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COUNCIL

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Attachments

**UNDER SEPARATE COVER
ORDINARY COUNCIL MEETING**

6:00 PM, TUESDAY, 25 August, 2020

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FINAL REPORT - R1

AUGUST 2020

COOTAMUNDRA- GUNDAGAI REGIONAL COUNCIL RECREATION NEEDS STUDY



COOTAMUNDRA-
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COUNCIL

TREDWELL

Acknowledgements

The following people and organisations are acknowledged and thanked for their contribution to the Recreation Needs Study.

Miriam Crane, Manager Community and Culture, Cootamundra-Gundagai Regional Council

Andrew Brock, Manager Facilities, Cootamundra-Gundagai Regional Council

Mayor Abb McAlister, Cootamundra-Gundagai Regional Council

Cootamundra-Gundagai Regional Council Elected Members and Staff

Community workshop attendees

Community members

Survey respondents

Disclaimer

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00 Executive Summary

Project Overview

Cootamundra-Gundagai Regional Council was formed in 2016, after the merger of the former Gundagai Shire and Cootamundra Shire Councils. Because of this merger and changing sport and recreation needs and aspirations Council is striving to strategically plan for the region for the next 10 years.

Tredwell Management Services was engaged to prepare a Recreational Needs Study for the Cootamundra-Gundagai region.

The aspirations and key directions for the Cootamundra-Gundagai region have been identified by Council's key strategic document *Our Place, Our Future: Community Strategic Plan 2018-28*. This Recreation Needs Study aligns with this plan, focusing on the four key directions:

- A vibrant and supportive community
- A prosperous and resilient economy
- Sustainable natural & built environments
- Good governance

Project Scope

The Recreation Needs Study considers the following:

- Review of the relevant strategies, plans, documents, policies and information.
- Appraisal of participation trends and rates, along with a demographic analysis.
- Consultation with the community on current and perceived future usage of sports and recreation facilities.
- Design of strategies that will guide sport and recreation provision over the next 10 years.
- Detail of action plans for providing quality sport and recreation opportunities for the communities of Cootamundra-Gundagai as well as visitors.

Our Region

The Cootamundra-Gundagai Council area covers an area of 3,981 square kilometres of the Riverina region incorporating the towns of Cootamundra and Gundagai, as well as the villages of Coolac, Adjungbilly, Muttama, Wallendbeen, Stockinbingal, Nangus and Tumblong.

It has a population of 11,141 representing 6.7% of the Riverina population. Future population trends (growth or decline) are likely to continue in a similar pattern to the 2011 to 2016 movements.

Key Directions

The strategic direction for sport and recreation is guided by a number of state, regional and local policies and plans, as well as peak body strategic directions. Partnerships and cross-agency collaboration allow planning for sport and recreation facilities, programs and services to support various strategic outcomes such as health and local economic development.

Key points included in many of these strategic documents are the importance of:

- Well managed facilities that meet the needs of users.
- A strategically focused and empowered sport and recreation sector.
- More people participating in sport and active recreation.

More people participating in physical activity is the desired outcome as it is a key risk factor contributing to disease burden in Australia. 1 in 2 adults (55%) did not meet the physical activity guidelines in 2017-2018 (Australian Institute of Health and Welfare, Australian Government).

The CGRC Community Strategy acknowledges the issues facing the region and strategically plans to turn these into opportunities to achieve the community's vision. Key issues identified are:

- The Merging of Two Councils
- Employment and Investment
- Tourism and Promotion
- Ageing Population
- Changing Climate
- Land Tenure

00 Executive Summary

Roles in Recreation Provision

While the Council takes a lead role in facilitating sport and recreation opportunities within the community, it is supported by federal, state, peak governing bodies, other services providers and community, including many volunteers. Successful delivery of sport and recreation facilities, programs and services are dependent on partnerships and ongoing cooperation between all levels of government and the community.

Trends

The key trends which are likely to impact on recreation include:

- Increasing popularity of individualised sport and recreation activities.
- Increasing popularity of adventure/ extreme/ lifestyle sports.
- Rising cost of sport participation.
- Growing cohort of older Australians.
- Inactivity in children is growing.
- Australians having less time available for recreation.
- Participation rates in traditional organised sports declining.
- Modified formats of the more traditional organised sports are also increasing in popularity (e.g. T20, AFL 9s).
- The emergence of female participation in traditionally male dominated sports.
- Technological advances have also introduced a wide range of fitness apps (e.g. Map My Ride/Run, STRAVA).
- Sport becoming increasingly professional & commercial.
- Community sporting clubs moving towards becoming an organisations with corporate structures and formal forms of governance.
- Potential impacts of climate change.
- Public/private/community partnerships with schools (private and public), private providers and across local/state/federal levels of government.

Benefits & Motivators

Sport and recreation provide a wide range of individual and community benefits (i.e. economic, environmental, leadership).

AusPlay results found that the key motivator for Australians to be active is *physical health or fitness*, followed strongly by *fun/enjoyment*.

Facility Inventory

Cootamundra and Gundagai are the primary hubs for recreation opportunities across the LGA. They provide access to core recreation facilities, such as ovals (i.e. cricket, rugby), pitches (i.e. soccer), courts (i.e. tennis, netball), courses (i.e. golf, horse), aquatic facilities, showgrounds and youth precincts (i.e. skateparks) and cater for social to elite needs by offering a variety of programs, events and competitions to the community and visitors.

The smaller villages across the region typically have a community hall, a court(s), oval, playground and associated amenities. These recreation facilities vary considerably across the region, often dependent on current population numbers and the availability of individual community members to participate in and maintain these facilities.

An inventory of sport and recreation facilities in the Cootamundra-Gundagai area was completed as part of this study. Information was drawn from site visits, Council records, strategic documents, sporting and recreational groups and from community members. The review has focused on Council owned facilities and key community owned facilities.

The review identified over 50 key recreation sites and multiple trails across the Cootamundra-Gundagai region.

Community Profile

A Community Profile Page (Appendix 1) is provided for each town or village showcasing important information & data such as:

- Key Facilities
- Clubs & Organisations
- Challenges and Opportunities
- Consultation Vision/Themes

00 Executive Summary

Consultation

The engagement mechanisms used in the development of the Recreation Needs Study included an online user-group survey and community survey, community workshops and key stakeholder meetings/ interviews.

The online user group survey indicated that their highest club priorities related to the following:

- Facility improvements
- Increase (and/or stabilise) participation numbers and memberships
- Junior development & player pathways
- Increase number of volunteers, coaches and umpires
- Financial sustainability

Community workshops were held in eight key towns of Coolac, Muttama, Wallendbeen, Gundagai, Stockingbingal, Nangus, Tumlong & Cootamundra. These were well attended and provided significant input into the study.

The workshop format was centred around the "Community Wheel" interactive workshop tool. This provided attendees with the opportunity to rate the following aspects of sport and recreation within their local area:

- Access
- Recreation and Sport Clubs and Associations
- Facilities
- Economic Development
- Programs and Activities
- Community Governance

The views expressed in these workshops are detailed on each village/town community profile.

The community survey was made available online and in hard copy. The survey responses provided valuable insight into the nature of participation across the region as well as the issues and opportunities relating to recreation facilities, programs and services.

The survey noted that 95% of respondents Agree or Strongly Agree that "Recreation is an important aspect of the community"

Vision & Facility Planning Principles

A vision has been created that seeks to reflect the aspirations of the community in relation to planning for recreation development.

"A healthy community through thriving recreational opportunities supported by active towns and villages with high quality facilities, clubs and programs".

Facility Planning Principles

1. Maximum community participation
2. Shared precincts and community hubs
3. Sustainability
4. Partnerships
5. Working together with our community
6. Placemaking
7. Effective Management & Maintenance

Strategic Recommendations & Action Plan

The Strategy and Action Plan, with the associated costs and partners has been prepared with the intention of remaining flexible in order to adapt to dynamic influences such as community needs, funding opportunities and technological advances.

The Strategies for Cootamundra-Gundagai and the outlying villages are detailed below:

1. Strategic Precinct Development
Strategically plan for the development and enhancement of key precincts.
2. Existing sport and recreation facilities.
Review, enhance and repurpose existing facilities to meet community recreation and sporting needs
3. Optimal usage
Optimise usage of recreation facilities and open spaces
4. Facility Management
Develop and adopt an equitable and sustainable approach to facility management and maintenance.

00 Executive Summary

5. Accessibility

Improve the accessibility of recreation opportunities for all members of the community.

6. Volunteering

Assist clubs and associations in developing their volunteer bases

7. Partnerships

Work collaboratively with clubs, associations, schools, state and federal governments to develop and provide recreation opportunities in the region.

8. Young people

Encourage young people to safely participate in recreation activities within their community

9. Events, programs and services

Facilitate and support events, programs and services that encourage an active community, build on the unique characteristics of the region and support regional development.

10. Resourcing

Obtain the necessary resources to effectively coordinate the implementation of the Recreation Needs Study

11. Communication

Develop a range of informative and innovative communication initiatives to keep the community engaged and informed about recreation opportunities

12. Inclusion

Develop programs and strategies to help address barriers and create opportunities for inactive and disadvantaged people and communities to participate in recreation activities.

13. Pathways

Develop programs and strategies to support local clubs and associations to improve player development and pathways for their activity

01

Context



01 Context

Project Overview

Cootamundra-Gundagai Regional Council was formed in 2016, after the merger of the former Gundagai Shire and Cootamundra Shire Councils. The Council strives to provide community services that meet or exceed community expectations.

Because of this merger and changing sport and recreation needs and aspirations Council is striving to strategically plan for the region for the next 10 years. Tredwell Management Services have been engaged to prepare a Recreational Needs Study for the Cootamundra-Gundagai region.

The aspirations and key directions for the Cootamundra-Gundagai region have been identified by Council's key strategic document *Our Place, Our Future: Community Strategic Plan 2018-28*. This Recreation Needs Study aligns with this plan, focusing on the four key directions:

- A vibrant and supportive community
- A prosperous and resilient economy
- Sustainable natural & built environments
- Good governance

Council recognises the importance of sport and recreation to Cootamundra-Gundagai residents and visitors and is committed to fostering partnerships with key stakeholders to deliver-sustainable outcomes.

A range of sport and recreation opportunities are currently offered through Council or privately-owned facilities including stadiums, swimming pools, sports grounds and playgrounds. These facilities provide numerous options for residents and visitors to participate in organised activities such as cricket, rugby, football, soccer, touch, basketball, netball, tennis, swimming, squash, golf, bowls, croquet, skateboarding, rodeo, racing, pony club, dance, martial arts, yoga and darts. Many of these opportunities are planned for, and provided by, volunteers who give up their time to serve the community.

There are also a variety of natural settings including rivers, dams and parks with trails, tracks, signage, shelters, barbeques, playgrounds, amenities and campgrounds to

enjoy. The region is also within proximity to many locations supporting popular recreational pursuits such as as the Burrinjuck, Blowering Dams, Jindalee National Park and the Snowy Mountains snowfields. Some are managed by Council while others are managed by NSW National Parks and Wildlife Service.

Participation in and access to adequate sport and active recreation opportunities is a priority because it benefits the wellbeing and health of individuals, the social cohesion of communities as well as boosting productivity and the economy (Office of Sport).

This Recreation Needs Study identifies a vision and strategic plan to embrace sport and recreation opportunities into the future.

Project Scope

The Recreation Needs Study considers the following:

- Review of the relevant strategies, plans, documents, policies and information
- Appraisal of participation trends and rates, along with a demographic analysis
- Consultation with the community on current and perceived future usage of sports and recreation facilities
- Design of strategies that will guide sport and recreation provision over the next 10 years
- Detail of action plans for providing quality sport and recreation opportunities for the communities of Cootamundra-Gundagai as well as visitors.



01 Context

Our Region

Cootamundra-Gundagai Region

The Cootamundra-Gundagai Council area covers an area of 3,981 square kilometres of the Riverina region incorporating the towns of Cootamundra and Gundagai, as well as the villages of Coolac, Adjungbilly, Muttama, Wallendbeen, Stockinbingal, Nangus and Tumblong.

The Wiradjuri people are the Traditional Custodians of the ancestral lands of the region. The first white settlers moved to the area for gold mining and agriculture. Inevitably gold attracted bushrangers to the district, resulting in Gundagai becoming iconic in Australian folklore.

The region has a special interest, strong connections and a proud history of sport and recreation achievements. The region has always been seen as having a strong sporting culture, particularly in traditional sports and this is represented through the number of sporting infrastructure.

There are several internationally recognised attractions. Cootamundra has strong connections with cricket as it is Bradman's birthplace and has the Captain's Walk that features 42 bronze statues of Australian Test Captains, along with Unaarrimim the leading aboriginal player in the first Australian cricket team. Gundagai is famous for the 'Dog on the Tuckerbox' which sits 8kms north of Gundagai with a trail connecting the monument with the town.

From a recreation perspective, the region offers a diversity of outdoor sport and recreation pursuits including bushwalking, mountain biking, cycling & camping. The majority of the formalised facilities, programs and services are located within the two major townships of Cootamundra and Gundagai.

Villages complement these towns with smaller sports hubs that often include an oval, tennis court, cricket net, hall & playground.

Historically, the Cootamundra-Gundagai region has had a strong sporting culture, however many of the villages are being impacted on by a declining population as the size of rural landholdings is increasing, with fewer landholders managing larger properties and an aging population with more people aged 65 and over. Villages are transitioning from traditional sport to cater for more flexible recreational activities with facilities such as pump tracks, adventure playgrounds and recreational vehicle parks.

Location

Located 160kms (approx. 2hrs) north-west of Canberra and 380kms (approx. 4hrs) south-west of Sydney, the Council area is surrounded by rich agricultural lands and incorporates the tranquil Murrumbidgee River.

Many of the towns and villages are accessible via three main roads: the Hume Highway M31, Olympic Highway A41 and the Burley Griffin Way B94. Cootamundra is strategically located on the main Sydney-Melbourne train line and has an active bus/train interchange. The link to these transport corridors presents benefits, such as a high standard of driving conditions, accessibility to facilities and services, tourism opportunities as well as challenges, such as movement constraints (pedestrians, cyclists).



Figure 1: Cootamundra-Gundagai Regional Council Location Map

01 Context

Towns & Villages

The towns and villages have distinct historical contexts and current issues and opportunities relating to sport and recreation.

For this reason, the Recreation Needs Study is broken down into recommendations relating to these villages and their surroundings areas as precincts. The village precincts are:

- Adjungbilly
- Coolac
- Muttama
- Nangus
- Stockinbingal
- Tumblong
- Wallendbeen

Figure 1 illustrates the Cootamundra-Gundagai Regional Council area and its key features.



Figure 2: Cootamundra-Gundagai Regional Council key features map

01 Context

Demographics

Regional Context

Cootamundra-Gundagai is part of the Riverina region of south-western New South Wales, which extends from the foothills of the Snowy Mountains north west through the Murrumbidgee River catchment area to the flat dry inland plains of Hay and Carrathool. The Riverina region has an economy based on agricultural production, food and beverage manufacturing and wood processing.

The Riverina covers an area of 80,586sq kms and services a population of 169,856, equivalent to around 2.2% of the residents living within NSW. It comprises the regional cities of Wagga Wagga and Griffith and the local government areas of Bland, Carrathool, Coolamon, Cootamundra-Gundagai, Griffith, Hay, Junee, Leeton, Lockhart, Murrumbidgee, Narrandera, Snowy Valleys, Temora and Wagga Wagga.

The Cootamundra-Gundagai Regional Council has a population of 11,141 representing 6.7% of the Riverina population. Due to the merger of the former Gundagai Shire Council and Cootamundra Shire Council the LGA historical population statistics are identified separately in the table below.

Table 1: Census QuickStats Populationⁱ

	2006	2011	2016
Riverina 113 (SA4)	131,682	↑150,120	↑155,934
Cootamundra-Gundagai LGA13510	-	-	11,141
Gundagai LGA13500	3,693	↓3,662	-
Cootamundra LGA12200	7,315	↑7,334	-

Population projections by Regional Development Australia Riverina NSW expect the Riverina's population to grow by 14.5% from 2018 to 2036, to reach a total of 187,500. By 2036, over 25% of the region's population is expected to be aged 65 or more, compared to 21.6% in NSW as a wholeⁱⁱ.

The 2016 New South Wales State and Local Government Area Population Projections indicates that the Cootamundra-Gundagai Regional Council population, along with most bordering councils are projected to decline until 2036. The exception is Wagga Wagga City Council that is projected to have an annual growth rate of 0.9%.

Table 2: LGA Population projectionsⁱⁱⁱ

LGA	2016	2026	2036
Cootamundra-Gundagai Regional Council	11,250	↓10,800	↓10,100
Temora Shire Council	5,850	↓5,550	↓5,100
Hilltops Council	19,150	↑19,350	↓19,050
Snowy Valleys Council	14,600	↓14,150	↓13,400
Wagga Wagga City Council	65,850	↑72,650	↑77,950
Junee Shire Council	6,200	↓6,150	↓5,850

01 Context

Cootamundra-Gundagai Region

Demographic indicators vary across towns and villages as demonstrated in Table 3. There is significant variance in median weekly household income. This is likely to be influenced by the employment offered within a town or village, as well as the most prominent stage of life. For example, the village of Muttama has the lowest median age of 33 and the highest median weekly household income of \$1,416. Whereas, Stockinbingal has a relatively high median age of 50 and a lower median weekly household income of \$772.

Future population trends (growth or decline) are likely to continue in a similar pattern to the 2011 to 2016 movements. The population growth is largely occurring in the regional towns and decreasing in the villages. The villages are heavily influenced by localised employment opportunities and by examining historical trends there has been a change in land use. The size of rural landholdings is increasing, with fewer landholders managing larger properties.

However, the villages offer lifestyle properties, small hobby farms/acreage blocks that are often within a practical commute to employment centres.

Table 3: Demographic breakdown^{iv}

	Population		Median Age	Median weekly house-hold income
	2011	2016		
NSW (excl. Sydney)	2512947	2643536	43	\$1,168
Wagga Wagga (LGA)	59,458	↑62,385	35	\$1,354
Cootamundra-Gundagai Regional Council	10,996	↑11,141	47	\$964
Cootamundra (SA2)	7,444	↑7,570	49	\$920
Gundagai (SA2)	3,577	↑3,597	44	\$1,087
Stockinbingal (SSC)	448	↓374	50	\$772
Wallendbeen (SSC)	305	↓260	52	\$1,224
Muttama (SSC)	-	131	33	\$1,416
Coolac (SSC)	365	↓216	38	\$1,089
Adjungbilly (SCC)	-	81	36	\$1,375
Nangus (SCC)	410	↓205	40	\$1,125
Tumblong (SCC)	338	↓196	40	\$1,339

Source: ABS QuickStats – Census Data

01 Context

The key features of the Cootamundra-Gundagai region and the potential implications for sport and recreation facilities, programs and services are outlined in Table 4: Cootamundra-Gundagai community demographic features & implications.

Table 4: Cootamundra-Gundagai community demographic features & implications^v

Features	Potential Implications
Population growth in larger towns, regional centres	The larger towns/regional centres need to offer fit for purpose facilities/services that meet the needs of the region's recreation requirements. <i>Sport and recreation facilities, programs and services bring people together and contribute to a stronger, healthier and more inclusive NSW (Office of Sport, NSW Government)</i>
Population decline in villages	The network of sport and recreation facilities, programs and services must be sustainable. Facilities and programs need to be highly valued among communities and visitors, widely used and adaptable to changing trends and preferences.
Easy access to transportation routes	The link to main transport corridors presents benefits, such as a high standard of driving conditions to access facilities and services, tourism opportunities as well as challenges, such as movement constraints (pedestrians, cyclists).
86% of people were born in Australia	Recreational preferences will typically be traditional Australian sports such as cricket, netball, tennis & rugby, rather than global sports that are gaining popularity in urban cities. It is however important that recreation opportunities cater for people from different cultural backgrounds, including both residents and visitors.
Ageing Population (median age in CGRC is 47 years)	Preferences vary across age groups and life stages and it is important that sport and recreation provision is relevant to the region's population through provision of adaptable facilities which host a wide range of activities.
Less people aged under 15 ^{vi}	Most organised sporting activities are participated in by children and young adults, having a low proportion of people within this age group is likely to make it difficult to recruit and maintain club memberships and active participants.
Strong community pride (27% did voluntary work compared with NSW 18%)	It is important that investment into sport and recreation is strategically planned to ensure that resources are targeted towards areas where investment will be highly valued by the community. There is a wide range of competing funding priorities and it is vital that investment is well planned, and funds are efficiently utilised.
27% of homes without an internet connection	Sport, recreation and open space facilities and programs need to be promoted through a range of mechanisms, without relying solely on the internet for communication (NSW rate is 14.7%).
59% of NSW adults participate in sport or physical activity at least 3/week ^{vii}	Physical inactivity is a powerful risk factor associated with chronic diseases and mental health problems. Provision of accessible and relevant sport and recreation opportunities are an important element of encouraging healthy lifestyles. The proportion of people who are obese and overweight has been increasing over the last 20 years.
Opportunity for growth in tourism	Surrounded by natural beauty and attractive rural landscapes including the Murrumbidgee River and a variety of open parklands the provision and promotion of recreation facilities, such as specialised trail networks, is likely to attract more visitors to regions.
Decrease in club participation	People are being inundated by new forms of entertainment, time poor and have preferences for greater flexibility. This means that sport needs to work around people's busy lifestyles. Non-organised forms of physical activity such as running with headphones on and pursuing new adventure sports are increasingly favourable.

01 Context

Key Directions

The strategic direction for sport and recreation is guided by a number of state, regional and local policies and plans, as well as peak body strategic directions. Partnerships and cross-agency collaboration allow planning for sport and recreation facilities, programs and services to support various strategic outcomes such as health and local economic development. The following strategic documents may influence the directions of recreation and sport in the Cootamundra-Gundagai Region and have been reviewed to inform this Plan.

State & Regional Documents

- *Office of Sport Strategic Plan 2018-2022*
- *Riverina Murray Sport and Active Recreation Plan 2018-2023*
- *NSW State Health Plan: Towards 2021*
- *Her Sport Her Way 2019-2023*
- *Healthy, Safe and Well: A Strategic Health Plan for Children, Young People and Families 2014-24*
- *Riverina Murray Regional Plan 2036*
- *Riverina Murray Destination Management Plan 2018*

Local Documents

- *Our place Our future Community Strategic Plan 2018-28*
- *Villages Strategy 2018*
- *Economic Development Strategy 2017*
- *Murrumbidgee Valley Rail Trail Feasibility Study 2009*
- *Gundagai Rail Trail – Trail Development - Draft Report 2018*
- *Gundagai Railway Bridge and Viaducts – Conversion to Rail Trail Feasibility Report 2018*
- *The Arts Centre Cootamundra, Strategic Plan 2019-2022*
- *Cootamundra Gundagai Regional Council Fees and Charges 2018-19*

Key points included in many of these strategic documents are the importance of:

- Well managed facilities that meet the needs of users
- A strategically focused and empowered sport and recreation sector
- More people participating in sport and active recreation

More people participating in physical activity is the desired outcome as it is a key risk factor contributing to disease burden in Australia. 1 in 2 adults (55%) did not meet the physical activity guidelines in 2017-2018 (Australian Institute of Health and Welfare, Australian Government).

The World Health Organization report titled *"Global Action Plan on Physical Activity 2018-2030 – More Active People for a Healthier World"* also notes that the global progress to increase physical activity has been slow, largely due to lack of awareness and investment. To reverse the current trends the global action plan sets out four strategic objectives:



1. **Create active societies**
2. **Create active environments**
3. **Create active people**
4. **Create active systems**

The *Office of Sport Strategic Plan 2018-2022* and the *Cootamundra-Gundagai Regional Council Our Place Our Future Community Strategic Plan 2018-28* and the *Villages Strategy* are summarised within this chapter. All other strategic documents are contained in Appendix 2.

01 Context

Office of Sport Strategic Plan 2018-2022



The NSW Office of Sport Strategic Plan 2018-2022 states that *the sport and active recreation sector contributes around \$10billion annually to the NSW Gross State Product.*

It notes that the value of sport and active recreation is important, contributing significantly to our health, economy, social wellbeing and the liveability of our cities and communities.

The sport and active recreation sector is a rapidly evolving sector with significant challenges and opportunities. These challenges and opportunities are;

- Shifting participation landscape
- Sector sustainability
- Access to places and spaces
- Integrity in sport
- Customer expectations
- High performance success
- Availability and analysis of data
- Partnerships

Five priorities are outlined in the *Sport Strategic Plan* with each having a goal and description of what the office of Sport do, their strategic initiatives, challenges and targets.



Places & Spaces

Well managed facilities that meet the needs of users and investors

Sector Performance

A strategically focused and empowered NSW sport and active recreation sector

Participation

More people in NSW participating in sport and active recreation

High Performance Pathways

More NSW sporting success and NSW being a valued partner in Australia's international success

Our Capability

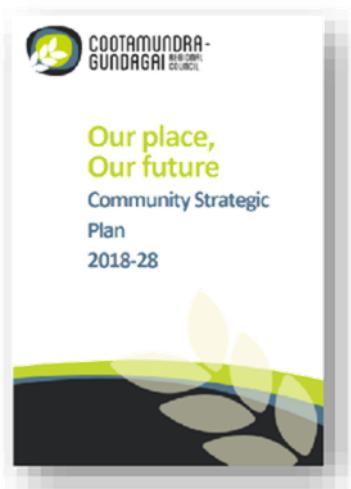
The Office of Sport has the capability to make a valued contribution to the sector.

The *Sport Strategic Plan* sets targets such as;

- 100% utilisation of facilities across NSW
- 80% of State Sporting Organisations with a sound organisational health rating
- 65% of NSW adult population participating in regular physical activity by 2025
- 30% of NSW children participating in regular physical activity outside of school by 2020

01 Context

Our Place Our Future Community Strategic Plan 2018-28



The Cootamundra-Gundagai Regional Council Community Strategic Plan 2018-28 was created in consultation with the community to provide a document that identified the community's priorities and aspirations for the 10 years (2018-28) and how they aim to reach those objectives.

Our Vision

A vibrant region attracting people, investment and business through innovation, diversity and community spirit

Four Key Directions

The plan is structured around four key directions that identify where Council wants to be:

- A vibrant and supportive community: all members of our community are valued and connected
- A prosperous and resilient economy: we are innovative and 'open for business'
- Sustainable natural and built environments: we connect with the places and spaces around us
- Good governance: an actively engaged community and strong leadership team

The objectives are shown in Table 5.

Table 5: CGRC Key Directions & Objectives

Objectives	
A Vibrant and Supportive Community	1.1 Our community is inclusive and connected 1.2 Public spaces provide for a diversity of activity and strengthen our social connections 1.3 Our community members are healthy and safe
A Prosperous and Resilient Economy	2.1 The local economy is strong and diverse 2.2 Strategic land-use planning is coordinated, and needs based 2.3 Tourism opportunities are actively promoted 2.4 Our local workforce is skilled and workplace ready
Sustainable Natural and Built Environments	3.1 The natural environment is valued and protected 3.2 Our built environments support and enhance livability
Good Governance	4.1 Decision-making is based on collaborative, transparent and accountable leadership 4.2 Active participation and engagement in local decision making 4.3 Cootamundra-Gundagai Regional Council is a premier local government Council

01 Context

Challenges and Opportunities

The CGRC Community Strategy acknowledges the issues facing the region and strategically plans to turn these into opportunities to achieve the community's vision. Key issues identified are:

The Merging of Two Councils

In 2016 the former Cootamundra and Gundagai Shire Councils were amalgamated.

Employment and Investment

The small number of key employers has been identified as a risk to the economy and employment options in the future. To ensure our future sustainability and economic resilience, we need to encourage and incentivise a diversity of investment.

Tourism and Promotion

Increased promotion of the region should be anchored in existing strengths such as heritage and historic events, sporting success, natural beauty, food production and proximity to population centres. Importantly a whole-of-region approach was favoured with calls for increased co-ordination of events and tourism opportunities

Ageing Population

While some groups within our community identified the trend of an ageing population as a potential threat to the long-term viability of our region, most of our community members feel strongly that we are well equipped to turn this challenge into an opportunity.

Changing Climate

Opportunities to strengthen our already sound response include increasing community awareness and education, investigating the potential for innovative renewable energies and protecting the agricultural base of the region.

Land Tenure

Scope for innovation in how land is managed by Council including zoning, using Crown land for alternative purposes and encouraging business.

Our Plan for Action

Distinct outcomes are identified under each objective and the plan outlines strategies to achieve them.

The strategy most relevant to the Recreation Needs Study are outlined below.

1.1 Our Community is inclusive and connected

- 1.1a A range of programs, activities and events are delivered and promoted across the region to create opportunities for all members of our community to come together and strengthen community cohesion
- 1.1b Cultural and arts facilities and services are promoted and supported
- 1.1c Local groups, clubs, and volunteer organisations are recognised, promoted and supported
- 1.1d. Recognise and value the importance and uniqueness of the history and heritage of our area and its communities
- 1.1e. Develop and implement a range of activities which promote a culture of accessibility and inclusiveness

1.2 Public spaces provide for a diversity of activity and strengthen our social connections

- 1.2a Maintain and enhance the amenity of our main streets and public spaces so that they are attractive, clean and people feel safe
- 1.2b Promote our sense of identity and enhance the attractiveness of our region by investing in town and village entrances
- 1.3c Encourage the wide-spread use of open spaces and community facilities by ensuring they are welcoming, accessible, maintained and managed for everyone to enjoy, and that they continue to meet the needs of our community

1.3 Our Community members are healthy and safe

- 1.3a A broad range of services are provided and supported to meet the needs of all members to promote personal health and well-being and encourage a healthy lifestyle

01 Context

- 1.3b Provide opportunities for the recreational use of parks, sporting facilities and swimming pools by ensuring they are promoted, accessible, safe, maintained and managed, and meet the needs of all age groups
- 1.3c Work with key partners and members of our community to maintain low levels of local crime and deliver community and road safety
- 1.3d Deliver dependable emergency service management practices and responses which protect our community members

2.3 Tourism opportunities are actively promoted

- 2.3a Develop and implement strategies which provide opportunities for increased tourism
- 2.3b Actively promote the local government area and local programs, activities and events to attract visitors to the region
- 2.3c Invest in improvements to visitor amenity and experiences

3.1 The natural environment is valued and protected

- 3.1a Develop and implement land-use strategies and management practices which enhance and protect our natural environments and biodiversity
- 3.1c Investigate and implement sustainable waste and water strategies

3.2 Our built environments support and enhance liveability

- 3.2c Deliver and maintain infrastructure to meet the current and future needs of our community

4.2 Active Participation and engagement in local decision-making

- 4.2a Ensure opportunities for genuine and robust community consultation and engagement are provided to all members of our community

Villages Strategy 2018



In 2018 Council, released the *Cootamundra-Gundagai Regional Council Village Strategy*. The purpose of the strategy is to provide clear, strategic indicators for the development of villages of Cootamundra-Gundagai Regional Council Local Government Area over the next 30 years and beyond. The plan aims to inform residential and economic growth and is based on extensive community consultation and planning analysis to provide a blueprint for village planning and associated projects.

A key process in the preparation of Council's *Recreation Needs Study* was the review of the actions and works items outlined in the *Village Strategy 2018*. The actions have a description, timeframes of short, medium, long term or ongoing, an estimated cost, funding and responsibility details. Several of the recreation works items have been actioned, including the:

1. Nangus Playground Expansion
2. BMX Pump Track at Stockinbingal.
3. Playground upgrade at King George V Park
4. Exercise equipment in Barry Grace Oval

There are many other itemised projects that have a recreation focus that will be re-iterated within this *Recreation Needs Study*.

01 Context

Roles in Recreation Provision

Council's Role

Council has a key role in driving the community forward and an important role in facilitating strong, active and healthy communities. The Recreation Needs Study will assist the Council to strategically plan for the future of recreation and to ensure it is reflective of the communities' needs. Delivery of this Study is based on achieving strong partnerships and collaboration between all levels of government, business, educational institutions, community groups and individuals. The role of Council in sport and recreation is outlined in Table 6.

Table 6: Council's role in sport and recreation

Role	Initiatives
Partnerships and Advocacy	Advocating on behalf of the community and clubs Partnering with other organisations and stakeholders Strengthening relationships with community organisations
Planning	Strategic planning Master planning Policy development
Facility Management	Asset management Asset maintenance Leasing and licensing Compliance with legislation and industry standards
Service Provision	Development and training opportunities for community organisations Information provision e.g. website/social media, newsletters and directories Community organisation liaison and engagement Facilitating special events Delivering inclusive programs
Funding	Providing grants, scholarships and loans Seeking and providing capital investment Accessing external funding

While the Council takes a lead role in facilitating sport and recreation opportunities within the community, it is supported by federal, state, peak governing bodies, other services providers and community, including many volunteers. Successful delivery of sport and recreation facilities, programs and services are dependent on partnerships and ongoing cooperation between all levels of government and the community.

The towns and villages of Cootamundra-Gundagai Shire have a strong culture of volunteering that plays an integral part in the activities on offer. These roles vary from administration and facility maintenance to coaching or officiating.

They are supported to various levels by the **service providers** such as Council, sport and recreation clubs, schools, private providers, not-for-profit organisations (e.g. Hall Committees) and local businesses.

Supporting the local sport and recreation clubs and providers are **peak governing bodies**.

State bodies, such as the Office of Sport NSW Government. The Office of Sport offers a range of services and support in NSW to promote an active and healthy lifestyle. From training programs to grants, they work closely with individuals to build strong, inclusive and active communities. Each year the Office of Sport provides millions in government grants to nurture sporting talent, help build sports facilities and develop the industry.

The **Federal government** supports sport and recreation in Australia from grassroots to elite; increasing participation in activities to promote physical and mental health; and utilising sport and recreation as a vehicle to address disadvantage and social inclusion challenges. Cootamundra-Gundagai Regional Council has been a recipient of the Stronger Communities Programme with many community groups upgrading or renewing infrastructure. These relationships are highlighted in Figure 3: Role of Stakeholders.

01 Context

Cootamundra- Gundagai Regional Council takes a lead role in facilitating recreation opportunities within the community and is supported by federal, state, peak governing bodies, other services providers and community, including many volunteers as illustrated in Figure 3: Role of Stakeholders.



Figure 3: Role of Stakeholders

01 Context

Benefit of Sport and Recreation

Sport and recreation provide a wide range of benefits to individuals and communities. These benefits have been identified through many government, university and private company research reports and studies over a long period of time. These benefits can contribute towards the Cootamundra-Gundagai Regional Council strategic objectives.

Future Direction	Benefit
Economy	Eases pressure on the health system
	Promotes productivity through a healthy workforce and work/life balance
	Creates employment opportunities (employing more than 220,000 people and attracting 1.8 million volunteers)
	Contributes to economic growth through investment, employment, events and tourism
Community	Creates a strong sense of community through sporting clubs, events and networks
	Contributes to social capital
	Creates opportunities for, and promotes, volunteering and networking
	Promotes an inclusive society by drawing together people of different races, religions and cultures
	Brings people together, providing opportunities for social interaction
	Improves learning and ability to cope with stress
	Reduces anti-social behaviour in the community through providing positive alternatives
	Fosters community pride and support
	Promotes healthy, active lifestyles and improves physical and mental health
	Provides a sense of belonging, ownership and responsibility within community spaces
Environment	Helps to sustain the environment through protecting open space and promoting active lifestyles including active modes of transport
	Enhances the use and efficiency of community infrastructure through adaptable and flexible design, reducing duplication and ad-hoc provision
	Integrates long and short-term environmental sustainability considerations into facility design
Leadership	Empowers, inspires and motivates individuals
	Contributes to higher levels of self-esteem and self-worth
	Promotes fair, inclusive competition and achievement
	Creates new skills and opportunities such as teamwork and leadership



Every dollar spent in sport returns \$7 of total benefits to Australia (Intergenerational Review of Australian Sport 2017)

01 Context

Trends and Participation

Sport and Recreation Trends

A variety of reports and studies over recent times have identified a raft of trends that are likely to influence Australian sport and recreation over the coming years. These trends are outlined below.

Trends	Description
	Increasing popularity of individualised sport and recreation activities (such as yoga, gym, aerobics and jogging) that align with time-poor, increasingly busy lifestyles.
	Increasing popularity of adventure/ extreme/ lifestyle sports.
	Activities are becoming more geared towards ageing and more culturally diverse Australian population, changing both the types of sports we play and how we play them.
	Governments are increasingly incorporating recreation into various policies to tackle a range of issues from childhood obesity through to community wellbeing & female participation.
	Higher salary levels at the elite level, placing pressures on less financially backed sports.
	Greater pressures on loosely organised community sporting clubs to become organisations with corporate structures and formal forms of governance.
	Rising cost of sport participation which is now becoming a barrier for some members of the community.
	Inactivity in children is growing, linked to a decline in sport in schools, less active commuting, increased screen time and changing recreation behaviours.
	Sport and physical activity opportunities will need to be diversified and expanded to meet the needs of the growing cohort of older Australians.
	Australians now have less time available for recreation, and a smaller proportion of that time is spent being physically active; traditional sport formats require a significant time commitment and may be adversely impacted by this trend.
	Sport is becoming increasingly professional & commercial; the benefits from this trend however are being shared unevenly, resulting in potentially negative impacts on 'smaller' sports, such as declining participation rates & reducing the diversity overall.
	Sport is being transformed by technology; social technologies have created online sports communities outside traditional club structures.
	The community's sporting and recreational preferences are continually changing over time, and this has a direct impact on how the sport, recreation and open space facility network will be utilised.
	Broadly speaking, participation rates in traditional organised sports are declining, with preferences trending towards activities such as walking and cycling/mountain biking and other informal recreation activities that can be undertaken as and when the participant desires, offering them greater flexibility and control.

01 Context

	Modified formats of the more traditional organised sports are also increasing in popularity (e.g. T20, AFL 9s), as are other sports previously considered as extreme or niche interest activities (e.g. BMX and skateboarding).
	Technological advances have also introduced a wide range of fitness apps that promote participation in physical activity and provide a platform where the individual user can promote and compete against themselves or other individuals on specific challenges (e.g. Map My Ride/Run, STRAVA).
	The emergence of nature-based tourism and increasing visitor numbers will place additional pressures on certain open spaces across the region, particularly the extensive network of national parks, higher profile regional open spaces and other popular and accessible locations.
	The open space network plays a critical role in the facilitation of structured and unstructured sport and recreation. Open space is becoming increasingly linked to climate change adaptation policies, with forward planning required to ensure that open spaces are resilient to the challenges arising from climate change and adaptive measures implemented wherever possible
	Potential impacts of climate change include the risk of increased summer temperatures, prolonged periods of extreme/high temperatures and droughts, increased rainfall intensity and damaged infrastructure through extreme heat and flooding. All these factors will impact upon the delivery facilities and programs that support structured and unstructured physical participation.
	The emergence of female participation in traditionally male dominated sports has exploded in recent years. This is placing pressure on facilities both from a capacity (grounds/courts/ pavilions) and functionality perspective (e.g. changeroom design and access). Ensuring existing and newly developed facilities are universally accessible is essential and ensuring sporting organisations governance arrangements and cultures are inclusive and supportive of female participation.
	The Visitor Economy is now recognised at all levels of government as an intrinsic, sustainable and driving part of economic development, creating long term improvements in the liveability of cities, towns and rural life and significantly improving the prosperity of Australian communities. The open space network, sport and recreation facilities form a critical component of the infrastructure that supports the Visitor Economy, facilitating access to visitor destinations and experiences, offering sport and recreation participation opportunities and playing host to a wide range of community events.
	Public/private/community partnerships with schools (private and public), private providers and across local/state/federal levels of government are essential moving forward to ensure resources are maximised and sustainable services are provided. Examples include publicly accessible school facilities and private public partnerships for the delivery of infrastructure such as stadiums and aquatic facilities.
	Asset management is a key requirement and focus of local government who own and control vast amounts of infrastructure including sporting facilities, open spaces and recreation areas. Ensuring contemporary asset management principles are applied is a necessity as is identifying lifecycle costings for proposed new facilities.

01 Context

NSW Participation Rates

The Australian Sports Commission (ASC) administers *AusPlay*, a national population tracking survey that captures adults' and children's sport and physical recreation participation data. A distinction is made between sport related activities (e.g. team sports, golf) and non-sport related physical activities (e.g. gym activities, bushwalking).

AusPlay results found that the key motivator for Australians to be active is *physical health or fitness*, followed strongly by *fun/enjoyment*.

In line with the national trends in sport, the top five activities among NSW adults in 2018 were primarily individual fitness pursuits that fit into people's increasingly busy lifestyles. While organised sport is less popular, soccer, golf and tennis still feature within the top ten activities. The top ten adult activities in NSW are detailed in Table 7.

Table 7: NSW Top 10 Adult Sport & Physical Activities^{viii}

	Activity	NSW Adult Participation Rate
1	Walking (recreational)	44.2%
2	Fitness / Gym	35.4%
3	Swimming	18%
4	Athletics (including jogging and running)	14.7%
5	Cycling	9.9%
6	Football/soccer	6.3%
7	Bush walking	5.9%
8	Yoga	5.6%
9	Golf	5.1%
10	Tennis	4.9%

Children participate in sport and physical recreation at different rates than adults. For example, their involvement in swimming is 20% higher than that of adults and is overall generally higher in organised sports such as soccer, netball, tennis, Australian football, basketball etc. Children also participate in activities such as gymnastics and dancing at higher levels. The top 10 organised activities for children in NSW are detailed in Table 8.

Table 8: NSW Top 10 Children Organised Sport & Physical Activities

	Activity	NSW Children Participation Rate
1	Swimming	38%
2	Football/soccer	18.8%
3	Gymnastics	10.9%
4	Dancing (recreational)	10.7%
5	Netball	8.3%
6	Athletics (including jogging and running)	7.7%
7	Tennis	6.1%
8	Australian football	5.5%
9	Basketball	4.4%
10	Cricket	3.9%

01 Context

Local Participation

Cootamundra-Gundagai region has a proud culture relating to recreation and has strong leagues and associations in the traditionally popular sports of Australian regional areas, such as cricket, rugby, tennis, lawn bowls and horse events (i.e. racing, rodeo, gymkhana).

Individualised sport and fitness activities have shown to be popular with the respondents who completed the survey. This is in line with trends across Australia and The Future of Australian Sport's identified megatrends.

The top three activities that individuals regularly participate in according to the online survey are:

Daily (at least 5 days per week)

- Walking
- Cycling
- Swimming/Diving

At least weekly

- Walking
- Fitness/Gym
- Arts and Crafts

At least monthly

- Walking
- Swimming/Diving
- Arts/Crafts and Bushwalking

At least yearly

- Bushwalking
- Fishing
- Swimming/Diving

Active Exchange

Active Exchange is a platform that matches the resident profile of suburbs (and LGA's) with demand for specific programs and sports, acting as a match making toolkit to grow active communities.

The following table outlines the predicted participation demand for select sports in the Cootamundra-Gundagai Regional Council area.

Table 9: Active Exchange Club Participation Demand Forecast

Club Participation Demand	Number
Athletics	19
Little Athletics	175
Baseball	3
Basketball	225
Football	1713
Hockey	3
Ice Hockey	1
Ice Skating	1
Netball	450
Squash	17
Swimming	228
Tennis	154

02

Community Profile



02 Community Profile

Facility Inventory

Cootamundra and Gundagai are the primary hubs for recreation opportunities across the LGA. They provide access to core recreation facilities, such as ovals (i.e. cricket, rugby), pitches (i.e. soccer), courts (i.e. tennis, netball), courses (i.e. golf, horse), aquatic facilities, showgrounds and youth precincts (i.e. skateparks) and cater for social to elite needs by offering a variety of programs, events and competitions to the community and visitors.

The smaller villages across the region typically have a community hall, a court(s), oval, playground and associated amenities. These recreation facilities vary considerably across the region, often dependent on current population numbers and the availability of individual community members to participate in and maintain these facilities.

An inventory of sport and recreation facilities in the Cootamundra-Gundagai area was undertaken as part of this study. Information was drawn from site visits, Council records, strategic documents, sporting and recreational groups and from community members. The review has focused on Council owned facilities and key community owned facilities.

The review identified over 50 key recreation sites and multiple trails across the Cootamundra-Gundagai region. A snapshot of these recreation facilities are detailed in:

- Table 10 – Gundagai
- Table 11 – Cootamundra
- Table 12 – Villages

Table 10: Gundagai Recreation Inventory

Location	Key Facilities	Status	
		Used	Disused
Gundagai			
Anzac Park	Rugby League Field	1	
GYC	Netball Court	3	
	Basketball Court	1	
Gundagai Golf & Bowls Club	Golf Course	1	
	Bowls Green	2	
	Tennis Court	2	1
Cauvarel's Building	Craft Workshop	1	
Heydon Park	Hockey Field		1
Owen Vincent Oval	Senior Soccer Pitch	1	
	Junior Soccer Pitches	2	
	Cricket Oval	1	
	Cricket Nets	2	
Stan Crowe Oval	Cricket Oval	1	
	Rugby League Field	1	
	Athletics track (grass)	1	
Yarri Park	Skate Park	1	
War Memorial Olympic Pool	Outdoor Pool	3	
	Gym	1	
Gundagai Showgrounds and Racecourse	Rodeo Main Arena	1	
	Campdraft Arena	1	
	Pony Club Arena	1	
	Racecourse	1	
	Dog on the Tuckerbox	2	
Trails	Heritage		
	Carberry Park	1	
Friendship Park	Passive Recreation Parks with Playground	1	
	Lindley Park	1	
Palmer Park		1	
Tumut Reserve	Reserve	1	
Tumut Road	Scout Hall	1	
First Ave	Community Garden	1	

02 Community Profile

Table 11: Cootamundra Recreation Inventory

Location	Key Facilities	Status	
		Used	Disused
Cootamundra			
Albert Park	Cricket Oval	1	
Arts Centre	Arts Centre	1	
Bradman Oval	Cricket Oval	1	
	Cricket Nets	2	
Clarke Oval	AFL/Cricket Oval	1	
Cootamundra Pool	Indoor Pool	1	
	Outdoor Pools	3	
	Volleyball Court	2	
Gordon Vesperman Park	Skate Park	1	
	Exercise Equipment	1	
Cootamundra Sports Stadium	Multiuse Court	2	
Fisher Park	Rugby Field	1	
	Velodrome	1	
Nicholson Park	Rugby - Michael Dabin Field	1	
	Rugby - Ned Miller Field	1	
	Rugby - Barry Crick Field	1	
	Tennis Court	6	
	Hot Shot Court	4	
	Netball/Basketball Court	1	
O'Connor Park	Senior Soccer Pitch	1	
Mitchell Park	Junior Soccer Pitches	4	
Country Club Oval	Rugby Union Field	2	
Mountain Bike Park	MTB Track	1	
Apex Park	Dog Park	1	
Harolds Conkey Park	Passive Recreation Parks with Playground	1	
Kingstone Park		1	
Jubilee Botanical Park		1	

Location	Key Facilities	Status	
		Used	Disused
Cootamundra			
Trails	Captains Walk Pioneer Park Bird Walk Migurra Reserve	4	
Racecourse Lane	Racecourse	1	
Pinkerton Rd	Showgrounds	1	
Cameron Square	Cricket Net	1	
Back Brawlin Rd	Firearms Range	1	
State Model Flying Field	Flying Field	1	
Ursula St	Squash Centre	1	
Ex-Services Club	Bowling Green	1	
Parker St	Scouts Hall	1	
Parker St	Army Cadet Unit Drill Hall	1	
Thompson St	Cootamundra Guides Hall	1	
Sutton St	Men's Shed	1	
Airport	Drag Strip	1	
Private Gyms	Gym	2	
Thompson St	Community Garden	1	

02 Community Profile

Table 12: Village Recreation Inventory

Key Facilities	Status	
	Used	Disused
Coolac		
Memorial Hall	1	
Cricket Oval	1	
Cricket Nets	2	
Tennis Courts		2
Tennis Clubrooms		1
Adjungbilly		
Community Hall	1	
Tennis Court	1	
Muttama		
Hall	1	
Tennis Courts		4
Oval		1
Nangus		
Public Hall	1	
Tennis Courts	2	
Netball Court	1	
Oval	1	
Stockinbingal		
Cricket Oval	1	
Pump Track	1	
Tennis Courts	2	
Bowling Green	1	
Ellwood's Hall	1	
Tumblong		
War Memorial & Citizens Hall	1	
Tennis Courts		2
Wallendbeen		
Memorial Hall	1	
Cricket Oval	1	
Outdoor Exercise Equipment	1	
Tennis Courts	3	
Rage Cage	1	

Facility Classification

To assist in the planning of sport and recreation facilities, it is common practice to define facilities under a facility classification hierarchy. This is particularly important when assessing service levels for each class of facility and in obtaining external funding, as many of the funding programs are aligned to one or more facility classes.

A commonly used hierarchy, based on State Government standards, is to classify sport and recreation facilities in one of the following four (4) scales:

- State
- Regional
- District and
- Local

The definitions of each of these classifications are provided in Appendix 4 and facilities identified within the profile pages have been classified using these definitions.

Condition Rating

The recreational facilities were assessed on condition and usage. The usage level indicator, relative to capacity was noted as High, Moderate, Low or Disused.

The following scale was used to indicate current overall facility condition.

Facility condition scale
Very Poor / Unserviceable
Poor
Satisfactory
Good
Excellent

A Community Profile Page is provided for each town or village showcasing important information & data such as:

- Key Facilities
- Clubs & Organisations
- Challenges and Opportunities
- Consultation Vision/Themes

Refer to Appendix 1 for details.



03 Consultation

The engagement mechanisms used in the development of the Recreation Needs Study included:

- Online user-group survey
- Community workshops
- Online community survey
- Key stakeholder meetings/ interviews

The marketing and promotion of the project included providing information through various platforms including the Cootamundra-Gundagai Regional Council website, Facebook, interviews and details on local radio and the distribution of flyers throughout the community including through email to clubs and community members on Council's Community Stakeholder Database.

Online user-group survey

The online user group survey was targeted at all sport and recreation clubs/organisations across the Cootamundra-Gundagai Regional Council. Fifteen user groups responded to the survey, providing information about their group's participation, facilities, programs and surveys.

Respondent groups indicated that their highest club priorities related to the following:

- Facility improvements
- Increase (and/or stabilise) participation numbers and memberships
- Junior development & player pathways
- Increase number of volunteers, coaches and umpires
- Financial sustainability

Community workshops

Community workshops were held in eight key towns of Coolac, Muttama, Wallendbeen, Gundagai, Stockinbingal, Nangus, Tumlong & Cootamundra. These were well attended and provided significant input into the study.



Figure 4: Workshop Promotional Flyer

The workshop format was centred around the "Community Wheel" interactive workshop tool. This provided attendees with the opportunity to rate the following aspects of sport and recreation within their local area:

- Access
- Recreation and Sport Clubs and Associations
- Facilities
- Economic Development
- Programs and Activities
- Community Governance

Attendees were also asked to identify challenges/opportunities, think about their recreation vision for their town/village and provide suggestions for the future.

The views expressed in these workshops are detailed on each village/town community profile.

03 Consultation

Community survey

The community survey was made available online and in hard copy, attracting 51 responses from community members. The survey responses provided valuable insight into the nature of participation across the region as well as the issues and opportunities relating to recreation facilities, programs and services.

Respondents provided a good level of information about their experience with sport and recreation across the region, including information and suggestions relating to specific facilities, programs and services.

- 47% - Opportunities for older people to participate in recreational activities
- 40% - Opportunities for people from culturally and linguistically diverse backgrounds to participate in recreational activities
- 38% - Opportunities for low income families to participate in recreational activities



Figure 5: Online Community Survey Flyer

The survey asked the respondents to indicate their level of agreement (agree or strongly agree) with several pre-set statements. The results showed:

- 95% - Recreation is an important aspect of the community
- 68% - Plenty of opportunities to be involved with the recreation activities that they enjoy
- 33% - Existing recreation facilities meet their needs
- 60% - Existing recreation facilities are generally in good condition
- 65% - Existing recreation facilities are generally easily accessible and affordable
- 79% - Use of school facilities for community recreation should be promoted and encouraged
- 62% - Opportunities for young people to participate in recreational activities

04

Strategic Planning



04 Strategic Planning

Our Challenges and Opportunities

The following key challenges and opportunities have been identified for recreation in the Cootamundra-Gundagai Regional Council area through the development of this Plan.

Table 13: Challenges and opportunities

Challenges and opportunities for recreation	
Council Amalgamation	The amalgamation of the Cootamundra-Gundagai Councils in 2016 presents the opportunity to ensure consistency across the region for provision and management of recreation.
Focus on community recreation hubs in each town/village	Each of the eight main towns/villages in the Cootamundra-Gundagai Regional Council area has an established precinct offering a range of recreation activities. This presents the opportunity to focus on the development and activation of these existing sport and recreation precincts.
Current economic conditions	The 2019 seasonal climate summary from the Department of Primary Industry shows 97 per cent of the state is in some form of drought. Recreation can provide many positive opportunities to communities impacted by drought (i.e. social, health & economic).
Strategically located with good transport routes	Many of the towns and villages are accessible via three main roads; the Hume Highway M31, Olympic Highway A41 and the Burley Griffin Way B94. Cootamundra is strategically located on the main Sydney-Melbourne train line and has an active bus/train interchange. The link to these transport corridors presents benefits, such as a high standard of driving conditions, accessibility to facilities and services, tourism opportunities as well as challenges, such as movement constraints (pedestrians, cyclists).
Ageing built infrastructure	Many of the facilities built within the villages which are used today were constructed to serve a larger population in the past. Many of these aged facilities have since weathered, requiring extensive maintenance, upgrade and/or replacement (i.e. community halls)
A transitioning population	With a transitioning population, it is vital to ensure that facilities, programs and services are well planned for now and into the future. This includes substantiating the need and feasibility of facility developments & enhancements.
Necessity for strategic resource allocation	A strategically planned approach to facility provision is required to ensure asset management of sport and recreation infrastructure maximises community benefit.
Need for cooperation for the shared use of facilities	To optimise the use of resources, cooperation and collaboration is required between providers including Council, the private sector, schools and clubs to achieve the shared use facilities.
High facility standards and community expectations	Today's society places high expectations upon community facilities including sport and recreation infrastructure. Clubs and service providers are required to meet high facility standards and risk management measures.
Maintaining the sustainability of facilities, clubs and programs	It is essential for sport and recreation service providers and users to ensure that facilities and clubs remain viable and are self-supporting. This encompasses financial, social and environmental sustainability.
Necessity for good governance	Sport and recreation providers including clubs/organisations must proactively engage effective governance models.

04 Strategic Planning

Challenges and opportunities for recreation	
The need to cater for emerging activities	Sport and recreation provision needs to be dynamic to adapt to changing demand. Participation and interest in sports can be influenced by a range of factors including demographic and cultural influences, trends and popular culture.
The need to provide for a diverse population	Organisations involved in sport and recreation need to proactively foster the integrity and values of inclusivity which make sport a fundamental part of Australian and NSW culture.
Need to consider life-cycle costing and asset management	Facilities need to be planned, built, operated and maintained with appreciation of the associated costs. Where necessary, facility users may require sinking funds for facility maintenance and replacements.
Health issues created by physical inactivity	Increased participation in sport and other physical activities is needed to improve health outcomes.
Balancing the needs of the informal recreational activities and competitive sports	While it is important to cater for the increasing popularity of informal recreational activities, it is also important to provide opportunities for residents to be involved in organised, competitive sports as both bring benefits to communities and individuals.
Balancing the needs of the local community and elite sport	There is a need to cater for all levels of community sport whilst ensuring that elite sport pathways exist.
Information collation and transfer	Up to date and accurate information is required to make sound decisions relating to sport and recreation development.
Technology and innovation advances	The Cootamundra-Gundagai communities must embrace opportunities to progress recreation development through new and emerging technologies.
Volunteer management and support	Volunteers are an invaluable resource to sport and recreation organisations. It is imperative that volunteers are effectively recruited, managed, supported and valued in their role. It has become evident through consultation that there is currently an over-reliance on core groups of volunteers.

04 Strategic Planning

Our Planning Principles

The following principles have been developed to guide the development, future provision and management of sport and recreation facilities, programs and services for Cootamundra-Gundagai.

Table 14: Our planning principles

PRINCIPLE 1 Maximum Community Participation	<ul style="list-style-type: none"> ➢ Facilities, clubs and programs offer a range of accessible recreational opportunities targeted to the needs of our communities and deliver associated health benefits to all people regardless of age, socio-economic status or ability ➢ Focus is primarily on delivering grassroots and local community-based recreation facilities, clubs and programs that maximise community participation and support elite pathways.
PRINCIPLE 2 Shared Precincts and Community Hubs	<ul style="list-style-type: none"> ➢ Where appropriate and practical, facilities are clustered and co-located with compatible users to optimise use whilst maintaining organisational identity and individual needs through adaptable and flexible designs
PRINCIPLE 3 Sustainability	<ul style="list-style-type: none"> ➢ Facilities, clubs and programs effectively integrate long and short-term economic, environmental, social and cultural considerations ➢ Facility and program developments strategically align with Council strategies to meet current and future community needs and provide value-for-money
PRINCIPLE 4 Partnerships	<ul style="list-style-type: none"> ➢ Collaborative approaches are used to plan, deliver and manage facilities, clubs and programs with the community, government, clubs, associations, educational institutions and private sector ➢ Partnerships are utilised to achieve community outcomes beyond sport and recreation
PRINCIPLE 5 Working Together with Our Clubs & Community	<ul style="list-style-type: none"> ➢ Clubs and the wider community are effectively engaged in the planning and design of recreation facilities and programs ➢ An inclusive recreation and sporting culture is achieved through club development programs, positive relationships and provision of facilities that support opportunities for all
PRINCIPLE 6 Placemaking	<ul style="list-style-type: none"> ➢ Placemaking approaches are used to achieve quality places for recreation that are based on best-practice and informed by the community
PRINCIPLE 7 Effective Management & Maintenance	<ul style="list-style-type: none"> ➢ Facilities are managed and maintained in a manner that promotes safe condition, minimises financial liability and complies with relevant legislation, policies and standards

04 Strategic Planning

Our Vision

A vision has been created that seeks to reflect the aspirations of the community in relation to planning for recreation development. The achievement of this vision requires partnerships between Council and the wider Cootamundra-Gundagai community, state and federal organisations, agencies and governments.



“A healthy community through thriving recreational opportunities supported by active towns and villages with high quality facilities, clubs and programs”.

Partnerships

Sport and recreation planning is multifaceted and interrelated. Consideration needs to be given to the three major components of planning; facilities, clubs and programs. These components cannot be considered in isolation.

The **facilities** component includes:

- Planning (strategies, feasibility studies, master plans, reviews)
- Delivery (upgrades, new facilities, repurposing, collocation, multi-purpose, accessible)
- Management (governance, leasing, programming, asset management, maintenance)

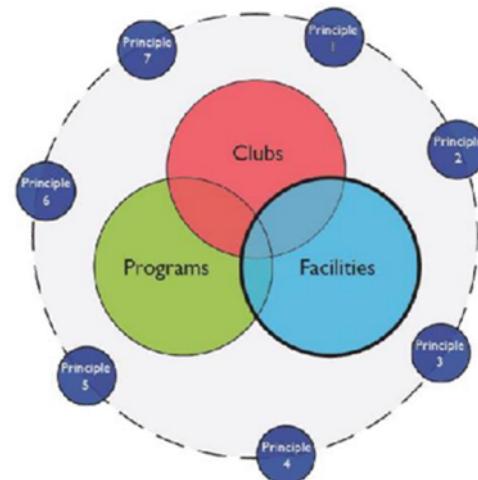
The **clubs/user groups** component includes:

- Club development
- Communication
- Engagement
- Accessibility
- Volunteering
- Partnerships
- Training and development

The **programs** component includes:

- Special population groups
- Events, programs and services
- Resourcing
- Communication and marketing
- Inclusion
- Pathways

The planning principles, as outlined in the previous section are relevant to the three components of sport and recreation planning, facilitate decision making and prioritisation and underpin the Strategy and Action Plan. The needs of the Cootamundra-Gundagai community are instrumental also in informing the plan.



04 Strategic Planning

Strategy and Action Plan

The following tables detail the strategies and actions for developing recreation in the Cootamundra-Gundagai Regional Council. Each of the three components of sport and recreation planning; facilities, clubs and programs, have been addressed through a series of strategies and actions which are guided by this Plan's principles and strive to achieve the vision for recreation in the Cootamundra-Gundagai Regional Council.

The Strategy and Action Plan has been prepared with the intention of remaining flexible in order to adapt to dynamic influences such as community needs, funding opportunities and technological advances.

Strategies and actions for Cootamundra-Gundagai and the outlying villages are illustrated on the profile pages and subsequent tables.

Each strategy is priorities and a rationale for the strategy is also provided. Listed actions have an identified time frame, partners and an estimate of resource needs.

In assessing the priority for each of the strategies, the following factors were taken into consideration:

- Alignment with the Vision
- Alignment to Strategic Plans
- Identified Need
- Community Support
- Level of Planning Undertaken
- Feasibility
- Safety

The Action Plan provides the following broad timeframes:

- Immediate (first 12 months and includes little wins and already planned and funded projects)
- Short (1 – 3 years)
- Medium (4 – 7 years)
- Longer (8+ years)
- Ongoing

The timeframe identified for the completion of each action is indicative and should be reviewed annually. The staging of investment will allow maximum value from the existing facilities as well as the sustainable provision of new facilities, services and programs.

Partners have been identified who may be able to assist Council with the delivery of the action. It is acknowledged that without partner support many of the actions identified will not likely be achieved. The lead partner(s) are identified in bold (e.g. CGRC) and the assisting partners are also identified.

An estimate of the resources required to implement each action has been identified to assist the Cootamundra-Gundagai Regional Council with its budgeting processes. These are broad indicative estimates and should be reviewed prior to implementation. There has been no financial commitment from the Cootamundra-Gundagai Regional Council to implement the actions identified and relevant actions will be considered as part of normal annual business planning/budgeting and long-term financial planning processes. The Action Plan provides the following indicative resource requirements:

• Low (L)	\$0 – \$100,000
• Medium (M)	\$100,000 – \$500,000
• High (H)	\$500,000+

Funding for the projects can be sourced through various funding programs as outlined in the section *Potential Funding Opportunities*

04 Strategic Planning

Strategy and Actions - Facilities

Overall Objective: Support the development of sustainable and fit-for-purpose facilities that optimise participation and meet the needs of the community.

1. Strategy: Strategic Precinct Development

Strategically plan for the development and enhancement of key precincts.

Rationale: Due to a number of reasons including ageing infrastructure, changing community preferences and demographics, the emergence of some sports and recreational activities, and the need to provide functional, efficient and fit-for-purpose facilities, the Cootamundra- Gundagai Regional Council will need to continue to plan for the development and enhancement of key sport and recreation precincts.

It is proposed that resources primarily be directed towards future investment in facilities at these locations, with a focus on projects that have multiple uses, address ageing infrastructure, demonstrate need/demand and are well located/accessible. This does not prohibit investment in other facilities outside these hubs where there is a clear and demonstrable benefit to the community such as within the villages (this is further addressed in Strategy 2) where it is considered to be of strategic importance to the critical delivery of sport and recreation activities for the Village and the wider region.

Actions	Timeframe	Partners	Resources
<p>Cootamundra Sporting Precinct: Undertake a Master Plan for the Precinct that includes Fisher Park, the indoor Sports Centre and Nicholson Park consider:</p> <ul style="list-style-type: none">• Consolidation and refurbishment of the existing Sports Centre, changerooms, Frank Smith Grandstand and associated amenities into a multi-purpose community sporting hub facility.• Rationalisation of other aging built facilities• Future level of outdoor court provision specifically netball/basketball courts• Playing surfaces• Resurfacing of the velodrome• Traffic movement and parking• Future sports lighting requirements• Increased recreational use of the site• Connection with CBD, aquatic centre and Clarke Oval• Safety and security	Medium	<ul style="list-style-type: none">• CGRC• Community organisations/ User groups (<i>existing and potential users</i>)• Local Schools• Peak bodies• NSW Sport• Broader community	H

04 Strategic Planning

1. Strategy: Strategic Precinct Development Strategically plan for the development and enhancement of key precincts.			
1.1. Cootamundra Pool Precinct: Undertake a Master Plan for the precinct of the Cootamundra Pool, Clarke Oval and Gordon Vespermans Park considering: <ul style="list-style-type: none"> • Swimming pool upgrades to ensure compliance with NSW Public Health Act and Regulations and Royal Lifesaving Guidelines for Safe Pool Operations including separate plant for each pool and meeting required turnover times. • Provision of disability access and wet deck edges • Replacing toddlers pool with splashpad • Future need and function of old grandstand • Linkage to beach volleyball courts • Further integration of the swimming pool site with adjoining recreation facilities at Gordon Vespermans Park • Provide support infrastructure for Clarke Oval multipurpose-hall facility such as parking, drainage and access road. • Traffic and pedestrian movement at Clarke Oval • Improved spectator seating at Clarke Oval • Future sports lighting requirements at Clarke Oval • Public toilet provision at Clarke Oval • Connection and linkages with Fisher Park, Nicholson Park and Sports Centre. • Extension of existing walking path to create a fitness loop trail around the precinct. • Safety and security 	Short	<ul style="list-style-type: none"> • CGRC • Community organisations/ User groups (<i>existing and potential users</i>) • Local Schools • Peak bodies • Royal Lifesaving • NSW Sport • Broader community 	H
1.2. Cootamundra Showgrounds: Undertake a Master Plan for the showgrounds precinct that considers: <ul style="list-style-type: none"> • Upgrade of harness racing track • Further activation of the site • Signage and wayfinding • Traffic management, pedestrian movement and parking • Consolidation of ageing-built facilities • Delineation of spaces (i.e. trotting track, caravan/camping, arena) • Amenities 	Short	<ul style="list-style-type: none"> • Cootamundra Showground Users Committee • CGRC • Community organisations/ User groups (<i>existing and potential users</i>) • Peak bodies • NSW Sport • Broader community 	M

04 Strategic Planning

1. Strategy: Strategic Precinct Development Strategically plan for the development and enhancement of key precincts.			
1.3. The Arts Centre Cootamundra: Undertake a Master Plan for the Arts Centre Precinct to enhance and develop The Arts Centre as a regionally significant cultural facility considering: <ul style="list-style-type: none"> • Business development opportunities and value adding • Asset management including maintenance • Further promotion and marketing • Traffic management and parking around and on the site • Attracting additional events and activities to the Centre 	Ongoing	<ul style="list-style-type: none"> • Creative Arts Inc • CGRC • Community organisations/ User groups (<i>existing and potential users</i>) • Adjoining businesses • Broader community 	M
1.4. Gundagai Sporting Precinct: Undertake a Master Plan for the precinct that includes Anzac Park, Owen Vincent Oval and Stan Crowe Oval considering: <ul style="list-style-type: none"> • Better integration of new clubrooms with surrounding playing fields • Relocation of cricket nets • Consolidation of aging built facilities at Anzac Park into a multi-purpose facility • Traffic movement and parking • Wayfinding and pedestrian access across the site • Future sports lighting requirements • Exercise equipment • Connection with town centre, Yarri Park & Heydon Park • Safety and security 	Medium	<ul style="list-style-type: none"> • CGRC • Community organisations/ User groups (<i>existing and potential users</i>) • Peak bodies • NSW Sport • Broader community 	H

04 Strategic Planning

1. Strategy: Strategic Precinct Development

Strategically plan for the development and enhancement of key precincts.

1.5. Gundagai Showgrounds and Racecourse: Progressive upgrades of the precinct including:

- General building upgrades in line with recently complete audit
- Refurbish main pavilion and stage area to cater for functions and events (i.e. weddings)
- Upgrade Rodeo Arena to include LED lighting
- Improved pedestrian access and wayfinding
- Improved fencing
- Amenities block upgrade in accordance with current plans
- Delineation of event spaces (i.e. horses/cattle, dogs/sheep)
- Events space for marquees and tents
- Upgrade of poultry pavilion
- Mains power for campsites
- Trail linkage showcasing Australia's longest and State Heritage Listed timber viaduct

Ongoing

- Gundagai Showgrounds & Racecourse Trust
- CGRC
- Community organisations/ User groups (*existing and potential users*)
- Peak bodies
- NSW Sport
- Broader community

M

04 Strategic Planning

1. Strategy: Strategic Precinct Development

Strategically plan for the development and enhancement of key precincts.

1.6. Gundagai Town Centre Sporting Precinct: Undertake a Master Plan for the precinct of the Olympic Pool, GYC (netball) and District Services Club (lawn bowls, golf, tennis, squash) considering:

- Swimming pool upgrades to ensure compliance with NSW Public Health Act and Regulations and Royal Lifesaving Guidelines for Safe Pool Operations including separate plant for each pool and meeting required turnover times.
- Also consider the following at the swimming pool
 - Disability access, re-tiling and wet deck edges
 - Replacing toddlers pool with splashpad
 - Refurbish entry, changerooms, kiosk and clubrooms to improve functionality, meet Australian Building Code and universal accessibility standards
 - Increased shade
 - Diving board depth requirements and starting block replacements
- A streetscape plan focusing on Sheridan Lane to improve pedestrian crossing points/movement, traffic management and parking.
- Covering existing netball court(s)
- Integrating new netball clubrooms (GYC) in refurbished swimming pool facilities
- Encourage multiuse of all outdoor courts (e.g. multi-line marking, emerging sports such as Pickle Ball)
- Investigating the cause of subsidence issues at the rear of Services Club tennis courts and rectify accordingly

Immediate	<ul style="list-style-type: none">• CGRC• District Services Club• Gundagai Netball Club• Community organisations/ User groups (<i>existing and potential users</i>)• Peak bodies• Royal Lifesaving• NSW Sport• Broader community	H
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04 Strategic Planning

1. Strategy: Strategic Precinct Development

Strategically plan for the development and enhancement of key precincts.

1.7. Plan for and develop a tourism and recreation trail network that links existing trails, key attractions within Gundagai and surrounds including:

- The Dog on the Tuckerbox Trail linking through to the old railway corridor at Ann Street
- Development of the Gundagai Rail Trail (Section 1: Ann St to Sheridan St) in line with the Gundagai Town Cycleway plan and Gundagai Rail Trail Feasibility Study.
- Gundagai Heritage Trail linkages through the town along Sheridan Street
- Sheridan St turning South onto Otway St, cross the Morley's Creek, follow east to Middleton Dr onto the OI Bell Drive through to the Show Grounds & Racecourse Precinct.
- Future connections could include Rotary Look Out (scenic views), Tumut Reserve (kayaking and canoeing), Mount Kimo (bushwalking, mountain biking), Mudjarn Nature Reserve(birdwatching), The Jackalass alluvial field at South Gundagai (heritage) and Gocup Road in the South (future rail trail).

This will require determining

- Most appropriate alignments for the trail sections
- Signage and wayfinding strategy
- Trail facilities (e.g. amenities, parking)
- End of trip facilities
- Identifying points of interest (i.e. lookouts, heritage sites, cafes, pubs)
- Integration with existing and/or future trail networks
- Mapping and marketing plan

Short

- CGRC
- NSW Parks and Wildlife Service
- Gundagai Showgrounds & Racecourse Trust
- Eastern Riverina Rail Trail Alliance
- Destination NSW
- Peak bodies
- Local businesses
- Broader community

H

04 Strategic Planning

1. Strategy: Strategic Precinct Development

Strategically plan for the development and enhancement of key precincts.

1.8. Plan for and develop a tourism and recreation trail network that links existing trails, key attractions within Cootamundra and surrounds including, but not limited to:

- Captains Walk
- Bird Walk (Muttama Creek)
- The Arts Centre
- Heritage Centre
- Mountain Bike Track
- Pioneer Park
- Migurra Reserve
- WWII Fuel Depot Site (no.3 IAFD)
- Wattle Arboretum

This will require determining

- Most appropriate alignments for the trail sections
- Signage and wayfinding strategy
- Trail facilities (e.g. amenities, parking)
- End of trip facilities
- Points of interest (i.e. heritage/cultural sites, cafes, pubs, restaurants)
- Integration with existing and/or future trail networks
- Mapping and marketing plan

Medium

- CGRC
- NSW Parks and Wildlife Service
- Destination NSW
- Peak bodies
- Muttama Creek Regeneration Group
- Dudauman Frampton Group Landcare Group
- Cootamundra Cycling Club
- Creative Arts Inc.
- Local businesses
- Broader community

M

04 Strategic Planning

2. Strategy: Existing sport and recreation facilities. Review, enhance and repurpose existing facilities to meet community recreation and sporting needs.				
Rationale: There are many existing recreation facilities within the Cootamundra-Gundagai Regional Council region. Some are nearing the end of their useful life and will require upgrading, consolidation or redevelopment to ensure they are safe, fit-for-purpose and sustainable and meet the future recreation needs of the community.				
Actions	Timeframe	Partners	Resources	
2.1. Coolac: Recreation Ground - – Undertake progressive refurbishment including: <ul style="list-style-type: none"> • Providing access to a water supply (e.g. town water, bore, rainwater) • Definition of site areas such as oval/access/movement • Installation of a playground • Upgrading courts to a multipurpose court • Installation of a BBQ • Decommissioning tennis clubrooms, tennis court lighting, old playground equipment, cricket portable backstop • Providing safety lighting • Installation of goals for recreation use (e.g. AFL/NRL) • Fitness stations • Camping/RV designated area • Cricket net landscape works • Upgrading park signage in-line with corporate style 	Ongoing	<ul style="list-style-type: none"> • Coolac Hall Management Committee • CGRC • Coolac Cricket Club • Community organisations/ User groups (<i>existing and potential users</i>) • Peak bodies • NSW Office for Sport • Broader community 	M	
2.2. Coolac: Upgrade the Memorial Hall including: <ul style="list-style-type: none"> • Upgrade of kitchen and storeroom • Installation of solar power and insulation 	Short	<ul style="list-style-type: none"> • Coolac Hall Management Committee • CGRC • Broader community • Community organisations/ User groups (<i>existing and potential users</i>) 	L	

04 Strategic Planning

2. Strategy: Existing sport and recreation facilities.

Review, enhance and repurpose existing facilities to meet community recreation and sporting needs.

<p>2.3. Coolac: Investigate the feasibility of creating a link/loop trail that showcases the local heritage and culture. This will require:</p> <ul style="list-style-type: none"> • Determining the most appropriate alignments for the trail sections • Signage and wayfinding strategy • Trail facilities (e.g. amenities, parking, end of trip) • Points of interest (i.e. heritage/cultural sites, pub) • Integration with future trail networks (e.g. proposed rail trail) • Mapping and marketing 	Longer	<ul style="list-style-type: none"> • CGRC • Broader community • Local businesses 	L
<p>2.4. Adjungbilly: Support ongoing maintenance and enhancement of the Adjungbilly tennis courts and Hall. This may include:</p> <ul style="list-style-type: none"> • Installation of a cricket net (near the tennis court) • Installation of a large screen & projector in the hall 	Ongoing	<ul style="list-style-type: none"> • Bongongo Public School • Local Community Management Committee • CGRC 	L
<p>2.5. Muttama: Recreation Ground - Undertake progressive refurbishment to create a passive recreation ground that caters for residents and visitors including:</p> <ul style="list-style-type: none"> • Improving the tennis courts (1-2 courts) to a suitable playing standard • Potentially developing a multi-use court on one of the remaining unused courts to cater to sports such as netball, basketball or children's games such as foursquare to complement playground. • Installing safety lighting • Decommissioning existing playground equipment as it is not compliant with Australian Standards. • Installation of new playground equipment • Installation of water tank to provide water to clubroom for community events. • Future development of the club rooms and toilets to potentially cater for campers. 	Ongoing	<ul style="list-style-type: none"> • Local Community • CGRC 	M
<p>2.6. Muttama: Memorial Hall - Upgrade the Memorial Hall in line with heritage advice and building audit including:</p> <ul style="list-style-type: none"> • Staged program of repairs (e.g. re-stumping) • Re-establishing the war memorabilia display 	Immediate	<ul style="list-style-type: none"> • Local Community • CGRC 	M

04 Strategic Planning

2. Strategy: Existing sport and recreation facilities.

Review, enhance and repurpose existing facilities to meet community recreation and sporting needs.

<p>2.7. Wallendbeen: Recreation Ground - Undertake progressive refurbishment to create a passive recreation ground that caters for residents and visitors including:</p> <ul style="list-style-type: none"> Developing a safe pedestrian connection from the cricket oval to the Wallendbeen town centre, including potentially a foot bridge over the creek. Decommissioning existing playground equipment as is not compliant with Australian Standards Installation of new playground equipment to compliment exercise equipment and cater for travelers stopping off at the oval for a rest. Installation of shade sail over the exercise equipment to protect from weather Improved lighting at kiosk Improved seating around the oval. 	Ongoing	<ul style="list-style-type: none"> Wallendbeen Hall Management Committee CGRC Broader community Local businesses 	M
<p>2.8. Wallendbeen: Tennis Club – Upgrade tennis club and surrounds including:</p> <ul style="list-style-type: none"> Enhancing access/egress from carpark to the tennis courts Improving the access/egress from the club rooms to the tennis courts by providing disability ramp Conducting a building audit to determine whether to upgrade or demolish the clubrooms and reinstate, including the toilets to the rear. Decommission swing 	Immediate	<ul style="list-style-type: none"> Wallendbeen Tennis Club CGRC Tennis NSW NSW Office for Sport Broader community 	M
<p>2.9. Wallendbeen: Trail - Investigate the feasibility of creating a heritage trail that showcases the silos, pubs, King Street, oval and cemetery aligned with the King Street Revitalisation Report. This will require determining:</p> <ul style="list-style-type: none"> Most appropriate alignments for the trail sections Signage and wayfinding strategy Trail facilities (e.g. amenities, parking, end of trip) Points of interest (i.e. heritage/cultural sites, pub, silo) Integration with future trail networks (e.g. proposed rail trail) Mapping and marketing 	Longer	<ul style="list-style-type: none"> CGRC Broader community Local businesses 	L

04 Strategic Planning

2. Strategy: Existing sport and recreation facilities.

Review, enhance and repurpose existing facilities to meet community recreation and sporting needs.

<p>2.10. Stockinbingal: Recreation Ground – Undertake a Master Plan for the precinct considering:</p> <ul style="list-style-type: none"> Future clubroom and storage buildings including additional toilets to cater for recreation ground users (i.e. Stockinbingal Cricket Club), Village Fair and other community events (e.g. birthdays). Determine the best options to improve oval irrigation Develop a shared use pathway and connection around the oval to connect newly installed pump track to road and other amenities. Delineate areas within the facility, including recreation oval, pump track, camping area, parking areas and vehicle access roads. Installation of a playspace and shelter to complement the pump track Solar lighting (safety) Signage provision including safety and directional Decommission stock loading ramp 	Medium	<ul style="list-style-type: none"> CGRC Stockinbingal Cricket Club Broader community 	M
<p>2.11. Stockinbingal: King George Park - Maintain new tennis courts, refurbish clubrooms, improve toilet facilities and extend shade sail over new playground equipment.</p>	Longer	<ul style="list-style-type: none"> Stockinbingal Tennis Club CGRC Tennis NSW NSW Office for Sport Broader community 	M
<p>2.12. Stockinbingal: Ellwood's Hall - Undertake redevelopment of Hall in line with design plans</p>	Immediate	<ul style="list-style-type: none"> Stockinbingal Hall Management Committee CGRC Broader community Local businesses 	M
<p>2.13. Stockinbingal: Heritage Trail – Refresh heritage walk signage and promotional material and investigate the inclusion of a cemetery trail.</p>	Longer	<ul style="list-style-type: none"> CGRC Broader community Local businesses 	L

04 Strategic Planning

2. Strategy: Existing sport and recreation facilities.

Review, enhance and repurpose existing facilities to meet community recreation and sporting needs.

2.14. Stockinbingal: Bowls Club – Continue to enhance and maintain the bowling clubrooms, support facilities and green.	Ongoing	<ul style="list-style-type: none"> • Stockinbingal Bowls Club • CGRC • Bowls NSW • NSW Sport • Broader community 	L
2.15. Nangus: Recreation Ground – Undertake a Master Plan for the precinct considering: <ul style="list-style-type: none"> • Developing a visible connection to the recreation ground (playground, courts) from Nangus Rd. • Delineate areas within the facility, including parking areas and access points • Establish free camping sites area within the oval surrounds • Consider the feasibility of providing a bike skills area or dirt mounds for children • Lighting assessment (consider lighting only one tennis court) • Improvements to shelter adjoining tennis courts • Shade over the existing playground equipment • Signage and wayfinding • Replacement of gas BBQ with electric BBQ • Installation of picnic table and chairs • Public access to existing hall toilets or provision of standalone toilet facilities. 	Short	<ul style="list-style-type: none"> • Nangus Hall Committee • CGRC • Broader community 	L
2.16. Nangus: Public Hall - Refurbish the Public Hall to meet contemporary standards.	Ongoing	<ul style="list-style-type: none"> • Nangus Hall Committee • CGRC • Broader community 	L

04 Strategic Planning

2. Strategy: Existing sport and recreation facilities.

Review, enhance and repurpose existing facilities to meet community recreation and sporting needs.

<p>2.17. Tumblong: War Memorial and Citizens Hall Precinct – Progressively upgrade the Precinct including:</p> <ul style="list-style-type: none"> • Refurbishing the Hall to meet contemporary standards • Providing a universally accessible access path from parking area. • Supporting the acquisition of land to provide additional land for the precinct to enable a nature playspace to be developed, with associated picnic tables, shade and BBQ. • Redeveloping existing courts into one tennis court and one multi-use court. • Formalising parking 	Immediate	<ul style="list-style-type: none"> • Tumblong Hall Committee • CGRC • Broader community 	L
<p>2.18. Tumblong: Trail - Investigate the feasibility of creating a heritage trail that showcases the Church, hall, pub, cemetery, creek and Hannah Jane mystery. This will require determining:</p> <ul style="list-style-type: none"> • Most appropriate alignments for the trail sections • Signage and wayfinding strategy • Trail facilities (e.g. amenities, parking, end of trip) • Points of interest (i.e. heritage/cultural sites, pub, church) • Integration with future trail networks (e.g. proposed rail trail) • Mapping and marketing 	Longer	<ul style="list-style-type: none"> • CGRC • Broader community 	L
<p>2.19. Gundagai: Yarn Park – Establish park as a youth precinct including a new basketball court, improved landscaping around the skatepark and improve connections with surrounding recreation grounds.</p>	Immediate	<ul style="list-style-type: none"> • CGRC • Broader community • Young people 	M
<p>2.20. Gundagai: Heydon Pak – Determine a suitable future use for the previous hockey pitch which could include an event space or an overflow for sports such as soccer and rugby league.</p>	Longer	<ul style="list-style-type: none"> • CGRC • Community organisations/ User groups (<i>existing and potential users</i>) 	L
<p>2.21. Gundagai: Craft Workshop – Continue to maintain and enhance facility to cater for craft and men's shed activities.</p>	Ongoing	<ul style="list-style-type: none"> • Lions Club • CGRC 	L

04 Strategic Planning

2. Strategy: Existing sport and recreation facilities.

Review, enhance and repurpose existing facilities to meet community recreation and sporting needs.

2.22. Gundagai: Tumut Reserve – Enhance reserve to cater for water sports (e.g. canoeing, kayaking, stand up paddle boarding, fishing and nature-based activities) including formalising access, shade & picnic facilities.	Short	<ul style="list-style-type: none"> CGRC NSW Department Planning, Industry and Environment Destination NSW Broader community Local businesses 	M
2.23. Gundagai: Gundagai Scout Group – Upgrade current facility to include new toilets, heating, insulation and solar panels.	Short	<ul style="list-style-type: none"> CGRC Gundagai Scout Group Scouts NSW 	L
2.24. Gundagai: Lindley Park - Upgrade park in line with Lindley Park Concept Plan including: <ul style="list-style-type: none"> Removal of the existing cottage Installation of the car park area, concrete path, toilet, BBQ area, park furniture, trampoline, shade sail, water fountain and rubber softfall elements etc 	Immediate / Short	<ul style="list-style-type: none"> CGRC Broader community 	M
2.25. Gundagai: Friendship Park – Upgrade park in line with Friendship Park Concept Plan and formalise the off-leash dog area including: <ul style="list-style-type: none"> Installation of toilets, BBQ area, water fountain, additional seating and rubber softfall elements. Installation of fencing and associated dog park features so dogs can exercise without a leash, thereby improving the health and fitness of both dog and owner and ensuring the protection of children & families at the park. 	Immediate / Short	<ul style="list-style-type: none"> CGRC Broader community 	L
2.26. Gundagai: Palmer Park - Improve and maintain park infrastructure to support increased activation through: <ul style="list-style-type: none"> Installation of seating, water fountain and shade sail Upgrade rubber softfall and ensure it remains at an adequate standard. 	Short	<ul style="list-style-type: none"> CGRC Broader community 	L

04 Strategic Planning

2. Strategy: Existing sport and recreation facilities.

Review, enhance and repurpose existing facilities to meet community recreation and sporting needs.

<p>2.27. Gundagai: Carberry Park – Upgrade park in line with Carberry Park Development Concept Plan including:</p> <ul style="list-style-type: none"> • Installation of an adventure playground with sand & water play, cableway, toddler, junior, & senior zones, swing & spin, picnic zone • Upgrade of open space for gatherings/events/amphitheatre, passive recreation and fitness zone. 	Short	<ul style="list-style-type: none"> • CGRC • Broader community 	M
<p>2.28. Cootamundra: Albert Park – Enhance park as the premier cricket facility in Cootamundra and develop new cricket practice facilities, repair scoreboard, improve access to the oval and install seating on the western side.</p> <ul style="list-style-type: none"> • In line with the Albert Park Landscape Concept, along with planting palette and concept images approved by CGRC Feb 2020 	Short	<ul style="list-style-type: none"> • CGRC • Cootamundra District Cricket Association • Cootamundra District Junior Cricket Association • Cootamundra RSL • Cricket NSW • NSW Office for Sport • Broader community 	L
<p>2.29. Cootamundra: Bradman Oval – Enhance oval as a local cricket facility including upgrading cricket nets, amenities, playgrounds and general surrounds to capitalise on visitor interest in the cricket heritage of the site. This may include:</p> <ul style="list-style-type: none"> • Maintaining the "BIG" cricket stump & bat to a standard that appeals to tourists • Considering the needs of local users and travellers in the upgrade of the amenities, playgrounds and general areas • Improving the scenic and environmental value of Muttama Creek • Using an overarching theme to create a holistic and integrated spatial organisation of the precinct. 	Medium	<ul style="list-style-type: none"> • CGRC • Cootamundra District Cricket Association • Cootamundra District Junior Cricket Association • Cricket NSW • NSW Office for Sport • Muttama Creek Regeneration Group • Broader community 	L

04 Strategic Planning

2. Strategy: Existing sport and recreation facilities.

Review, enhance and repurpose existing facilities to meet community recreation and sporting needs.

2.30. Cootamundra: Country Club Oval – Continue to enhance precinct as the premier rugby union facility in the region by installing a new scoreboard, upgraded lighting and parking.	Short	<ul style="list-style-type: none"> • CGRC • Cootamundra Country Club • Cootamundra Rugby Club • NSW Rugby Union • NSW Office for Sport • Broader community 	L
2.31. Cootamundra: County Club – Continue to enhance the Cootamundra Country Club as the key precinct for golf, bowls and croquet.	Ongoing	<ul style="list-style-type: none"> • Cootamundra Country Club • CGRC • Community organisations/ User groups (<i>existing and potential users</i>) • Peak bodies • NSW Office for Sport • Broader community 	L
2.32. Cootamundra: Ex-Services Club – Continue to enhance the facility as a key bowling club.	Ongoing	<ul style="list-style-type: none"> • Cootamundra Ex-Services Club • CGRC • Community organisations/ User groups (<i>existing and potential users</i>) • Peak bodies • NSW Office for Sport • Broader community 	L

04 Strategic Planning

2. Strategy: Existing sport and recreation facilities. Review, enhance and repurpose existing facilities to meet community recreation and sporting needs.				
2.33. Cootamundra: Jubilee Botanical Park – Continue to enhance the park as a key open space for passive recreation within Cootamundra, including ongoing expansion of The Captains Walk.	Ongoing	<ul style="list-style-type: none"> CGRC Bradman Museum of Cricket Broader community 	L	
2.34. Cootamundra: Mountain Bike Track – Continue to upgrade the trail network including improved signage (i.e. directional, classification), parking and tread.	Ongoing	<ul style="list-style-type: none"> CGRC Cootamundra Cycle Club Broader community 	L	
2.35. Cootamundra: Pioneer Park – Undertake a trail audit and assessment of the trail surface, signage, alignment, classification and support facilities to determine required upgrades and maintenance requirements to create an attractive trail hub.	Short	<ul style="list-style-type: none"> CGRC Broader community 	L	
2.36. Cootamundra: Firearms Range – Continue to enhance as the premier shooting range in the region including consolidating underutilised buildings and ensure compliance with NSW Police Force firearm ranges regulations.	Medium	<ul style="list-style-type: none"> Cootamundra Rifle Club CGRC NSW Police Force 	M	
2.37. Cootamundra: O'Connor Park – Continue to enhance as the premier senior soccer facility in Cootamundra through new sports lighting and improvement of the entrance and carparking.	Immediate	<ul style="list-style-type: none"> CGRC Cootamundra Soccer Club Cootamundra Strikers Soccer Club Football NSW NSW Office for Sport Broader community 	M	
2.38. Cootamundra: Mitchell Park – Continue to enhance as the junior soccer facility in Cootamundra through improved sports lighting, fencing, spectator seating and changerooms (unisex). Retain also as a cricket oval to support Albert Park, Clarke Oval and Bradman Oval.	Medium	<ul style="list-style-type: none"> CGRC Cootamundra Junior Soccer Football NSW NSW Office for Sport Broader community 	M	

04 Strategic Planning

2. Strategy: Existing sport and recreation facilities. Review, enhance and repurpose existing facilities to meet community recreation and sporting needs.			
2.39. Cootamundra: State Model Flying Field – Continue to enhance as the State facility for model flying in NSW (i.e. signage & promotion).	Ongoing	<ul style="list-style-type: none"> Minature Aero Sports NSW Inc CGRC 	L
2.40. Cootamundra: Squash Centre – Continue to enhance as the key squash facility in Cootamundra through court renovation and ongoing maintenance.	Immediate	<ul style="list-style-type: none"> Cootamundra Squash Association CGRC Squash NSW NSW Office for Sport 	L
2.41. Cootamundra: Scouts Hall – Continue to enhance as the key Scout facility in Cootamundra through ongoing refurbishment and maintenance.	Ongoing	<ul style="list-style-type: none"> Cootamundra Scout Group CGRC 	M
2.42. Cootamundra: Gyms – Support private providers of fitness and recreation activities to meet the needs of the region.	Ongoing	<ul style="list-style-type: none"> Private Providers 	L
2.43. Cootamundra: Men's Shed – Support the relocation of the Cootamundra Men's Shed to relocate to Depot 2 on Hovell Street and construct a new facility.	Immediate	<ul style="list-style-type: none"> Cootamundra Men's Shed CGRC 	M
2.44. Cootamundra: Drag Strip – Support the development of the starting pad (i.e. drag racing) at the Cootamundra Airport.	Immediate	<ul style="list-style-type: none"> CGRC Cootamundra Airport Community organisations/ User groups (<i>existing and potential users</i>) 	L
2.45. Cootamundra: The Off-Leash Dog Park (Apex Park) – Continue to enhance as the central off-leash dog park in Cootamundra so dogs can exercise without a leash, thereby improving the health and fitness of both dog and owner and increasing opportunities for dog socialisation.	Ongoing	<ul style="list-style-type: none"> CGRC All Breeds Kennel Club Inc 	L
2.46. Cootamundra: Cameron Square - Improve and maintain park infrastructure to support increased activation through enhancing existing playground & picnic facilities. Remove aged cricket nets from the square.	Medium	<ul style="list-style-type: none"> CGRC Broader community 	L

04 Strategic Planning

2. Strategy: Existing sport and recreation facilities.

Review, enhance and repurpose existing facilities to meet community recreation and sporting needs.

2.47. Cootamundra: Harolds Conkey Park – Continue to maintain at current levels to support active recreation (i.e. Harold Conkey Ave to Pinkstone Ave path).	Ongoing	<ul style="list-style-type: none">• CGRC• Broader community	L
2.48. Cootamundra: Kingston Park – Continue to improve park to provide a stop for visitors/tourists and upgrade existing facilities to maximise usage by members of the local community.	Ongoing	<ul style="list-style-type: none">• CGRC• Broader community	L
2.49. Apply for external funding and grants in order to provide new, upgraded or redeveloped recreation facilities identified in this study.	Ongoing	<ul style="list-style-type: none">• CGRC• Community organisations/ User groups• Peak bodies• State Government• Federal Government	L, M, H

04 Strategic Planning

3. Strategy: Optimal usage

Optimise usage of recreation facilities and open spaces.

Rationale: The Cootamundra Gundagai Regional Council is the owner and/or manager of a diverse and significant number of recreation facilities. These facilities need to be enhanced over time to ensure they are being used at their optimum levels. Initiatives such as the introduction of efficient lighting technologies and innovative storage solutions need to be further explored and implemented over time.

Actions	Timeframe	Partners	Resources
3.1. Continue to review and upgrade sportsground lighting including the usage of LED lighting systems in-line with the actions relating to sports lighting identified in Strategy 2.	Ongoing	<ul style="list-style-type: none"> • CGRC • Peak bodies • Community organisations/ User groups 	M
3.2. Carefully plan and integrate existing and proposed storage facilities into existing, redeveloped or new facilities.	Ongoing	<ul style="list-style-type: none"> • CGRC • Community organisations/ User groups 	M
3.3. Consider co-location of compatible recreation organisations for mutual benefit (i.e. recreation, community, tourism, economic) and promote shared use of facilities wherever feasible and appropriate to do so.	Ongoing	<ul style="list-style-type: none"> • Community organisations/ User groups • CGRC • Peak bodies • Community services • Broader community 	L
3.4. Promote the use of underutilised recreation facilities for alternative uses (e.g. community halls that can also be used for yoga, pilates, dance, meetings, private functions etc.).	Ongoing	<ul style="list-style-type: none"> • CGRC • Community organisations/ User groups 	L
3.5. Implement contemporary facility booking systems such as Tennis Australia's Book a Court online court booking and payment platform.	Ongoing	<ul style="list-style-type: none"> • Community organisations/ User groups • CGRC • Peak bodies 	

04 Strategic Planning

4. Strategy: Facility Management Develop and adopt an equitable and sustainable approach to facility management and maintenance.				
Rationale: Given the large suite of recreation facilities, open spaces and assets under the Cootamundra Gundagai Regional Council's ownership and control there is a need to ensure that sustainable facility management and maintenance processes and systems are in place. There is also the added complexity of many facilities being leased/licensed to external parties, primarily sporting and recreation clubs and associations operated by volunteers and with limited resources that can be committed to asset management. Many of the recreation grounds and facilities located in the Villages and to a lesser degree Cootamundra and Gundagai are located on Crown Reserves and there have been recent changes in legislation as to how this land and associated facilities will be managed going forward. Ensuring compliance with relevant legislative requirements and standards is critical along with improving tenure agreements to clearly identify responsibilities of the various parties. There is a need to review the fees and charges levied on facility users. There is also a need for facility managers including clubs and associations to continually develop and plan for the future including facility management practices and developments including ensuring compliance with the recent changes to the Crown Land legislation.				
Actions	Timeframe	Partners	Resources	
4.1. Regularly audit facilities for compliance with relevant legislation, policies and standards (e.g. risk management, Building Code of Australia, Australian Standards) in line with Asset Management Plans.	Ongoing	<ul style="list-style-type: none"> • CGRC • Community organisations/ User groups 	M	
4.2. Undertake an audit of all facilities to develop a program of works to ensure that all facilities are compliant with the Disability Discrimination Act (DDA)	Short	<ul style="list-style-type: none"> • CGRC • Community organisations/ User groups 		
4.3. Investigate new technologies for 'smart' management and maintenance particularly in the areas of access (e.g. card access), lighting (e.g. LED, automation/smart controllers etc.) and irrigation (central control, moisture sensors, etc.).	Ongoing	<ul style="list-style-type: none"> • CGRC • Community organisations/ User groups • Peak bodies 	L	
4.4. Ensure lease and licence arrangements clearly define responsibilities for management and maintenance of facilities.	Ongoing	<ul style="list-style-type: none"> • CGRC • Community organisations/ User groups 	L	
4.5. Determine the appropriate means to equitably maintain recreation grounds and facilities within the Villages.	Short	<ul style="list-style-type: none"> • CGRC • Community organisations/User groups • Broader community 	L	

04 Strategic Planning

4. Strategy: Facility Management Develop and adopt an equitable and sustainable approach to facility management and maintenance.				
4.6. Review and amend Council policies relating to fee and charges for use of Council owned/managed facilities to ensure equitable fees and charges across the Council area.	Short	<ul style="list-style-type: none"> • CGRC • Community organisations/ User groups • Peak bodies 	L	
4.7. Incorporate recreation planning initiatives into broader community planning, such as local and regional plans (e.g. strategic plans, development plans, land use planning & initiatives of other relevant organisations)	Short	<ul style="list-style-type: none"> • CGRC • Community organisations/ User groups 	L	
4.8. Review the maintenance costs associated with Cootamundra Gundagai Regional Council's provision of ovals and facilities to identify areas where resources can be saved, while continuing to support clubs and user groups.	Medium	<ul style="list-style-type: none"> • CGRC • Community organisations/ User groups • Peak bodies 	L	
4.9. Encourage the preparation of club/association strategic plans to articulate their goals, objectives and future directions. This document can help to inform and guide future planning for recreation, improve sustainability of clubs and associations and facilitate increased participation in recreation activities.	Ongoing	<ul style="list-style-type: none"> • Community organisations/ User groups • Peak bodies • CGRC 	L	
4.10. In accordance with the new Crown Lands legislation and the Local Government Act prepare new plans of management for Crown Land now the responsibility of Council to manage. This needs to occur by 30 June 2021.	Short	<ul style="list-style-type: none"> • CGRC • Existing Crown Land Managers • NSW Department of Planning, Industry and Environment 	L	

04 Strategic Planning

Strategy and Actions - Clubs/User Groups

Overall objective: Facilitate a strong and sustainable network of recreation clubs, associations and user groups which encourages increased participation across the community.

5. Strategy: Accessibility Improve the accessibility of recreation opportunities for all members of the community.				
Actions	Timeframe	Partners	Resources	
5.1. Provide improved footpath and bikeway linkages between residential areas and sport and recreation providers/clubs to ensure that involvement in sport and recreation activities is safely accessible for all.	Ongoing	<ul style="list-style-type: none">• CGRC• Community organisations/ User groups• Broader community	H	
5.2. Ensure that all recreation facility upgrades, and new developments are compliant with the <i>Disability Discrimination Act (DDA)</i> and facilitate an inclusive culture across recreation providers.	Ongoing	<ul style="list-style-type: none">• CGRC• Community organisations/ User groups• Peak bodies• State Government	M	
5.3. Promote active and healthy lifestyle choices across all recreation providers (i.e. responsible alcohol consumption, healthy eating) to encourage community involvement and facilitate a healthy, inclusive culture.	Ongoing	<ul style="list-style-type: none">• Community organisations/ User groups• Peak bodies• CGRC• Broader community	L	

04 Strategic Planning

6. Strategy: Volunteering Assist clubs and associations in developing their volunteer bases				
Actions		Timeframe	Partners	Resources
6.1. Establish an annual volunteer recognition event for recreation volunteers (e.g. administrators, coaches and officials).		Short	<ul style="list-style-type: none"> • CGRC • Community organisations/ User groups • NSW Volunteering • Peak bodies • Broader community 	L
6.2. Establish a <i>Volunteers</i> Web and Facebook page, as a means for volunteers across the region to connect and share ideas and information. Utilise this online communication tool to form a volunteer pool, where existing residents or people new to the region can suggest the areas in which they would be willing to assist.		Short	<ul style="list-style-type: none"> • CGRC • Community organisations/ User groups • NSW Volunteering • Broader community 	L
6.3. Facilitate club and association training courses (e.g. recruitment, retention and management of volunteers, event planning, financial management, risk management and governance).		Medium	<ul style="list-style-type: none"> • Peak bodies • Sport NSW • NSW Office for Sport • Community organisations/ User groups • CGRC 	L

04 Strategic Planning

7. Strategy: Partnerships

Work collaboratively with clubs, associations, schools, state and federal governments to develop and provide recreation opportunities in the region.

Rationale: The delivery of recreation across the Cootamundra Gundagai Region is achieved through partnerships between all three levels of government (local, state and national), schools, peak bodies, associations, clubs and the private sector. Without these collaborative arrangements to plan and provide facilities, services and resourcing, sport and recreation activities would not exist in the format they do today. These partnership arrangements need to be preserved and strengthened to ensure the ongoing development of sport and recreation in the region. Regional planning and collaboration with relevant agencies should continue to be pursued along with specific initiatives to strengthen and support vulnerable clubs and associations.

Actions	Timeframe	Partners	Resources
7.1. Facilitate partnerships with national and state peak bodies, private industry, government, non-government organisations and education bodies to enhance club development and participation.	Ongoing	<ul style="list-style-type: none">• CGRC• Community organisations/ User groups• Education providers• Peak bodies• Private businesses• State Government• Federal Government	L
7.2. Ensure clubs, associations and the community are effectively engaged in facility planning and program delivery.	Ongoing	<ul style="list-style-type: none">• CGRC• Peak bodies• Community organisations/ User groups• Broader community	L
7.3. Develop and maintain a database of club and association contacts and member numbers to support club development, club sustainability and ongoing communication between Council and recreation providers.	Short	<ul style="list-style-type: none">• CGRC• Community organisations/ User groups• Peak bodies	L

04 Strategic Planning

Strategy and Actions - Programs

Overall objective: Facilitate opportunities to grow participation in recreation, support community and participant development through the delivery of programs that promote active and healthy communities and deliver positive outcomes beyond recreation.

8. Strategy: Young people Encourage young people to safely participate in recreation activities within their community				
Actions	Timeframe	Partners	Resources	
8.1. Facilitate 'Come n Try' days and similar participation events on a regular basis at different locations	Ongoing	<ul style="list-style-type: none">• Peak bodies• Schools• CGRC• Community organisations/ User groups	L	
8.2. Ensure young people are protected and a safe environment is provided within clubs and service providers	Ongoing	<ul style="list-style-type: none">• Peak bodies• Community organisations/ User groups• Education providers• CGRC	L	
8.3. Facilitate training and development programs for clubs in Child Protection requirements and policy development on a regular basis	Ongoing	<ul style="list-style-type: none">• Peak bodies• NSW Government• CGRC• Community organisations/ User groups	L	

04 Strategic Planning

9. Strategy: Events, programs and services

Facilitate and support events, programs and services that encourage an active community, build on the unique characteristics of the region and support regional development.

Rationale: All community members and visitors should be provided with the opportunity to participate in recreation activities. The Cootamundra Gundagai Council has a role to play in supporting the community and recreational organisations in the delivery of events, programs and services. Events provide significant benefits and opportunities for the local community and attract visitors to the region, showcasing the unique environment and lifestyle.

Actions	Timeframe	Partners	Resources
9.1. Assist community and recreation organisations to deliver successful events, programs and services through the provision of information, education and grant funding.	Ongoing	<ul style="list-style-type: none"> • Federal / State Government • Peak bodies • CGRC • Community organisations/ User groups • Broader community 	L
9.2. Support recreation events, programs and services that focus on traditionally under-represented residents such as: <ul style="list-style-type: none"> • young people • people from lower socio-economic backgrounds • persons with a disability • Aboriginal and Torres Strait Islander people • older people 	Ongoing	<ul style="list-style-type: none"> • CGRC • Community organisations/ User groups • Peak bodies • State and Federal Government 	L
9.3. Attract and support events that contribute to the development of recreation whilst also aligning with the directions of the Council's Community Strategic Plan 2018-28.	Ongoing	<ul style="list-style-type: none"> • CGRC • Peak bodies • Community organisations/ User groups • Local business groups • State Government 	M

04 Strategic Planning

9. Strategy: Events, programs and services

Facilitate and support events, programs and services that encourage an active community, build on the unique characteristics of the region and support regional development.

9.4. Develop and promote an events calendar and make it available on the Council's website.

Immediate

- CGRC
- Community organisations/ User groups

L

04 Strategic Planning

10. Strategy: Resourcing Obtain the necessary resources to effectively coordinate the implementation of the Recreation Needs Study				
Rationale: A significant level of resources will be required to implement all of the actions and initiatives identified within this Plan including staff resources, internal and external funding support. There is an opportunity to access a range of funding programs in which recreation developments and programs are eligible to be funded.				
Actions	Timeframe	Partners	Resources	
10.1. Allocate an annual recreation budget and consider creating a Recreation Development position within the Cootamundra Gundagai Regional Council to support the implementation of the Study recommendations.	Ongoing	• CGRC	M	
10.2. Utilising the <i>Potential Funding Opportunities</i> section of this document develop a register of external funding and grant opportunities including state and federal government, peak bodies, charitable trusts and foundations that provide funding for recreation development initiatives.	Short	• CGRC	L	
10.3. Provide education and information sessions on accessing grant funding for recreation development initiatives.	Ongoing	• CGRC • Peak bodies • Community organisations/ User groups • State and Federal Government • Sport NSW	L	
10.4. Assist clubs, associations and providers to gain external funding to contribute towards facility upgrades and developments, club development initiatives and participation programs.	Ongoing	• CGRC • Peak bodies • Community organisations/ User groups	L	

04 Strategic Planning

11. Strategy: Communication Develop a range of informative and innovative communication initiatives to keep the community engaged and informed about recreation opportunities				
Rationale: Improving communication and relationships with the community and recreation stakeholders is a key pillar of this Plan. Providing relevant and timely information through various communication platforms (e.g. phone, email, social media) will be required on a regular basis.				
Actions	Timeframe	Partners	Resources	
11.1. Develop a specific web page/site dedicated to recreation that offers information on club development, events, funding opportunities, training and industry information. This could be incorporated into the Council's website or be a stand-alone site.	Short	<ul style="list-style-type: none">• CGRC• Community organisations/ User groups• Peak bodies	L	
11.2. Market and promote recreation opportunities and club programs to the community. For example, social media posts, regular press releases or articles for local media highlighting local initiatives.	Short	<ul style="list-style-type: none">• Community organisations/ User groups• Peak bodies• CGRC• Broad community	L	
11.3. Identify and promote new communication technologies and apps (e.g. Strava, All Trails) that encourage greater participation in recreation.	Ongoing	<ul style="list-style-type: none">• Community organisations/ User groups• Peak bodies• CGRC	L	

04 Strategic Planning

12. Strategy: Inclusion Develop programs and strategies to help address barriers and create opportunities for inactive and disadvantaged people and communities to participate in recreation activities.				
Rationale: Inclusive recreation is an important aspect of development within a community. The benefits of recreation are obtainable by all community members provided suitable access is provided. There is an opportunity to support, encourage and facilitate various initiatives and programs that target specific population groups.				
Action	Timeframe	Partners	Resources	
12.1. Utilise existing and develop new innovative recreation participation programs.	Ongoing	<ul style="list-style-type: none"> Community organisations/ User groups Peak bodies CGRC State and Federal Government 	M	
12.2. Enhance opportunities for the community to access recreation facilities and spaces for casual/informal play.	Ongoing	<ul style="list-style-type: none"> CGRC Community organisations/ User groups Broader community 	L	
12.3. Develop and maintain participation initiatives that contribute to place making through activation of spaces.	Ongoing	<ul style="list-style-type: none"> Community organisations/ User groups CGRC Peak bodies Broader community 	L	
12.4. Develop and maintain a variety of programs and activities that increase physical activity and health and well-being initiatives	Ongoing	<ul style="list-style-type: none"> Community organisations/ User groups Peak bodies CGRC Broader community 	L	
12.5. Develop and maintain programs which facilitate partnerships between schools and local recreation clubs and associations to increase participation.	Ongoing	<ul style="list-style-type: none"> Schools Community organisations/ User groups Peak bodies CGRC 	L	

04 Strategic Planning

13. Strategy: Pathways Develop programs and strategies to support local clubs and associations to improve player development and pathways for their activity				
Rationale: The Cootamundra Gundagai Regional Council has a key role in the provision of local and regional community level sporting and recreation opportunities. State and higher-level provision is typically provided for by State and Federal Government. Pathways to develop elite athletes commence at the local level and this is where the local community can play a significant role in the development of athletes, officials and coaches.				
Action	Timeframe	Partners	Resources	
13.1. Recruit high profile athletes from the Cootamundra Gundagai Regional Council areas as ambassadors for local sport.	Ongoing	<ul style="list-style-type: none">• Peak bodies• Community organisations/ User groups• CGRC	L	
13.2. Provide player development and pathway opportunities for local participants	Ongoing	<ul style="list-style-type: none">• Peak bodies• Community organisations/ User groups• CGRC	L	
13.3. Develop and maintain partnerships with local sporting clubs and associations to improve training and playing environments that support player development	Ongoing	<ul style="list-style-type: none">• Peak bodies• Community organisations/ User groups• CGRC	L	
13.4. Develop and maintain initiatives which increase and promote excellence in coaching and officiating.	Ongoing	<ul style="list-style-type: none">• Peak bodies• Community organisations/ User groups• NSW Office for Sport• CGRC	L	

04 Strategic Planning

Our Communities

The following community profile pages have been developed to identify the key information relating to the development of this Strategy across the Council area, distinguished between town and villages.

The profile pages capture the demographic, broad themes, issues and opportunities identified through research and consultation and highlight the key facilities and their users. Refer to Appendix 1 for the nine complete community profiles.



05

Appendix



Appendix

Appendix 1: Profile Pages

Appendix 1: Profile Pages

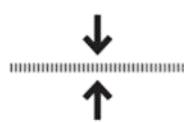
Community Profile

Coolac

Demographics and Statistics (2016):



Population:
SSC 216



Median Age:
38



Families:
51



Average
Children Per
Family: 0.8



All Private
Dwellings:
100



Median
Household
Income: \$1,089

Existing Sport and Recreation Facilities:



Clubs and organisations:

- Coolac Cricket Club
- Hall Management Committee

Community Events:

- Hall is utilised for community events 12 - 20 times per year, generally for weddings reunions, birthdays & meetings.
- Coolac Cricket matches and training are regular fixtures over the summer months.
- The Beehive Hotel consisting of a pub, cafe and motel is central to village activities.

Challenges + Opportunities:

- No mains water.
- Participant and volunteer numbers.
- Condition of existing facilities.
- Maintenance of facilities at safe and use-able standards.
- Securing funding/grants.
- Drawing visitors off the Hume Highway.
- Rail Trail development.
- Potential for the hall to function as a central precinct building.
- Potential to build on cricket heritage & achievements.

Consultation Vision/Themes:

- Create a multi-use and multi-generational precinct.
- Develop community pride through facilities.
- Celebrate both history and current achievements.
- Encourage visitors to utilise the recreation precinct.
- Meet the needs of the local community (health, social).
- Support recreational clubs (Coolac Cricket Club).
- Utilise the Memorial Hall for a wider variety of activities.
- Heritage walk opportunities.
- Rail Trail opportunities.

Appendix 1: Profile Pages

Facilities Audit

Coolac

Facilities Audit

1. Memorial Hall



2. Cricket Oval



3. Cricket Nets



Map Reference	1
Facility Scale	Local
Owner	Crown Land
Manager	Community
Key Facilities	<ul style="list-style-type: none"> - Open Hall - Stage - Kitchen - Toilets
Facility Condition	Satisfactory
Facility Usage	Low

General Notes:

- Ageing Asset
- Hall requires upgrades to bring it up to current building standards (i.e. insulation, store room, relocating kitchen within hall) to better cater to community needs.
- Installation of solar panels
- Installation of tank at rear to service and irrigate oval.
- The hall can be better utilised to cater to the cricket club, unstructured recreation users (i.e. Yoga, Tai-Chi) and events/meetings.

Map Reference	2
Facility Scale	Local
Owner	Crown Land
Manager	Community
Key Facilities	<ul style="list-style-type: none"> - Artificial turf pitch - Backstop
Facility Condition	Satisfactory
Facility Usage	Moderate

General Notes:

- Home to the Coolac Cricket Club who play approx. eight games per season.
- Satisfactory oval condition as there is no mains water connected.
- No perimeter fencing.
- Mesh backstop in poor condition.
- Artificial turf pitch satisfactory condition.
- No clubrooms (hall or local pub is utilised for presentations &/or events).

Map Reference	3
Facility Scale	District
Owner	Crown Land
Manager	Community
Key Facilities	<ul style="list-style-type: none"> - x2 Artificial turf cricket nets
Facility Condition	Excellent
Facility Usage	Moderate

General Notes:

- Newly installed x2 synthetic cricket nets.
- Excellent condition.
- Incomplete - step up to new nets. Additional works required to run up area to ensure levels are consistent.
- Cricket nets has one long side which could be used in the development of neighbouring disused courts.

Appendix 1: Profile Pages

Facilities Audit Coolac

4. Tennis Courts



5. Tennis Clubrooms



6. Amenities



Map Reference	4
Facility Scale	Local
Owner	Crown Land
Manager	Community
Key Facilities	<ul style="list-style-type: none"> - x2 tennis courts (disused) - Lighting - Fencing - Umpire seat
Facility Condition	Very poor
Facility Usage	Disused
General Notes: <ul style="list-style-type: none"> • Natural grass courts are overgrown and disused. • No current Tennis Club. • Nets around exterior are in very poor condition. • Light poles are in very poor condition. 	

Map Reference	5
Facility Scale	Local
Owner	Crown Land
Manager	Community
Key Facilities	Tennis clubrooms
Facility Condition	Very poor
Facility Usage	Disused
General Notes: <ul style="list-style-type: none"> • Aged Facility. • UnServiceable. 	

Map Reference	6
Facility Scale	Local
Owner	Crown Land
Manager	Community
Key Facilities	Amenities block Picnic shelter
Facility Condition	Excellent
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> • Amenities are in very good condition and meets the needs of the precinct users. • Picnic shelter is durable (cement seating & table) with basic tin roof shelter. 	

 Appendix 1: Profile Pages

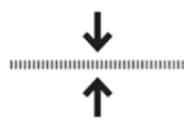
Community Profile

Adjungbilly

Demographics and Statistics (2016):



Population:
SSC 81



Median Age:
36



Families:
22



Average
Children Per
Family: 1

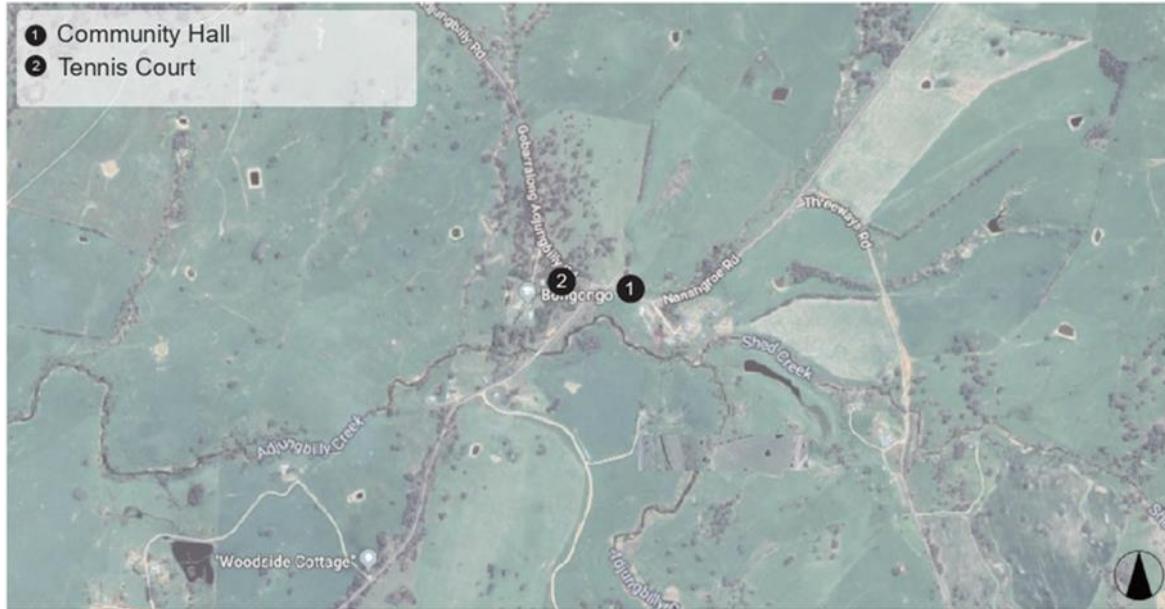


All Private
Dwellings:
43



Median
Household
Income: \$1,375

Existing Sport and Recreation Facilities:



Clubs and organisations:

- Hall Management Committee

Community Events:

- Tennis coaching lessons
- Arabin Cup T-Ball at Binalong
- Small Schools Touch Football competition at Wee-Jasper Public School

Challenges + Opportunities:

- Smallest village in the CGRC
- Bongongo Public School is the focal point in the community
- Residents travel to Gundagai or Tumut to access retail and other services.
- Future upgrades to Adjungbilly Rd through the Roads to Recovery Program will improve transportation links.

Consultation Vision/Themes:

- The hall is an important community asset utilised by vary user groups (i.e. Puggles Mobile Children's Services Van, School, Bushfire Brigade, wild dog meetings).
- The hall could benefit from a large screen and projector for eduction/training purposes.
- A number of local people are associated with the Coolac Cricket Club and a training facility (nets) in Adjungbilly would be beneficial - ideally located near the tennis court.

Appendix 1: Profile Pages

Facilities Audit

Adjungbilly

Facilities Audit

1. Community Hall



2. Tennis Courts



Map Reference	1
Facility Scale	Local
Owner	Crown Land
Manager	Community
Key Facilities	- Open Hall - Kitchen - Toilets
Facility Condition	Good
Facility Usage	Low

General Notes:

- Installation of a new BBQ at Adjungbilly Hall SCCF.

Map Reference	2
Facility Scale	Local
Owner	Crown Land
Manager	Community
Key Facilities	- Synthetic Tennis Court
Facility Condition	Good
Facility Usage	Moderate

General Notes:

- Tennis court was recently upgraded as a result of a \$130,000 SCCF
- The Bongongo Public School utilises the court.
- Tennis coaching lessons available at designated times.

Appendix 1: Profile Pages

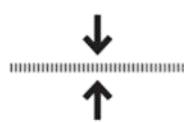
Community Profile

Muttama

Demographics and Statistics (2016):



Population:
131



Median Age:
33



Families:
33



Average
Children Per
Family: 1.3



All Private
Dwellings:
44



Median
Household
Income: \$1,416

Existing Sport and Recreation Facilities:



Clubs and organisations:

- Hall Management Committee

Community Events:

- Australia Day/Christmas event
- Occasional community events (i.e. vintage tractor stop point, wedding)
- Hall potentially utilised for community recreation after staged repairs (i.e. art courses, film theatre events, Vietnam war veterans memorial).

Challenges + Opportunities:

- Participant and volunteer numbers.
- Very poor condition of existing facilities.
- Facilities do not meet current day standards.
- Management structure.
- Potential for the hall to function as a central precinct building.
- Drawing visitors.
- Potential to build on free camping market.

Consultation Vision/Themes:

- Reduce the number of courts to 1-2 and retain gravel surface (1 multipurpose)
- Community trying to form a trust to manage the recreation precinct so they can apply for funds.
- Playground equipment aged, requires renewal.
- Oval is not utilised for sport, visitors camp for free.
- Heritage consultant has completed a report with staged works plan for hall.
- Retain Hall for heritage preservation.

Appendix 1: Profile Pages

Facilities Audit

Muttama

Facilities Audit

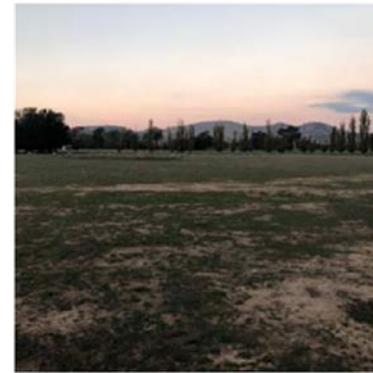
1. Memorial Hall



2. Playground



3. Oval



Map Reference	1
Facility Scale	Local
Owner	Crown Land
Manager	Community
Key Facilities	-Open Hall - Stage - Kitchen - Toilets (rear)
Facility Condition	Very Poor
Facility Usage	Low

General Notes:

- Hall is characteristic of local building heritage
- Heritage consultant report complete.
- Staged program of repairs (Priority - foundation/structural repairs)
- Approved funding SCCF (Restumping \$140,707)
- Once refurbished the war memorabilia will be returned and the community will potentially use the hall for weddings, art courses, film/theatre productions etc.
- Toilets at the rear in very good condition.

Map Reference	2
Facility Scale	Local
Owner	Crown Land
Manager	Community
Key Facilities	-Slide -Swing -Turn table
Facility Condition	Poor
Facility Usage	Moderate

General Notes:

- Play equipment is dated and may not meet current Australian Standards.

Map Reference	3
Facility Scale	Local
Owner	Crown Land
Manager	Community
Key Facilities	-Oval (disused)
Facility Condition	Very Poor
Facility Usage	Disused

General Notes:

- Oval is disused.
- Oval area is used by free campers who are self sufficient.

Facilities Audit Muttama

4. Tennis Courts



Map Reference	4
Facility Scale	Local
Owner	Crown Land
Manager	Community
Key Facilities	-Tennis Courts (disused)
Facility Condition	Very Poor
Facility Usage	Disused

General Notes:

- Gravel courts are overgrown and disused.
- No current Tennis Club.
- Nets around exterior are in very poor condition.
- Light poles are in very poor condition.
- Club house in poor condition.

Appendix 1: Profile Pages

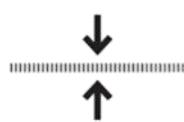
Community Profile

Wallendbeen

Demographics and Statistics (2016):



Population:
SSC 260



Median Age:
52



Families:
83



Average
Children Per
Family: 0.7



All Private
Dwellings:
146



Median
Household
Income: \$1,224

Existing Sport and Recreation Facilities:



Clubs and organisations:

- Hall Management Committee
- Wallendbeen Tennis Club

Community Events:

- Tennis competitions (4 nights a week / 9 mths of the year)
- Wallendbeen Markets (every month).
- Regional School Athletics (annual) at Barry Grace Oval
- Active Farmers at the Memorial Hall, along with occasional meetings/events

Challenges + Opportunities:

- Participant and volunteer numbers (aging population)
- Maintenance of facilities (volunteers).
- Strong tennis club that services the village and attracts participants from out of town.
- Disconnect between Wallendbeen Recreation Ground and the town centre.
- Palmer Park Youth Precinct
- Drawing visitors off the Highways.
- Stately Memorial Hall.

Consultation Vision/Themes:

- Tennis competition is strong, however access to courts is steep, clubrooms aged, toilets unable to cater to large numbers.
- Grant funding approved for upgrades at Wallendbeen Recreation Ground (ideas include: lighting up kiosk, installing seating, splash pad, powered sites, solar power, shade over outdoor equipment, playground).
- Linking Barry Grace Oval to town via a pedestrian bridge.
- Heritage Focus(i.e. Silo Trail)

Appendix 1: Profile Pages

02 Facilities Audit Wallendbeen

Facilities Audit

1. Recreation Ground



2. Exercise Equipment



3. Palmer Park



Map Reference	1
Facility Scale	Local
Owner	Crown Land
Manager	Community
Key Facilities	<ul style="list-style-type: none"> -Oval -Artificial Turf Pitch -Picket Fence -Kiosk/Changerooms
Facility Condition	Good
Facility Usage	Low
General Notes: <ul style="list-style-type: none"> • Barry Grace Oval is very picturesque with a white picket fence. • Lighting SCCF \$98,397 • Playground equipment may not meet Australian Standards. • Kiosk/Changeroom usage levels are very low as there are no organised sports. • Regional school sports athletics utilise the oval annually. 	

Map Reference	2
Facility Scale	Local
Owner	Crown Land
Manager	Community
Key Facilities	<ul style="list-style-type: none"> - Outdoor Exercise Equipment
Facility Condition	Excellent
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> • The 4 stations provide 8 options of exercise. • Artificial turf provides surety underfoot. • Exposed to the weather elements. 	

Map Reference	3
Facility Scale	District
Owner	Crown Land
Manager	CGRC
Key Facilities	<ul style="list-style-type: none"> -Rage Cage -x2 Playground
Facility Condition	Excellent
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> • Rage Cage has basketball and soccer goals. • 1 x Traditional playground with swings, slides etc with picnic table. • 1x Modern playground with shade structure offering climbing & balance activities. 	

Appendix 1: Profile Pages

Facilities Audit Wallendbeen

4. Tennis Precinct



5. Memorial Hall



Map Reference	4
Facility Scale	District
Owner	Crown Land
Manager	Community
Key Facilities	<ul style="list-style-type: none"> -x3 Tennis Courts with lighting -Clubroom -Toilets
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> • Courts are in good condition. • Court lighting allows evening games 4 nights a week. • Clubhouse facility is aged, however well maintained. • Access from the clubhouse to courts is unsafe due to the large gradient change. • Car parking is unstructured. • Toilets are in poor condition and do not meet the needs of the users at busy times. • Swing in poor condition. 	

Map Reference	5
Facility Scale	Local
Owner	Crown Land
Manager	Community
Key Facilities	<ul style="list-style-type: none"> - Open Hall - Stage - Kitchen - Toilets
Facility Condition	Good
Facility Usage	Low
General Notes: <ul style="list-style-type: none"> • Memorial Hall 1922 is an iconic building within the village and has strong heritage signage information. • Continue to enhance and maintain to meet the needs of the community. • Upgrade in line with legislative requirements (i.e. DDA) 	

Appendix 1: Profile Pages

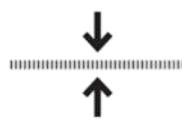
Community Profile

Stockinbingal

Demographics and Statistics (2016):



Population:
SSC 374



Median Age:
50



Families:
101



Average
Children Per
Family: 0.7



All Private
Dwellings:
201



Median
Household
Income: \$772

Existing Sport and Recreation Facilities:



Clubs and organisations:

- Hall Management Committee
- Tennis Club
- Bowls Club

Community Events:

- Active Farmers
- Tai Chi
- Stop & Mingle (History room)

Challenges + Opportunities:

- Participant and volunteer numbers (aging population)
- Maintenance of facilities (volunteers)
- Active tennis club that services the village.
- Active bowls club that provides opportunities for social and community interaction.
- An already activated Hall offering post office, history room, recreation pursuits.
- No active cricket club or regular user of the oval.
- Drawing visitors

Consultation Vision/Themes:

- Recreation ground site has no structure to its layout.
- Opportunity to enhance caravan/camping facilities.
- Pump track location is at the rear of the site (not integrated)
- Toilet blocks at both the Rec Ground and King George V Park require maintenance/upgrade.
- Shade over playgrounds.
- Opportunity to create a cemetery trail walk
- Private/Public partnership with hotel for pool use.

Appendix 1: Profile Pages

Facilities Audit

Stockinbingal

Facilities Audit

1. Cricket Oval



2. Pump Track



3. Tennis Precinct



Map Reference	1
Facility Scale	Local
Owner	Crown Land
Manager	Community
Key Facilities	<ul style="list-style-type: none"> -Oval -Artificial turf pitch -John Sherry Stand - Kiosk building -Amenities block
Facility Condition	Satisfactory
Facility Usage	Low
General Notes: <ul style="list-style-type: none"> • Informal layout of site • Oval & artificial turf pitch in good condition • Kiosk building very basic and in poor condition • John Sherry Stand in satisfactory condition • Seating around perimeter of oval and x1 light • Separate amenities block • No active cricket club • Powered sites available 	

Map Reference	2
Facility Scale	District
Owner	Crown Land
Manager	CGRC
Key Facilities	<ul style="list-style-type: none"> -Pump Track
Facility Condition	Excellent
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> • Bitumen Pump Track (Grant from the NSW Government's Stronger Communities Round 2). • Located at the rear of the site (less passive surveillance). • No formal access pathways to reach pump track. • Bark on surrounding graded mounds is not the most suitable material choice. 	

Map Reference	3
Facility Scale	Local
Owner	Crown Land
Manager	CGRC
Key Facilities	<ul style="list-style-type: none"> -x2 Tennis Courts -Clubroom -Storage Shed
Facility Condition	Excellent
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> • Tennis Precinct is located in King George V Park, strategically across the road from the school. • Courts are in excellent condition (SCCF \$98,600). • Demountable clubrooms are in a satisfactory condition, with an additional galvanised storage shed. • King George V Park has a basic amenities block which requires attention. The park also has a playground, ANZAC memorial & picnic seating. 	

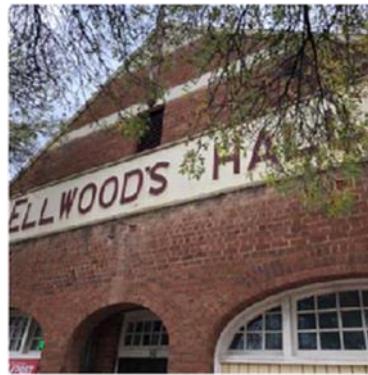
Appendix 1: Profile Pages

Facilities Audit Stockinbingal

4. Bowling Club



5. Ellwood's Hall



Map Reference	4
Facility Scale	District
Owner	Crown Land
Manager	Community
Key Facilities	-Bowling Green -Clubrooms
Facility Condition	Good
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> • Bowling Green (grass) • Lighting (x6) • Seating • Cloth Shades • Clubhouse • Storage Shed • The bowling club provides opportunities for social and community interaction. 	

Map Reference	5
Facility Scale	Local
Owner	Crown Land
Manager	Community
Key Facilities	- Open Hall - Stage - Kitchen - Toilets
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> • Renovations to Ellwood's Hall - Grant Application May 2019 • History Room, with plans to extend to a tea room. • Australia Post located in the Hall. 	

Appendix 1: Profile Pages

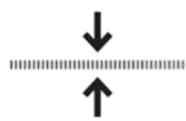
Community Profile

Nangus

Demographics and Statistics (2016):



Population:
SSC 205



Median Age:
40



Families:
61



Average
Children Per
Family: 1



All Private
Dwellings:
90



Median
Household
Income: \$1,125

Existing Sport and Recreation Facilities:



Clubs and organisations:

- Hall Management Committee

Community Events:

- Small Schools Bi-annual event

Challenges + Opportunities:

- Participant and volunteer numbers
- Maintenance of facilities (volunteers)
- A hub location (hall, playground, courts, oval)
- No regular user of the oval (bi-annual small schools event only)
- No organised sport on courts
- Drawing visitors

Consultation Vision/Themes:

- Maintain and upgrade the Hall to meet the needs of the community.
- Maintain the courts, upgrade shelter, BBQ, lighting.
- Upgrade shade over playground
- Create a bike skills area/dirt mounds
- Promote Nangus as a convenient destination to base yourself to explore the surrounding district (i.e. boating, nature enthusiast, heritage).
- Free camping in oval area.
- Install public toilets.

Appendix 1: Profile Pages

Facilities Audit

Nangus

Facilities Audit

1. Public Hall



2. Playground



3. Tennis Courts



Map Reference	1
Facility Scale	Local
Owner	Crown Land
Manager	Community
Key Facilities	<ul style="list-style-type: none"> - Open Hall - Stage - Kitchen - Toilets
Facility Condition	Satisfactory
Facility Usage	Low

General Notes:

- The Public Hall is at the face of the recreation precinct. Set behind the building are the courts and playground.
- Continue to enhance and maintain to meet the needs of the community.
- Upgrade in line with legislative requirements (i.e. DDA)

Map Reference	2
Facility Scale	Local
Owner	Crown Land
Manager	Community
Key Facilities	-Playground
Facility Condition	Excellent
Facility Usage	Low

General Notes:

- The playground is not easily visible from the road.
- It provides for young children with a small slide, climbing wall etc. and offers older children opportunities on larger swings.

Map Reference	3
Facility Scale	Local
Owner	Crown Land
Manager	Community
Key Facilities	<ul style="list-style-type: none"> - x2 Tennis - x1 Netball - x2 Shelters
Facility Condition	Good
Facility Usage	Low

General Notes:

- The courts offer tennis and netball opportunities.
- Lights require safety check.
- BBQ Shelter requires maintenance
- Wooden Tennis Shelter very 'rustic', requires assessment for safety.

Facilities Audit Nangus

4. Oval



Map Reference	4
Facility Scale	Local
Owner	Crown Land
Manager	Community
Key Facilities	- Oval - Cement Cricket Pitch
Facility Condition	Very poor
Facility Usage	Disused

General Notes:

- The Oval is disused for the majority of time and is used only bi-annually for a small schools event.
- There is an opportunity to use this space for alternative activities (i.e. caravan/camping) to activate the space and increase usage of courts and playground.

Appendix 1: Profile Pages

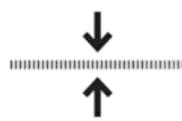
Community Profile

Tumblong

Demographics and Statistics (2016):



Population:
SSC 196



Median Age:
40



Families:
44



Average
Children Per
Family: 0.9



All Private
Dwellings:
88



Median
Household
Income: \$1,339

Existing Sport and Recreation Facilities:



Clubs and organisations:

- Hall Management Committee

Community Events:

- Occasional Meetings/Events (i.e. weddings, funerals)

Challenges + Opportunities:

- Participant and volunteer numbers
- Families are moving to the district for small rural holdings and lifestyle.
- Maintenance of facilities (volunteers)
- Acquisition of additional land (property boundary approval)
- No organised sports
- Disused Courts
- Disused Recreation Ground
- History (St James Church, Hannah Jane 1921)
- Drawing visitors

Consultation Vision/Themes:

- Maintain and upgrade hall to meet the needs of the community.
- Address slope in front of hall and courts
- Install new adventure playground (focus on natural feel and look) after acquisition.
- Tree planting for shade and new bbq, tables etc.
- New Courts x1 tennis x1 multi-purpose
- Support recreation opportunities (i.e. yoga 6 week course)
- Heritage trail/ Rail Trail

Appendix 1: Profile Pages

Facilities Audit

Tumblong

Facilities Audit

1. War Memorial Hall



2. Tennis Courts



Map Reference	1
Facility Scale	Local
Owner	Crown Land
Manager	Community
Key Facilities	<ul style="list-style-type: none"> - Open Hall - Stage - Kitchen - Toilets
Facility Condition	Satisfactory
Facility Usage	Low
General Notes: <ul style="list-style-type: none"> • Continue to enhance and maintain the War Memorial Hall to meet the needs of the community. • Address slope in front of hall and courts • Upgrade in line with legislative requirements (i.e. DDA) 	

Map Reference	2
Facility Scale	Local
Owner	Crown Land
Manager	Community
Key Facilities	<ul style="list-style-type: none"> -x2 tennis courts (disused)
Facility Condition	Very Poor
Facility Usage	Disused
General Notes: <ul style="list-style-type: none"> • The two grass courts are overgrown and disused. 	

Appendix 1: Profile Pages

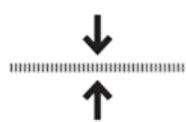
Community Profile

Gundagai

Demographics and Statistics (2016):



Population:
UCL 1,925



Median Age:
46



Families:
508



Average
Children Per
Family: 0.6



All Private
Dwellings:
930



Median
Household
Income: \$952

Existing Sport and Recreation Facilities:



Clubs and organisations:

- Refer to each individual facility

Community Events:

- Battle of the Bidgee
- Gundagai Campdraft
- NSW CDE Championships
- Snake Gully Cup Festival
- Gundagai Rodeo
- Gundagai Show
- Gundagai Horse Trials

Challenges + Opportunities:

- Opportunity to encourage events targeting the corporate market due to the proximity to Canberra International Airport.
- No indoor sporting facility
- Increase female participation in sport.
- Potential Jackalass Trail to link villages.
- 2 primary sporting hubs, with well defined usages.
- Volunteers management and recruitment.
- Pedestrian movement (Yarri Park, Owen Vincent/Stan Crowe Oval).

Consultation Vision/Themes:

- Pool improvements (i.e. splash pad, access)
- Promote Murrumbidgee River (canoe/kayak) lack of access
- Trail network offerings for all users (waker, MTB, horse).
- Upgrade turf wicket on Stan Crowe Oval
- Promote & improve events for visitors & locals.
- Support for organisations to develop and grow.
- Lack of Arts and Culture.
- Opportunities in Mudjarn Nature Reserve.
- Amalgamation differences.
- Upgrade outdated facilities.

Appendix 1: Profile Pages

Facilities Audit

Gundagai

Facilities Audit

1. Anzac Park



2. Owen Vincent Oval



3. Stan Crowe Oval



Map Reference	1
Facility Scale	Regional
Owner	CGRC
Key User	Gundagai Adelong JRL
Key Facilities	
-Rugby League Field	
-Field Lighting	
-Clubroom Building	
-Changeroom Building	
-Open Shed with Seating	
-Bendigo Bank branded building	
-Entry Building (yellow)	
Facility Condition	Good
Facility Usage	Moderate
General Notes:	
<ul style="list-style-type: none"> Premier Rugby League site. There are x5 structures on the site. Consolidate built structures. Electric scoreboard. Bitumen very close to the base of trees. 	

Map Reference	2
Facility Scale	Regional
Owner	CGRC
Key Users: Gundagai Panthers Soccer Club, Gundagai Touch Football, Gundagai-Adelong Tigers JRL, Gundagai District Cricket Association.	
Key Facilities	
-Clubroom Building	
-Soccer Pitches / Cricket Oval	
-Cricket Nets	
Facility Condition	Good
Facility Usage	Moderate
General Notes:	
<ul style="list-style-type: none"> Linkage improvements to Stan Crowe Oval. Soccer Pitches (senior, junior & mini pitch) in good condition. Cricket Oval with sight screen and artificial turf pitch in satisfactory condition. Cricket Nets in satisfactory condition. Car parking and pedestrian movement informal. 	

Map Reference	3
Facility Scale	District
Owner	CGRC
Key User: Gundagai District Cricket Association, Gundagai-Adelong Tigers JRL, School	
Key Facilities	
- Cricket Oval / Rugby League Field / Grass Athletics Track	
- Amenities Block	
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes:	
<ul style="list-style-type: none"> Cricket Oval with turf pitch and sight screens. Turf pitch in poor condition requiring replacement. Amenities building located between Anzac Park & Stan Crowe Oval. Car parking and pedestrian movement informal. Athletics track markings on oval, while field events are placed around the perimeter (incl. Anzac Park) Rugby League Oval (lighting opportunities). 	

Appendix 1: Profile Pages

Facilities Audit Gundagai

4. Skate Park



5. Heydon Park



6. Golf & Bowls Club



Map Reference	4
Facility Scale	Local
Owner	CGRC
Key User	Children & Youth
Key Facilities	-Skate Park
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> Small concrete park with quarters & spine. Suited to scooters and skateboards. Located next to Yarri Park which has a playground, shelters & amenities block. Proposed Gundagai large scale adventure playground and fitness centre program. Possible locations of exercise equipment along Yarri Park and along Murrumbidgee River bank at Gundagai (est. cost \$1m). 	

Map Reference	5
Facility Scale	Local
Owner	CGRC
Key User	Nil
Key Facilities	-Hockey Field
Facility Condition	Very Poor
Facility Usage	Disused
General Notes: <ul style="list-style-type: none"> Disused Hockey Field Hockey goals (x2) are located along the fence/tree line. Flexible open space. 	

Map Reference	6
Facility Scale	Regional
Owner	Gundagai District Services Club
Key User: Gundagai Golf and Bowls Club, Gundagai Services Tennis, Gundagai Squash	
Key Facilities: Bowling Greens, Golf Course, Tennis Courts & Squash Courts	
Facility Condition	Good
Facility Usage	High
General Notes: <ul style="list-style-type: none"> Gundagai District Services Club Limited Sports Club Bowling Greens (x2) in good condition. Golf Course (18 hole) oldest in NSW. Tennis Courts (2 in satisfactory condition, 1 very poor/disused). Subsidence issue at rear of tennis courts and amenities block in poor condition. 	

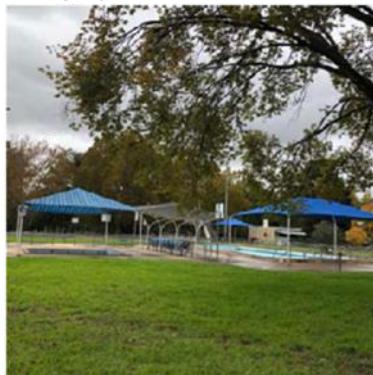
 Appendix 1: Profile Pages

Facilities Audit

Gundagai

Facilities Audit

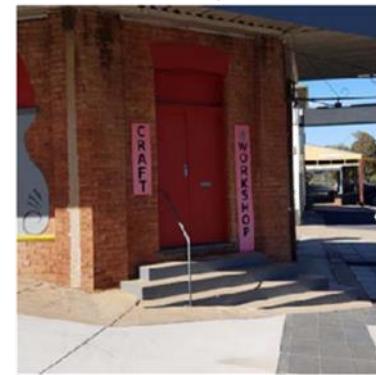
7. Olympic Pool



8. Outdoor Courts (GYC)



9. Craft Workshop



Map Reference	7
Facility Scale	District
Owner	CGRC
Key User: Gundagai Amateur Swimming Lifesaving Club	
Key Facilities: Outdoor 50m Pool, Outdoor Program Pool, Outdoor Toddler Pool, Clubroom/Changeroom, Covered playground, Gym.	
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> Gundagai Amateur Swimming Club Clubroom opened in 1987. Capital works required to enable pool to meet contemporary standards and provide a safe and compliant facility into the future (i.e. disabled ramp and resurfacing 2019). Shade structures & shelters structures vary in condition. 	

Map Reference	8
Facility Scale	District
Owner	CGRC
Key User: Gundagai Netball Club	
Key Facilities <ul style="list-style-type: none"> -Club/Storage Building -Netball Courts x3 -Netball/Basketball Court x1 	
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> Lighting & amenities upgrade listed in CGRC -Delivery Program/Operational Plan Club/storage room planned upgrade. Netball courts in good condition Netball/Basketball court in good condition 2 courts with lighting (4 posts). 	

Map Reference	9
Facility Scale	Local
Owner	CGRC
Key User: Lions Women's Craft Workshop & Men's Shed	
Key Facilities <ul style="list-style-type: none"> Craft Workshop 	
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> Provision of craft /workshop opportunities Delivery of community information (i.e. weight watchers in Cootamundra) 	

Appendix 1: Profile Pages

Facilities Audit Gundagai

10. Tumut Reserve



11. Showgrounds & Race Course



12. Dog on the Tuckerbox Trail



Map Reference	10
Facility Scale	Local
Owner	CGRC
Key User	Community
Key Facilities	
- Murrumbidgee River	
- Tumut Reserve	
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes:	
<ul style="list-style-type: none"> Tumut Reserve is located at the end of Tumut St in South Gundagai. The reserve is on the banks of the Murrumbidgee River. No built infrastructure. Informal pedestrian and vehicle movements. Access to river for canoe/kayak users. 	

Map Reference	11
Facility Scale	Regional
Owner	CGRC
Key User	Gundagai Rodeo Club, Gundagai Pony Club, Gundagai-Adelong Racing Club
Key Facilities	Pony Club Arena, Rodeo Club Complex, Race Course & Showgrounds.
Facility Condition	Good
Facility Usage	Moderate
General Notes:	
<ul style="list-style-type: none"> Located on O I Bell Drive Prince Alfred Bridge is the longest timber viaduct in Australia Pony Club - Multipurpose Arena 2019 \$53,290 SCCF. Jumping arena in good condition. Gundagai Rodeo Club - Campdraft arena complex upgraded in 2017. Snake Gully Cup is one of the most popular country NSW racing events. Gundagai Pastoral & Agricultural Society manages the annual show. 	

Map Reference	12
Facility Scale	District
Owner	Traveling Stock Route
Key User	Community
Key Facilities	- Dog on the Tuckerbox - Sealed
Facility Condition	Poor
Facility Usage	Low
General Notes:	
<ul style="list-style-type: none"> Shared use trail (bicycles, walkers, horses, dogs on leash) Trailhead Springflat Drive in excellent condition. Links to central township are not clear. Underpass Hume Hwy to access the Dog on the Tuckerbox. Property owners on occasions close gates / restrict trail user movement. 	

Appendix 1: Profile Pages

Facilities Audit

Gundagai

13. Gundagai Scouts



14. Lindley Park



15. Friendship Park



Map Reference	13
Facility Scale	Local
Owner	Scouts Australia
Key User	1st Gundagai Scouts Group
Key Facilities	<ul style="list-style-type: none"> - Scout Hall - Climbing Wall
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> • Scout Hall requires toilet upgrade, improvements with heating/insulation and could benefit from solar power installation. • Thursday 4-6pm • Carberry Park Climbing Wall \$89,000 SCCF has four climbing paths including speed climbing which will be an Olympic activity in Tokyo. • The wall folds and is carried on a three metre trailer and can be used for fundraising activities. 	

Map Reference	14
Facility Scale	Local
Owner	CGRC
Key User	Community
Key Facilities	<ul style="list-style-type: none"> - Playspace & associated facilities
Facility Condition	Poor
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> • Strategically located near South Gundagai Public School. • \$50,000 grant received - NSW State Government Social Housing Community Improvement Fund - Rd 3 • Access & Inclusion Committee recommended to adopt concept plan 2019 • Grant application to remove existing cottage, install car park area, concrete path, toilet, BBQ area, shade sail, water fountain & rubber softfall elements in development. 	

Map Reference	15
Facility Scale	Local
Owner	CGRC
Key User	Community & Dog owners
Key Facilities	<ul style="list-style-type: none"> - Playspace & associated facilities
Facility Condition	Poor
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> • Landscape Concept Plan adopted by CGRC. • \$60,000 funding for upgrades 2019. • Grant application for toilets, BBQ area, water fountain, seating and rubber softfall in development. • Strategically located near Gundagai Public School. • Shared use path runs through the park from O'Hagan St to William St • Off-leash dog area requires infrastructure to separate dogs from playspace. 	

 Appendix 1: Profile Pages

Facilities Audit Gundagai

16. Palmer Park



Map Reference	16
Facility Scale	Local
Owner	CGRC
Key User	Community
Key Facilities	
<p>- Playspace and associated facilities</p>	
Facility Condition	Satisfactory
Facility Usage	Moderate
<p>General Notes:</p> <ul style="list-style-type: none"> Located 22 Lawson Drive. Strategically located near Gundagai Public School. Wear evident on rubber softfall under swing area requiring repair. Future upgrades may include seating, water fountain & shade sail. 	

17. Carberry Park



Map Reference	17
Facility Scale	Local
Owner	CGRC
Key User	Community
Key Facilities	
<p>- Open space park with seating, parking, amenities and links to central precinct buildings/services.</p>	
Facility Condition	Satisfactory
Facility Usage	High
<p>General Notes:</p> <ul style="list-style-type: none"> Proposed Carberry Park Development Concept includes a large scale adventure playground, picnic areas, play zones catering for children of all ages & a passive recreation zone. Strategically located on Sheridan St next to the library and existing Council building. Provides access for all to engage in healthy and active lifestyle choices. 	

18. Community Garden



Map Reference	18
Facility Scale	Local
Owner	CGRC
Key User	Community
Key Facilities	
<p>- Community Garden</p>	
Facility Condition	NA
Facility Usage	NA
<p>General Notes:</p> <ul style="list-style-type: none"> Located on the corner of Otway St & First Ave The community garden is the result of a Stronger Country Communities Round Two Grant The garden will include a garden shed, 30 garden beds and irrigation. Secure fencing, picnic bench, a barbecue, a hedge of natives and rain water tanks. 	

Appendix 1: Profile Pages

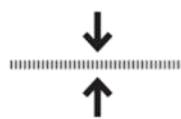
Community Profile

Cootamundra

Demographics and Statistics (2016):



Population:
UCL 5,669



Median Age:
51



Families:
1,490



Average
Children Per
Family: 0.5

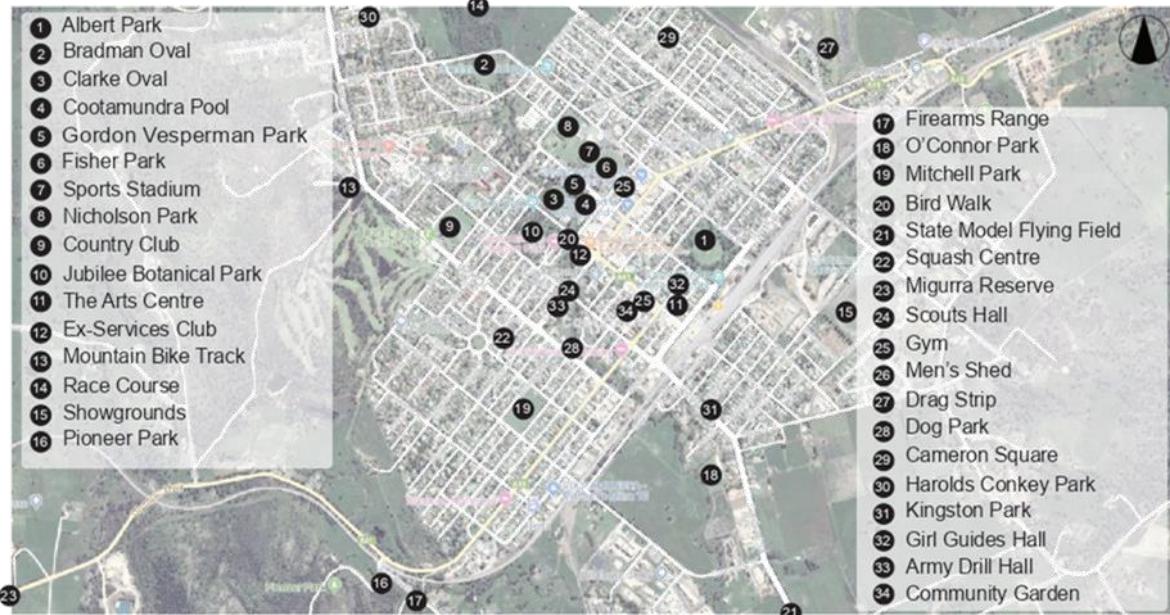


All Private
Dwellings:
2,797



Median
Household
Income: \$845

Existing Sport and Recreation Facilities:



Clubs and organisations:

- Refer to each individual

Community Events:

- Cootamundra Show.
- Cootamundra Cup.
- Cootamundra Rodeo.
- Cootamundra Arts Centre - TACC What's On.
- Cootamundra Sunday Markets.
- Haycarters Handicap Weekend - Cycling NSW.
- Drag Racing Meets.

Challenges + Opportunities:

- Opportunity to improve the central town sports and showgrounds facilities.
- Passionate Arts Community and a range of spaces.
- Maintaining and running an outdoor pool in conjunction with an indoor pool.
- Volunteers management and recruitment.
- Limited accommodation (161 rooms available)
- Rail Trail Development Plan
- Increase female participation in sport
- Improved linkages

Consultation Vision/Themes:

- Lack of programs and activities for older people, culturally & linguistically diverse, low income families.
- Upgrade outdated facilities.
- Facilities are expensive to maintain for some clubs.
- Support for organisations to develop and grow.
- Pool improvements (outdoor)
- Trail network offerings for all users (waker, MTB, horse).
- Promote & improve events for visitors & locals.
- Strong Arts

Appendix 1: Profile Pages

Facilities Audit

Cootamundra

Facilities Audit

1. Albert Park



2. Bradman Oval



3. Clarke Oval



Map Reference	1
Facility Scale	District
Owner	CGRC
Key User: Cootamundra District Cricket Association	
Key Facilities: Cricket Oval, Turf Pitch, Kiosk/Storage Building & Amenities Block.	
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> • Cricket oval has a picket fence, sight screens, scoreboard. • Kiosk/Storage building very basic. • Limited seating • Playground and public toilets also located with the park. • Formal war memorial at entrance. 	

Map Reference	2
Facility Scale	District
Owner	CGRC
Key User: Cootamundra Junior District Cricket Association, Dog Owners.	
Key Facilities: Cricket Oval, Artificial Turf Pitch, Cricket Nets (x2), Playgrounds & Amenities Block, Off-Leash Dog Park.	
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> • Bradman Oval is located off Adam St close to Bradman's birthplace. • A large stump and bat sign is in satisfactory condition. • The oval is in satisfactory condition, with a good artificial turf pitch. • The cricket nets are in poor condition and require upgrade. • The amenities block is very basic. • Ground maintenance levels could be improved. • Off-Leash Dog Park 	

Map Reference	3
Facility Scale	District
Owner	CGRC
Key User: Cootamundra Blues Australian Rules Football Club, District Cricket Association	
Key Facilities: AFL / Cricket Oval, Clubrooms (construction), Kiosk with Shelter & Scoreboard with Shelter	
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> • Multipurpose Hall 2019 stage 2 SCCF \$272,800 • Fenced playground on site for younger children. • Field lighting (x4) • Cricket pitch covered with soil. • Scorers hut, player shelters and kiosk in satisfactory condition. • Seating around perimeter of ground in very poor condition, requires replacement. • Informal vehicle & pedestrian movement. 	

Appendix 1: Profile Pages

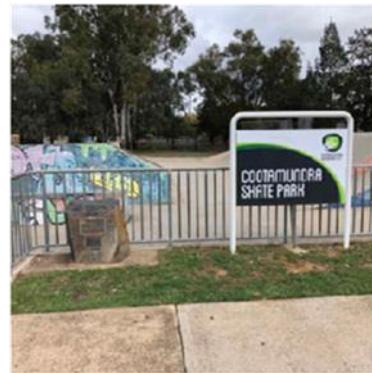
Facilities Audit

Cootamundra

4. Cootamundra Pool



5. Gordon Vesperman Park



6. Fisher Park



Map Reference	4
Facility Scale	Regional
Owner	CGRC
Key User: Cootamundra Swimming and Lifesaving Club, Cootamundra Beach Volleyball	
Key Facilities: 25m Indoor Heated Pool with Changeroom/Office Facilities, Outdoor 50m Pool, Program Pool & Toddler Pool, Grandstand, Diving Board and Volleyball Courts	
Facility Condition	Good
Facility Usage	High
General Notes: <ul style="list-style-type: none"> Indoor heated pool complex built in 2014. Outdoor pool age and condition an issue (i.e. turnover rates, DDA, grandstand, diving boards). Capital works required to enable pool to meet contemporary standards and provide a safe and compliant facility into future. Shade structures & shelters structures vary in condition. Beach Volleyball Courts fragmented from pool. 	

Map Reference	5
Facility Scale	District
Owner	CGRC
Key User: Children & Youth	
Key Facilities: Cootamundra Skate Park & Outdoor Exercise Equipment	
Facility Condition	Good
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> Concrete Skate Park with a few hips, spine, ledges and small pyramid in good condition. One lighting pole on verge lights skate park. 5 outdoor exercise stations with artificial turf provide exercise options. Exposed to the weather elements. Drinking water fountain available near exercise equipment. Sealed path starts at Murray St, continues along Bourke St and finishes at the bridge on Olney St. 	

Map Reference	6
Facility Scale	Regional
Owner	CGRC
Key User: Bulldogs Rugby League FC, Cootamundra APH&I Assoc Inc, Cootamundra Cycle Club	
Key Facilities: Rugby Field, Frank Smith Grandstand, Velodrome & Structures, Sheds/Buildings	
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> Field in good condition. Frank Smith Grandstand in satisfactory condition Home of Bulldogs Rugby League. Perimeter seating is in poor condition. Old lighting and PA system. Velodrome & associated structures in poor condition. Show ground sheds/ buildings in satisfactory condition. Site would benefit from Master Plan. 	

 Appendix 1: Profile Pages

Facilities Audit

Cootamundra

Facilities Audit

7. Sports Stadium



8. Nicholson Park



9. Country Club



Map Reference	7
Facility Scale	District
Owner	CGRC
Key User: Cootamundra Basketball Association	
Key Facilities: Indoor Stadium 2 Multipurpose Courts (i.e. basketball, badminton)	
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> The indoor stadium is connected to the Frank Smith Grandstand. Aged indoor facility with tired changerooms and amenities. Synthetic flooring. Caters for community level sport. 	

Map Reference	8
Facility Scale	Regional
Owner	CGRC
Key User: Cootamundra Junior Rugby League Club, Town Tennis Club Inc, Netball, Amateur Basketball	
Key Facilities: Michael Dabin Field, Ned Miller Field & Shelter, Barry Crick Field & Clubroom, Tennis Courts & Clubroom, Outdoor Netball/Basketball Courts	
Facility Condition	Good
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> Junior Rugby League Club, shelters and amenities block in good condition. Playing Field Surfaces Rejuvenation SCCF \$60,000 Tennis courts upgraded 2018 resurfacing, installation of hot shots courts & fencing. Tennis clubrooms in satisfactory condition. Outdoor Netball/Basketball courts, lighting & shed in satisfactory condition. 	

Map Reference	9
Facility Scale	District
Owner	CGRC
Key User: Cootamundra Rugby Union Club, Bowling, Croquet and Golf Clubs.	
Key Facilities: Club, Bowling Green, Croquet Green, Golf Course and Rugby Fields with Clubroom Complex	
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> New Rugby clubrooms complex constructed 2019. Home of the Cootamundra Rugby Club. Basic field lighting. Carpark in poor condition due to building works. CGRC manages the Country Club Oval Complex Opposite is the Country Club with bowling green, croquet club and golf course are managed by the Country Club. 	

Appendix 1: Profile Pages

Facilities Audit Cootamundra

10. Jubilee Botanical Park



11. The Arts Centre



12. Ex-Services Club



Map Reference	10
Facility Scale	District
Owner	CGRC
Key User	Community
Key Facilities: Captains Walk, Playgrounds, Shelters, Amenities, Sealed Path within Jubilee Botanical Park	
Facility Condition	Good
Facility Usage	High
General Notes:	
<ul style="list-style-type: none"> The Captains Walk features 42 bronze sculptures of Australian Test Cricket Captains, along with Unaarrimim the leading Aboriginal player in the first Australian cricket team to tour England in 1868. Tourist attraction. Strategically located near the Cootamundra Caravan Park. Passive recreation space. 	

Map Reference	11
Facility Scale	District
Owner	CGRC
Manager	Creative Arts Inc
Key Facilities: The Exhibition Room, The Tin Shed Theatre 2011, The Visual Arts Studio	
Facility Condition	Good
Facility Usage	Moderate
General Notes:	
<ul style="list-style-type: none"> The Cootamundra Creative Arts Inc. The Creative Arts & Cultural Centre Committee remains as a Section 355 Committee. Range of spaces for performing arts activities and events. Grant to prepare a business plan for its future. The Arts Centre Rehearsal Space SCCF \$122,294 	

Map Reference	12
Facility Scale	Regional
Owner	Not-for-profit Company Ltd
Manager	Directors
Key Facilities: Bistro/ Function Areas, Bowling Green with Clubroom & Associated Facilities.	
Facility Condition	Good
Facility Usage	High
General Notes:	
<ul style="list-style-type: none"> Bowling green with clubrooms overlooking the greens. Storage sheds and covered BBQ area. Retractable shade awnings at one end of the greens. 	

Appendix 1: Profile Pages

Facilities Audit

Cootamundra

Facilities Audit

13. Mountain Bike Track



14. Race Course



15. Showgrounds



Map Reference	13
Facility Scale	District
Owner	CGRC
Key User: Cootamundra Cycling Club	
Key Facilities: Mountain Bike Tracks, Walking Tracks, Informal Car Parking Area with Trailhead Sign.	
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> 2017 CGRC & SCCF \$50,000 for development of mountain bike and walking tracks (Cycle Club). Trail Head Signage improvement, align to MTB Standards (i.e. green). Wayfinding signage satisfactory. Continue to enhance MTB tracks & delineate the trails shared with walkers. Land parcel could benefit from removal of debris (i.e. rusted metal). Informal car parking, opportunity to improve. 	

Map Reference	14
Facility Scale	Regional
Owner	Turf Club
Key User: Turf Club	
Key Facilities: Race Course (grass & sand), Stables & Associated Facilities, Grandstand & Amenities	
Facility Condition	Good
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> SCCF Turf Club Upgrade \$81,970 It hosts 4 meetings annually including the Cootamundra Cup and Sires Stakes. The club has been in continuous operation for over 120 years. 	

Map Reference	15
Facility Scale	District
Owner	CGRC
Manager: Showground Users Committee	
Key Facilities: Show Arena / Trotting Track, Pavilions / Sheds, Caravan/ Camping Sites and Amenities Block	
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes: <ul style="list-style-type: none"> Showground Users Section 355 Committee (APH&I, Machinery Restoration Society, Pony Club, Kennel Club, Antique Motor Club, Harness Racing Club, Riding for the Disabled). Signage dated, not in keeping with CGRC style. Unpowered or powered sites available. 2016 \$90,931 for a multi-purpose shed SCCF. 	

Appendix 1: Profile Pages

Facilities Audit

Cootamundra

16. Pioneer Park



17. Firearms Range



18. O'Connor Park



Map Reference	16
Facility Scale	District
Owner	CGRC
Key User: Community	
Key Facilities: Bushland Reserve with Lookout, Walking & Horse Riding Trails, MTB Trails, Picnic Facilities	
Facility Condition	Good
Facility Usage	High
General Notes:	
<ul style="list-style-type: none"> Walking tracks (i.e. Obelisk Loop Track) in poor condition. Requires track maintenance, wayfinding and trail head signage that meet walking track guidelines. Numbered plant signage (i.e 14 Spearwood Wattle) no trail information. Alignment of horse trails unclear. Iconic views of township at Obelisk. Informal carpark with erosion problems. 	

Map Reference	17
Facility Scale	District
Owner	Crown Land
Key User: Cootamundra Rifle Club	
Key Facilities: Firearms Ranges, Clubroom & Amenities, Shipping Containers/Shelters, Wooden Building & Brick Huts.	
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes:	
<ul style="list-style-type: none"> Cootamundra Rifle Club facilities upgrade SCCF \$63,015. Adhoc buildings and associated facilities. Consolidate underutilised built facilities. 	

Map Reference	18
Facility Scale	District
Owner	CGRC
Key User: Cootamundra Strikers Soccer Club	
Key Facilities: Soccer Pitch, Clubrooms with verandah, Spectator flat roof Shelter, Player shelters & Storage Shed	
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes:	
<ul style="list-style-type: none"> Lighting for O'Connor Park Home of the Cootamundra Strikers Soccer Club SCCF \$98,397. Entry off Betts St undeveloped. Informal car parking. 	

Appendix 1: Profile Pages

Facilities Audit

Cootamundra

Facilities Audit

19. Mitchell Park



20. Bird Walk



21. State Model Flying Field



Map Reference	19
Facility Scale	District
Owner	CGRC
Key User: Cootamundra Junior Soccer	
Key Facilities: Soccer Pitches & Cricket Oval, Artificial Turf Pitch, Changerooms/Kiosk Building and Amenities Block.	
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes:	
<ul style="list-style-type: none"> Changeroom/kiosk/small amenities building in satisfactory-poor condition. Amenities block in good condition. Artificial turf cricket pitch in good condition. Soccer fields and goals in good condition for junior games. Mesh portable grandstand in poor condition. Field light on Cowcumbla St end, condition & usage to be determined. 	

Map Reference	20
Facility Scale	Local
Owner	CGRC
Key User: The Muttama Creek Regeneration Group	
Key Facilities: Mutta Creek - Corrugated Bird Structures	
Facility Condition	Good
Facility Usage	High
General Notes:	
<ul style="list-style-type: none"> Muttama Creek Regeneration Group is actively re vegetating the creek. The corrugated birds were created by the Men's Shed. The bird walk requires a review of the trail alignment, trail head signage and marketing material. 	

Map Reference	21
Facility Scale	State
Manager: Minature Aero Sports NSW Inc	
Key Facilities: Elevated Covered Deck with Showers and Toilets Facilities.	
Facility Condition	Good
Facility Usage	Moderate
General Notes:	
<ul style="list-style-type: none"> The Field can cater for <ul style="list-style-type: none"> Jets Helicopters Gliders and Tugs Pylon Pattern Old Timber Control line Scale 	

Appendix 1: Profile Pages

Facilities Audit Cootamundra

22. Squash Centre



23. Migurra Reserve



24. Scouts Hall



Map Reference	22
Facility Scale	Local
Key User: Cootamundra Squash Association	
Key Facilities	
- Squash Centre	
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes:	
<ul style="list-style-type: none"> Squash court renovation SCCF \$97,655 Located within a residential area. 	

Map Reference	23
Facility Scale	Local
Owner	Dudauman Frampton Landcare Group (Trustee)
Manager	'as above'
Key Facilities: 20ha Migurra Reserve (Ironbark/Grey Box Woodland) & Walking Track.	
Facility Condition	Satisfactory
Facility Usage	Low
General Notes:	
<ul style="list-style-type: none"> 750m walking track. Interpretive signage (i.e. soil crusts, mistletoe). Reserve contains 70 different plant species reflecting the landscape prior to grazing/cropping. Continue to maintain and conserve reserve by ensuring the trail alignment is clear for all users. 	

Map Reference	24
Facility Scale	Local
Owner	Scouts Australia
Key User: Cootamundra Scouts Group	
Key Facilities	
- Scout Hall	
Facility Condition	Satisfactory
Facility Usage	Low
General Notes:	
<ul style="list-style-type: none"> Scout Hall opened in 1959. Cubs meet Mon nights Scouts meet Wed nights 	

Appendix 1: Profile Pages

Facilities Audit Cootamundra

Facilities Audit

25. Gyms



26. Men's Shed



27. Drag Strip



Map Reference	25
Facility Scale	Local
Owner	Private
Manager	Private
Key Facilities	
- Private Gyms	
Facility Condition	-
Facility Usage	-
General Notes:	
<ul style="list-style-type: none"> Private Gyms (i.e. Ripped 247 and Come Alive Fitness Centre) offer fitness classes and free weights. 	

Map Reference	26
Facility Scale	Local
Owner	CGRC
Manager	Cootamundra Men's Shed Inc
Key Facilities	
- Shed / Workshop with Associated Amenities.	
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes:	
<ul style="list-style-type: none"> Accessed off Sutton St Tue, Wed and Thur 9-12 Venue for Men's Health Information (Men's Health Week 2019). Makers of the Bird Walk Sculptures. Vision to build a bigger shed. 	

Map Reference	27
Facility Scale	Local
Owner	CGRC
Manager	Cootamundra Airport
Key Facilities	
- Starting pad surface on the current runway at the aerodrome.	
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes:	
<ul style="list-style-type: none"> The new surface is the same product used in other motorsport tracks such as Mt Panorama in Bathurst. The higher quality section of the first 70m will enable better traction for high powered vehicles. Drag racing events are of great financial benefit to Cootamundra. Each event can bring between 60-100 cars. 	

Appendix 1: Profile Pages

Facilities Audit

Cootamundra

28. Dog Park



29. Cameron Square



30. Harolds Conkey Park



Map Reference	28
Facility Scale	Local
Owner	CGRC
<p>Key User: Dog owners</p> <p>Cootamundra All Breeds Kennel Club Inc</p>	
<p>Key Facilities</p> <ul style="list-style-type: none"> - Designated off-leash dog park with associated facilities (i.e. seating, water fountain) 	
Facility Condition	Satisfactory
Facility Usage	Moderate
<p>General Notes:</p> <ul style="list-style-type: none"> • Located on Hurley St in Apex Park • Designated off-leash dog park opened in 2014. • Progressive upgrades (i.e. irrigation) 	

Map Reference	29
Facility Scale	Local
Owner	CGRC
Key User	Community
<p>Key Facilities: - Cricket Nets, Playspace & associated facilities</p>	
Facility Condition	Satisfactory
Facility Usage	Low
<p>General Notes:</p> <ul style="list-style-type: none"> • Located between Harley Ave & Wall Ave • The Square consists of playground, shelter, table & chairs • Cricket nets are in poor condition • Provides outdoor play opportunities for children and an unstructured recreational space for the local community. 	

Map Reference	30
Facility Scale	Local
Owner	CGRC
Key User	Community
<p>Key Facilities: - Playspace & associated facilities</p>	
Facility Condition	Satisfactory
Facility Usage	Low
<p>General Notes:</p> <ul style="list-style-type: none"> • Located on Pinkstone Ave • The park consists of x2 shelters, playground equipment & security lighting. • A footpath runs through the park to link Harold Conkey Ave to Pinkstone Ave. • Provides outdoor play opportunities for children and an unstructured recreational space for the local community. 	

Appendix 1: Profile Pages

Facilities Audit Cootamundra

Facilities Audit

31. Kingston Park



32. Girl Guides



33. Army Drill Hall



Map Reference	31
Facility Scale	Local
Owner	CGRC
Key User	Community
Key Facilities	
- Playspace & associated facilities	
Facility Condition	Satisfactory
Facility Usage	Moderate
General Notes:	<ul style="list-style-type: none"> Located on Gundagai Rd near Warren St The park consists of public toilet, x3 table chairs & playground equipment. Offers travelers/visitors rest stop facilities. Provides outdoor play opportunities for children and an unstructured recreational space for the community.

Map Reference	32
Facility Scale	Local
Owner	Girl Guides Australia
Key User	Cootamundra Girl Guides
Key Facilities	
- Hall & associated facilities	
Facility Condition	NA
Facility Usage	NA
General Notes:	<ul style="list-style-type: none"> Located at 58 Thompson St No site visit conducted

Map Reference	33
Facility Scale	Local
Manager	Department of Defence
Key User	Army Cadets
Key Facilities	
- Hall and associated facilities	
Facility Condition	NA
Facility Usage	NA
General Notes:	<ul style="list-style-type: none"> Located at 316 - 320 Parker St No site visit conducted

Appendix 1: Profile Pages

Facilities Audit Cootamundra

34. Community Garden



Map Reference	34
Facility Scale	Local
Owner	Baptist Church
Key User	Community
Key Facilities	<p>- Community Garden on the grounds of the Baptist Church</p>
Facility Condition	NA
Facility Usage	NA
General Notes:	
<ul style="list-style-type: none">• Located at 90 Thompson St• No site visit conducted	

Appendix 1: Profile Pages

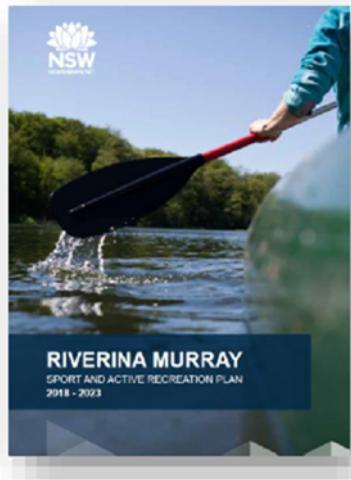
Appendix

Appendix 2: Strategic Document Review

Appendix 2: Strategic Document Review

Strategic Documents

Riverina Murray Sport and Active Recreation Plan 2018-2023



The Riverina Murray Sport and Active Recreation Plan sets out the vision for the region:

Riverina Murray Communities Working Together to Increase Participation in Sport and Recreation for All Through High Quality Programs and Facilities.

Six outcomes were identified for the Riverina Murray region:

-  **INCREASED PARTICIPATION**
of adults and children in regular sport and active recreation.
-  **IMPROVED ACCESS**
to sport and active recreation for everyone in the region, regardless of background or ability.
-  **INTEGRATED PERFORMANCE PATHWAYS**
for participants in sport.
-  **FIT FOR PURPOSE FACILITIES**
in the region.
-  **VALUED REGIONAL SPORTING EVENTS**
which are valued by the region.
-  **EFFECTIVE COLLABORATION**
within the sport and active recreation sector.

In order to achieve these outcomes, the following strategies have been suggested:

Increased Participation

- 1.1 Increase promotion of sport and active recreation
- 1.2 Establish "Come and try" opportunities
- 1.3 Develop a Regional Sports Pass
- 1.4 Promote Active Kids Programs
- 1.5 Plan for and promote child safe and child friendly environments
- 1.6 Support Councils to include and strengthen reference to sport and active recreation in their Community Strategic Plans (CSP's)
- 1.7 Support State Sporting Organisations (SSOs) to develop a regional participation strategy
- 1.8 Attract and retain new volunteers

Improved Access

- 2.1 Improve coordination with schools
- 2.2 Develop a mobile phone application to foster sport and active recreation participation
- 2.3 Alter traditional format of sports to improve access for all participants
- 2.4 Improve education and training for different roles in the sport and active recreation sector
- 2.5 Explore options for shared transport to sport and active recreation opportunities
- 2.6 Provide support to under-represented groups to access sport and active recreation opportunities
- 2.7 Develop a central information hub /clearinghouse / database /portal for all sporting organisations and participants
- 2.8 Support sport and active recreation clubs to attract new participants
- 2.9 Focus on people not currently participating in any form of sport and active recreation
- 2.10 Enhance and promote Borambola Sport and Recreation Centre as a place for children and adults to experience sport and active recreation activities

Integrated Performance Pathways

- 3.1 Establish a Centre of Excellence
- 3.2 Refocus school sport and active recreation
- 3.3 Strengthen links between the Southern Sports Academy and other sector partners
- 3.4 Embed the Foundation, Talent, Elite and Mastery (FTEM) pathway model in the region
- 3.5 Develop Borambola Sport and Recreation Centre
- 3.6 Improve coaching and officiating standards in the Riverina Murray

Fit for Purpose Facilities

- 4.1 Establish Regional Sporting Hub in Wagga Wagga and explore locations for regional sub-hubs
- 4.2 Maintain and enhance regionally significant sports facilities
- 4.3 Develop a strategic infrastructure plan
- 4.4 Plan and create passive and active recreation places
- 4.5 Plan for female friendly sporting facilities
- 4.6 Gain access to school facilities
- 4.7 Modernise and Optimise Borambola Sport and Recreation Centre

Valued Regional Events

- 5.1 Develop a unified sport and active recreation major event calendar
- 5.2 Maintain and enhance existing successful sporting events
- 5.3 Work with key stakeholders on events activation and legacy planning

Effective Collaboration

- 6.1 Establish a Riverina Murray Sport Forum
- 6.2 Develop a communication software tool
- 6.3 Explore insurance arrangements for sport participation

Her Sport Her Way, Shaping the Future of Women's Sport in NSW



The Office of Sport has designed a series of initiatives across four strategic pillars, Participation, Places and Spaces, Leveraging Investment and Leadership. We've applied the 'Her Sport Her Way' lens to each pillar to achieve the vision of enabling women and girls to be valued, recognised and have equal choices and opportunities to lead and participate in sport in NSW.

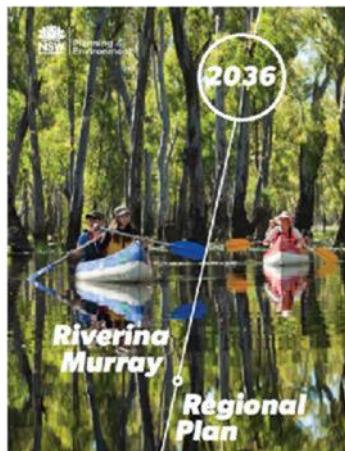
It will focus across four pillars

Participation - Increase the number of women and girls playing sport

Places and Spaces - Lead, guide, inform and invest in the provision of sport facilities that support women and girls

Leverage Investment - Maximise investment in women's sport across the sporting sector, corporate sector, media, social media and government

Leadership - Support the sector to increase the number of women in leadership positions on and off the field, and develop inclusive sporting cultures

Riverina Murray Regional Plan 2036

The *Riverina Murray Regional Plan 2036* establishes a framework to grow the region's cities and local centres, supports the protection of high-value environmental assets and makes developing a strong, diverse and competitive economy central to building prosperity and resilience in the region.

The Riverina Murray's strategic location is a major competitive advantage and critical to growing a diverse economy and building a strong network of centres.

The priorities for Cootamundra-Gundagai outlined in the report centre around:

- Supporting agriculture & the development of key freight services
- Develop niche value-added agricultural produce and related tourism opportunities
- Capitalise on the existing access to rail and road infrastructure
- Enhance access to services and facilities, including health and aged care, to support a healthy rural community

Riverina Murray Destination Management Plan 2018

A set of nine Strategic Development Themes were developed to respond to the issues and opportunities for the region. The themes most relevant to the Recreation Needs Study are:

Theme 2: Nature-Based Tourism

Utilise the region's natural assets to develop nature-based and recreational tourism experiences.

Theme 3: Rivers and Waterways

Improve visitor access and experience to major rivers and lakes to increase water-based activities

Theme 6: Sport and Recreation

Unlock the strong sporting culture and infrastructure of the region to develop recreational experiences and attract major sporting events and carnivals.

Theme 9: Infrastructure and Servicing

Ensure that investment in key infrastructure and visitor servicing keeps pace with visitor growth and expectations, including online marketing.

Projects aligned to these themes include:

Theme 2: Nature-Based Tourism

- Investment in park infrastructure such as roads, picnic areas, camping site and toilets
- Investment in trails, including walking and cycling trails

Theme 3: Rivers and Waterways

- Riverfront precinct masterplans
- Riverfront parkland enhancements
- Other water-based experiences

Theme 6: Sport and Recreation

- Investment in supporting golfing infrastructure such as club house, food and beverage and accommodation
- Investment in sports and recreation facilities
- Investment in sports clubs
- Capacity building in event managers/regional competitions to host/run major competitions

Theme 9: Infrastructure and Servicing

- Township gateway improvements
- Township streetscape improvement and beautification
- Visitor Information and Servicing

The tier two projects that are nominated for the Cootamundra-Gundagai Council within the Management Plan that are relevant to the study are the:

1. Gundagai Rail Trail

Feasibility Study completed in 2008 and a funding application has been submitted for detailed development plan including costing to develop the section within the town limits as a phase 1, incorporating the State Heritage Listed Gundagai Railway Viaduct

2. South Gundagai Café and Canoe Hire

Temporary cafe/canoe hire at South Gundagai in warmer months to provide a new nature-based product and capture visitors along the Hume Highway.

Economic Development Strategy 2017



Economic Development Strategy

Cootamundra-Gundagai Regional Council

1 May 2017

Confidential
Prepared for Cootamundra-Gundagai Regional Council
Prepared by Crowe Horwath

The strategy highlights five strategic initiatives to support economic development within the region

1. Grow the economy through existing and new business
2. Marketing and promotion as a great place to live and invest
3. Product development to become a "destination"
4. Drive agricultural enterprises

Work with partners to encourage economic infrastructure investment

The region is in proximity to many locations supporting popular recreational pursuits such as the Murrumbidgee River, Burrinjuck and Blowering Dams and the Snowy Mountains snowfields.

Listed as one of the regions comparative advantages is the:

- Access to excellent recreational facilities including golf, bowling, sporting fields and pools
- Excellent cultural and recreational opportunities for adults, youth and children (including Arts Centre, creative and sporting groups)
- Active volunteers and an engaged community
- Significant natural beauty (including the Murrumbidgee River) with great amenity
- Good proximity to popular places associated with recreational pursuits (snowfields, dams etc)

Appendix 2: Strategic Document Review

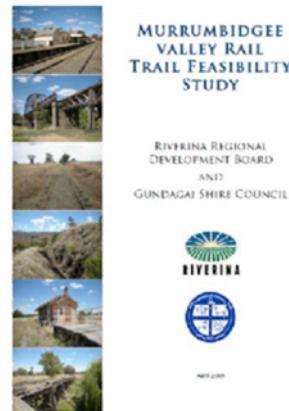
Several barriers are present in the region:

- Village utility infrastructure (i.e. reticulated water)
- Government funding to support infrastructure development is hard to access
- Small mixed lot farms have been subsumed into large scale operations reducing employment and population, especially in outlying villages
- Heavy reliance on Council to advocate and support initiatives – these may not get sufficient support from private businesses
- Communities can be change averse and resist approaching issues innovatively and creatively

The Economic Development Strategy states that consideration should be given to product development related to:

- Natural resources: River, proximity to snow, dams
- Related recreational activities: Adventure tourism, water-based recreation, cycling
- History and stories: the flooding of the original town and the role of the indigenous community in this event, Captain Moonlite, Dog on the Tuckerbox
- Historical assets: timber bridges, statues and memorials

Murrumbidgee Valley Rail Trail Feasibility Study (2009)



The *Murrumbidgee Valley Rail Trail Feasibility Study* was commissioned by the Riverina Regional Development Board, in partnership with the Gundagai Shire Council to establish whether developing a multi-use recreation trail along a disused railway corridor between Coolac and Tumblong, through Gundagai was a worthwhile proposition.

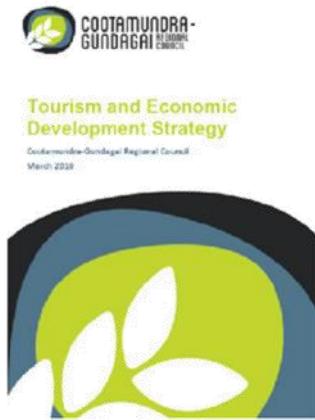
The Coolac to Tumblong corridor is approximately 32 kms and has 10 timber bridges ranging in size from 3 metres to over 920 metres.

The benefits gained by the development of a recreational trail along the former railway include economic, health & environmental benefits, along with improved fire management.

Of strategic importance to the recreation needs study it is noted that the development of the rail-trail appears a very worthwhile proposition. The cost of developing a trail along the Coolac to Tumblong railway corridor has been estimated at \$3.33 million (plus GST) 10 years ago.

The study has noted 10 conditions upon which the rail-trail conversion should proceed & providing these conditions are accepted the staged conversion of the railway corridor between Coolac and Tumblong to a multi-use recreation trail is feasible.

**Cootamundra Gundagai Regional Council
Tourism and Economic Development
Strategy March 2019**



The five strategic focus areas for tourism and economic growth and sustainability are:

- Improving liveability
- Supporting local businesses
- Managing planning issues
- Developing the visitor economy
- Branding and marketing

A priority action plan to implement the tourism and economic development strategy recommended 20 actions. The actions relevant to sport and recreation included;

- Masterplan access to the Murrumbidgee River and be shovel ready to seek funding assistance to action the capital improvements
- Develop promotional campaigns highlighting sport related activities and facilities
- Implement the Villages Strategy recommendations (Developing trails for canola, rail (inclusion in the Eastern Riverina Rail Trails Alliance), art (Coolac, Muttama & Nangus), trail (Coolac-Gundagai-Tumblong), walking and riding trails

**Cootamundra-Gundagai Regional Council
Fees and Charges 2018-19**



The Council fees and charges associated with the recreation and sport fields, parks & facilities are outlined in the 2018-19 *Fees and Charges* document.

Sporting fields, parks and sports stadium fees are often associated primarily with a club (i.e. Clarke Oval is the base for the Australian Rules Football Club) and as such charges this user an annual fee. This fee varies depending on the venue and the club associated with the site. Several venues also have a fee for casual usage.

The sports stadium is available for casual court hire, Council organised sport, school groups and non-sporting groups. A Council program costs a minimum fee of \$5 per person, casual court hire \$40, school groups \$4 and non-sporting use \$70.

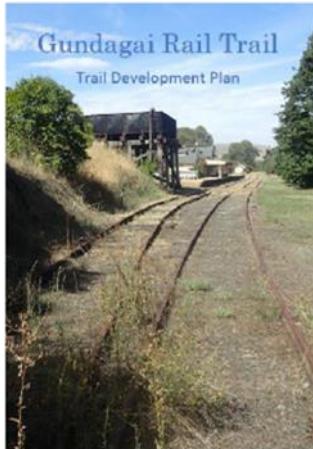
The swimming pool prices are set

- Cootamundra annual prices for adults \$250, children & pensioners \$200, family \$700
- Gundagai season passes adults \$113, children & pensioners \$93, family \$227

Cootamundra Town Hall has set rates for hiring with charitable organisations eligible to apply for a donation from Council of up to 50% off. The village halls of Muttama, Stockinbingal and Wallendbeen have the fees set by the local committee.

Fees for major events are determined by a quorum of the Cootamundra Sporting Groups Advisory Committee

Gundagai Rail Trail – Trail Development Plan Draft Report (2018)



The *Trail Development Plan* sets out a detailed set of activities for the progressive construction of a trail on the disused railway corridor within the "town" section of Gundagai (from Ann St in the north to Gocup Road in the south).

The estimated detailed cost of the project is \$1,282,560. The scope of work excluded assessment of the viaduct bridge over the Murrumbidgee River. This *Trail Development Plan* states that if the bridge is not able to be restored, the existing footpath network can be used for the rail trail, however the present bridge crossing is not ideal.

A subsequent study *Gundagai Railway Bridge and Viaducts – Conversion to Rail Trail Feasibility Report 2018* was commissioned by the Cootamundra-Gundagai Regional Council to investigate the feasibility of incorporating Gundagai Railway Bridge and Viaducts into a possible future rail trail.

The overall indicative cost estimate to rehabilitate the timber viaducts and install shared path decking system across the entire Gundagai viaducts and bridge spans is \$19,615,000 which includes a contingency of 40%.

Peak Bodies

Partnerships with sport and recreation peak bodies will be important in the implementation of this Plan. The strategic direction of these organisations can have direct and indirect influences on sport and recreation facilities, clubs and programs. For example, future state or regional restructures of competition leagues can influence opportunities relating to a sport within the Cootamundra-Gundagai region

Peak body strategic documents include:

- AFL Preferred Facility Guidelines State, Regional, Local, School and Remote Facilities (2019)
- Australian Professional Rodeo Association
- Australian Rugby Strategic Plan 2016-2020
- Baseball Australia Strategic Plan
- Basketball NSW Strategic Plan 2016-2020
- Confederation of Australian Motor Sports (CAMS) Strategic Plan 2017-2019
- Cricket NSW Strategy 2017-2022
- Mountain Bike Australia Strategic Plan 2016-2021
- Netball in NSW – Statewide Facilities Strategy (2018-2033)
- NRL Strategic Plan 2018-2022
- Pony Club NSW 2018 Annual Report
- Reframing the Future 2017-2020 Athletics in New South Wales (OneSport)
- Swimming NSW Strategic Plan
- Tennis NSW Strategic Plan 2018-21
- The NSWTA Strategic Plan 2015-2020, NSW Touch Football
- We Are Football, This is Our Vision, Whole of Football Plan



Appendix 2: Strategic Document Review

NRL Strategic Plan 2018-2022

The *NRL Strategic Plan* has three key words UNITE / EXCITE / INSPIRE and notes three key focus areas:

- Grassroots (more funding)
- Expansion (Country NSW)
- Women's Game (fastest growing part)



2016-2020 Australian Rugby Strategic Plan

The four key areas within the plan are:

1. Make Rugby a Game For All
2. Ignite Australia's Passion for the Game
3. Build Sustainable Elite Success
4. Create Excellence in How the Game is Run

Detailed under *A Game For All*, it is stated that Club Rugby is at the heart of Australian Rugby and that the traditional make XV's game in Rugby heartlands will be insufficient to grow clubs and participants. The target is to build a more diverse participant base by introducing new forms of the game. These formats need to reach into the network of clubs to reinvigorate their playing base, help them become more sustainable and use their infrastructure 12 months a year instead of 6.

Development Workforce grow and shepherd participants through the pathway	
Build and enhance our clubs and the XV's game	Introduce non-contact versions of the game with VIVA7's
Build Rugby into the public schools system with Game On	Make Sevens a year round sport
Clubs grow by having a new audience and new formats of the game	

We Are Football, This is Our Vision, Whole of Football Plan

The Whole of Football, a vision for Football in 2035 and has set future targets for the sport. The targets most relevant to the Recreation Needs Study are outlined below.

Football Community

- Meet the needs of participants who want to enjoy Football "Anytime, Anyhow, Anywhere"
- Welcome newly arrived residents or people who develop a newfound affinity for Football
- Invest in the Grassroots. Football must redistribute resources to focus on improving participant experience and providing pathways for our best players
- Recognise our stars. Not only players on the pitch, but the people who make everything possible, volunteers, coaches and referees

Participation

- Having a girls' team in every club, then work towards a girls' and women's team in every age group within each club
- Futsal will be a key component of the growth in social football. Futsal's small sided, dynamic & flexible format means it can be efficiently delivered to Australia's more remote areas

Coaching

- Coaching will be measured by a coach's ability to help a player enjoy Football and fulfil their potential at whatever level that may be

Facilities

- Every Member Federation in Australia must have a Home of Football to support Football in that region that acts as a community hub and supports the development of elite players

The NSWTA Strategic Plan 2015-2020, NSW Touch Football

The NSW Strategic Plan 2015/2020 sets some ambitious targets for the sport and sets four pillars of "A Clear 2020 Vision".

- Corporate Leadership
- Operational Services
- Sports Management
- Sport Development

The strategies most relevant to the Recreation Needs Study are outlined below.

Sport Management

- 2A. Create relationships with non-direct competitors (netball, rugby league, events such as Tough Mudder/Colour run etc)
- 2B. Create Government Agency relationships for the benefit of State and Affiliate development (actively engage with local authorities)
- 2D. Substantially grow participation of affiliated members of NSWTA by 5% by 2020.
- 2G. Place value on human resource at both professional and volunteer level

Sport Development

- 3A. Provide a quality experience for recreational participants through innovative processes geared at ease of participation.
- 3D. Forge key relationships and programs with Schools/ Universities/ Educational providers

Operational Services

- 4J. Aid in the development of local facilities for the benefit and enjoyment of grass root members

AFL Preferred Facility Guidelines State, Regional, Local, School and Remote Facilities (2019)

The Guidelines outline the preferred facility requirements for State League, Regional and Local level facilities.

The 2019 edition recognises the changing trends in the facility space. These trends include:

- The growth in female participation and the subsequent need to address amenity provision and provide welcoming, inclusive club environments
- Innovation in facility and ground surface design
- The need to access an increasing number of venues to address ground capacity issues

The guidelines recommend classifying facilities against the Community Facility Hierarchy Model.

Hierarchy Level	Represent % of Venues Nationally
State	3%
Regional	5%
Local	76%
Remote	1%

76% of all community venues fall within the local category or classification. They are designed to cater for local level competition within individual suburbs, townships, or municipalities and are usually also the 'home' of a seasonal club. Facilities and playing surfaces are provided to home and away competition standard only. However, local leagues should aspire to get local facilities used for finals to regional level standards.

Cricket NSW Strategy 2017-2022

The Cricket NSW Strategy is represented graphically in the diagram below. The vision is 'Australia's Favourite Sport – a sport for all Australians)

Cricket NSW will support their strategy by delivering the facilities, we need at all levels, attracting and developing great people. They are also aiming to be the leading sport for women and girls.



Strategy Plan Basketball NSW 2016-2020

The plan identifies Strategic Pillars of Leadership; Culture & Inclusion; Competition, Elite Pathways; Innovation; Participation; Facilities; Awareness.

Key strategies are listed under each pillar

Participation - to increase participation at all levels of the game working pro-actively and collaboratively with our community. This includes supporting 5x5, reaching into schools, adopting a new format of 3x3.

Facilities – increase the number of facilities and basketball courts available to play basketball in the areas where we can quantify and support the growth of the sport.

High priority hub areas in Regional – Dubbo, Wagga, Illawarra, North East and Newcastle.

Netball in NSW – Statewide Facilities Strategy (2018-2033)

The Netball in NSW Statewide Facilities Strategy contains recommendations for the 15-year period from 2018 to 2033. It notes a benchmark of 1 court per 3,500 population.

The strategies most relevant to the Recreation Needs Study are outlined below.

- 1.1 Associations should increase the utilisation rate of their current and future netball facilities to provide increased access to training and competition opportunities for all current and future players, coaches and umpires; and to encourage participation growth (i.e. changing programming schedules – other days than Saturday)
- 4.1 Netball NSW to encourage all Association, Clubs and other deliverers of netball are referring to, abiding by, all requirements within the most current version of the Netball Australia National Facilities Policy, when any current court is being upgraded and when any new court is being developed, be it indoor, outdoor, single use, or multi use
- 4.2 Netball NSW to encourage all Association, Clubs and other deliverers of netball to include FAST5 court markings on their facility's courts when any court is being resurfaced/ marked, and when any new court is being developed
- 4.7 NNSW to work with the relevant NNSW Associations and all other relevant parties to prioritise the development / enhancement of netball facilities, in-line with the State Government's Regional Multi-Sport Facilities Hubs initiative. The following locations have been identified by State Government as potential Regional Multi-Sport Facilities Hub locations: Tamworth, Wagga Wagga, Bathurst, Coffs Harbour, Dubbo, Lismore, Jindabyne

Reframing the Future 2017-2020 Athletics in NSW (OneSport)

Reframing the Future 2017-2020 provides the platform from which all partners in the Athletics Movement can work together as a united collective, to drive the growth and capacity of the sport in NSW (i.e. LANSW, ANSW, NSW Masters Athletics and others).

The strategic priorities are:

More People in NSW Participating in Athletics

- We want more people, of all ages, backgrounds and abilities, participating and competing in all forms of Athletics in NSW and more often

Enabling Our People

- We will ensure the growth and development of the Athletics workforce in NSW

Leading the Way

- We will work collaboratively and innovatively to build an industry-leading sports community in NSW

Swimming NSW Strategic Plan 2015-2018

Swimming NSW's Strategic plan acknowledges that swimming is Australia's highest participation sport and is an activity synonymous with the Australian way of life.

The current objectives published on the Swimming NSW website

<https://nsw.swimming.org.au/about-us-nsw> relevant to this study are:

- To promote, to teach and to encourage the art of swimming
- To stimulate public opinion in favour of providing proper accommodation and facilities for acquiring the art of swimming

Australian Mountain Bike Trail Guidelines

Trails are like any other asset or facility development and as such, are subject to a formal planning and approval process. The trail development process is an eight-stage process.

1. Proposal
2. Framework
3. Site Assessment
4. Concept Planning
5. Corridor Evaluation
6. Detailed Design
7. Construction
8. Management

Sustainable trails means developing the right trails, in the right places, the right way and for the right reasons.

The guidelines comprehensively cover general trail planning design and construction principles such as trail hierarchy and models, sustainability, technical features, trail difficulty rating systems and signage.

The trail difficulty rating system (TDRS) outlined below provides 7 levels of difficulties ranging from very easy to extreme. These trail descriptors should be used at trail signage, on brochures and maps.

Table for Mountain bike TDRS trail descriptors

Difficulty symbol	Short description
	Very easy Wide trail with a gentle gradient smooth surface and no obstacles. Suitable for beginner cyclists with basic bike skills, and most bikes.
	Easy Wide trail with a gentle gradient smooth surface. Some obstacles such as roots, logs and rocks. Suitable for beginner cyclists with basic bike skills, and off-road bikes.
	Easy with Intermediate Sections Likely to be single track with a moderate gradient, variable surface and some obstacles. Suitable for riders with basic skills, and some intermediate skills.
	Tough moderate Single trail with moderate gradients, variable surface and obstacles. May include steep sections. Suitable for skilled intermediate bikers with moderate bikes.
	Tough moderate with difficult sections Suitable for compact mountain bikes, and is physically demanding route. Expect long and unavoidable obstacles and features. Challenging and variable with some steep, rocky or uneven and loose surfaces.
	Difficult Not for expert mountain bikers. More and more physically demanding route. Hedges and personal access drifts are highly desirable. Expect long, dangerous and unpredictable obstacles and features. Challenging and variable with long steep climbs or descents and loose surfaces. Bikes sections will be easier to walk.
	Extreme Suitable for highly experienced mountain bikers, used for physically demanding routes. Hedges and personal access drifts are highly desirable. Steeper, more technical trails and technical features, all sections are challenging. Includes extreme levels of exposure, risk, or risk. Expect long and unpredictable obstacles and features. Some sections will be easier to walk.

Tennis NSW Strategic Plan 2018-21

The state of play of tennis in NSW is considered in this report

1. Participation in tennis remains strong
2. The way we play is changing (Adult social play offers our largest opportunity for growth)
3. The places we play need to evolve
4. The power of coaches (only 49% of venues have a formal coach/club agreement)

Strategic Purpose:

- 1: To support clubs and coaches get more people participating in tennis

NEW INITIATIVES WE WILL DELIVER

HOT SHOTS	<ul style="list-style-type: none"> ✓ Growing the number of Hot Shots venues ✓ Growing Hot Shots Matchplay venues ✓ Increased investment in Hot Shots marketing
SCHOOLS	<ul style="list-style-type: none"> ✓ Growing primary school partners ✓ Growing secondary school partners ✓ Increasing teacher training
COMPETITIVE TENNIS	<ul style="list-style-type: none"> ✓ Tennis Sydney governance review ✓ Supporting JTS administration ✓ Training more tournament directors
ADULT SOCIAL TENNIS	<ul style="list-style-type: none"> ✓ Promoting Adult Social Tennis benefits ✓ Supporting Adult Social Tennis pilots ✓ Assist Clubs to better market Adult Social Tennis

- 2: To assist our Clubs, Coaches and Councils to invest in and operate sustainable tennis venues

NEW INITIATIVES WE WILL DELIVER

TENNIS INFRASTRUCTURE	<ul style="list-style-type: none"> ✓ Publish the Future Venues Strategy ✓ Increase number of ITF standard venues ✓ Develop strategic master plan in key regional hubs
CLUB OPERATIONAL HEALTH	<ul style="list-style-type: none"> ✓ Launch #TennisRestart ✓ Develop the Venue Sustainability Rating (VSR) ✓ Use VSR as model to engage Clubs & Councils on future needs of tennis
RAISE PROFILE OF TENNIS IN GOVT.	<ul style="list-style-type: none"> ✓ Strengthen relationships with State Government and Local Government Areas (LGAs) ✓ Better educate LGAs on the needs of tennis ✓ Influence a greater number of LGA leases
STATE TENNIS CENTRE	<ul style="list-style-type: none"> ✓ Invest in the upgrade of Sydney Olympic Park Tennis Centre ✓ Continue to lobby for a new Sydney Sports Arena ✓ Create a world-class high performance environment

ABCRA Australian Bushmen's Campdraft and Rodeo Association

The Australian Bushmen's Campdraft and Rodeo Association (ABCRA) is a non-profit Campdraft and Rodeo organisation that was formed in 1946 for the purpose of co-ordinating and assisting affiliated committees to conduct their events.

The ABCRA affiliates the sports of Campdrafting, roughriding (saddlebronc, bareback, bull and steer riding) and timed rodeo events (steer wrestling, rope & tie, barrel race (ladies), steer undecorating (ladies), team roping, breakaway roping (ladies) and junior barrel race.

Although the typical competition is likely to have a direct association with the land, the increasing profile of rodeo and Campdrafting, now sees competitors from all walks of life. What will never change is the family appeal; both in spectating and competing, the ABCRA actively encourages novice and junior competitors in both rodeos and campdrafts.

Pony Club New South Wales 2018 Annual Report

Pony Club New South Wales encourages young people to ride and learn to enjoy all kinds of sport connected with horses and riding in a safe and supportive environment.

The Pony Club is facing the challenge of dwindling memberships numbers and is actively working to address this trend. The strengths & advantages of the organisation are listed as the volunteers who spend considerable time for the benefit of Pony Club, along with the substantial knowledge base of the membership.

Baseball Australia Strategic Plan**Performance Objectives:**

- Aussie T-Ball – Grow baseball via a quality junior program
- Little League – Australian sport's leading community-based competition
- Australian Baseball League – Broadcast Asia-Pacific League
- Team Australia – Top 5 World Ranking
- Leadership and Development – Increase support to grassroots.

Confederation of Australian Motor Sport (CAMS) Strategic Plan 2017-2019

The CAMS Strategic Plan 2017-2019 will advance and grow motor sport for Australian participants at all levels as the trusted custodian, developer and facilitator of sustainable, safe and fair sport. There are four key elements

- Deliver sustainable financial growth
- Improve brand and reputation
- Grow participation and membership
- Align strategy, culture and performance

Appendix

Appendix 3: Funding Opportunities

A variety of external funding sources to support the development of recreational facilities & programs are potentially available for the implementation of the Strategy, as outlined below. Funding can be procured from a variety of sources locally and at state and federal levels. These programs change regularly, and it is important to contact the funding agency/organisation to get up to date details on funding guidelines and determine eligibility.

Sport NSW Grants Schedule Summary

As part of Sport NSW's commitment to advocating for and strengthening the sports sector - grants information is provided as a Sport NSW Grants Schedule Summary document which is regularly updated to making this information easily accessible and in one place.

This regularly updated Grants Schedule is available online via
<https://www.sportnsw.com.au/resources--reports/grants/>

Federal Government

GrantConnect provides centralised publication of forecast and current Australian Government grant opportunities and grants awarded.

To find current grant opportunities refer to:
<https://www.grants.gov.au/>

Commercial and Private Sector Funding

Commercial and private sector funding is often used by organisations to assist with facility developments and ongoing operations.

Opportunities such as naming rights and in-kind donations of labour and materials are a potential resource for new facility developments and upgrades.

For example, Qantas Regional Grants Program provides financial, flight and marketing support to community groups and organisations to help further their causes and projects that help deliver direct services or benefits to regional communities. Refer:
<https://www.qantas.com/au/en/about-us/our-company/in-the-community/qantas-regional-grants.html#about-the-program>

Not-for-profit organisations

Australian Sports Foundation operates the Fundraising4Sport Program to increase opportunities for Australians to participate in sport or excel in sport performance. Refer
<https://ASF.org.au/>.

Foundation for Rural and Regional Renewal

Provides grant funding for charitable purposes that benefits the residents of Australia's rural, regional or remote communities. Refer:
http://www.frrr.org.au/cb_pages/grants.php

Trusts and Foundations

There are numerous trusts and foundations established in Australia and a number provide funding for projects such as this. Often, they are established by large corporations. Refer
www.philanthropy.org.au

Peak Bodies, Associations and Clubs

Contributions from clubs and associations developing facilities and other initiatives is common. This may include funds generated through fundraising efforts, loans and savings. Peak bodies and associations may also have funds which could be contributed towards the projects.

Other

There are other not for profit organisations that provide support in relation to recreation such as Rotary Clubs & Lions Clubs.

Appendix

Appendix 4: Facility Classification

State Level Facility

These are the facilities that meet the requirements of nominated sport or recreation peak bodies to conduct training at a State level or hold a State 'Open' event and/or a facility that meets the requirements of nominated sport or recreation peak bodies to conduct training or an event at a National level or under National rules. They may also be a recreation facility that has a unique/high profile attraction that attracts people from wide catchments including interstate and overseas.

Characteristics include:

- a range of large scale higher standard facilities (i.e. elite level sporting facilities, grandstands)
- attracts large numbers of patrons from outside the Council area
- high usage by a range of clubs/users
- high spectator numbers
- capable of catering for state, national and/or international level events
- Incorporates a unique quality, feature or facility that draws people from wide catchments including interstate and/or overseas.

These facilities attract users and visitors from within and outside the State and all are managed by State Government or private industry. They are predominantly recreation based.

Regional Level Facilities

A facility is Regional if it attracts users from a substantial part of the Council area as well as outside of the Council area. They tend to cater for large numbers of people, teams or individuals beyond a local area e.g. a multi-court indoor recreation centre, and an outdoor sporting complex of a high standard.

Characteristics include:

- Substantial facilities e.g. large club rooms, high number of courts, high standard lighting suitable for night competitions
- Usage by a range of clubs/users
- Features a specialised single purpose facility

- More than one playing/competition area
- Generally, attracts patrons from within and outside the Council area
- May have significant infrastructure such as sealed car parking and substantial fencing.

District Level Facilities

District facilities have a wider catchment than just a small number of towns or villages, however they do not have the level of infrastructure that a regional facility has.

Features include:

- Range of facilities e.g. club rooms, changerooms, multiple tennis/netball courts, sports lighting suitable for training (minimum)
- Used by a large club or significant number of users
- At least one reasonably high-quality playing/competition area
- Generally, attracts patrons from within, but possibly outside the Council area for special events
- Infrastructure such as adequate car parking and fencing.

These range from outdoor sporting complexes that cater for sports such as football, tennis, netball and cricket to specialist facilities for activities such as shooting and equestrian.

Local Level Facilities

Local recreation and sport facilities cater for activities primarily targeted at the population of a township or village. Characteristics include:

- Basic facilities e.g. toilets, shelter
- Possibly small clubrooms and/or changerooms
- Used for low-level competitions, junior, casual and social activities
- Generally, attracts patrons from only within the local community
- Caters for local club activities but not district and higher-level competitions

The majority of facilities provided within the Cootamundra-Gundagai Regional Council area are of a local standard.

References

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ⁱⁱ Regional Development Australia Riverina NSW. January 2018. *Riverina Regional Profile*

ⁱⁱⁱ NSW Government Planning & Environment 2016 *New South Wales State and Local Government Area Population Projections* <https://data.nsw.gov.au/data/dataset/population-projections-2011-2036-2016-series>

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