L	\$87.00	\$91.00	4.60%	per bin

### TIPPING FEES

#### Cootamundra landfill

Dead Animals - 0-10kg	\$11.00	\$12.00	9.09%	each
Dead Animals - 11-150kg	\$29.00	\$30.00	3.45%	each
Dead Animals - >150kg	\$195.00	\$205.00	5.13%	each
Sorted Industrial/Commercial Bulk Waste (Skip Bins etc.)	\$51.00	\$54.00	5.88%	per tonne
Unsorted Industrial/Commercial Bulk Waste (Skip Bins etc.)	\$230.00	\$242.00	5.22%	per tonne
Contaminated Soil (Licence compliant only)	\$190.00	\$200.00	5.26%	per tonne
Weighbridge Hire	\$19.00	\$20.00	5.26%	per weigh

#### Clean Organic (FOGO, Green Waste etc)

Green waste vegetation matter < 150mm in diameter, for loads up to 200kg eg. grass clippings, leaf litter eg grass clippings, leaf litter	\$13.50	\$14.00	3.70%	minimum
Green waste	\$100.00	\$105.00	5.00%	per tonne

#### General Waste

Domestic Waste – for loads up to 100kg	\$18.50	\$19.50	5.41%	minimum
Domestic Waste - For loads greater than 101kgs	\$190.00	\$200.00	5.26%	per tonne

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Industrial/Commercial**

Industrial/Commercial is defined as concrete, bricks, treated timber and other non recyclable building material.

Builders Rubble	\$13.00	\$14.00	7.69%	Minimum charge up to 50kg
Sorted (Builders Rubble) Industrial/Commercial, for ratepayers By arrangement >2 tonne.	\$51.00	\$54.00	5.88%	per tonne
Unsorted (Builders Rubble) Industrial/Commercial, for ratepayers By arrangement >2 tonne.	\$228.00	\$239.00	4.82%	per tonne
Sorted (Builders Rubble ) Industrial/Commercial, for waste generated outside the Council area	\$180.00	\$189.00	5.00%	per tonne
Unsorted (Builders Rubble) Industrial/Commercial, for waste generated outside the Council area	\$290.00	\$305.00	5.17%	per tonne

**White goods**

White Goods including decanted fridges, freezers and airconditioners	\$20.00	\$21.00	5.00%	each
White Goods with refrigerant gas – decanting fee	\$44.00	\$46.00	4.55%	each

**Tyres**

Only accepted with compliance to current EPA regulations. A surcharge of \$5.00 applies to any tyres with rims.

Push bikes and motorcycles	\$13.00	\$14.00	7.69%	each
Light vehicles and cars	\$20.00	\$21.00	5.00%	each
4wd and light commercial vehicles	\$32.00	\$34.00	6.25%	each
Truck, including Super Singles	\$48.00	\$50.00	4.17%	each
Small tractor and earthmoving	\$129.00	\$135.00	4.65%	each
Medium tractor and earthmoving	\$327.00	\$343.00	4.89%	each
Large tractor and earthmoving	\$650.00	\$683.00	5.08%	each

**Asbestos**

Only accepted with compliance to current EPA regulations.

Appointments must be made with Council.

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Asbestos** [continued]

Asbestos – loads up to 100kg	\$150.00	\$158.00	5.33%	per load
Asbestos – loads of 100kg or greater	\$724.00	\$760.00	4.97%	per tonne

**Other waste**

Solar Panel	\$0.00	\$10.00	∞	per panel
Industrial Bulk Waste	\$210.00	\$221.00	5.24%	per tonne
Clean Sludge	\$32.00	\$34.00	6.25%	per tonne
Sorted Recyclables			No Charge	
E-waste - Computers, TVs, Copiers, Printers etc.	\$19.00	\$20.00	5.26%	each
Metal Waste	\$33.00	\$35.00	6.06%	per tonne
Mattresses (all sizes)	\$45.00	\$47.00	4.44%	each
Car bodies delivered to waste depot	\$65.00	\$68.00	4.62%	each
Derelict motor vehicles			Private Work Rates	each
Removal to dump, from within the local government area.				

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**Gundagai landfill**

Organic bin bags	\$10.00	\$11.00	10.00%	
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**Clean Organic (FOGO, Green Waste etc.) < 150mm in diameter**

Loads delivered by sedan - minimum charge	\$15.00	\$16.00	6.67%	per load
Load delivered by single axle trailers, utes, wagons, car boot loads	\$25.00	\$26.00	4.00%	per load
Load delivered by bogie axle or large trailers or 1 tonne utilities	\$30.00	\$32.00	6.67%	per load
Load delivered by single axle trucks (load under 5m cubed)	\$70.00	\$74.00	5.71%	per load
Load delivered by bogie axle trucks (load over 5m cubed)	\$126.00	\$132.00	4.76%	per load

**General Waste**

Car Boot/240 l. MGB	\$20.00	\$21.00	5.00%	
Trailer/Utility	\$25.00	\$26.00	4.00%	
Trailer with high sides (domestic)	\$30.00	\$32.00	6.67%	

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**General Waste** [continued]

Per Cubic Metre (Commercial Operators)	\$70.00	\$74.00	5.71%	
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**Industrial/Commerical**

Load delivered by single trailers, utes, wagons, car boot loads	\$50.00	\$53.00	6.00%	per load
Load delivered by bogie axle or large trailers or 1 tonne utilities	\$137.00	\$144.00	5.11%	per load
Load delivered by single axle trucks (load under 5m cubed)	\$200.00	\$210.00	5.00%	per load
Load delivered by bogie axle trucks (load over 5m cubed)	\$242.00	\$254.00	4.96%	per load

**White goods**

White Goods including decanted fridges, freezers and airconditioners	\$21.00	\$22.00	4.76%	each
White Goods with refrigerant gas - decanting fee	\$44.00	\$46.00	4.55%	each

**Tyres**

Only accepted with compliance to current EPA regulations. A surcharge of \$5.00 applies to any tyres with rims.

Push bikes and motorcycles	\$12.00	\$13.00	8.33%	
Light vehicles and cars	\$21.00	\$22.00	4.76%	
4WD and light commercial vehicles	\$32.00	\$34.00	6.25%	
Truck, including super singles	\$47.00	\$49.00	4.26%	
Small tractor and earthmoving	\$120.00	\$126.00	5.00%	each
Medium tractor and earthmoving	\$305.00	\$320.00	4.92%	each
Large tractor and eartmoving	\$608.00	\$638.00	4.93%	each

**Other waste**

Clean Fill	\$15.00	\$16.00	6.67%	Per Tonne
Metal Waste (under a tonne)	\$8.00	\$9.00	12.50%	Minimum
Oilseeds Product	\$55.00	\$58.00	5.45%	Per Tonne
Industrial Bulk Waste	\$197.00	\$207.00	5.08%	
Clean Sludge	\$35.00	\$37.00	5.71%	per tonne

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Other waste** [continued]

Sorted Recyclables			No Charge	
E-Waste - Computers, TV's Copiers, Printers etc.	\$26.30	\$28.00	6.46%	each
Furniture	\$40.00	\$42.00	5.00%	each
Metal Waste	\$32.00	\$34.00	6.25%	per cubic metre
Mattresses (all sizes)	\$45.00	\$47.00	4.44%	each
Car bodies delivered to waste depot	\$60.00	\$63.00	5.00%	each
Derelict motor vehicles			Private Works Rates	each
Removal to dump, from within the local governmnet area				

**Gundagai area village transfer stations**

Key Bond	\$80.00	\$80.00	0.00%	each
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**Stockinbingal and Wallendbeen landfills**

Asbestos, tyres, mattresses and bulk metal waste (such as car bodies) are not accepted at village landfill sites.

Clean Fill	\$15.00	\$16.00	6.67%	per load
Sorted Recyclables			No Charge	

**Green Waste**

Load delivered by single axle trailers, utes, wagons, cars boot loads	\$32.00	\$34.00	6.25%	per load
Load delivered by bogie axle or large trailers or 1 tonne utilities	\$45.00	\$47.00	4.44%	per load
Load delivered by single axle trucks (load under 5 m cubed)	\$100.00	\$105.00	5.00%	per load
Load delivered by bogie axle trucks (load over 5 m cubed)	\$133.00	\$140.00	5.26%	per load

**General Waste**

Minimum Load Charge	\$27.00	\$28.00	3.70%	minimum
Load delivered by single axle trailers, utes, wagons, cars boot loads	\$27.00	\$28.00	3.70%	per load
Load delivered by bogie axle or large trailers or 1 tonne utilities	\$35.00	\$37.00	5.71%	per load
Load delivered by single axle trucks (load under 5 m cubed)	\$75.00	\$79.00	5.33%	per load

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**General Waste** [continued]

Load delivered by bogie axle trucks (load over 5 m cubed)	\$100.00	\$105.00	5.00%	per load
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**ADDITIONAL SERVICES**

Event garbage bins (10-20 bins)	\$200.00	\$210.00	5.00%	Per event
Event garbage bins (1-10 bins)	\$100.00	\$105.00	5.00%	per event

**SALE OF 2ND-HAND AND OTHER GOODS**

2nd Hand Goods			As per ticket price	As per ticket price
As per ticket price				
Compost/Top Dressing (Retail volume less than 5 tonnes)	\$35.00	\$37.00	5.71%	Per Tonne
Compost/Top Dressing (Wholesale volume more than 5 tonnes)	\$26.00	\$27.00	3.85%	Per Tonne
Crushed Concrete (suitable for road/driveway/drainage/stormwater construction) Wholesale - volume more than 5 tonnes	\$16.00	\$17.00	6.25%	Per Tonne
Garden Growing Mix	\$18.00	\$19.00	5.56%	per tonne
Garden Mulch	\$35.00	\$37.00	5.71%	per tonne
Clean Fill	\$22.00	\$23.00	4.55%	per tonne
Crushed Concrete (suitable for road/driveway/drainage/stormwater construction) Retail - volume less than 5 tonnes	\$34.00	\$36.00	5.88%	per tonne

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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**REGULATORY COMPLIANCE**

**REGULATORY COMPLIANCE (UNATTENDED PROPERTY) ACT 2021**

Release impounded Class 1 as per the Act (baggage, personal items) each	\$27.00	\$28.00	3.70%	
Release impounded Class 2 as per the Act (share bikes, trolleys ) each	\$27.00	\$28.00	3.70%	
Release impounded Class 3 as per the Act (vehicle, trailers, boats ) each	\$480.00	\$504.00	5.00%	
Abandoned vehicles – Impounding	cost recovery +10%			
Illegal dumping fee	Cleanup costs charged at private work rates			

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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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## ANIMAL CONTROL

### ANIMAL REGISTRATIONS

Companion animal registration fees are set by NSW State legislation. Fees published are correct at the time of printing.

Annual Permit - Cat not desexed by four months of age	As set by Office of Local Government			
Annual Permit - Dangerous Dog	As set by Office of Local Government			
Annual Permit - Restricted Dog	As set by Office of Local Government			
Annual Permit Late Fee	As set by Office of Local Government			
Companion Animal Cat Registration – Animal not desexed (not recommended)	As set by Office of Local Government			
Companion Animal Cat Registration – Desexed (sold by pound/shelter)	As set by Office of Local Government			
Companion Animal Cat Registration – Desexed or not desexed	As set by Office of Local Government			
Companion Animal Dog Registration – Animal not desexed (not recommended)	As set by Office of Local Government			
Companion Animal Dog Registration – Desexed (sold by pound/shelter)	As set by Office of Local Government			
Companion Cat Registration – Animal not Desexed (and kept by recognised breeder for breeding purposes)	As set by Office of Local Government			
Registration late fee	As set by Office of Local Government			
Companion Animal Dog Registration – Desexed (relevant by age)	As set by Office of Local Government			
Companion Animal Dog Registration – Desexed (by relevant age owned by an eligible pensioner)	As set by Office of Local Government			
Companion Animal Dog Registration – Animal not desexed or desexed after relevant age	As set by Office of Local Government			
Companion Dog Registration – Animal not Desexed (and kept by recognised breeder for breeding purposes)	As set by Office of Local Government			
Companion Animal Registration – Working dog, Assistance animal, Dog in the service of the state (eg Police dog), or greyhound registered under the Greyhound Racing Act	As set by Office of Local Government			

### ADOPTION FEES (Includes desexing & lifetime registration)

Cat adoption fee - female	\$280.00	\$200.00	-28.57%	
Cat adoption fee - male	\$220.00	\$150.00	-31.82%	
Dog adoption fee - female	\$550.00	\$280.00	-49.09%	
Dog adoption fee - male	\$450.00	\$250.00	-44.44%	

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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### IMPOUNDING FEES

Destruction of unwanted animals will not be undertaken by Council.

Applicants are advised to take the animal to a vet.

Release Fees - Impounded Companion animals (first offence)	\$42.00	\$44.00	4.76%	
Release Fees - Impounded Companion animals (second & subsequent offence)	\$63.00	\$66.00	4.76%	
Rescue			No Charge	
Pound – Maintenance & Sustenance Fee (per day held)	\$32.00	\$34.00	6.25%	
Pound – Microchipping Fee	\$32.10	\$34.00	5.92%	
Surrender companion animal	\$130.00	\$137.00	5.38%	
Euthanasia Fee – includes Vets cost and Pound Release Fee	Vets costs and pound release fee			

### Stock Impounding

Release Impounded Stock - Horse, Donkey, Cattle	\$30.00	\$32.00	6.67%	Per Head
Release Impounded Stock - Sheep, Goat Alpaca	\$10.00	\$11.00	10.00%	Per Head
Initial callout & time involved in capture & impounding or resolution of situation	Private Work Rates			
Maintenance & Sustenance of impounded Sheep, Goat	\$10.20	\$11.00	7.84%	per head per day
Maintenance & Sustenance of impounded Horse, Cattle, Donkey	\$25.00	\$26.00	4.00%	per head per day

### COMPANION ANIMAL COMPLIANCE

Compliance Certificate – Restricted or Dangerous Dog	Max fee as determined by Act			
Application for variation to Keeping of Animals Policy	\$70.00	\$70.00	0.00%	each

### Dangerous Dog Compliance Items

Dangerous Dog Collar	\$70.00	\$74.00	5.71%	
Dangerous Dog Collar - Item required for compliance for Menacing and Dangerous Dogs				
Dangerous Dog Muzzle	\$60.00	\$63.00	5.00%	
Dangerous Dog Muzzle - required item for Menancing or Dangerous Dog Compliance				

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Dangerous Dog Compliance Items** [continued]

Dangerous Dog Sign	\$60.00	\$63.00	5.00%	
Dangerous Dog Sign - item required for Menacing or Dangerous Dog Compliance				
Dangerous/Menancing - Pack of 1 collar, 1 muzzle 1 sign	\$175.00	\$184.00	5.14%	

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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**SALEYARDS**

Agents Commission			0.30%	% of gross sale value incl GST
Percentage of agent's gross sale.				
Stock Holding Fee (Cattle) Cootamundra or Gundagai Saleyards	\$10.00	\$11.00	10.00%	per head per day
Stock Holding Fee (Sheep) Cootamundra or Gundagai Saleyards	\$3.00	\$3.00	0.00%	per head per day

**TRUCKWASH**

Avdata key purchase - Cootamundra & Gundagai Saleyards	\$75.00	\$75.00	0.00%	
Usage	\$1.30 per minute - minimum \$10.00			per minute

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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**BIOSECURITY**

**WEED CONTROL WORKS**

Fees charged for travel to site and works undertaken.

Chemicals	At cost plus 10%		At cost plus 10%	
At Cost Plus 10%				
Works in ordinary working hours, excluding chemical	\$145.00	\$152.00	4.83%	per hour
Works outside ordinary working hours, excluding chemical	\$200.00	\$210.00	5.00%	per hour

**WEED INSPECTIONS**

Reinspection fee after notice	\$184.00	\$193.00	4.89%	per hour
Reinspection fee minimum charge	\$180.00	\$189.00	5.00%	each

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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**PRIVATE AND CONTRACT WORKS**

**ROADS AND FOOTPATHS**

Engineering Inspections - Drone	\$313.00	\$313.00	0.00%	per hour
Engineering Inspections - Other	\$208.00	\$208.00	0.00%	per hour
Engineering Inspections - Subdivisions	\$208.00	\$208.00	0.00%	per hour
Works on Public Road Reserve Application - Complex	\$0.00	\$400.00	∞	m2
Works on Public Road Reserve Application - Construction of property access urban	\$328.50	\$328.50	0.00%	each
Works on Public Road Reserve Application – Construction of property access rural	\$208.00	\$208.00	0.00%	each
Works on Public Road Reserve Application – Other works within the road reserve	\$37.00	\$37.00	0.00%	m2
100m2 = 5m wide verge by 20m property frontage, allows 3hrs engineering review at \$160/hr additional \$2.40/m2 > 100m2.				
Works on Public Road Reserve Application – Road Occupancy Licence (ROL)	\$154.50	\$154.50	0.00%	each
Kerb & Gutter Contribution			50% of actual cost	
Construction of culvert entrances			Private Work Rates	
Construction of new driveway laybacks into existing kerb			Private Work Rates	
Widening existing driveway laybacks.			Private Work Rates	

**Road opening charges**

Road opening charges are as recommended by TfNSW.

For restoration of private road openings up to 10 sq m, rate calculated per sq m, in accordance with the following rate schedule. The rate per sq m is to be interpreted as meaning a minimum charge/deposit on the final cost. Where the actual restoration costs exceed the calculated charge (by applying the appropriate rate per sq m) by more than \$200, actual costs will be charged and any amount received in accordance with the above scale of rates will be regarded as a deposit on the final cost.

For restoration of road openings over 10 sq m, costs are charged at Council's private works rates.

Several openings made at the one time, less than 50 m apart may be grouped as one, unless otherwise determined by the authority.

# Where earth and gravel shoulders exist adjacent to pavement no.'s 1 & 3 inclusive & restoration by the authority is necessary to the shoulders, the charge shown under no. 4 is to be made additional to the charge for pavement.

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**Road opening charges** [continued]

Restoration Kerb & Gutter	\$743.00	\$743.00	0.00%	per linear metre
Road Opening Fee	\$125.00	\$130.00	4.00%	
Asphaltic concrete with cement concrete base			Private Works Rates	per square metre
Concrete pavement / footpath			Private Works Rates	per square metre
Tar and bituminous surface on all classes of base other than cement concrete			Private Works Rates	per square metre

**MAJOR PLANT HIRE**

All plant will be hired with a Council operator. The minimum hire for all plant is one hour. Any additional labour costs will be charged and after hours work will incur additional costs for overtime rates. Transport of plant will be charged as an additional cost.

**Private hire rates**

Road stabiliser (Not available in Cootamundra)	\$6,118.00	\$6,424.00	5.00%	per day
Minimum charge 1 day.				
Grader	\$274.00	\$288.00	5.11%	per hour
Excavator	\$266.00	\$279.00	4.89%	per hour
Backhoe	\$225.00	\$236.00	4.89%	per hour
Loader	\$291.00	\$306.00	5.15%	per hour
Tractor and broom	\$236.00	\$248.00	5.08%	per hour
Tractor and slasher	\$236.00	\$248.00	5.08%	per hour
Tractors	\$208.00	\$218.00	4.81%	per hour
Trucks – heavy rigid	\$300.00	\$315.00	5.00%	per hour
Trucks – with trailer	\$357.00	\$375.00	5.04%	per hour
Trucks – medium rigid	\$236.00	\$248.00	5.08%	per hour
Trucks – light rigid	\$171.00	\$180.00	5.26%	per hour
Roller – trench	\$175.00	\$184.00	5.14%	per hour
14t roller – smooth or padfoot	\$228.00	\$239.00	4.82%	per hour

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
Float (Low Loader) to be accompanied by consignment note		\$204.75/hr + \$3.80/km		per hour
		<b>Last year fee</b>		
		\$195.00/hr + \$3.58/km		
Water tanker		\$204.75/hr + \$3.80/km		per hour
		<b>Last year fee</b>		
		\$195.00/hr + \$3.58/km		
Lime tanker		\$204.75/hr + \$3.80/km		per hour
		<b>Last year fee</b>		
		\$195.00/hr + \$3.58/km		
Minor Plant used in conjunction with other work	\$48.00	\$50.00	4.17%	per hour
Water Jetter	\$274.00	\$288.00	5.11%	per hour
Water Cart	\$186.00	\$195.00	4.84%	per hour
Patching Truck	\$342.00	\$359.00	4.97%	per hour
Emulsion and aggregate charged at cost plus 25%.				
Ute		\$34.25/hr + \$1.09/km		per hour
		<b>Last year fee</b>		
		\$33.00/hr + \$1.05/km		
Not for dry hire.				
Skidsteer	\$146.00	\$153.00	4.79%	per hour
Dozer	\$342.00	\$359.00	4.97%	per hour
Garbage Compactor	\$229.00	\$240.00	4.80%	per hour
Elevated Work Platform	\$237.00	\$249.00	5.06%	per hour
Street Sweeper, includes brooms	\$237.00	\$249.00	5.06%	per hour
Mowers	\$185.00	\$194.00	4.86%	per hour
Woodchipper and truck	\$274.00	\$288.00	5.11%	per hour
Hirer keeps chipping				

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Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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### EQUIPMENT HIRE

Cat trap hire	\$35.00	\$36.00	2.86%	per week
Cat trap deposit	\$100.00	\$100.00	0.00%	per hire
Refundable after return of trap.				

### LABOUR AND STORES

Crushed gravel – supply ex pit	\$75.00	\$75.00	0.00%	per cubic metre
Rural Addressing Numbers	\$22.00	\$23.00	4.55%	per set
Wages water & sewer staff – fee for non-ratepayers	\$91.00	\$94.50	3.85%	per hour
Normal working hours				
Wages water & sewer staff – fee for ratepayers	\$70.00	\$73.00	4.29%	per hour
Normal working hours				
Council store items	At Current Cost plus 25% + GST			
Labour costs	Current oncosted wages plus 25% plus GST 10%			
Gravel – uncrushed (ex pit)	\$38.00	\$38.00	0.00%	per cubic metre

### Replacement bins

Available for persons paying garbage rates

Mobile Garbage Bins (120L and 240L MGB)	\$148.00	\$148.00	0.00%	
Replacement wheel	\$46.00	\$46.00	0.00%	each
Replacement lid	\$61.00	\$61.00	0.00%	each
Replacement axle	\$46.00	\$46.00	0.00%	each

### OTHER PRIVATE WORKS

Memorial bench/seat includes cost of purchase, installation and memorial plaque			Private Works rate	per seat/ bench
Applications required for memorial seats in parks, cemeteries, gardens. In approved locations only. Suitability will be assessed by Council.				

Name	Year 25/26 Last YR Fee (incl. GST)	Year 26/27 Fee (incl. GST)	Increase %	Unit
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**OTHER PRIVATE WORKS** [continued]

Private weighbridge use	\$7.50	\$7.50	0.00%	
Charge for private use of weighbridge at Cootamundra saleyards or landfill.				

DRAFT

Fee Name	Parent Name	Page
<b>Index of all Fees</b>		
<b>1</b>		
14t roller – smooth or padfoot	[Private hire rates]	75
<b>2</b>		
2nd Hand Goods	[SALE OF 2ND-HAND AND OTHER GOODS]	67
<b>4</b>		
4wd and light commercial vehicles	[Tyres]	63
4WD and light commercial vehicles	[Tyres]	65
<b>A</b>		
A0	[Copy of large plans and engineering specifications and reports]	10
A1	[Copy of large plans and engineering specifications and reports]	10
A2	[Copy of large plans and engineering specifications and reports]	10
A3	[LAMINATING]	11
A3	[Copy of large plans and engineering specifications and reports]	10
A3 Black & White	[Photocopying]	8
A3 Colour	[Photocopying]	8
A3 printing & photocopying (colour)	[PRINTING AND PHOTOCOPYING]	11
A3 printing and photocopying (black and white)	[PRINTING AND PHOTOCOPYING]	11
A4	[LAMINATING]	11
A4	[Copy of large plans and engineering specifications and reports]	10
A4 Black & White	[Photocopying]	8
A4 Colour	[Photocopying]	8
A4 printing and photocopying (black and white)	[PRINTING AND PHOTOCOPYING]	11
A4 printing and photocopying (colour)	[PRINTING AND PHOTOCOPYING]	11
A5	[LAMINATING]	11
Abandoned vehicles – Impounding	[REGULATORY COMPLIANCE (UNATTENDED PROPERTY) ACT 2021]	68
Activities - exercise groups etc	[Ellwoods Hall]	26
Activities e.g. Tai Chi, Active Farmers, Wired Lab, Playgroup	[Muttama Hall]	25
Add cost of linemarking	[Additional services]	18
Additional fee for an application for a BIC where a development consent, complying developing or construction certificate was required for the erection of the building and no such consent or certificate was obtained	[BUILDING INFORMATION CERTIFICATES]	34
Additional Fee for non standard headstone inscriptions, customer error (remake), re design	[ADMINISTRATION FEES]	32
Additional Fee for non-standard headstone inscriptions, custom error (remake), re-design.	[ADMINISTRATION FEES]	32
Additional Fee if Plaque/Headstone not started within 12 months of interment/ burial	[ADMINISTRATION FEES]	32
Additional Rural Waste Bin 240L	[WASTE MANAGEMENT]	62

Fee Name	Parent Name	Page
<b>A [continued]</b>		
Additional service fee	[Administrative Costs]	24
Adjacent side of road service, 20 mm diameter including backflow prevention	[Tapping fee]	58
Adjacent side of road service, typical PVC connection <1.5m Deep	[Sewer connection fees]	59
Administration costs	[EXHUMATIONS]	33
Administration fee - High/medium risk food businesses	[Food Businesses]	35
Administration fee - Large high/medium risk food businesses (franchises, supermarkets and those with more than 10 food handlers)	[Food Businesses]	35
Administration fee - Low risk food businesses	[Food Businesses]	35
Adult	[4 month passes]	16
Adult	[Single visit entry]	17
Adult	[Season passes]	17
Adult	[GAOL AUDIO TOURS]	13
Adult 10 visit pass	[Multi visit passes]	17
Adult 10 visit pass	[Multi visit passes]	17
Adults	[MARBLE MASTERPIECE]	14
Adults	[Annual passes]	16
Adults	[Single visit entry]	17
Adults	[BRADMAN'S BIRTHPLACE MUSEUM]	13
After Hours Hire	[Gundagai Council Chambers]	24
Agents Commission	[SALEYARDS]	72
Aircraft based at the Aerodrome under 750kgs	[AERODROME]	15
Alan Elliott Pavilion	[Cootamundra Showground]	21
Amusement device – application to operate	[Other Activities]	38
Annual Charge	[Footpath trading]	37
Annual Permit - Cat not desexed by four months of age	[ANIMAL REGISTRATIONS]	69
Annual Permit - Dangerous Dog	[ANIMAL REGISTRATIONS]	69
Annual Permit - Restricted Dog	[ANIMAL REGISTRATIONS]	69
Annual Permit Late Fee	[ANIMAL REGISTRATIONS]	69
Any other fee or any fee determined under Schedule 4 of the Environmental Planning Assessment Regulation 2021	[Other development service fees]	46
Application fee	[Footpath trading]	37
Application for burial on private land	[PRIVATE LAND WITHIN THE COOTAMUNDRA-GUNDAGAI REGIONAL COUNCIL AREA]	33
Application for Certificate of Completion of installation of manufactured home or associated structure	[Manufactured Homes]	37
Application for Permit to undertake any new monumental works (Must be untaken by accredited Stonemason)	[ADMINISTRATION FEES]	32
Application for site compatibility certificate under SEPP (Housing) 2021*Sch 4, Pt 8, Item 1)	[Fees for site compatability certificates and site verification certificates under SEPPS]	46
Application for site compatibility certificate under SEPP (Transport and Infrastructure) 2021 (Sch 4, Pt 8, Item 8.2)	[Fees for site compatability certificates and site verification certificates under SEPPS]	47
Application for site verification certificate under SEPP (Resources and Energy) 2021 (Sch 4, Pt 8, Item 8.3)	[Fees for site compatability certificates and site verification certificates under SEPPS]	47
Application for traffic certificate under SEPP (Transport and Infrastructure) 2021 (Sch 4, Pt 8, Item 8.5)	[Fees for site compatability certificates and site verification certificates under SEPPS]	47
Application for variation to Keeping of Animals Policy	[COMPANION ANIMAL COMPLIANCE]	70
Application processing charge	[Government information (Public Access) Act 2009]	9

Fee Name	Parent Name	Page
<b>A [continued]</b>		
Application request for exemption Section 22	[SWIMMING POOL COMPLIANCE]	34
Application to Install a Oil or Solid Fuel Heating Appliance (includes 1 inspection) - Not required where if included in DA and CC or CDC approval.	[Other Activities]	38
Application to modify approval to install manufactured home or moveable dwelling	[Manufactured Homes]	37
Approval to operate a caravan park or camping ground site fee	[Caravan Park Licence]	37
Approval to use a standing vehicle or any article for the purpose of selling any article in a public place	[Other Activities]	38
Asbestos – loads of 100kg or greater	[Asbestos]	64
Asbestos – loads up to 100kg	[Asbestos]	64
Asphaltic concrete with cement concrete base	[Road opening charges]	75
Australian Rules Football Club	[Clarke Oval]	19
Avdata key purchase - Cootamundra & Gundagai Saleyards	[TRUCKWASH]	72
<b>B</b>		
Back Flow Prevention Device	[WATER CONNECTION FEES]	58
Backhoe	[Private hire rates]	75
Builders insurance verification	[CERTIFICATION SERVICES]	49
Builders Rubble	[Industrial/Commercial]	63
Building Classification Certificate for building or proposed building (class 1 & 10)	[OTHER CERTIFICATION SERVICES]	54
Building Classification Certificate for building or proposed building (class 2-9)	[OTHER CERTIFICATION SERVICES]	54
Burial of indigent persons under instruction from institution	[MONUMENTAL CEMETERIES ]	32
Burials on Weekends or Public Holiday	[ADMINISTRATION FEES]	32
Bushfire Attack Level (BAL) Certificate	[Other development service fees]	46
Business (Non-Residential) Stormwater Management	[STORMWATER MANAGEMENT]	61
Business (Non-Residential) Strata Stormwater Management	[STORMWATER MANAGEMENT]	61
Business Card Size	[LAMINATING]	11
Business stormwater management charge maximum	[STORMWATER MANAGEMENT]	61
Busking Permit	[Footpath trading]	37
<b>C</b>		
Call Out Fee for Caretaker – after hours	[Administrative Costs]	24
Camping - Powered	[Cootamundra Showground]	21
Camping - Unpowered	[Cootamundra Showground]	21
Camping during events - Powered	[Cootamundra Showground]	21
Camping during events - Un-powered	[Cootamundra Showground]	21
Car bodies delivered to waste depot	[Other waste]	66
Car bodies delivered to waste depot	[Other waste]	64
Car Boot/240 l. MGB	[General Waste]	64
Casual court hire	[Sports Stadium]	21
Casual court hire (per hour)	[Sports Stadium]	20
Casual Court Hire With Equipment	[Sports Stadium]	21
Casual Organised Sports	[Sports Stadium]	21

Fee Name	Parent Name	Page
<b>C</b> [continued]		
Casual stadium use during hours	[Sports Stadium]	21
Casual usage	[Clarke Oval]	19
Casual usage	[Nicholson Park]	20
Casual usage (Wedding, community events etc)	[Park Rentals]	18
Casual usage with kiosk	[Albert Park]	19
Casual usage with kiosk & cricket wicket	[Albert Park]	19
Casual usage, including kiosk	[Stockinbingal Recreation Ground]	20
Casual usage, including kiosk	[Wallendbeen Barry Grace Oval]	20
Cat adoption fee - female	[ADOPTION FEES (Includes desexing & lifetime registration)]	69
Cat adoption fee - male	[ADOPTION FEES (Includes desexing & lifetime registration)]	69
Cat trap deposit	[EQUIPMENT HIRE]	77
Cat trap hire	[EQUIPMENT HIRE]	77
CC NSW Levy Per Burial	[ADMINISTRATION FEES]	32
CC NSW Levy Per Interment	[ADMINISTRATION FEES]	33
CDC Demolition Works	[COMPLYING DEVELOPMENT CERTIFICATES]	51
CDC for Class 2-9 building	[Class 2-9]	52
CDC Subdivision	[COMPLYING DEVELOPMENT CERTIFICATES]	51
Ceramic photo	[ADMINISTRATION FEES]	33
Certificate of Clearance. Must be paid at time of written application for	[Food Businesses]	35
Certificate of Clearance. (s 185 Food Regulation 2025)		
Change Principal Certifier (PC) to Council - Class 1 & 10	[PRINCIPAL CERTIFIER REPLACEMENT]	54
Change Principal Certifier (PC) to Council - Class 10	[PRINCIPAL CERTIFIER REPLACEMENT]	54
Change Principal Certifier (PC) to Council - Class 2 to 9	[PRINCIPAL CERTIFIER REPLACEMENT]	54
Chemicals	[WEED CONTROL WORKS]	73
Child	[MARBLE MASTERPIECE]	14
Child or Pensioner 10 visit pass	[Multi visit passes]	17
Child or Pensioner 10 visit pass	[Multi visit passes]	17
Child/Concession	[Single visit entry]	17
Child/Concession	[Season passes]	17
Child/Concession	[Single visit entry]	17
Children 3 and under	[Single visit entry]	17
Children age 3 and under	[Single visit entry]	18
Children in school groups	[Single visit entry]	17
Children, pensioners and concession pass holders	[4 month passes]	16
Children/Concession/Seniors	[Annual passes]	16
Circuses, Travelling Shows, Side Shows – Bond	[Gundagai Grounds]	20
Civic hall	[Part Day - Setup Required]	22
Civic hall	[Full Day - No Setup Required]	23
Civic hall	[Part Day - No Setup Required]	23
Civic hall	[Full Day - Setup Required]	22
Civic hall and kitchen	[Full Day - No Setup Required]	23
Civic hall and kitchen	[Part Day - No Setup Required]	23
Civic hall and kitchen	[Part Day - Setup Required]	22
Civic Hall and kitchen	[Full Day - Setup Required]	22
Civic hall only 8.00am to 6.00pm	[Markets]	24
Class 1 & 10 buildings	[BUILDING INFORMATION CERTIFICATES]	34

Fee Name	Parent Name	Page
<b>C</b> [continued]		
Class 2-9 buildings with a floor area between 200m2 and 2,000m2	[BUILDING INFORMATION CERTIFICATES]	34
Class 2-9 buildings with a floor area greater than 2,000m2	[BUILDING INFORMATION CERTIFICATES]	34
Class 2-9 buildings with a floor area less than 200m2	[BUILDING INFORMATION CERTIFICATES]	34
Clean Fill	[Other waste]	65
Clean Fill	[Stockinbingal and Wallendbeen landfills]	66
Clean Fill	[SALE OF 2ND-HAND AND OTHER GOODS]	67
Clean Sludge	[Other waste]	65
Clean Sludge	[Other waste]	64
Clean-up notice issued in relation to depositing litter or waste (s 151 Protection of the Environment Operations (General) Regulation 2022)	[ENVIRONMENTAL PROTECTION]	36
Clean-up, prevention and noise control notices (s 151 Protection of the Environment Operations (General) Regulation 2022)	[ENVIRONMENTAL PROTECTION]	36
Cleaning fee per hour (if left in unacceptable state) Minimum 1hr charge	[Administrative Costs]	24
Coach Booking – Cancellation Fee	[BOOKING COMMISSIONS]	14
Commercial aircraft owner annual payment to access the airfield	[AERODROME]	15
Commercial and Government Meetings e.g. Land Care	[Muttama Hall]	25
Commercial Meetings/Inland Rail	[Ellwoods Hall]	26
Commercial User Fee	[AERODROME]	15
Commercial Waste Management	[WASTE MANAGEMENT]	62
Community & Charity Use	[OLD GUNDAGAI GAOL PRECINT]	13
Community Group Hire - Day Hire	[Gundagai Council Chambers]	24
Community Group Weekend Hire	[Stephen Ward Rooms]	24
Community Interest Meeting, Council Meeting etc.	[Ellwoods Hall]	26
Community Interest or Council Meetings	[Muttama Hall]	25
Companion Animal Cat Registration – Animal not desexed (not recommended)	[ANIMAL REGISTRATIONS]	69
Companion Animal Cat Registration – Desexed (sold by pound/shelter)	[ANIMAL REGISTRATIONS]	69
Companion Animal Cat Registration – Desexed or not desexed	[ANIMAL REGISTRATIONS]	69
Companion Animal Dog Registration – Animal not desexed (not recommended)	[ANIMAL REGISTRATIONS]	69
Companion Animal Dog Registration – Animal not desexed or desexed after relevant age	[ANIMAL REGISTRATIONS]	69
Companion Animal Dog Registration – Desexed (by relevant age owned by an eligible pensioner)	[ANIMAL REGISTRATIONS]	69
Companion Animal Dog Registration – Desexed (relevant by age)	[ANIMAL REGISTRATIONS]	69
Companion Animal Dog Registration – Desexed (sold by pound/shelter)	[ANIMAL REGISTRATIONS]	69
Companion Animal Registration – Working dog, Assistance animal, Dog in the service of the state (eg Police dog), or greyhound registered under the Greyhound Racing Act	[ANIMAL REGISTRATIONS]	69
Companion Cat Registration – Animal not Desexed (and kept by recognised breeder for breeding purposes)	[ANIMAL REGISTRATIONS]	69
Companion Dog Registration – Animal not Desexed (and kept by recognised breeder for breeding purposes)	[ANIMAL REGISTRATIONS]	69
Completion of the burial going past normal cemetery operations hours	[ADMINISTRATION FEES]	33
Complex sewer connection	[Sewer connection fees]	59
Compliance Certificate – Restricted or Dangerous Dog	[COMPANION ANIMAL COMPLIANCE]	70

Fee Name	Parent Name	Page
<b>C</b> [continued]		
Compost/Top Dressing (Retail volume less than 5 tonnes)	[SALE OF 2ND-HAND AND OTHER GOODS]	67
Compost/Top Dressing (Wholesale volume more than 5 tonnes)	[SALE OF 2ND-HAND AND OTHER GOODS]	67
Concrete pavement / footpath	[Road opening charges]	75
Construction of culvert entrances	[ROADS AND FOOTPATHS]	74
Construction of new driveway laybacks into existing kerb	[ROADS AND FOOTPATHS]	74
Contaminated Soil (Licence compliant only)	[Cootamundra landfill]	62
Cootamundra sewer development contribution	[DEVELOPMENT CONTRIBUTIONS]	47
Cootamundra Soccer Association	[Mitchell Park]	20
Cootamundra Town Hall - Bond (Fully refundable upon assessment of the condition of the premises, post hire period.)	[Cootamundra Town Hall]	22
Copy of House Drainage Main and Junction Plan	[Other conveyancing certificates]	10
Cost to supply treated effluent water	[SEWERAGE SERVICES]	59
Council office car park part closure	[Full Day - Setup Required]	22
Council office car park part closure	[Full Day - No Setup Required]	23
Council office car park part closure	[Part Day - No Setup Required]	23
Council office car park part closure	[Part Day - Setup Required]	22
Council store items	[LABOUR AND STORES]	77
Cricket Association season	[Sporting Fields]	18
Crushed Concrete (suitable for road/driveway/drainage/stormwater construction) Retail - volume less than 5 tonnes	[SALE OF 2ND-HAND AND OTHER GOODS]	67
Crushed Concrete (suitable for road/driveway/drainage/stormwater construction) Wholesale - volume more than 5 tonnes	[SALE OF 2ND-HAND AND OTHER GOODS]	67
Crushed gravel – supply ex pit	[LABOUR AND STORES]	77
Cycle Club	[Fisher Park]	19
<b>D</b>		
Dangerous Dog Collar	[Dangerous Dog Compliance Items]	70
Dangerous Dog Muzzle	[Dangerous Dog Compliance Items]	70
Dangerous Dog Sign	[Dangerous Dog Compliance Items]	71
Dangerous/Menancing - Pack of 1 collar, 1 muzzle 1 sign	[Dangerous Dog Compliance Items]	71
Day Hire	[Sports Stadium]	21
Dead Animals - >150kg	[Cootamundra landfill]	62
Dead Animals - 0-10kg	[Cootamundra landfill]	62
Dead Animals - 11-150kg	[Cootamundra landfill]	62
Derelict motor vehicles	[Other waste]	66
Derelict motor vehicles	[Other waste]	64
Designated development - Additional Fee (Sch 4, Part 3, Item 3.3)	[Designated development]	43
Designated Development - giving of notice (Sch 4, Part 3, Item 3.5)	[Designated development]	43
Development for the purposes of 1 or more advertisements	[Development for the purposes of 1 or more advertisements (Sch 4, Pt2, Item 2.2)]	41
Development involving the erection of a dwelling house with an estimated construction cost of \$100,000 or less	[Dwelling house < \$100,000 (Sch 4, Pt 2, Item 2.3)]	41
Development not involving the erection of a building, the carrying out of work, the subdivision of land or the demolition of a building or work (Sch 4, Part 2, Item 2.7)	[Development not involving erection of building (Sch 4, Pt 2, Item 2.7)]	42
Dinner Function	[Wallendbeen Memorial Hall]	25

Fee Name	Parent Name	Page
<b>D [continued]</b>		
Dinner Function (Heating)	[Wallendbeen Memorial Hall]	25
Disconnection fee	[WATER CONNECTION FEES]	58
Dishonoured cheque or direct debit handling fee	[ADMINISTRATION AND OFFICE FEES]	8
Dog adoption fee - female	[ADOPTION FEES (Includes desexing & lifetime registration)]	69
Dog adoption fee - male	[ADOPTION FEES (Includes desexing & lifetime registration)]	69
Domestic Waste - For loads greater than 101kgs	[General Waste]	62
Domestic Waste – for loads up to 100kg	[General Waste]	62
Domestic waste management - annual charge (1 service per assessment)	[WASTE MANAGEMENT]	62
Dozer	[Private hire rates]	76
Dwelling Permissibility Search	[Other development service fees]	46
<b>E</b>		
E-Waste - Computers, TV's Copiers, Printers etc.	[Other waste]	66
E-waste - Computers, TVs, Copiers, Printers etc.	[Other waste]	64
Electric Vehicle Charging Station -	[Electric Vehicle Charging]	29
Electric Vehicle Charging Station - Grace Period	[Electric Vehicle Charging]	29
Electricity Access and Usage	[Additional services]	18
Electricity Access and Usage (Charged at cost per sporting code)	[Gundagai Grounds]	20
Electronic Service Delivery	[Property certificates]	9
Elevated Work Platform	[Private hire rates]	76
Ellwoods Hall Bonds	[Ellwoods Hall]	27
Elouera booking	[Sports Stadium]	21
Engineering Inspections - Drone	[ROADS AND FOOTPATHS]	74
Engineering Inspections - Other	[ROADS AND FOOTPATHS]	74
Engineering Inspections - Subdivisions	[ROADS AND FOOTPATHS]	74
Entry	[HERITAGE CENTRE]	13
Erecting of Temporary Structures	[Gundagai Grounds]	20
Euthanasia Fee – includes Vets cost and Pound Release Fee	[IMPOUNDING FEES]	70
Event garbage bins (1-10 bins)	[ADDITIONAL SERVICES]	67
Event garbage bins (10-20 bins)	[ADDITIONAL SERVICES]	67
Excavation of grave	[EXHUMATIONS]	33
Excavator	[Private hire rates]	75
Extra Toilet Cleaning	[Additional services]	18
<b>F</b>		
Family	[Single visit entry]	18
Family	[Season passes]	17
Family	[MARBLE MASTERPIECE]	14
Family - Per Medicare Card	[4 month passes]	16
Family (Per Medicare Card)	[Annual passes]	16
Final or Partial Occupation Certificate Class 1 (Including combined Class 1 and 10 applications)	[OCCUPATION CERTIFICATES]	53
Final or Partial Occupation Certificate Class 10	[OCCUPATION CERTIFICATES]	53
Final or Partial Occupation Certificate Class 2 and 3	[OCCUPATION CERTIFICATES]	53

Fee Name	Parent Name	Page
<b>F</b> [continued]		
Final or Partial Occupation Certificate Class 4 to 9B < 500m	[OCCUPATION CERTIFICATES]	53
Final or Partial Occupation Certificate Class 4 to 9B > 500m2	[OCCUPATION CERTIFICATES]	53
First 39 kilolitres per quarter - Non-Residential Community	[Water usage (consumption) fees]	57
First 39 kilolitres per quarter - Residential & Non-Residential	[Water usage (consumption) fees]	57
First Interment - Ashes into rows E & F Gundagai Lawn only	[LAWN CEMETERIES]	31
First Interment - At need first bodily interment into grave plot	[LAWN CEMETERIES]	31
First Interment - At need first bodily interment into grave plot Double Depth	[MONUMENTAL CEMETERIES ]	32
First Interment - At need first bodily interment into grave plot non-standard grave preparation	[LAWN CEMETERIES]	31
First Interment -At need first bodily interment into grave plot Single Depth	[MONUMENTAL CEMETERIES ]	32
First Interment At need first bodily interment into grave plot non-standard grave preparation	[MONUMENTAL CEMETERIES ]	32
Five (5) year Approval to operate or licence renewal of Caravan Park or manufactured home estate under Local Government Act plus per site fee	[Caravan Park Licence]	37
Float (Low Loader) to be accompanied by consignment note	[Private hire rates]	76
Flood Information Certificate	[Property certificates]	9
Floodlighting	[Fisher Park]	19
Formal Application	[Government information (Public Access) Act 2009]	9
Full day	[Gundagai Council Chambers]	24
Full Grounds	[Cootamundra Showground]	21
Funeral Refreshments with Afternoon Tea	[Wallendbeen Memorial Hall]	26
Funeral Refreshments with Afternoon Tea (Heating)	[Wallendbeen Memorial Hall]	26
Funeral Refreshments with Lunch	[Wallendbeen Memorial Hall]	26
Funeral Refreshments with Lunch (Heating)	[Wallendbeen Memorial Hall]	26
Furniture	[Other waste]	66
<b>G</b>		
Garbage Compactor	[Private hire rates]	76
Garden Growing Mix	[SALE OF 2ND-HAND AND OTHER GOODS]	67
Garden Mulch	[SALE OF 2ND-HAND AND OTHER GOODS]	67
Giving of Notice for prohibited development (Sch 4, Part 3, Item 3.7)	[Additional fees for development that requires advertising]	43
Giving of notice of DA under Community Participation Plan (Sch 4, Part 3, Item 3.8)	[Additional fees for development that requires advertising]	43
Gliding Events	[AERODROME]	15
Government and commercial hire - full day	[Stephen Ward Rooms]	24
Government and commercial hire - half day	[Stephen Ward Rooms]	24
Grader	[Private hire rates]	75
Gravel – uncrushed (ex pit)	[LABOUR AND STORES]	77
Greater than \$500,000	[Class 2 to class 9 buildings]	51
Green waste	[Clean Organic (FOGO, Green Waste etc)]	62
Green waste vegetation matter < 150mm in diameter, for loads up to 200kg eg. grass clippings, leaf litter	[Clean Organic (FOGO, Green Waste etc)]	62
Gundagai area development generating heavy vehicle usage of local roads	[DEVELOPMENT CONTRIBUTIONS]	47
Gundagai Grounds Casual Use (includes parks - Commercial activities Markets, Circuses etc)	[Gundagai Grounds]	20

Fee Name	Parent Name	Page
<b>G [continued]</b>		
Gundagai Grounds per Oval (casual user)	[Gundagai Grounds]	20
Gundagai Sporting Groups (adult)	[Sporting Fields]	18
Gundagai VIC Meeting Space Hire	[Gundagai Visitors Information Centre (VIC) Meeting Space]	30
Gundagai VIC Meeting Space Hire	[Gundagai Visitors Information Centre (VIC) Meeting Space]	30
<b>H</b>		
Half day	[Gundagai Council Chambers]	24
Half Ground	[Cootamundra Showground]	21
Hardcopy development control plan	[Printing and publications]	8
Hardcopy local environment plan and matrix	[Printing and publications]	8
Hardcopy local environment plan maps	[Printing and publications]	8
Hire - Bond (fully refundable upon assessment of condition of the premises, post hire period)	[Cootamundra Showground]	22
Hire of Audio Headset	[GAOL AUDIO TOURS]	13
Hire of Council plant and labour	[PRIVATE LAND WITHIN THE COOTAMUNDRA-GUNDAGAI REGIONAL COUNCIL AREA]	33
Historic Town Guided Tour	[TOWN TOUR]	14
<b>I</b>		
If DA does not involve erection of building, carrying out of work or demolition (Sch 4, Part 7, Item 7.1)	[Review of determination]	43
if DA fee was < \$113.09 (Sch 4, Part 4, Item 4.3)	[Modification of Consent under S.4.55(2) or S.4.56(1) that does NOT involve minimal environmental impact]	45
if DA fee was \$113.09 or more and does not involve the erection of a building, the carrying out of work or demolition (Sch 4, Part 4, Item 4.3)	[Modification of Consent under S.4.55(2) or S.4.56(1) that does NOT involve minimal environmental impact]	45
If DA fee was \$113.09 or more and involves erection of a dwelling-house valued 100,000 or less (Sch 4, Part 4, Item 4.4)	[Modification of Consent under S.4.55(2) or S.4.56(1) that does NOT involve minimal environmental impact]	45
If DA involves erection of a dwelling-house valued \$100,000 or less (Sch 4, Part 7, Item 7.2)	[Review of determination]	43
If notification required under s4.55(2) or s4.56(1) (Sch 4, Pt 4, Item 4.6)	[Additional modification application fees]	46
Illegal dumping fee	[REGULATORY COMPLIANCE (UNATTENDED PROPERTY) ACT 2021]	68
Improvement Notice (s 180 Food Regulation 2025)	[Food Businesses]	35
Improvement notice or prohibition order given to occupier of premises at which there is regulated system (Schedule 5 Public Health Regulation 2022)	[Public Health]	35
Improvement notice or prohibition order in any other case (Schedule 5 Public Health Regulation 2022)	[Public Health]	36
Industrial Bulk Waste	[Other waste]	65
Industrial Bulk Waste	[Other waste]	64
Infant First Interment - At need bodily interment of baby or child up to 12 years old age into grave plot	[MONUMENTAL CEMETERIES ]	32
Infant First Interment - At need bodily interment of baby or child up to 12 years old age into grave plot	[LAWN CEMETERIES]	31
Information requiring administration or research by council officers	[Property and development information]	9
Initial callout & time involved in capture & impounding or resolution of situation	[Stock Impounding]	70
Inspection and administration fee (community or charity)	[Food Businesses]	35

Fee Name	Parent Name	Page
<b>I</b> [continued]		
Inspection fee	[Public Health]	36
Inspection Fee	[Food Businesses]	35
Inspection fee where Council has been nominated as the PC	[BUILDING CERTIFICATION INSPECTIONS]	53
Inspection fee where Council has not been nominated as the PC	[BUILDING CERTIFICATION INSPECTIONS]	53
Inspection for FSS or Inspection Program for premises < 300m2	[FIRE SAFETY SCHEDULES, CERTIFICATES & STATEMENT LODGEMENT]	53
Inspection for FSS or Inspection Program for premises > 300m2	[FIRE SAFETY SCHEDULES, CERTIFICATES & STATEMENT LODGEMENT]	53
Install a manufactured home, moveable dwelling or associated structure in caravan park, manufactured home estate or the like and where existing development consent for such purpose is in place	[Manufactured Homes]	37
Install a manufactured home, moveable dwelling or associated structure on land other than caravan park or manufactured home estate	[Manufactured Homes]	37
Installation inspection (per inspection)	[Manufactured Homes]	37
Inter Library Loan - copies or scans	[RIVERINA REGIONAL LIBRARY FEES]	11
Inter Library Loan - fee for loan requests from non-reciprocal libraries	[RIVERINA REGIONAL LIBRARY FEES]	11
Inter Library Loan - from overseas	[RIVERINA REGIONAL LIBRARY FEES]	11
Inter Library Loan – Express Fee	[RIVERINA REGIONAL LIBRARY FEES]	12
Inter Library Loan – Rush Fee	[RIVERINA REGIONAL LIBRARY FEES]	12
Inter library loan search fee	[RIVERINA REGIONAL LIBRARY FEES]	12
Interment of ashes - Lawn Niche	[COLUMBARIUMS/LAWN NICHE - NORTH GUNDAGAI]	31
Interment of ashes existing grave (If opening is not required)	[MONUMENTAL CEMETERIES ]	32
Interment of ashes existing grave (If opening is not required) - Cootamundra only	[LAWN CEMETERIES]	31
Interment right	[COLUMBARIUMS/LAWN NICHE - NORTH GUNDAGAI]	31
Interment right - right to inter (bury) bodily remains into a plot at the Cemetery (perpetual maintenance)	[LAWN CEMETERIES]	31
Interment right - right to inter (bury) bodily remains into a plot at the Cemetery (perpetual maintenance)	[MONUMENTAL CEMETERIES ]	32
Interment right - right to inter (place) ashes remains into a plot at the Cemetery	[LAWN CEMETERIES]	31
Interment right - right to inter (place) ashes remains into a plot at the Cemetery	[COLUMBARIAN/LAWN NICHE - COOTAMUNDRA]	31
Internal review	[Government information (Public Access) Act 2009]	9
Issue of Fire Safety Schedule (FSS) for premises >300m2	[FIRE SAFETY SCHEDULES, CERTIFICATES & STATEMENT LODGEMENT]	53
Issue of Fire Safety Schedule (FSS) not previously issued/no valid current FSS for premises < 300m2	[FIRE SAFETY SCHEDULES, CERTIFICATES & STATEMENT LODGEMENT]	53
Issuing of Compliance Certificate	[OTHER CERTIFICATION SERVICES]	55
<b>K</b>		
Kerb & Gutter Contribution	[ROADS AND FOOTPATHS]	74
Key Bond	[Gundagai area village transfer stations]	66
Kiosk Hire (casual)per event	[Gundagai Grounds]	20
<b>L</b>		
Labour costs	[LABOUR AND STORES]	77

Fee Name	Parent Name	Page
<b>L</b> [continued]		
Large tractor and earthmoving	[Tyres]	63
Large tractor and earthmoving	[Tyres]	65
Larger service at actual cost including backflow prevention	[Tapping fee]	58
Less than \$100,000	[Review of decision to reject a development application (Sch 4, Pt 7, Item 7.4)]	44
Library backpacks	[RIVERINA REGIONAL LIBRARY FEES]	12
Library bags	[RIVERINA REGIONAL LIBRARY FEES]	12
Library programs	[RIVERINA REGIONAL LIBRARY FEES]	12
Light vehicles and cars	[Tyres]	65
Light vehicles and cars	[Tyres]	63
Lime tanker	[Private hire rates]	76
Load delivered by bogie axle or large trailers or 1 tonne utilities	[Clean Organic (FOGO, Green Waste etc.) < 150mm in diameter]	64
Load delivered by bogie axle or large trailers or 1 tonne utilities	[Industrial/Commerical]	65
Load delivered by bogie axle or large trailers or 1 tonne utilities	[Green Waste]	66
Load delivered by bogie axle or large trailers or 1 tonne utilities	[General Waste]	66
Load delivered by bogie axle trucks (load over 5 m cubed)	[Green Waste]	66
Load delivered by bogie axle trucks (load over 5 m cubed)	[General Waste]	67
Load delivered by bogie axle trucks (load over 5m cubed)	[Clean Organic (FOGO, Green Waste etc.) < 150mm in diameter]	64
Load delivered by bogie axle trucks (load over 5m cubed)	[Industrial/Commerical]	65
Load delivered by single axle trailers, utes, wagons, car boot loads	[Clean Organic (FOGO, Green Waste etc.) < 150mm in diameter]	64
Load delivered by single axle trailers, utes, wagons, cars boot loads	[Green Waste]	66
Load delivered by single axle trailers, utes, wagons, cars boot loads	[General Waste]	66
Load delivered by single axle trucks (load under 5 m cubed)	[Green Waste]	66
Load delivered by single axle trucks (load under 5 m cubed)	[General Waste]	66
Load delivered by single axle trucks (load under 5m cubed)	[Clean Organic (FOGO, Green Waste etc.) < 150mm in diameter]	64
Load delivered by single axle trucks (load under 5m cubed)	[Industrial/Commerical]	65
Load delivered by single axle trucks (load under 5m cubed)	[Industrial/Commerical]	65
Loader	[Private hire rates]	75
Loads delivered by sedan - minimum charge	[Clean Organic (FOGO, Green Waste etc.) < 150mm in diameter]	64
Local community service groups and civic functions	[Stephen Ward Rooms]	24
Lodgement/Registration of AFSS Statement	[FIRE SAFETY SCHEDULES, CERTIFICATES & STATEMENT LODGEMENT]	53
Lodgement/Registration of AFSS Statement > 3 months past required lodgement date	[FIRE SAFETY SCHEDULES, CERTIFICATES & STATEMENT LODGEMENT]	53
Luncheon Cold Meal	[Wallendbeen Memorial Hall]	25
Luncheon Cold Meal (Heating)	[Wallendbeen Memorial Hall]	25
Luncheon Hot Meal	[Wallendbeen Memorial Hall]	25
Luncheon Hot Meal (Heating)	[Wallendbeen Memorial Hall]	25
Luncheon Pavillion	[Cootamundra Showground]	22
<b>M</b>		
Maintenance & Sustenance of impounded Horse, Cattle, Donkey	[Stock Impounding]	70
Maintenance & Sustenance of impounded Sheep, Goat	[Stock Impounding]	70
Major DCP amendment	[Development control plans]	48
Major Modification of Complying Development Certificate	[COMPLYING DEVELOPMENT CERTIFICATES]	51
Major Modification of Construction Certificate	[CONSTRUCTION CERTIFICATES]	49
Market day	[Wallendbeen Memorial Hall]	25

Fee Name	Parent Name	Page
<b>M</b> [continued]		
Market day (Heating)	[Wallendbeen Memorial Hall]	25
Market Day Stalls (inside and outside)	[Ellwoods Hall]	26
Market Day Stalls (inside)	[Muttama Hall]	25
Market Day Stalls (outside)	[Muttama Hall]	25
Mattresses (all sizes)	[Other waste]	66
Mattresses (all sizes)	[Other waste]	64
Medium tractor and earthmoving	[Tyres]	65
Medium tractor and earthmoving	[Tyres]	63
Meeting - Day or Night	[Wallendbeen Memorial Hall]	25
Memorial bench/seat includes cost of purchase, installation and memorial plaque	[OTHER PRIVATE WORKS]	77
Memorial Chair	[ADMINISTRATION FEES]	33
Merchant Surcharge on credit cards over the counter, over the phone or internet. Council note the fee of 1% to be charged at all council Points of Service (POS) for payments made by Credit Card for the purpose of recovering Merchant Fees charged by financial institutions on all comparable transactions.	[ADMINISTRATION AND OFFICE FEES]	8
Metal Waste	[Other waste]	66
Metal Waste	[Other waste]	64
Metal Waste (under a tonne)	[Other waste]	65
Meter connection fee	[WATER CONNECTION FEES]	58
Meter relocation	[WATER CONNECTION FEES]	58
Meter size 100mm	[Residential water access charges]	56
Meter size 100mm	[Non-residential water access charges]	57
Meter size 100mm	[Non-residential community water access charges]	57
Meter size 20mm	[Residential water access charges]	56
Meter size 20mm	[Non-residential water access charges]	56
Meter size 20mm	[Non-residential community water access charges]	57
Meter size 25mm	[Residential water access charges]	56
Meter size 25mm	[Non-residential water access charges]	56
Meter size 25mm	[Non-residential community water access charges]	57
Meter size 32mm	[Residential water access charges]	56
Meter size 32mm	[Non-residential water access charges]	56
Meter size 32mm	[Non-residential community water access charges]	57
Meter size 40mm	[Residential water access charges]	56
Meter size 40mm	[Non-residential water access charges]	56
Meter size 40mm	[Non-residential community water access charges]	57
Meter size 50mm	[Residential water access charges]	56
Meter size 50mm	[Non-residential water access charges]	56
Meter size 50mm	[Non-residential community water access charges]	57
Meter size 63mm	[Residential water access charges]	56
Meter size 63mm	[Non-residential water access charges]	56
Meter size 75mm	[Residential water access charges]	56
Meter size 75mm	[Non-residential water access charges]	57
Meter size 80mm	[Residential water access charges]	56
Meter size 80mm	[Non-residential water access charges]	57

Fee Name	Parent Name	Page
<b>M</b> [continued]		
Meter size 80mm	[Non-residential community water access charges]	57
Minimum Load Charge	[General Waste]	66
Minor CC Modification (internal layout change)	[CONSTRUCTION CERTIFICATES]	49
Minor CC Modification (internal/external/set out change)	[CONSTRUCTION CERTIFICATES]	49
Minor CDC Modification (internal layout change)	[COMPLYING DEVELOPMENT CERTIFICATES]	51
Minor CDC Modification (internal/external/set out change)	[COMPLYING DEVELOPMENT CERTIFICATES]	51
Minor DCP amendment	[Development control plans]	48
Minor Plant used in conjunction with other work	[Private hire rates]	76
Missed critical stage inspection administration charge	[BUILDING CERTIFICATION INSPECTIONS]	53
Mobile Garbage Bins (120L and 240L MGB)	[Replacement bins]	77
Mobile Library - A4 printing/photocopying (black & white)	[RIVERINA REGIONAL LIBRARY FEES]	11
Mobile Library - A4 printing/photocopying (colour)	[RIVERINA REGIONAL LIBRARY FEES]	11
Modification accompanied by statement of qualified designer (Sch 4, Pt 4, Item 4.7)	[Additional modification application fees]	46
Modification of approval to operate a caravan park or manufactured home estate, plus per site fee	[Caravan Park Licence]	37
Modification of Subdivision Works Certificate	[SUBDIVISION CERTIFICATES & SUBDIVISION WORKS CERTIFICATES]	54
Modification to be referred to design review panel for advice (Sch 4, Pt 4, Item 4.8)	[Additional modification application fees]	46
More than \$1,000,000	[Review of decision to reject a development application (Sch 4, Pt 7, Item 7.4)]	44
More than \$10,000,000	[Erection of a building, the carrying out of work, or demolition of a building (Sch 4, Pt 2, Item 2.1)]	41
More than \$10,000,000	[Review of any other development, with an estimated cost as set out below (Sch 4, Pt 7, Item 7.3 and 7.3A).]	44
More than \$10,000,000	[Modification of Consent under S.4.55(2) or S.4.56(1) that does NOT involve minimal environmental impact, and original fee was more than \$100 (Sch 4, Pt 4, Item 4.5)]	46
Morning Tea or Afternoon Tea	[Muttama Hall]	25
Mowers	[Private hire rates]	76
Muttama Hall Bonds	[Muttama Hall]	25
<b>N</b>		
Ned Steiger Pavilion	[Cootamundra Showground]	22
Netball Association season	[Nicholson Park]	20
Non Swimming Spectator	[Single visit entry]	17
Non-Residential Community Sewer Access Charge 100mm	[SEWERAGE SERVICES]	59
Non-Residential Community Sewer Access Charge 20mm	[SEWERAGE SERVICES]	59
Non-Residential Community Sewer Access Charge 25mm	[SEWERAGE SERVICES]	59
Non-Residential Community Sewer Access Charge 32mm	[SEWERAGE SERVICES]	59
Non-Residential Community Sewer Access Charge 40mm	[SEWERAGE SERVICES]	59
Non-Residential Community Sewer Access Charge 50mm	[SEWERAGE SERVICES]	59
Non-Residential Community Sewer Access Charge 80mm	[SEWERAGE SERVICES]	59
Non-Residential Sewer Access Charge 100mm	[SEWERAGE SERVICES]	59
Non-Residential Sewer Access Charge 20mm	[SEWERAGE SERVICES]	59
Non-Residential Sewer Access Charge 25mm	[SEWERAGE SERVICES]	59
Non-Residential Sewer Access Charge 32mm	[SEWERAGE SERVICES]	59
Non-Residential Sewer Access Charge 40mm	[SEWERAGE SERVICES]	59
Non-Residential Sewer Access Charge 50mm	[SEWERAGE SERVICES]	59

Fee Name	Parent Name	Page
<b>N [continued]</b>		
Non-Residential Sewer Access Charge 63mm	[SEWERAGE SERVICES]	59
Non-Residential Sewer Access Charge 75mm	[SEWERAGE SERVICES]	59
Non-Residential Sewer Access Charge 80mm	[SEWERAGE SERVICES]	59
Non-swimming observer	[Single visit entry]	18
Notice of application for review of a determination (Sch 4, Part 7, Item 7.7)	[Other review fees]	45
Notification of carrying out of skin penetration procedure (Schedule 5 Public Health Regulation 2022)	[Public Health]	36
Notification of installation of warm-water or cooling water system (Schedule 5 Public Health Regulation 2022)	[Public Health]	36
Notification of public swimming pool or spa pool (Schedule 5 Public Health Regulation 2022)	[Public Health]	36
<b>O</b>		
Oilseeds Product	[Other waste]	65
Ongoing Commercial Operators	[OLD GUNDAGAI GAOL PRECINT]	13
Opposite side of road service, 20mm diameter	[Tapping fee]	58
Opposite side of road service, typical PVC connection <1.5m Deep	[Sewer connection fees]	59
Organic bin bags	[Gundagai landfill]	64
Organics/Green Waste (1 service per assessment)	[WASTE MANAGEMENT]	62
Organised Sport Nomination Fee	[Sports Stadium]	21
OSSM Administration Charge	[ON-SITE SEWERAGE MANAGEMENT SYSTEMS (OSSM)]	36
OSSM Inspection fees (scheduled or complaint investigation (non compliance found))	[ON-SITE SEWERAGE MANAGEMENT SYSTEMS (OSSM)]	36
Other application pre-lodgement fee. Advice for major development proposals.	[Pre-Lodgement Meetings]	40
Other application pre-lodgement fee. Advice for minor development proposals.	[Pre-Lodgement Meetings]	40
Other application pre-lodgement review fee.	[Pre-lodgment Review of CDC]	51
Other Users	[Fisher Park]	19
<b>P</b>		
PART OF A BUILDING WHICH CONSISTS OF AN EXTERNAL WALL ONLY OR DOES NOT HAVE A FLOOR AREA	[BUILDING INFORMATION CERTIFICATES]	34
Partial Area Hire	[OLD GUNDAGAI GAOL PRECINT]	13
Patching Truck	[Private hire rates]	76
Pensioners	[MARBLE MASTERPIECE]	14
Per Cubic Metre (Commercial Operators)	[General Waste]	65
Performance Solution Assessment	[CONSTRUCTION CERTIFICATES]	49
Piano	[Administrative Costs]	24
Planning Proposal (LEP amendment)	[Planning proposal application]	48
Planning Proposal Application/Request for Council consideration	[Planning proposal application]	48
Plumbing and drainage inspection (per inspection)	[PLUMBING AND DRAINAGE]	38
Pool Inflatable session	[Casual Rates]	16
Pool Private Hire per hour	[Casual Rates]	16

Fee Name	Parent Name	Page
<b>P</b> [continued]		
Postage	[ADMINISTRATION AND OFFICE FEES]	8
Pound – Maintenance & Sustenance Fee (per day held)	[IMPOUNDING FEES]	70
Pound – Microchipping Fee	[IMPOUNDING FEES]	70
Pre-opening inspection - Development Consent Compliance	[FOOD AND HEALTH]	35
Pre-Purchase Inspection Report - all categories. Written application and current owner consent	[FOOD AND HEALTH]	35
Pre-Registration - advice and inspection. Includes advice, assessment and site inspection	[FOOD AND HEALTH]	35
Preparation of site	[EXHUMATIONS]	33
Presentation Night, Dance or Ball - 11pm	[Wallendbeen Memorial Hall]	26
Presentation Night, Dance or Ball - 11pm (Heating)	[Wallendbeen Memorial Hall]	26
Presentation Night, Dance or Ball - 1am (Heating)	[Wallendbeen Memorial Hall]	26
Presentation Night, Dance or Ball 1am	[Wallendbeen Memorial Hall]	26
Private Hire - Full Precinct (including Cell Block, Gaoler's Residence, Infirmary and grounds)	[OLD GUNDAGAI GAOL PRECINT]	13
Private operational aircraft based at the Aerodrome	[AERODROME]	15
Private Party	[Wallendbeen Memorial Hall]	26
Private Party (adult)	[Ellwoods Hall]	26
Private Party (adult)	[Ellwoods Hall]	26
Private Party (children)	[Ellwoods Hall]	26
Private Party (children)	[Ellwoods Hall]	26
Private Party (day time use)	[Muttama Hall]	25
Private Party (Heating)	[Wallendbeen Memorial Hall]	26
Private Party (night time use)	[Muttama Hall]	25
Private weighbridge use	[OTHER PRIVATE WORKS]	78
Processing fee payable to Council (Sch 4, Part 3, Item 3.1(a))	[Integrated development]	42
Processing fee payable to Council (Sch 4, Part 3, Item 3.2(a))	[Concurrence]	42
Processing/cataloguing fee for additional items – processed book item with cataloguing	[RIVERINA REGIONAL LIBRARY FEES]	11
Processing/cataloguing fee for additional items – processed digitised item with cataloguing and linking	[RIVERINA REGIONAL LIBRARY FEES]	11
Processing/cataloguing fee for additional items – processed non-book item with cataloguing (includes DVD/MP3 cases)	[RIVERINA REGIONAL LIBRARY FEES]	11
Property Imagery Map (A3 maximum)	[Copy of large plans and engineering specifications and reports]	10
Provision of certified copy of a document, map or plan under section 10.8(2) of the Act (Sch 4, Part 9, Item 9.9)	[Other fees]	47
Push bikes and motorcycles	[Tyres]	65
Push bikes and motorcycles	[Tyres]	63
<b>R</b>		
Rates – Section 603 certificate	[Rates and property information]	9
Rates & Water Refund Requests/Balance Transfers between Rates & Water or Assessments	[ADMINISTRATION AND OFFICE FEES]	8
Re-inspection	[Food Businesses]	35
Re-inspection	[BUILDING INFORMATION CERTIFICATES]	34

Fee Name	Parent Name	Page
<b>R [continued]</b>		
Re-Inspection	[Public Health]	36
Re-inspection of premises subject to prohibition order (Schedule 5 Public Health Regulation 2022)	[Public Health]	36
Re-print or re-email of a rates notice or water and sewer notice	[Document provision]	9
Recording Works as Executed drawing	[Subdivision development]	42
Recreational User Fee	[AERODROME]	15
Referral of development application to design review panel	[Fee for referral to design review panel (Sch 4, Pt 3, Item 3.4)]	43
Refund of application fee on withdrawal prior to determination	[REFUND OF APPLICATION FEES UPON WITHDRAWAL]	39
Refund of application fee on withdrawal prior to determination	[REFUND OF APPLICATION FEES UPON WITHDRAWAL]	55
Refund of fees where an application is withdrawn prior to determination	[REFUND OF FEES UPON WITHDRAWAL]	47
Refurbishment of brass plaques	[ADMINISTRATION FEES]	33
Registration late fee	[ANIMAL REGISTRATIONS]	69
Registration of CDC from private certifier (charged through NSW Planning Portal)	[CERTIFICATION SERVICES]	49
Registration of construction certificate, subdivision works certificate, occupation certificate, subdivision certificate from private certifier (charged through NSW Planning Portal)	[CERTIFICATION SERVICES]	49
Registration of Notice of Work	[PLUMBING AND DRAINAGE]	38
Registration of Pool on NSW Register by Council (Section 30(2))	[SWIMMING POOL COMPLIANCE]	35
Reinspection fee after notice	[WEED INSPECTIONS]	73
Reinspection fee minimum charge	[WEED INSPECTIONS]	73
Release Fees - Impounded Companion animals (first offence)	[IMPOUNDING FEES]	70
Release Fees - Impounded Companion animals (second & subsequent offence)	[IMPOUNDING FEES]	70
Release impounded Class 1 as per the Act (baggage, personal items) each	[REGULATORY COMPLIANCE (UNATTENDED PROPERTY) ACT 2021]	68
Release impounded Class 2 as per the Act (share bikes, trolleys ) each	[REGULATORY COMPLIANCE (UNATTENDED PROPERTY) ACT 2021]	68
Release impounded Class 3 as per the Act (vehicle, trailers, boats ) each	[REGULATORY COMPLIANCE (UNATTENDED PROPERTY) ACT 2021]	68
Release Impounded Stock - Horse, Donkey, Cattle	[Stock Impounding]	70
Release Impounded Stock - Sheep, Goat Alpaca	[Stock Impounding]	70
Reminder of Annual Fire Safety Standard	[FIRE SAFETY SCHEDULES, CERTIFICATES & STATEMENT LODGEMENT]	53
Removal of ashes - returning to family	[ADMINISTRATION FEES]	33
Removal of unapproved monumental works	[ADMINISTRATION FEES]	33
Replace lost or damaged CD/DVD case	[RIVERINA REGIONAL LIBRARY FEES]	12
Replace member card	[RIVERINA REGIONAL LIBRARY FEES]	12
Replacement axle	[Replacement bins]	77
Replacement charge for lost or damaged Book Club collection items	[RIVERINA REGIONAL LIBRARY FEES]	12
Replacement charge for lost/damaged collection items	[RIVERINA REGIONAL LIBRARY FEES]	11
Replacement lid	[Replacement bins]	77
Replacement vase - Concrete	[ADMINISTRATION FEES]	33
Replacement vase - Stone	[ADMINISTRATION FEES]	33
Replacement wheel	[Replacement bins]	77
Rescue	[IMPOUNDING FEES]	70
Reservation fee	[RIVERINA REGIONAL LIBRARY FEES]	12
Residential application pre-lodgement fee. Written advice for basic planning enquiries (first meeting/enquiry is free)	[Pre-Lodgement Meetings]	40

Fee Name	Parent Name	Page
<b>R [continued]</b>		
Residential application pre-lodgement review fee. Written advice for simple CDC application (single dwelling or outbuildings).	[Pre-lodgment Review of CDC]	51
Residential Sewer Access Charge	[SEWERAGE SERVICES]	59
Residential stormwater management charge	[STORMWATER MANAGEMENT]	61
Residential strata stormwater management charge	[STORMWATER MANAGEMENT]	61
Residential Waste Management - Other	[WASTE MANAGEMENT]	62
Restoration Kerb & Gutter	[Road opening charges]	75
Review of decision/advice - miscellaneous applications (excluding DA applications)	[Other fees]	47
RFS meetings or natural disaster events	[Muttama Hall]	25
Road Opening Fee	[Road opening charges]	75
Road stabiliser (Not available in Cootamundra)	[Private hire rates]	75
Roller – trench	[Private hire rates]	75
RRL Bookclub Membership fee (per club of up to 10 members)	[RIVERINA REGIONAL LIBRARY FEES]	12
RRL membership for Victorian residents of Wahgunyah and Yarrowonga - limited membership no charge (a limit of 4 physical loans at any one time and no access to eResources)	[RIVERINA REGIONAL LIBRARY FEES]	12
RRL Non-Resident Membership fee for any person not eligible for reciprocal or resident membership – twelve months	[RIVERINA REGIONAL LIBRARY FEES]	12
Rugby League Football Club competition rounds	[Fisher Park]	19
Rugby League semi-finals, exhibitions, and trials	[Fisher Park]	19
Rugby Union Football Club	[Bassingthwaighte Park]	19
Runway Hire (minimum of 1 day)	[AERODROME]	15
Rural Addressing Numbers	[LABOUR AND STORES]	77
Rural Waste Charge	[WASTE MANAGEMENT]	62
<b>S</b>		
S68 Application to install or alter a OSSM (includes 1 inspection)	[ON-SITE SEWERAGE MANAGEMENT SYSTEMS (OSSM)]	36
S68 Application to modify an OSSM approval	[ON-SITE SEWERAGE MANAGEMENT SYSTEMS (OSSM)]	36
S68 Application to Operate an OSSM (additional inspection fee applies if not undertaken as part of OC or final plumbing inspection)	[ON-SITE SEWERAGE MANAGEMENT SYSTEMS (OSSM)]	36
s68 Approval to carry out an activity prescribed by the regulations or an activity of a class or description prescribed by the regulations	[Other Activities]	38
s68 Connect a private drain or sewer with a public drain or sewer under the control of a council or with a drain or sewer which connects with such a public drain or sewer	[Water supply, sewerage and stormwater drainage work]	37
s68 Dispose of waste into a sewer of the council	[Management of Waste]	38
s68 Install, alter, disconnect or remove a meter connected to a service pipe	[Water supply, sewerage and stormwater drainage work]	37
s68 Operate a public car park	[Other Activities]	38
s68 Place a waste storage container in a public place	[Management of Waste]	38
s68 Place waste in a public place	[Management of Waste]	38
s68 Sewer Work Application	[Water supply, sewerage and stormwater drainage work]	38
s68 Stormwater Work Application	[Water supply, sewerage and stormwater drainage work]	38
s68 Water Supply Work Application	[Water supply, sewerage and stormwater drainage work]	38
Schedule 5 outstanding notices certificate (EPA Act - formerly 121ZP)	[Outstanding notices]	10

Fee Name	Parent Name	Page
<b>S [continued]</b>		
School Functions	[Ellwoods Hall]	26
School Groups	[Single visit entry]	18
School groups use with equipment (minimum 15 kids)	[Sports Stadium]	21
School Presentation Day	[Wallendbeen Memorial Hall]	26
Second Interment - At need reopen of grave for bodily interment into grave plot	[LAWN CEMETERIES]	31
Second Interment - reopen of grave for subsequent bodily interment into grave plot	[MONUMENTAL CEMETERIES ]	32
Second Interment - reopen of grave for subsequent bodily interment into grave plot non-standard grave preparation	[MONUMENTAL CEMETERIES ]	32
Section 10.7(2) & (5) planning certificate (Sch 4, Part 9, Item 9.7,9.8)	[Property certificates]	9
Section 10.7(2) planning certificate (Sch 4, Part 9, Item 9.7)	[Property certificates]	9
Section 23 outstanding notices certificate	[SWIMMING POOL COMPLIANCE]	35
Section 4.55(1) Modifications (Sch 4, Part 4, Item 4.1)	[Modification of consent]	45
Section 4.55(1A) or 4.56(1) Modifications that involve minimal environmental impact (Sch 4, Part 4, Item 4.2)	[Modification of consent]	45
Section 7.12 contributions, development value < \$100,000	[DEVELOPMENT CONTRIBUTIONS]	48
Section 7.12 contributions, development value > \$200,000	[DEVELOPMENT CONTRIBUTIONS]	48
Section 7.12 contributions, development value \$100,001 – \$200,000	[DEVELOPMENT CONTRIBUTIONS]	48
Section 735A outstanding notices certificate (LG Act)	[Outstanding notices]	10
Security deposit for each hire	[AERODROME]	15
Septic Tank Waste Disposal Fee (Minimum Fee \$15)	[LIQUID TRADE WASTE]	60
Service connection location	[WATER CONNECTION FEES]	58
Service fee	[BOOKING COMMISSIONS]	14
Sewer Usage Charge	[SEWERAGE SERVICES]	59
Short Term Hire (up to 3 hours)	[OLD GUNDAGAI GAOL PRECINT]	13
Single interment of ashes - Columbarium Wall	[COLUMBARIUMS/LAWN NICHE - NORTH GUNDAGAI]	31
Single interment of ashes into Columbarium wall (Single use only)	[COLUMBARIAN/LAWN NICHE - COOTAMUNDRA]	31
Single interment of ashes into Lawn Niche (Single use only)	[COLUMBARIAN/LAWN NICHE - COOTAMUNDRA]	31
Skidsteer	[Private hire rates]	76
Small tractor and earthmoving	[Tyres]	65
Small tractor and earthmoving	[Tyres]	63
Solar Panel	[Other waste]	64
Sorted (Builders Rubble ) Industrial/Commercial, for waste generated outside the Council area	[Industrial/Commercial]	63
Sorted (Builders Rubble) Industrial/Commercial, for ratepayers	[Industrial/Commercial]	63
Sorted Industrial/Commercial Bulk Waste (Skip Bins etc.)	[Cootamundra landfill]	62
Sorted Recyclables	[Other waste]	66
Sorted Recyclables	[Stockinbingal and Wallendbeen landfills]	66
Sorted Recyclables	[Other waste]	64
Special Events eg. External Swim Carnivals	[Casual Rates]	16
Special water meter reading (on request)	[Rates and property information]	10
Stalls - Morning Tea	[Wallendbeen Memorial Hall]	25
Stalls - Morning Tea (Heating)	[Wallendbeen Memorial Hall]	25
Standpipe access	[Standpipe water]	57
Standpipe Key and Tag Deposit	[Standpipe water]	57

Fee Name	Parent Name	Page
<b>S [continued]</b>		
Statement of water meter readings & water consumption	[Rates and property information]	10
Stock Holding Fee (Cattle) Cootamundra or Gundagai Saleyards	[SALEYARDS]	72
Stock Holding Fee (Sheep) Cootamundra or Gundagai Saleyards	[SALEYARDS]	72
Stop & Mingle Morning Teas	[Ellwoods Hall]	26
Strata subdivision (Sch 4, Part 2, Item 2.6)	[Subdivision development]	42
Strata Water Access Charge	[Non-residential water access charges]	56
Strata Water Access Charge	[Residential water access charges]	56
Street Sweeper, includes brooms	[Private hire rates]	76
Subdivision Certificate Application >50 lots	[SUBDIVISION CERTIFICATES & SUBDIVISION WORKS CERTIFICATES]	53
Subdivision Certificate Application 2-5 lots	[SUBDIVISION CERTIFICATES & SUBDIVISION WORKS CERTIFICATES]	54
Subdivision Certificate Application 21-50 lots	[SUBDIVISION CERTIFICATES & SUBDIVISION WORKS CERTIFICATES]	54
Subdivision Certificate Application 6-20 lots	[SUBDIVISION CERTIFICATES & SUBDIVISION WORKS CERTIFICATES]	54
Subdivision involving the opening of a public road (Sch 4, Part 2, Item 2.4)	[Subdivision development]	42
Subdivision not involving the opening of a public road (Sch 4, Part 2, Item 2.5)	[Subdivision development]	42
Subdivision Works Certificate	[SUBDIVISION CERTIFICATES & SUBDIVISION WORKS CERTIFICATES]	54
Surrender companion animal	[IMPOUNDING FEES]	70
Swimming pool compliance follow-up inspections	[SWIMMING POOL COMPLIANCE]	35
Swimming pool compliance initial inspection	[SWIMMING POOL COMPLIANCE]	34
<b>T</b>		
Tar and bituminous surface on all classes of base other than cement concrete	[Road opening charges]	75
Temporary food event inspection	[Food Businesses]	35
Terminal Hire (minimum of 1 day)	[AERODROME]	15
The Arts Centre Cootamundra Hire Fee Structure	[The Arts Centre Cootamundra (TACC)]	29
Threatened species development, or Class 1 aquaculture development (Sch 4, Part 3, Item 3.6)	[Integrated development]	42
Touch Football (adult) - Gundagai	[Sporting Fields]	18
Touch Football Association	[Nicholson Park]	20
Town and civic halls 8.00am to 6.00pm	[Markets]	24
Town Hall (includes Stage area)	[Full Day - Setup Required]	22
Town Hall (includes Stage area)	[Part Day - Setup Required]	22
Town Hall (includes Stage area)	[Part Day - No Setup Required]	23
Town Hall (includes Stage area)	[Full Day - No Setup Required]	23
Town hall and bar	[Part Day - No Setup Required]	23
Town hall and bar	[Full Day - No Setup Required]	23
Town hall and bar	[Part Day - Setup Required]	22
Town hall and bar	[Full Day - Setup Required]	22
Town hall and civic hall	[Full Day - Setup Required]	22
Town hall and civic hall	[Full Day - No Setup Required]	23
Town hall and civic hall	[Part Day - Setup Required]	23
Town hall and civic hall	[Part Day - No Setup Required]	23
Town hall and civic hall and bar	[Full Day - Setup Required]	22
Town hall and civic hall and bar	[Full Day - No Setup Required]	23

Fee Name	Parent Name	Page
<b>T</b> [continued]		
Town hall and civic hall and bar	[Part Day - No Setup Required]	23
Town Hall and civic hall and bar	[Part Day - Setup Required]	23
Town hall and civic hall and bar and kitchen	[Part Day - Setup Required]	23
Town hall and civic hall and bar and kitchen	[Full Day - No Setup Required]	23
Town hall and civic hall and bar and kitchen	[Full Day - Setup Required]	22
Town hall and civic hall and bar and kitchen	[Part Day - No Setup Required]	23
Town hall and civic hall and kitchen	[Part Day - No Setup Required]	23
Town hall and civic hall and kitchen	[Full Day - No Setup Required]	23
Town hall and civic hall and kitchen	[Full Day - Setup Required]	22
Town hall and civic hall and kitchen	[Part Day - Setup Required]	23
Town hall only 8.00am to 6.00pm	[Markets]	24
Town Tennis Club	[Town Tennis Courts]	20
Tractor and broom	[Private hire rates]	75
Tractor and slasher	[Private hire rates]	75
Tractors	[Private hire rates]	75
Trade waste annual fee	[LIQUID TRADE WASTE]	60
Trade waste usage charge (Category 2 Business)	[LIQUID TRADE WASTE]	60
Trailer with high sides (domestic)	[General Waste]	64
Trailer/Utility	[General Waste]	64
Trivia Night	[Wallendbeen Memorial Hall]	26
Trivia Night (Heating)	[Wallendbeen Memorial Hall]	26
Truck, including super singles	[Tyres]	65
Truck, including Super Singles	[Tyres]	63
Trucks – heavy rigid	[Private hire rates]	75
Trucks – light rigid	[Private hire rates]	75
Trucks – medium rigid	[Private hire rates]	75
Trucks – with trailer	[Private hire rates]	75
<b>U</b>		
Under \$5,000	[Class 1 & class 10 buildings]	49
Under \$5,000	[Class 2 to class 9 buildings]	50
Under \$5,000	[Class 1 and 10]	51
Underboring costs where excavation is not practical	[Sewer connection fees]	60
Underboring costs where excavation is not practical	[Tapping fee]	58
Underground petroleum storage system (UPSS) inspection fee	[ENVIRONMENTAL PROTECTION]	36
Underground petroleum storage system (UPSS) registration fee	[ENVIRONMENTAL PROTECTION]	36
Unoccupied (Vacant) Waste	[WASTE MANAGEMENT]	62
Unsorted (Builders Rubble) Industrial/Commercial, for ratepayers	[Industrial/Commercial]	63
Unsorted (Builders Rubble) Industrial/Commercial, for waste generated outside the Council area	[Industrial/Commercial]	63
Unsorted Industrial/Commercial Bulk Waste (Skip Bins etc.)	[Cootamundra landfill]	62
Up to \$5,000	[Erection of a building, the carrying out of work, or demolition of a building (Sch 4, Pt 2, Item 2.1)]	40
Up to \$5,000	[Review of any other development, with an estimated cost as set out below (Sch 4, Pt 7, Item 7.3 and 7.3A.)]	43
Up to \$5,000	[Modification of Consent under S.4.55(2) or S.4.56(1) that does NOT involve minimal environmental impact, and original fee was more than \$100 (Sch 4, Pt 4, Item 4.5)]	45

Fee Name	Parent Name	Page
<b>U [continued]</b>		
Urgency Fee - 2 day delivery	[Property certificates]	9
Urgent inspection 48 hours statutory notice not provided	[BUILDING CERTIFICATION INSPECTIONS]	53
Usage	[TRUCKWASH]	72
Use above 39 kilolitres per quarter - Non-Residential Community	[Water usage (consumption) fees]	57
Use above 39 kilolitres per quarter - Residential & Non-Residential	[Water usage (consumption) fees]	57
Ute	[Private hire rates]	76
<b>V</b>		
Vacant Sewer Access Charge - Non-Residential	[SEWERAGE SERVICES]	59
Vacant Sewer Access Charge - Non-Residential Community	[SEWERAGE SERVICES]	59
Vacant Sewer Access Charge - Residential	[SEWERAGE SERVICES]	59
Vacant water access charge	[Residential water access charges]	56
Vacant water access charge	[Non-residential water access charges]	57
Vacant water access charge	[Non-residential community water access charges]	57
Visitor and Non-Resident* Membership Fee (non-refundable) – valid for 12 months (a limit of 4 physical loans at any one time and no access to eResources)	[RIVERINA REGIONAL LIBRARY FEES]	12
Visitor's Fee (non-refundable) – one month	[RIVERINA REGIONAL LIBRARY FEES]	12
Visitor's Fee (non-refundable) – three months	[RIVERINA REGIONAL LIBRARY FEES]	12
<b>W</b>		
Wages water & sewer staff – fee for non-ratepayers	[LABOUR AND STORES]	77
Wages water & sewer staff – fee for ratepayers	[LABOUR AND STORES]	77
Water Cart	[Private hire rates]	76
Water Deliveries	[Standpipe water]	57
Water flow restrictor	[WATER CONNECTION FEES]	58
Water Jetter	[Private hire rates]	76
Water meter covers	[WATER CONNECTION FEES]	58
Water Meter Reading Fee	[WATER CONNECTION FEES]	58
Water Meter Test	[WATER CONNECTION FEES]	58
Water Pressure Test	[WATER CONNECTION FEES]	58
Water Sampling Test	[WATER CONNECTION FEES]	58
Water supply headworks charge	[DEVELOPMENT CONTRIBUTIONS]	48
Water supply service connection fee – installation cost	[WATER CONNECTION FEES]	58
Water tanker	[Private hire rates]	76
Wattle Country Music Club	[Fisher Park]	19
Wedding	[Wallendbeen Memorial Hall]	26
Wedding - \$200 Deposit Required	[Muttama Hall]	25
Wedding (Heating)	[Wallendbeen Memorial Hall]	26
Wedding (includes set up and clean up)	[Ellwoods Hall]	26
Weighbridge Hire	[Cootamundra landfill]	62
White Goods including decanted fridges, freezers and airconditioners	[White goods]	65
White Goods including decanted fridges, freezers and airconditioners	[White goods]	63
White Goods with refrigerant gas - decanting fee	[White goods]	65

Fee Name	Parent Name	Page
<b>W [continued]</b>		
White Goods with refrigerant gas – decanting fee	[White goods]	63
Widening existing driveway laybacks.	[ROADS AND FOOTPATHS]	74
Woodchipper and truck	[Private hire rates]	76
Works in ordinary working hours, excluding chemical	[WEED CONTROL WORKS]	73
Works on Public Road Reserve Application - Complex	[ROADS AND FOOTPATHS]	74
Works on Public Road Reserve Application - Construction of property access urban	[ROADS AND FOOTPATHS]	74
Works on Public Road Reserve Application – Construction of property access rural	[ROADS AND FOOTPATHS]	74
Works on Public Road Reserve Application – Other works within the road reserve	[ROADS AND FOOTPATHS]	74
Works on Public Road Reserve Application – Road Occupancy Licence (ROL)	[ROADS AND FOOTPATHS]	74
Works outside ordinary working hours, excluding chemical	[WEED CONTROL WORKS]	73
<b>Other</b>		
\$1,000,001 – \$10,000,000	[Erection of a building, the carrying out of work, or demolition of a building (Sch 4, Pt 2, Item 2.1)]	41
\$1,000,001 – \$10,000,000	[Review of any other development, with an estimated cost as set out below (Sch 4, Pt 7, Item 7.3 and 7.3A).]	44
\$1,000,001 – \$10,000,000	[Modification of Consent under S.4.55(2) or S.4.56(1) that does NOT involve minimal environmental impact, and original fee was more than \$100 (Sch 4, Pt 4, Item 4.5)]	46
\$1,000,001+	[Class 1 & class 10 buildings]	50
\$1,000,001+	[Class 1 and 10]	52
\$100,000 – \$1,000,000	[Review of decision to reject a development application (Sch 4, Pt 7, Item 7.4)]	44
\$100,001 - \$250,000	[Class 1 and 10]	52
\$100,001 – \$250,000	[Class 1 & class 10 buildings]	49
\$100,001 – \$250,000	[Class 2 to class 9 buildings]	50
\$250,001 - \$1,000,000	[Class 1 and 10]	52
\$250,001 - \$500,000	[Class 1 & class 10 buildings]	50
\$250,001 – \$500,000	[Erection of a building, the carrying out of work, or demolition of a building (Sch 4, Pt 2, Item 2.1)]	41
\$250,001 – \$500,000	[Review of any other development, with an estimated cost as set out below (Sch 4, Pt 7, Item 7.3 and 7.3A).]	44
\$250,001 – \$500,000	[Modification of Consent under S.4.55(2) or S.4.56(1) that does NOT involve minimal environmental impact, and original fee was more than \$100 (Sch 4, Pt 4, Item 4.5)]	46
\$250,001-\$500,000	[Class 2 to class 9 buildings]	51
\$5,001 - \$100,000	[Class 1 & class 10 buildings]	49
\$5,001 - \$100,000	[Class 1 and 10]	52
\$5,001 – \$100,000	[Class 2 to class 9 buildings]	50
\$5,001 – \$250,000	[Review of any other development, with an estimated cost as set out below (Sch 4, Pt 7, Item 7.3 and 7.3A).]	44
\$5,001 – \$250,000	[Modification of Consent under S.4.55(2) or S.4.56(1) that does NOT involve minimal environmental impact, and original fee was more than \$100 (Sch 4, Pt 4, Item 4.5)]	45
\$5,001 – \$50,000	[Erection of a building, the carrying out of work, or demolition of a building (Sch 4, Pt 2, Item 2.1)]	40
\$50,001 – \$250,000	[Erection of a building, the carrying out of work, or demolition of a building (Sch 4, Pt 2, Item 2.1)]	41
\$500,001 – \$1,000,000	[Erection of a building, the carrying out of work, or demolition of a building (Sch 4, Pt 2, Item 2.1)]	41
\$500,001 – \$1,000,000	[Review of any other development, with an estimated cost as set out below (Sch 4, Pt 7, Item 7.3 and 7.3A).]	44
\$500,001 – \$1,000,000	[Modification of Consent under S.4.55(2) or S.4.56(1) that does NOT involve minimal environmental impact, and original fee was more than \$100 (Sch 4, Pt 4, Item 4.5)]	46

Fee Name	Parent Name	Page
<b>Other</b> [continued]		
\$500,001-\$1,000,000	[Class 1 & class 10 buildings]	50
\$500,001-\$1,000,000	[Class 1 and 10]	52

Fees and charges are subject to change at any time at the discretion of the General Manager, as resolved at the ordinary meeting of Council on 26 June 2018.

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