

# Business Paper

## LATE REPORTS ORDINARY COUNCIL MEETING

**COUNCIL CHAMBERS, GUNDAGAI**

**6:00PM, Tuesday 28th January, 2025**

**Administration Centres: 1300 459 689**

# LATE REPORTS

## Order Of Business

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**8 GENERAL MANAGER’S REPORT**

**8.3 FINANCE**

**8.3.4 PRESENTATION OF AUDITED FINANCIAL STATEMENTS**

DOCUMENT NUMBER	430176
REPORTING OFFICER	Zac Mahon, Manager Finance
AUTHORISING OFFICER	Barry Paull, Interim Deputy General Manager - CCD
RELEVANCE TO COMMUNITY STRATEGIC PLAN	<b>4. Collaborative and progressive leadership</b> 4.1 A clear strategic direction that is delivered upon
FINANCIAL IMPLICATIONS	There are no Financial implications associated with this report.
LEGISLATIVE IMPLICATIONS	There are no Legislative implications associated with this report.
POLICY IMPLICATIONS	There are no Policy implications associated with this report.
ATTACHMENTS	1. Audited Annual Financial Statements 2024 <a href="#">↓</a>

**RECOMMENDATION**

**The General-Purpose Financial Statements, Special-Purpose Financial Statements and Special Schedules for the year ended 30<sup>th</sup> June 2024, be adopted following consideration of any submissions received.**

Introduction

Under Section 419 of the Local Government Act 1993, Council is required to present its Audited Financial Statements, together with the Auditor’s report, at a meeting of the Council.

Discussion

The NSW Audit Office has completed their audit of the 2023/24 Financial Statements. The Director, Financial Audit – Min Lee from the Audit Office of NSW attend the meeting via video link to present the Audit Report and take any questions.

Financial

There are no financial implications associated with this report.

OLG 23a Guideline consideration

Does not conflict with Guidelines.

# Cootamundra-Gundagai Regional Council

ANNUAL FINANCIAL STATEMENTS  
for the year ended 30 June 2024

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# Cootamundra-Gundagai Regional Council

GENERAL PURPOSE FINANCIAL STATEMENTS  
for the year ended 30 June 2024

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## Cootamundra-Gundagai Regional Council

### General Purpose Financial Statements

for the year ended 30 June 2024

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#### Overview

Cootamundra-Gundagai Regional Council is constituted under the Local Government Act 1993 (NSW) and has its principal place of business at:

81 Wallendoon St  
Cootamundra NSW 2590

Council's guiding principles are detailed in Chapter 3 of the LGA and includes:

- principles applying to the exercise of functions generally by council,
- principles to be applied when making decisions,
- principles of community participation,
- principles of sound financial management, and
- principles for strategic planning relating to the development of an integrated planning and reporting framework.

A description of the nature of Council's operations and its principal activities are provided in Note B1-2.

Through the use of the internet, we have ensured that our reporting is timely, complete and available at minimum cost. All press releases, financial statements and other information are publicly available on our website: [www.cgrc.nsw.gov.au](http://www.cgrc.nsw.gov.au).

**Cootamundra-Gundagai Regional Council**

**General Purpose Financial Statements**

for the year ended 30 June 2024

**Statement by Councillors and Management made pursuant to Section 413 (2c) of the *Local Government Act 1993 (NSW)***

**The attached general purpose financial statements have been prepared in accordance with:**

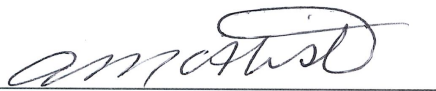
- the *Local Government Act 1993* and the regulations made thereunder,
- the Australian Accounting Standards and other pronouncements of the Australian Accounting Standards Board
- the Local Government Code of Accounting Practice and Financial Reporting.

**To the best of our knowledge and belief, these statements:**

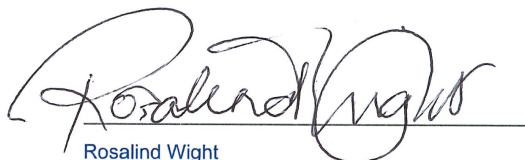
- present fairly the Council's operating result and financial position for the year
- accord with Council's accounting and other records.

**We are not aware of any matter that would render this report false or misleading in any way.**

**Signed in accordance with a resolution of Council made on 22 October 2024.**



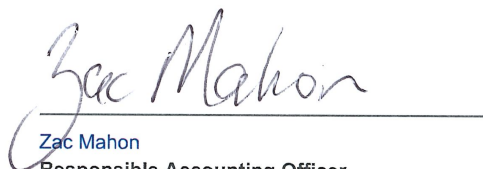
**Abb McAlister**  
Mayor  
22 October 2024



**Rosalind Wight**  
Deputy Mayor  
22 October 2024



**Steve McGrath**  
Interim General Manager  
22 October 2024



**Zac Mahon**  
Responsible Accounting Officer  
22 October 2024

**Cootamundra-Gundagai Regional Council**

**Income Statement**

for the year ended 30 June 2024

<b>Original unaudited budget 2024</b>	<b>\$ '000</b>	Notes	<b>Actual 2024</b>	Actual 2023
	<b>Income from continuing operations</b>			
19,263	Rates and annual charges	B2-1	<b>19,389</b>	18,443
4,986	User charges and fees	B2-2	<b>15,883</b>	12,293
1,301	Other revenues	B2-3	<b>850</b>	919
12,298	Grants and contributions provided for operating purposes	B2-4	<b>14,419</b>	15,805
8,672	Grants and contributions provided for capital purposes	B2-4	<b>5,507</b>	7,357
1,245	Interest and investment income	B2-5	<b>1,608</b>	861
-	Other income	B2-6	<b>512</b>	271
<b>47,765</b>	<b>Total income from continuing operations</b>		<b>58,168</b>	<b>55,949</b>
	<b>Expenses from continuing operations</b>			
14,709	Employee benefits and on-costs	B3-1	<b>14,731</b>	14,124
19,824	Materials and services	B3-2	<b>27,363</b>	24,189
146	Borrowing costs	B3-3	<b>337</b>	317
10,536	Depreciation, amortisation and impairment of non-financial assets	B3-4	<b>12,391</b>	12,149
1,572	Other expenses	B3-5	<b>1,385</b>	1,470
-	Net loss from the disposal of assets	B4-1	<b>6,074</b>	122
<b>46,787</b>	<b>Total expenses from continuing operations</b>		<b>62,281</b>	<b>52,371</b>
<b>978</b>	<b>Operating result from continuing operations</b>		<b>(4,113)</b>	<b>3,578</b>
<b>978</b>	<b>Net operating result for the year attributable to Council</b>		<b>(4,113)</b>	<b>3,578</b>
	<b>Net operating result for the year before grants and contributions provided for capital purposes</b>			
<b>(7,694)</b>			<b>(9,620)</b>	<b>(3,779)</b>

The above Income Statement should be read in conjunction with the accompanying notes.



Cootamundra-Gundagai Regional Council | Statement of Comprehensive Income | for the year ended 30 June 2024

## Cootamundra-Gundagai Regional Council

### Statement of Comprehensive Income

for the year ended 30 June 2024

\$ '000	Notes	2024	2023
<b>Net operating result for the year – from Income Statement</b>		<b>(4,113)</b>	3,578
<b>Other comprehensive income:</b>			
Amounts which will not be reclassified subsequently to the operating result			
Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-7	<b>(46,374)</b>	31,859
<b>Total items which will not be reclassified subsequently to the operating result</b>		<b>(46,374)</b>	31,859
<b>Total other comprehensive income for the year</b>		<b>(46,374)</b>	31,859
<b>Total comprehensive income for the year attributable to Council</b>		<b>(50,487)</b>	35,437

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

**Cootamundra-Gundagai Regional Council**

**Statement of Financial Position**

as at 30 June 2024

\$ '000	Notes	2024	2023
<b>ASSETS</b>			
<b>Current assets</b>			
Cash and cash equivalents	C1-1	8,465	1,064
Investments	C1-2	25,000	28,006
Receivables	C1-4	4,782	6,521
Inventories	C1-5	477	477
Contract assets and contract cost assets	C1-6	2,691	2,709
<b>Total current assets</b>		<b>41,415</b>	<b>38,777</b>
<b>Non-current assets</b>			
Receivables	C1-4	-	25
Inventories	C1-5	824	824
Infrastructure, property, plant and equipment (IPPE)	C1-7	630,062	686,981
Intangible assets	C1-8	9	48
<b>Total non-current assets</b>		<b>630,895</b>	<b>687,878</b>
<b>Total assets</b>		<b>672,310</b>	<b>726,655</b>
<b>LIABILITIES</b>			
<b>Current liabilities</b>			
Payables	C3-1	1,889	1,814
Contract liabilities	C3-2	4,550	6,666
Borrowings	C3-3	1,145	1,167
Employee benefit provisions	C3-4	3,463	3,457
<b>Total current liabilities</b>		<b>11,047</b>	<b>13,104</b>
<b>Non-current liabilities</b>			
Borrowings	C3-3	4,397	5,828
Employee benefit provisions	C3-4	352	340
Provisions	C3-5	4,525	4,907
<b>Total non-current liabilities</b>		<b>9,274</b>	<b>11,075</b>
<b>Total liabilities</b>		<b>20,321</b>	<b>24,179</b>
<b>Net assets</b>		<b>651,989</b>	<b>702,476</b>
<b>EQUITY</b>			
Accumulated surplus		411,854	415,967
IPPE revaluation reserve		240,135	286,509
<b>Council equity interest</b>		<b>651,989</b>	<b>702,476</b>
<b>Total equity</b>		<b>651,989</b>	<b>702,476</b>

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Cootamundra-Gundagai Regional Council | Statement of Changes in Equity | for the year ended 30 June 2024

Cootamundra-Gundagai Regional Council

Statement of Changes in Equity

for the year ended 30 June 2024

\$ '000	Notes	2024			2023		
		Accumulated surplus	IPPE revaluation reserve	Total equity	Accumulated surplus	IPPE revaluation reserve	Total equity
Opening balance at 1 July		415,967	286,509	702,476	412,389	254,650	667,039
<b>Opening balance</b>		<b>415,967</b>	<b>286,509</b>	<b>702,476</b>	<b>412,389</b>	<b>254,650</b>	<b>667,039</b>
Net operating result for the year		(4,113)	–	(4,113)	3,578	–	3,578
<b>Net operating result for the period</b>		<b>(4,113)</b>	<b>–</b>	<b>(4,113)</b>	<b>3,578</b>	<b>–</b>	<b>3,578</b>
<b>Other comprehensive income</b>							
Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-7	–	(46,374)	(46,374)	–	31,859	31,859
<b>Other comprehensive income</b>		<b>–</b>	<b>(46,374)</b>	<b>(46,374)</b>	<b>–</b>	<b>31,859</b>	<b>31,859</b>
<b>Total comprehensive income</b>		<b>(4,113)</b>	<b>(46,374)</b>	<b>(50,487)</b>	<b>3,578</b>	<b>31,859</b>	<b>35,437</b>
<b>Closing balance at 30 June</b>		<b>411,854</b>	<b>240,135</b>	<b>651,989</b>	<b>415,967</b>	<b>286,509</b>	<b>702,476</b>

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Cootamundra-Gundagai Regional Council

Statement of Cash Flows

for the year ended 30 June 2024

Original unaudited budget 2024	\$ '000	Notes	Actual 2024	Actual 2023
<b>Cash flows from operating activities</b>				
<i>Receipts:</i>				
19,263	Rates and annual charges		18,909	18,269
4,986	User charges and fees		19,230	10,806
1,245	Interest received		1,381	697
20,970	Grants and contributions		18,472	27,564
1,301	Other income		3,152	1,563
<i>Payments:</i>				
(14,709)	Payments to employees		(15,507)	(13,922)
(19,824)	Payments for materials and services		(29,760)	(25,956)
(146)	Borrowing costs		(143)	(184)
(1,572)	Other expenses		(2,036)	(903)
11,514	<b>Net cash flows from operating activities</b>	G1-1	<b>13,698</b>	17,934
<b>Cash flows from investing activities</b>				
<i>Receipts:</i>				
34,000	Redemption of term deposits		33,000	47,048
–	Proceeds from sale of IPPE		1,318	109
–	Deferred debtors receipts		31	33
<i>Payments:</i>				
(36,000)	Acquisition of term deposits		(29,994)	(61,006)
(21,383)	Payments for IPPE		(9,199)	(9,963)
–	Purchase of intangible assets		–	(1)
(23,383)	<b>Net cash flows from/(used in) investing activities</b>		<b>(4,844)</b>	(23,780)
<b>Cash flows from financing activities</b>				
<i>Payments:</i>				
(1,160)	Repayment of borrowings		(1,453)	(1,315)
(1,160)	<b>Net cash flows from/(used in) financing activities</b>		<b>(1,453)</b>	(1,315)
(13,029)	<b>Net change in cash and cash equivalents</b>		<b>7,401</b>	(7,161)
2,000	Cash and cash equivalents at beginning of year		1,064	8,225
(11,029)	<b>Cash and cash equivalents at end of year</b>	C1-1	<b>8,465</b>	1,064
28,000	plus: Investments on hand at end of year	C1-2	25,000	28,006
16,971	<b>Total cash, cash equivalents and investments</b>		<b>33,465</b>	29,070

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

## Cootamundra-Gundagai Regional Council

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## Cootamundra-Gundagai Regional Council

### Contents for the notes to the Financial Statements for the year ended 30 June 2024

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## A About Council and these financial statements

### A1-1 Basis of preparation

These financial statements were authorised for issue by Council on 22/10/2024. Council has the power to amend and reissue these financial statements in cases where critical information is received from public submissions or where the OLG directs Council to amend the financial statements.

The material accounting policy information related to these consolidated financial statements are set out below. Accounting policies have been consistently applied to all the years presented, unless otherwise stated.

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Australian Accounting Interpretations, the *Local Government Act 1993 (Act)* and *Local Government (General) Regulation 2021 (Regulation)*, and the Local Government Code of Accounting Practice and Financial Reporting. Council is a not for-profit entity. The financial statements are presented in Australian dollars and are rounded to the nearest thousand dollars.

#### **Historical cost convention**

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain infrastructure, property, plant and equipment.

#### **Significant accounting estimates and judgements**

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Council and that are believed to be reasonable under the circumstances.

#### **Critical accounting estimates and assumptions**

NSW Council makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

- i. fair values of infrastructure, property, plant and equipment – refer Note C1-7
- ii. asset remediation provisions – refer Note C3-5
- iii. employee benefit provisions – refer Note C3-4.

#### **Significant judgements in applying the Council's accounting policies**

- i. Impairment of receivables – refer Note C1-4.
- ii. Determination of whether performance obligations are sufficiently specific and whether the contract is within the scope of AASB 15 *Revenue from Contracts with Customers* and / or AASB 1058 *Income of Not-for-Profit Entities* – refer to Notes B2-2 – B2-4.
- iii. Determination of the lease term, discount rate (when not implicit in the lease) and whether an arrangement contains a lease – refer to Note C2-1.

### **Monies and other assets received by Council**

#### **The Consolidated Fund**

In accordance with the provisions of Section 409(1) of the *Local Government Act 1993*, all money and property received by Council is held in the Council's Consolidated Fund unless it is required to be held in Council's Trust Fund.

The Consolidated Fund has been included in the financial statements of Council.

Cash and other assets of the following activities have been included as part of the Consolidated Fund:

- General purpose operations
- Water service
- Sewerage service

## A1-1 Basis of preparation (continued)

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### **The Trust Fund**

In accordance with the provisions of Section 411 of the *Local Government Act 1993*, a separate and distinct Trust Fund is maintained to account for all money and property received by the council in trust which must be applied only for the purposes of, or in accordance with, the trusts relating to those monies. Trust monies and property subject to Council's control have been included in these reports.

A separate statement of monies held in the Trust Fund is available for inspection at the council office by any person free of charge.

### **New accounting standards and interpretations issued but not yet effective**

#### **New accounting standards and interpretations issued but not yet effective**

Certain new accounting standards and interpretations have been published that are not mandatory for the 30 June 2024 reporting periods.

Council has not to applied any pronouncements before its operative date in the annual reporting period beginning 1 July 2023.

As at the date of authorisation of these financial statements Council does not consider that any of these new (and still to be applied) standards and interpretations are likely to have a material impact on the Council's future financial statements, financial position, financial performance or cash flows.

### **New accounting standards adopted during the year**

During the year Council adopted all standards which were mandatorily effective from the first time at 30 June 2023.

None of standards had a significant impact on reported position or performance.



**B Financial Performance**

**B1 Functions or activities**

**B1-1 Functions or activities – income, expenses and assets**

Income, expenses and assets have been directly attributed to the following functions or activities. Details of those functions or activities are provided in Note B1-2.

\$ '000	Income		Expenses		Operating result		Grants and contributions		Carrying amount of assets	
	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023
<b>Functions or activities</b>										
Vibrant & supportive community	4,653	4,772	9,342	7,828	(4,689)	(3,056)	4,384	5,068	6,723	2,108
Prosperous & resilient economy	2,908	2,670	9,965	8,466	(7,057)	(5,796)	399	604	13,446	14,804
Sustainable natural & built environments	28,502	27,371	35,500	29,944	(6,998)	(2,573)	8,568	9,896	591,633	642,694
Good governance	22,105	21,136	7,474	6,133	14,631	15,003	6,575	7,594	40,339	42,836
Other	-	-	-	-	-	-	-	-	20,169	24,213
<b>Total functions and activities</b>	<b>58,168</b>	<b>55,949</b>	<b>62,281</b>	<b>52,371</b>	<b>(4,113)</b>	<b>3,578</b>	<b>19,926</b>	<b>23,162</b>	<b>672,310</b>	<b>726,655</b>

## B1-2 Components of functions or activities

---

Details relating to the Council's functions or activities as reported in B1-1 are as follows:

### **Vibrant & supportive community**

1. Our community is inclusive and connected
2. Public spaces provide for a diversity of activity and strengthen our social connections
3. Our community members are healthy and safe

### **Prosperous & resilient economy**

1. The local economy is strong and diverse
2. Strategic land-use planning is co-ordinated and needs based
3. Tourism opportunities are actively promoted
4. Our local workforce is skilled and workplace ready

### **Sustainable natural & built environments**

1. The natural environment is valued and protected
2. Our built environments support and enhance liveability

### **Good governance**

1. Decision making is based on collaborative, transparent and accountable leadership
2. Active participation and engagement in local decision making
3. Cootamundra-Gundagai Regional Council is a premier local government council

## B2 Sources of income

### B2-1 Rates and annual charges

\$ '000	2024	2023
<b>Ordinary rates</b>		
Residential	4,641	4,404
Farmland	5,418	5,166
Business	1,191	1,122
Less: pensioner rebates	(208)	(213)
<b>Rates levied to ratepayers</b>	<b>11,042</b>	<b>10,479</b>
Pensioner rate subsidies received	115	117
<b>Total ordinary rates</b>	<b>11,157</b>	<b>10,596</b>
<b>Annual charges (pursuant to s496, 496A, 496B, 501 &amp; 611)</b>		
Domestic waste management services	2,311	2,147
Stormwater management services charge	128	127
Water supply services	2,292	2,206
Sewerage services	2,845	2,742
Waste management services (non-domestic)	731	683
Environmental	79	78
Less: pensioner rebates	(293)	(300)
<b>Annual charges levied</b>	<b>8,093</b>	<b>7,683</b>
Pensioner annual charges subsidies received:		
– Water	39	52
– Sewerage	38	50
– Domestic waste management	62	62
<b>Total annual charges</b>	<b>8,232</b>	<b>7,847</b>
<b>Total rates and annual charges</b>	<b>19,389</b>	<b>18,443</b>

Council has used 2022 year valuations provided by the NSW Valuer General in calculating its rates.

#### Material accounting policy information

Rates and annual charges are recognised as revenue at the beginning of the rating period to which they relate. Prepaid rates are recognised as a financial liability until the beginning of the rating period.

Pensioner rebates relate to reductions in rates and certain annual charges for eligible pensioners' place of residence in the local government council area.

Pensioner rate subsidies are received from the NSW Government to provide a contribution towards the pensioner rebates and are recognised within the underlying revenue item based on their substance.

**B2-2 User charges and fees**

<b>\$ '000</b>	<b>2024</b>	<b>2023</b>
<b>User charges</b>		
Water supply services	3,097	2,750
Sewerage services	556	459
<b>Total user charges</b>	<b>3,653</b>	<b>3,209</b>
<b>Fees</b>		
Private works – s67	391	209
Planning and building - regulatory	260	243
Regulatory/ statutory fees	12	13
S10.7 certificates (EP&A Act)	47	32
S603 certificates	26	21
Transport for NSW works (state roads not controlled by Council)	9,915	7,415
Cemeteries	360	370
Aerodrome	35	29
Leaseback fees – Council vehicles	80	72
Refuse and effluent disposal	1	–
Library and art gallery	9	13
Saleyards	84	124
Tourism	49	3
Waste disposal tipping fees	812	404
Water connection fees	18	19
Sewer connection fees	12	17
Sporting facilities	14	44
Other	105	56
<b>Total fees</b>	<b>12,230</b>	<b>9,084</b>
<b>Total user charges and fees</b>	<b>15,883</b>	<b>12,293</b>
<b>Timing of revenue recognition for user charges and fees</b>		
User charges and fees recognised over time	3,653	3,233
User charges and fees recognised at a point in time	12,230	9,060
<b>Total user charges and fees</b>	<b>15,883</b>	<b>12,293</b>

**Material accounting policy information**

Revenue arising from user charges and fees is recognised when or as the performance obligation is completed and the customer receives the benefit of the goods / services being provided.

The performance obligation relates to the specific services which are provided to the customers and generally the payment terms are within 30 days of the provision of the service or in some cases, the customer is required to pay on arrival or a deposit in advance. There is no material obligation for Council in relation to refunds or returns.

**B2-3 Other revenues**

<b>\$ '000</b>	<b>2024</b>	<b>2023</b>
Fines	17	20
Legal fees recovery	36	22
Commissions and agency fees	26	30
Diesel rebate	128	79
Insurance claims recoveries	8	–
RFS reimbursement	176	332
Sales – miscellaneous	51	93
Sales of Landfill metal scrap	118	24
Workers comp incentive payments	56	58
Insurance rebates	176	200
Other	58	61
<b>Total other revenue</b>	<b>850</b>	<b>919</b>
<b>Timing of revenue recognition for other revenue</b>		
Other revenue recognised over time	–	–
Other revenue recognised at a point in time	850	919
<b>Total other revenue</b>	<b>850</b>	<b>919</b>

**Material accounting policy information for other revenue**

Where the revenue is earned for the provision of specified goods / services under an enforceable contract, revenue is recognised when or as the obligations are satisfied.

Statutory fees and fines are recognised as revenue when the service has been provided, the payment is received or when the penalty has been applied, whichever occurs first.

Other revenue is recorded when the payment is due, the value of the payment is notified, or the payment is received, whichever occurs first.

**B2-4 Grants and contributions**

\$ '000	Operating 2024	Operating 2023	Capital 2024	Capital 2023
<b>General purpose grants and non-developer contributions (untied)</b>				
<b>Financial Assistance Grant <sup>1</sup></b>				
Relating to current year	259	1,679	-	-
Financial assistance – local roads component	86	-	-	-
Prepayment received in advance for subsequent year	5,991	6,596	-	-
<b>Amount recognised as income during current year</b>	<b>6,336</b>	<b>8,275</b>	<b>-</b>	<b>-</b>
<b>Special purpose grants and non-developer contributions (tied)</b>				
<b>Cash contributions</b>				
Sewerage services	-	-	611	-
Community care	81	-	-	891
Environmental programs	135	42	-	-
Employment and training programs	12	-	-	-
Recreation and culture	1,257	655	1,672	1,723
Storm/flood damage	44	1,403	-	-
Other roads and bridges	1,097	352	-	2,013
Roads to recovery	-	718	1,256	1,240
Stronger Country Communities Council projects	-	-	-	5
Other specific grants	-	-	2	-
Transport for NSW contributions (regional roads, block grant)	909	4,297	-	614
Transport (other roads and bridges funding)	4,234	-	1,685	205
NSW Rural fire services	283	63	-	-
Other grants	31	-	-	1
OLG grants	-	-	-	342
<b>Total special purpose grants and non-developer contributions (tied)</b>	<b>8,083</b>	<b>7,530</b>	<b>5,226</b>	<b>7,034</b>
<b>Total grants and non-developer contributions</b>	<b>14,419</b>	<b>15,805</b>	<b>5,226</b>	<b>7,034</b>
<b>Comprising:</b>				
– Commonwealth funding	6,472	8,992	2,200	1,240
– State funding	7,893	6,810	4,048	5,583
– Other funding	54	3	(1,022)	211
	<b>14,419</b>	<b>15,805</b>	<b>5,226</b>	<b>7,034</b>

(1) \$5,991 of 2024-2025 Financial Assistance Grant from Commonwealth Government was received by Council in June 2024 and hence is reported as 2023-2024 income although it relates to 2024-2025 financial year.

**B2-4 Grants and contributions (continued)**

**Developer contributions**

\$ '000	Notes	Operating 2024	Operating 2023	Capital 2024	Capital 2023
<b>Developer contributions:</b>					
<b>(s7.4 &amp; s7.11 - EP&amp;A Act, s64 of the LGA):</b>					
Cash Contributions	G4	-	-	273	317
S 64 – sewerage service contributions		-	-	8	6
<b>Total developer contributions</b>		<b>-</b>	<b>-</b>	<b>281</b>	<b>323</b>
<b>Total grants and contributions</b>		<b>14,419</b>	<b>15,805</b>	<b>5,507</b>	<b>7,357</b>
<b>Timing of revenue recognition for grants and contributions</b>					
Grants and contributions recognised over time		6,851	6,929	5,289	2,478
Grants and contributions recognised at a point in time		7,568	8,876	218	4,879
<b>Total grants and contributions</b>		<b>14,419</b>	<b>15,805</b>	<b>5,507</b>	<b>7,357</b>

**B2-4 Grants and contributions (continued)**

**Unspent grants and contributions**

Certain grants and contributions are obtained by Council on the condition they be spent in a specified manner or in a future period but which are not yet spent in accordance with those conditions are as follows:

<b>\$ '000</b>	<b>Operating 2024</b>	Operating 2023	<b>Capital 2024</b>	Capital 2023
Unspent funds at 1 July	<b>3,303</b>	844	<b>3,363</b>	6,435
<b>Add:</b> Funds received and not recognised as revenue in the current year	<b>236</b>	2,837	<b>470</b>	1,516
<b>Less:</b> Funds received in prior year but revenue recognised and funds spent in current year	<b>(1,812)</b>	(378)	<b>(1,010)</b>	(4,588)
<b>Unspent funds at 30 June <sup>1</sup></b>	<b>1,727</b>	<b>3,303</b>	<b>2,823</b>	<b>3,363</b>

(1) Unexpended grants relate mainly to Stronger Communities Fund, Fixing Local Roads Grants, Local Roads and Community Infrastructure Grants and NSW Department of Planning Grants income. These amounts are expected to be spent during the next financial year.



## B2-4 Grants and contributions (continued)

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### Material accounting policy information

#### Grants and contributions – enforceable agreement with sufficiently specific performance obligations

Grant and contribution revenue from an agreement which is enforceable and contains sufficiently specific performance obligations is recognised as or when control of each performance obligations is transferred.

The performance obligations vary according to the agreement but include passing milestones or meeting outputs. Payment terms vary depending on the terms of the grant, cash is received upfront for some grants and on the achievement of certain payment milestones for others.

Performance obligations may be satisfied either at a point in time or over time and this is reflected in the revenue recognition pattern. Point in time recognition occurs when the beneficiary obtains control of the goods / services at a single time (e.g. completion of the project when a report / outcome is provided), whereas over time recognition is where the control of the services is ongoing throughout the project (e.g. provision of community health services through the year).

Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

#### Capital grants

Capital grants received by Council under an enforceable contract for the acquisition or construction of infrastructure, property, plant and equipment to identified specifications which will be under Council's control on completion are recognised as revenue as and when the obligation to construct or purchase is completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project.

For acquisitions of assets, the revenue is recognised when the asset is acquired and controlled by the Council.

#### Developer contributions

Council has obligations to provide facilities from contribution revenues levied on developers under the provisions of sections 7.4, 7.11 and 7.12 of the *Environmental Planning and Assessment Act 1979* (EP&A Act).

While Council generally incorporates these amounts as part of a Development Consents Order, such developer contributions are only recognised as income upon receipt by Council, due to the possibility that individual development consents may not be acted upon by the applicant and, accordingly, would not be payable to Council.

Developer contributions may only be expended for the purposes for which the contributions were required, but Council may apply contributions according to the priorities established in work schedules for the contribution plan.

#### Other grants and contributions

Assets, including cash, received from other grants and contributions are recognised at fair value when the asset is received. Council considers whether there are any related liability or equity items associated with the asset which are recognised in accordance with the relevant accounting standard.

Once the assets and liabilities have been recognised then income is recognised for any remaining asset value at the time that the asset is received.

**B2-5 Interest and investment income**

\$ '000	2024	2023
<b>Interest on financial assets measured at amortised cost</b>		
– Overdue rates and annual charges	142	86
– Cash and investments	1,466	775
<b>Total interest and investment income (losses)</b>	<b>1,608</b>	<b>861</b>

**Material accounting policy information**

Interest income is recognised using the effective interest rate at the date that interest is earned.

**B2-6 Other income**

\$ '000	Notes	2024	2023
<b>Rental income</b>			
Commercial rental		475	220
Residential rental		22	24
Agistment		15	27
<b>Total rental income</b>	C2-1	<b>512</b>	<b>271</b>
<b>Total other income</b>		<b>512</b>	<b>271</b>

### B3 Costs of providing services

#### B3-1 Employee benefits and on-costs

\$ '000	2024	2023
Salaries and wages	11,419	11,801
Employee leave entitlements	1,175	1,075
Superannuation	1,309	1,192
Workers' compensation insurance	983	582
FBT	87	100
Training costs	197	126
Other	89	86
Less: capitalised costs	(528)	(838)
<b>Total employee costs expensed</b>	<b>14,731</b>	<b>14,124</b>

#### Material accounting policy information

Employee benefit expenses are recorded when the service has been provided by the employee.

All employees of Council are entitled to benefits on retirement, disability or death. Council contributes to various defined benefit plans and defined contribution plans on behalf of its employees.

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Council participates in a defined benefit plan under the Local Government Superannuation Scheme, however, sufficient information to account for the plan as a defined benefit is not available and therefore Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans, i.e. as an expense when it becomes payable – refer to Note E3-1 for more information.

### B3-2 Materials and services

\$ '000	Notes	2024	2023
Raw materials and consumables		11,349	11,639
Contractor costs		11,604	9,586
Audit Fees	F2-1	119	147
Councillor and Mayoral fees and associated expenses	F1-2	180	192
Advertising		36	32
Bank charges		53	52
Computer software charges		380	342
Electricity and heating		657	385
Insurance		2,230	1,027
Postage		157	70
Printing and stationery		24	99
Street lighting		42	153
Subscriptions and publications		238	156
Telephone and communications		110	85
Tourism expenses		-	77
Valuation fees		59	55
Legal expenses		125	91
Other		-	1
<b>Total materials and services</b>		<b>27,363</b>	<b>24,189</b>

#### Material accounting policy information

Expenses are recorded on an accruals basis as Council receives the goods or services.

### B3-3 Borrowing costs

\$ '000	Notes	2024	2023
Interest on loans		141	173
Discount adjustments relating to movements in Remediation liabilities	C3-5	196	144
<b>Total borrowing costs expensed</b>		<b>337</b>	<b>317</b>

#### Material accounting policy information

Borrowing costs incurred for the construction of any qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Other borrowing costs are expensed as incurred.

### B3-4 Depreciation, amortisation and impairment of non-financial assets

\$ '000	Notes	2024	2023
<b>Depreciation and amortisation</b>			
Infrastructure, property, plant and equipment	C1-7	12,352	12,109
Intangible assets	C1-8	39	40
<b>Total depreciation and amortisation costs</b>		<b>12,391</b>	<b>12,149</b>
<b>Total depreciation, amortisation and impairment for non-financial assets</b>		<b>12,391</b>	<b>12,149</b>

#### Material accounting policy information

##### Depreciation and amortisation

Depreciation and amortisation are calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives.

##### Impairment of non-financial assets

Council assets held at fair value that are not held primarily for their ability to generate net cash flow, and that are deemed to be specialised, are not tested for impairment since these assets are assessed on an annual basis to ensure that the carrying amount is not materially different from fair value and therefore an impairment loss would be captured during this assessment.

Intangible assets not yet available for use, are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired.

Other non-financial assets that do not meet the criteria above are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets (cash-generating units).

Impairment losses for revalued assets are firstly offset against the amount in the revaluation surplus for the class of asset, with only the excess to be recognised in the Income Statement.

**B3-5 Other expenses**

<b>\$ '000</b>	<b>2024</b>	<b>2023</b>
Donations, contributions and assistance to other organisations (Section 356)	<b>32</b>	238
Contributions/levies to other levels of government	<b>40</b>	40
– Emergency services levy (includes FRNSW, SES, and RFS levies)	<b>731</b>	697
– Waste levy	<b>297</b>	290
– REROC Contributions	<b>39</b>	49
Other contributions/levies	<b>3</b>	40
Contribution regional library service	<b>243</b>	116
<b>Total other expenses</b>	<b>1,385</b>	<b>1,470</b>

**Material accounting policy information**

Other expenses are recorded on an accruals basis when Council has an obligation for the expenses.

Impairment expenses are recognised when identified.

**B4 Gains or losses**

**B4-1 Gain or loss from the disposal, replacement and de-recognition of assets**

<b>\$ '000</b>	Notes	<b>2024</b>	2023
<b>Gain (or loss) on disposal of property (excl. investment property)</b>			
Proceeds from disposal – property		<b>1,015</b>	–
Less: carrying amount of property assets sold/written off		<b>(247)</b>	(169)
<b>Gain (or loss) on disposal</b>		<b>768</b>	(169)
<b>Gain (or loss) on disposal of plant and equipment</b>			
	C1-7		
Proceeds from disposal		<b>303</b>	109
Less: carrying amount of assets sold		<b>(72)</b>	–
<b>Gain (or loss) on disposal</b>		<b>231</b>	109
<b>Gain (or loss) on disposal of infrastructure</b>			
	C1-7		
Less: carrying amount of infrastructure assets sold/written off		<b>(7,073)</b>	(62)
<b>Gain (or loss) on disposal</b>		<b>(7,073)</b>	(62)
<b>Gain (or loss) on disposal of term deposits</b>			
	C1-2		
Proceeds from disposal/redemptions/maturities – term deposits		<b>33,000</b>	47,048
Less: carrying amount of term deposits sold/redeemed/matured		<b>(33,000)</b>	(47,048)
<b>Gain (or loss) on disposal</b>		<b>–</b>	–
<b>Net gain (or loss) from disposal of assets</b>		<b>(6,074)</b>	(122)

**Material accounting policy information**

Gains and losses on disposals are determined by comparing proceeds with carrying amount. The gain or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer and the asset is de-recognised.

\$16.5m worth of assets was capitalised in 2024, with \$7.145m directly relating to the derecognition of infrastructure assets that were being replaced with new assets. Combined with profit/loss on sales and disposals of other asset classes the total loss on disposal, replacement and de-recognition of assets was \$6m.

## B5 Performance against budget

### B5-1 Material budget variations

Council's original budget was adopted by the Council on 27 June 2023 and is not required to be audited. The original projections on which the budget was based have been affected by a number of factors. These include state and federal government decisions, including new grant programs, changing economic activity, environmental factors, and by decisions made by Council.

While these General Purpose Financial Statements include the original budget adopted by Council, the Act requires Council to review its financial budget on a quarterly basis, so it is able to manage the variation between actuals and budget that invariably occur during the year.

**Material variations of more than 10%** between original budget and actual results or where the variance is considered material by nature are explained below.

**Variation Key:** **F** = Favourable budget variation, **U** = Unfavourable budget variation.

\$ '000	2024 Budget	2024 Actual	2024 ----- Variance -----	
<b>Revenues</b>				
<b>Rates and annual charges</b>	19,263	19,389	126	1% <b>F</b>
<b>User charges and fees</b>	4,986	15,883	10,897	219% <b>F</b>
Some user charges and fee income treated as grant in original budget, a quarterly budget review was adopted to correct this error, there was also more contract work undertaken that originally budgeted for.				
<b>Other revenues</b>	1,301	850	(451)	(35)% <b>U</b>
Discrepancy between Other Revenues & Other Income, Review to be completed to ensure consistency between the budget and the financial statements.				
<b>Operating grants and contributions</b>	12,298	14,419	2,121	17% <b>F</b>
<b>Capital grants and contributions</b>	8,672	5,507	(3,165)	(36)% <b>U</b>
Estimated capital grant funds spent of grand funded projects was well below estimate, meaning that this income couldnt be recognised as per AASB 1058. Council is working on a works schedule to ensure timely delivery of capital projects.				
<b>Interest and investment revenue</b>	1,245	1,608	363	29% <b>F</b>
In the 2024 financial year the interest rates rose in comparison to the conservative budget estimate, there was also additional funds from the capital projects not being expended as per the original budget.				
<b>Other income</b>	-	512	512	∞ <b>F</b>
Discrepancy between Other Revenues & Other Income, Review to be completed to ensure consistency between the budget and the financial statements.				
<b>Expenses</b>				
<b>Employee benefits and on-costs</b>	14,709	14,731	(22)	0% <b>U</b>
<b>Materials and services</b>	19,824	27,363	(7,539)	(38)% <b>U</b>
Council had more contract and operationally grant funded projects than budgeted for, which lead to the need to engage contractors and purchase additional materials to deliver these projects.				
<b>Borrowing costs</b>	146	337	(191)	(131)% <b>U</b>
A loan for a grader was paid out early by Council to save money on future interest costs				
<b>Depreciation, amortisation and impairment of non-financial assets</b>	10,536	12,391	(1,855)	(18)% <b>U</b>
Depreciation was understated in the original budget, but amended during the quarterly review process.				
<b>Other expenses</b>	1,572	1,385	187	12% <b>F</b>

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**B5-1 Material budget variations (continued)**

\$ '000	2024 Budget	2024 Actual	2024 ----- Variance -----	
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Council had more contract and operationally grant funded projects than budgeted for, which lead to the need for additional purchases to deliver these projects.

<b>Net losses from disposal of assets</b>	-	6,074	(6,074)	∞ U
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Council did not budget for a net loss on disposal of assets, going forward this will be factored into the budget.

**Statement of cash flows**

<b>Cash flows from operating activities</b>	11,514	13,698	2,184	19% F
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Estimated capital spent on grant funded projects was well below estimate

<b>Cash flows from investing activities</b>	(23,383)	(4,844)	18,539	(79)% F
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Council received the 2025 financial assistance grant in advance on 28 June 2024 and didnt have time to invest this money before the end of the financial year leading to a large difference in cash at bank when comparing 2024 to 2023.

<b>Cash flows from financing activities</b>	(1,160)	(1,453)	(293)	25% U
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Loan for grader was paid out early to save money on future interest costs.

**C Financial position**

**C1 Assets we manage**

**C1-1 Cash and cash equivalents**

<b>\$ '000</b>	<b>2024</b>	2023
<b>Cash assets</b>		
Cash at bank and on hand	<b>7,572</b>	667
Deposits at call	<b>893</b>	397
<b>Total cash and cash equivalents</b>	<b>8,465</b>	<b>1,064</b>
 <b>Reconciliation of cash and cash equivalents</b>		
Total cash and cash equivalents per Statement of Financial Position	<b>8,465</b>	1,064
<b>Balance as per the Statement of Cash Flows</b>	<b>8,465</b>	<b>1,064</b>

**Material accounting policy information**

For Statement of Cash Flow presentation purposes, cash and cash equivalents include: cash on hand; deposits held at call with financial institutions; other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value; and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the Statement of Financial Position.

**C1-2 Financial investments**

\$ '000	2024 Current	2024 Non-current	2023 Current	2023 Non-current
<b>Debt securities at amortised cost</b>				
Term deposits	25,000	-	28,006	-
<b>Total</b>	<b>25,000</b>	<b>-</b>	<b>28,006</b>	<b>-</b>
<b>Total financial investments</b>	<b>25,000</b>	<b>-</b>	<b>28,006</b>	<b>-</b>
<b>Total cash assets, cash equivalents and investments</b>	<b>33,465</b>	<b>-</b>	<b>29,070</b>	<b>-</b>

**Material accounting policy information**

Financial instruments are recognised initially on the date that the Council becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

**Financial assets**

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

**Classification**

On initial recognition, Council classifies its financial assets at amortised cost.

Financial assets are not reclassified subsequent to their initial recognition.

**Amortised cost**

Council's financial assets measured at amortised cost comprise trade and other receivables, term deposits and cash and cash equivalents in the Statement of Financial Position. Term deposits with an initial term of more than 3 months are classified as investments rather than cash and cash equivalents.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, impairment and gains or loss on de-recognition are recognised in profit or loss.

**C1-3 Restricted and allocated cash, cash equivalents and investments**

\$ '000	2024	2023
(a) Externally restricted cash, cash equivalents and investments		
<b>Total cash, cash equivalents and investments</b>	<b>33,465</b>	29,070
Less: Externally restricted cash, cash equivalents and investments	<u>(21,664)</u>	<u>(21,638)</u>
<b>Cash, cash equivalents and investments not subject to external restrictions</b>	<b>11,801</b>	<b>7,432</b>
<b>External restrictions</b>		
Specific purpose unexpended grants – general fund	5,628	6,666
Developer contributions – general	1,311	1,038
Water fund	7,827	7,462
Sewer fund	5,173	5,403
Stormwater management	390	262
Domestic waste management	1,335	807
<b>Total external restrictions</b>	<u>21,664</u>	<u>21,638</u>

Cash, cash equivalents and investments subject to external restrictions are those which are only available for specific use by Council due to a restriction placed by legislation or third-party contractual agreement.

\$ '000	2024	2023
(b) Internal allocations		
<b>Internal allocations</b>		
At 30 June, Council has internally allocated funds to the following:		
Plant and vehicle replacement	3,721	3,027
Employees leave entitlement	1,798	1,775
Aerodrome bitumen resurfacing	166	166
Bradman's birthplace	94	94
Cootamundra caravan park	213	172
Development	1,767	1,183
Heritage centre	28	27
Quarries and pit restoration	476	570
Southern Phone Proceeds	586	586
Cemetery	134	103
Waste Management	500	500
Saleyards	-	-
Bangus Landfill	330	-
<b>Total internal allocations</b>	<u>9,813</u>	<u>8,203</u>

Cash, cash equivalents and investments not subject to external restrictions may be internally allocated by resolution or policy of the elected Council.

\$ '000	2024	2023
(c) Unrestricted and unallocated		
<b>Unrestricted and unallocated cash, cash equivalents and investments</b>	<u>1,988</u>	<u>(771)</u>

## C1-4 Receivables

\$ '000	2024		2023	2023
	Current	Non-current	Current	Non-current
Rates and annual charges	869	–	495	–
Interest and extra charges	208	–	157	–
User charges and fees	1,703	–	5,074	–
Private works	132	–	108	–
Interest on investments	365	–	189	–
Deferred debtors	15	–	21	25
Government grants and subsidies	1,100	–	145	–
Net GST receivable	397	–	337	–
Other debtors	1	–	3	–
<b>Total</b>	<b>4,790</b>	<b>–</b>	<b>6,529</b>	<b>25</b>
<b>Less: provision for impairment</b>				
User charges and fees	(8)	–	(8)	–
<b>Total provision for impairment – receivables</b>	<b>(8)</b>	<b>–</b>	<b>(8)</b>	<b>–</b>
<b>Total net receivables</b>	<b>4,782</b>	<b>–</b>	<b>6,521</b>	<b>25</b>

### Material accounting policy information

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days.

### Impairment

Impairment of financial assets measured at amortised cost is recognised on an expected credit loss (ECL) basis.

When estimating ECL, Council considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on Council's historical experience and informed credit assessment, and including forward-looking information.

Council uses the simplified approach for trade receivables where the expected lifetime credit losses are recognised on day 1.

When considering the ECL for rates and annual charges debtors, Council takes into account that unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold.

Credit losses are measured at the present value of the difference between the cash flows due to the entity in accordance with the contract, and the cash flows expected to be received. This is applied using a probability weighted approach.

Council writes off a receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings.

None of the receivables that have been written off are subject to enforcement activity.

Where Council renegotiates the terms of receivables due from certain customers, the new expected cash flows are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in profit or loss.

## C1-5 Inventories

\$ '000	2024 Current	2024 Non-current	2023 Current	2023 Non-current
<b>At cost:</b>				
Real estate (refer to [i] below)	–	824	–	824
Stores, materials and trading stock	477	–	477	–
<b>Total inventories</b>	<b>477</b>	<b>824</b>	<b>477</b>	<b>824</b>

### (i) Real estate development

\$ '000	2024 Current	2024 Non-current	2023 Current	2023 Non-current
Residential	–	824	–	824
<b>Total real estate for resale</b>	<b>–</b>	<b>824</b>	<b>–</b>	<b>824</b>
<b>Movements:</b>				
Real estate assets at beginning of the year	–	824	–	824
<b>Total real estate held for sale</b>	<b>–</b>	<b>824</b>	<b>–</b>	<b>824</b>

### Material accounting policy information

#### Raw materials and stores, work in progress and finished goods

Raw materials and stores, work in progress and finished goods are stated at the lower of cost and net realisable value. Costs are assigned to individual items of inventory on the basis of weighted average costs. Costs of purchased inventory are determined after deducting rebates and discounts. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

#### Land held for resale

Land held for resale is stated at the lower of cost and net realisable value. Cost is assigned by specific identification and includes the cost of acquisition, and development and borrowing costs during development. When development is completed, borrowing costs and other holding charges are expensed as incurred.

Borrowing costs included in the cost of land held for resale are those costs that would have been avoided if the expenditure on the acquisition and development of the land had not been made. Borrowing costs incurred while active development is interrupted for extended periods are recognised as expenses.

## C1-6 Contract assets and Contract cost assets

### Contract assets

\$ '000	2024 Current	2024 Non-current	2023 Current	2023 Non-current
Work relating to grants	2,691	–	2,709	–
<b>Total contract assets</b>	<b>2,691</b>	<b>–</b>	<b>2,709</b>	<b>–</b>

### Material accounting policy information

#### Contract assets

Contract assets represent Councils right to payment in exchange for goods or services the Council has transferred to a customer when that right is conditional on something other than the passage of time.

Contract assets arise when the amounts billed to customers are based on the achievement of various milestones established in the contract and therefore the amounts recognised as revenue in a given period do not necessarily coincide with the amounts billed to or certified by the customer. Once an invoice or payment claim is raised or the relevant milestone is reached, Council recognises a receivable.





































































































































